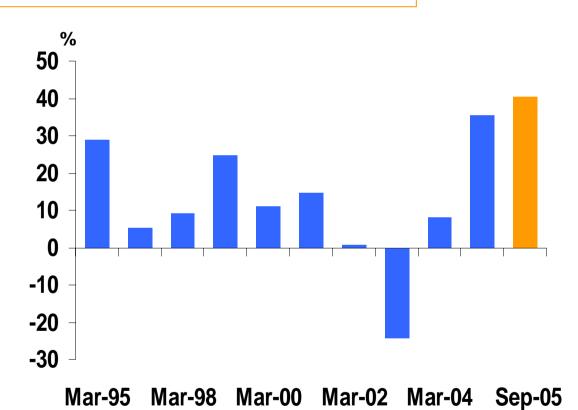


## Summary of results

(IFRS)	30 Sep 2005	% Change	Pro-forma 30 Sep 2004	Pro-forma 1 Apr 2005
Operating profit* (£'000)	152 771	58.2%	96 581	224 124
Profit after tax (£'000)	181 513	188.8%	62 735	113 259
Attrib earnings* (£'000)	93 357	37.4%	67 952	149 510
Adjusted EPS* (pence)	85.2	40.4%	60.7	134.6
DPS (pence)	38.0	26.7%	30.0	67.0
Dividend cover (times)	2.24	10.9%	2.02	2.01
Third party assets under management (£'mn)	46 369	46.1%	31 738	33 855

<sup>\*</sup> Before goodwill impairment and non-operating items

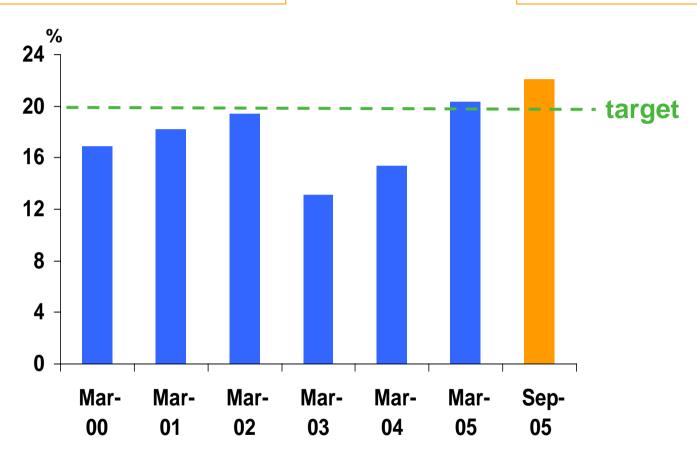
Adjusted EPS\* growth target: UK RPI +10%



\*Before goodwill impairment and non-operating items Note: The numbers were not reported in terms of IFRS prior to Sep 2005

ROE\* target: >20%

Result: † 22.1%



\*Return on adjusted shareholders' equity (including goodwill and CCD's)
Note: Prior to 2005 the numbers are reported in terms of UK GAAP and for Mar
2005 and Sep 2005 in terms of IFRS

Cost ratio target: < 65%

Result: **→** 61.9%



Note: Prior to 2005 the numbers are reported in terms of UK GAAP and for Mar 2005 and Sep 2005 in terms of IFRS

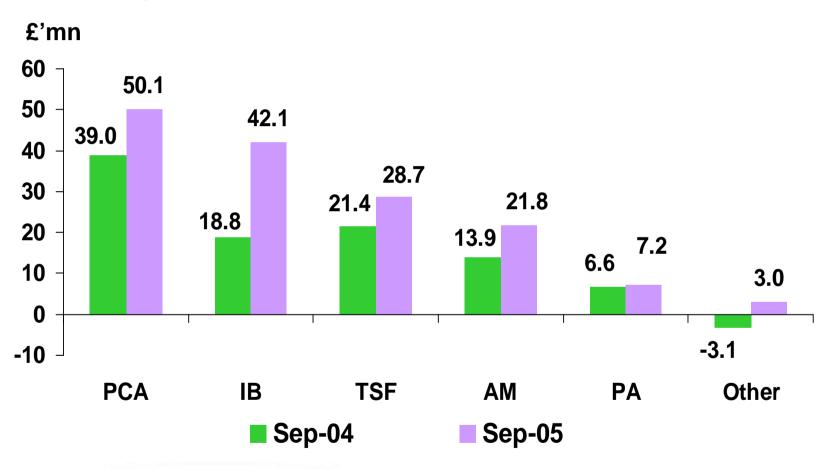
**CAR** target: 13 - 16%

30 Sep 2005	IBL R'mn	Investec Limited R'mn	IBUK £'mn	Investec plc £'mn
Net qualifying capital	10 683	11 217	589	727
Risk-weighted assets	58 789	62 757	3 484	3 895
Capital adequacy ratio	18.2%	17.9%	16.9%	18.7%
Tier 1 ratio	11.0%	11.6%	14.4%	11.3%



