# INTERIM RESULTS PRESENTATION

FOR THE SIX MONTHS ENDED 30 SEPTEMBER 2015





Out of the Ordinary®



### Corporate information

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#### **Registration number**

#### Investec plc

Registration number 3633621

#### **Investec Limited**

Registration number 1925/002833/06

#### **Auditors**

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#### Registrars in the UK

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#### **Directorate**

#### **Executive directors**

Stephen Koseff (chief executive officer)
Bernard Kantor (managing director)
Glynn R Burger (group risk and finance director)
Hendrik J du Toit (chief executive officer,
Investec