### Divisional performance

Operating profit\*

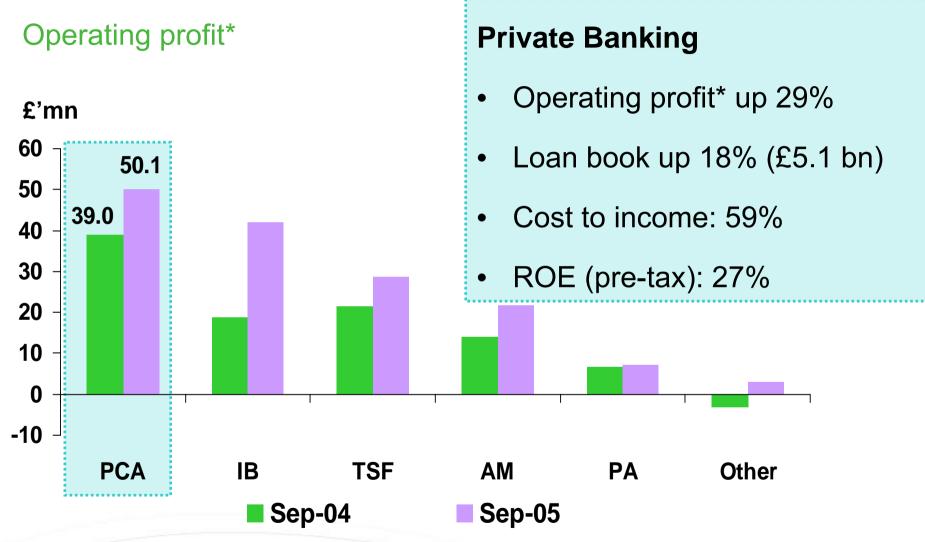


<sup>\*</sup>Before goodwill impairment, non-operating items and taxation

PCA = Private Client Activities; TSF = Treasury and Specialised Finance; IB = Investment

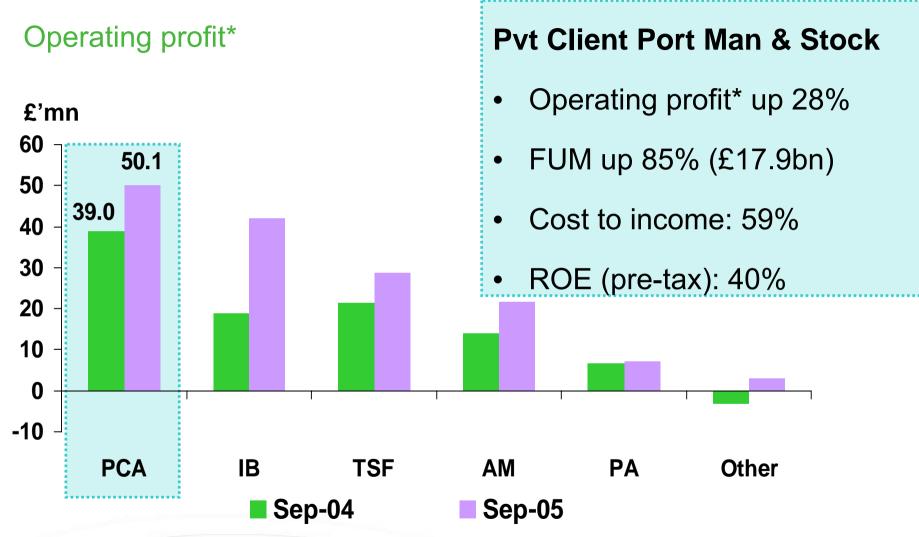
Banking; AM = Asset Management; PA = Property Activities

#### **Private Client Activities**



\*Before goodwill impairment, non-operating items and taxation PCA = Private Client Activities; TSF = Treasury and Specialised Finance; IB = Investment Banking; AM = Asset Management; PA = Property Activities

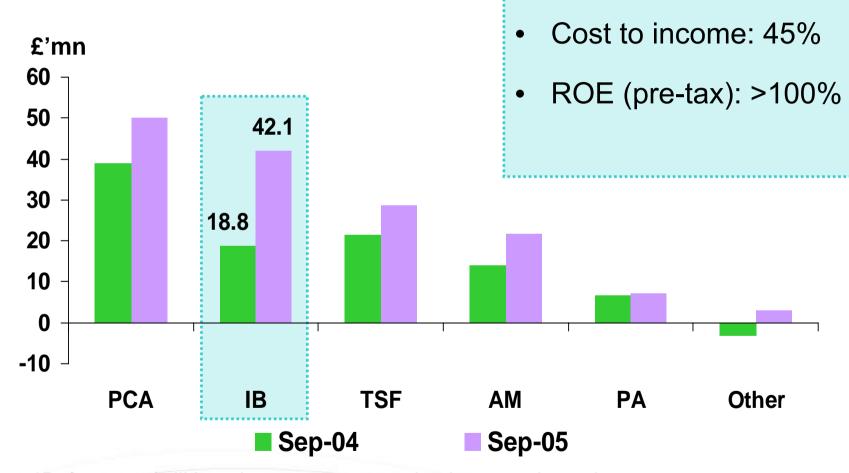
#### **Private Client Activities**



\*Before goodwill impairment, non-operating items and taxation
PCA = Private Client Activities; TSF = Treasury and Specialised Finance; IB = Investment
Banking; AM = Asset Management; PA = Property Activities

### **Investment Banking**

Operating profit\*



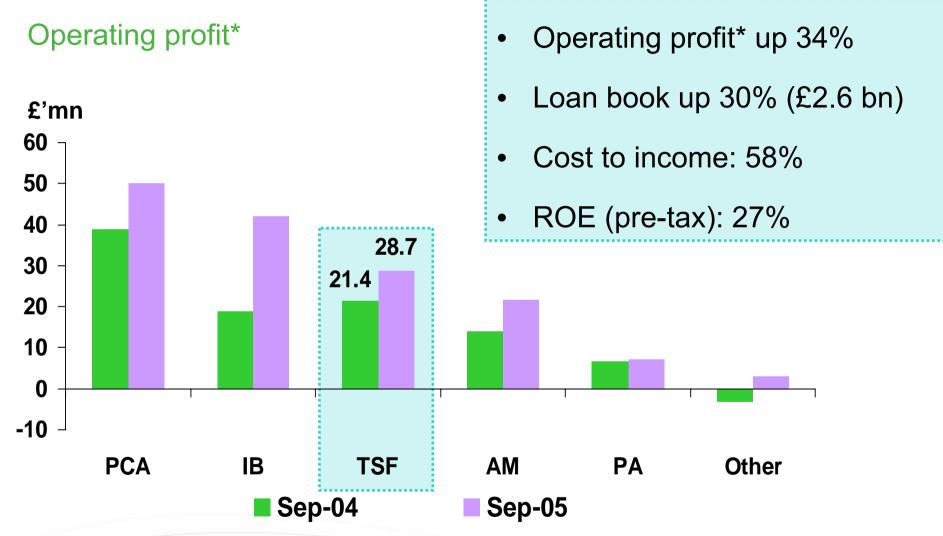
Operating profit\* up >100%

\*Before goodwill impairment, non-operating items and taxation

PCA = Private Client Activities; TSF = Treasury and Specialised Finance; IB = Investment

Banking; AM = Asset Management; PA = Property Activities

## Treasury and Specialised Finance



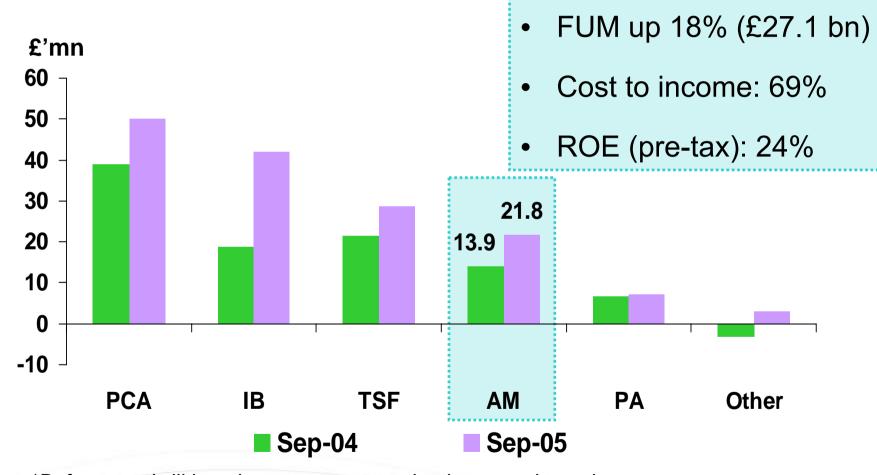
\*Before goodwill impairment, non-operating items and taxation

PCA = Private Client Activities; TSF = Treasury and Specialised Finance; IB = Investment

Banking; AM = Asset Management; PA = Property Activities

## **Asset Management**

Operating profit\*



Operating profit\* up 57%

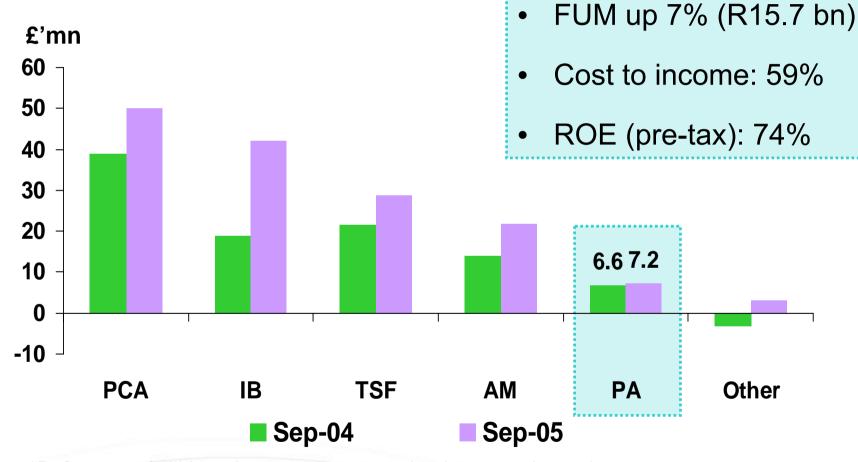
\*Before goodwill impairment, non-operating items and taxation

PCA = Private Client Activities; TSF = Treasury and Specialised Finance; IB = Investment

Banking; AM = Asset Management; PA = Property Activities

## **Property Activities**

Operating profit\*



Operating profit\* up 9%

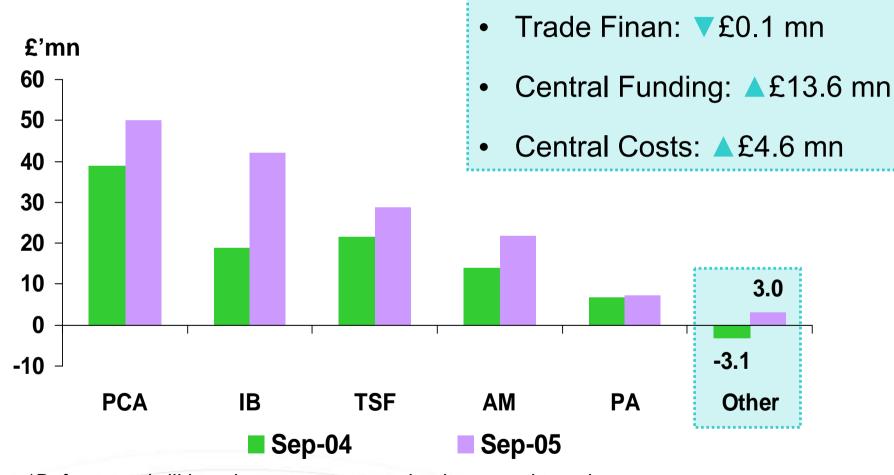
\*Before goodwill impairment, non-operating items and taxation

PCA = Private Client Activities; TSF = Treasury and Specialised Finance; IB = Investment

Banking; AM = Asset Management; PA = Property Activities

#### **Other Activities**

Operating profit\*



Assurance: ▼£3.7 mn

\*Before goodwill impairment, non-operating items and taxation

PCA = Private Client Activities; TSF = Treasury and Specialised Finance; IB = Investment

Banking; AM = Asset Management; PA = Property Activities

#### General

Non-operating items £75.7 mn

• Effective tax rate From 24.2% to 26.9%

Weighted shares
 From 111.9 to 109.6 mn

Headcount From 4 420 to 4 090



#### **Business model**

Pools of third party assets

Balance operational risk businesses with financial risk businesses to build a sustainable business model

Pools of proprietary risk capital

Asset Management

- Private Client
- Retail
- Institutional

Talent management
Origination and distribution
Securitisation

**Core advisory businesses** 

**Core banking businesses** 

Specialist opportunity funds

- Property funds
- Securitised assets
- Private equity funds

Lending portfolios

Principal transactions

- Property trading
- Direct investments
- Private equity

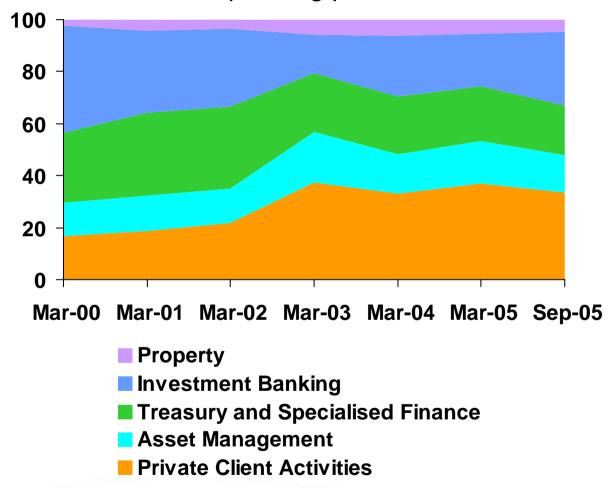
Structured transactions

Market making

- Forex
- Equities
- Fixed income
- Cash
- Derivatives

## Balanced portfolio

% contribution to operating profit\*



\*Excluding Group Services and Other Activities

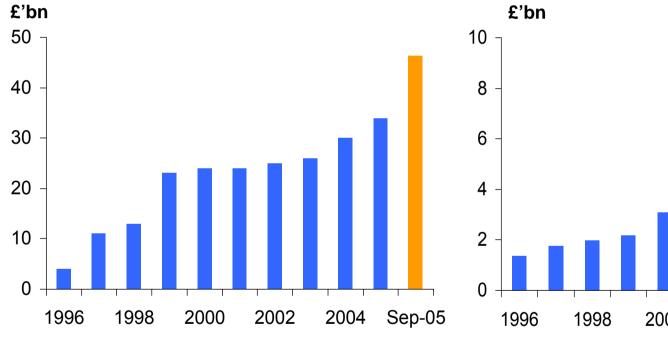
Note: Prior to 2005 the numbers are reported in terms of UK GAAP and for Mar 2005 and

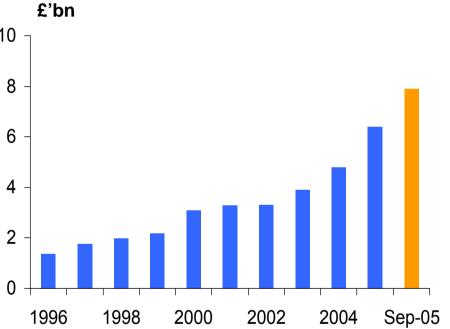
Sep 2005 in terms of IFRS

#### **Growth drivers**

Third party assets under management up 37% to £46.4 bn

Core loans and advances up 23% to £7.9 bn





## Private Banking – opportunities for growth

- Strategic differentiation and strong brand
- Establish scale in each of the existing specialisations
- Continue to invest in new specialisations
- Increased distribution platform
- New banking product developments
- Leverage off infrastructure for non-bank partners

# Private Client Portfolio Management and Stockbroking – opportunities for growth

- Extracting maximum value from the HSBC acquisition by introducing the client base to the broader Investec product offering
- Leverage off infrastructure
- Successful and controlled integration of Rensburg Sheppards plc
- Increase client focus

# Treasury and Specialised Finance – opportunities for growth

- Various business initiatives in debt capital markets
- Establish funds, e.g. Viridis Clean Energy Fund
- Continue to build scale in existing activities
- Leverage off strong product capability and infrastructure:
  - Asset Finance business
  - Acquisition Finance
  - Securitisation and platforms

## Investment Banking – opportunities for growth

- Leverage opportunities created by integrated global securities model
- Leverage the SA and UK product to the US market
- Cross-border initiatives
- Expand selected platforms in Private Equity and Direct Investments

## Asset Management – opportunities for growth

- Maintain strong UK retail momentum and build offshore capacity
- Create the conditions for meaningful UK institutional inflows
- Maintain brand visibility in institutional market
- Expand the presence in Taiwan
- Formulate and implement a European growth strategy
- Leverage the unique Africa link

## Property Activities – opportunities for growth

- Build funds under management
- Select development and trading opportunities
- Consolidate opportunities in the listed property sector
- Roll out model into other geographies



#### Conclusion

- After the adjustments made to our business model over the past few years, we have clearly moved onto the front foot and are benefiting from greater scale and focus
- We have built a solid franchise and our strategy of delivering for clients is paying off enabling us to take advantage of favourable markets
- We have enhanced our capital structure and are able to focus on growth initiatives increasing the sustainability, quality and diversity of our earnings

#### **Contact details**

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www.investec.com/grouplinks/investorrelations

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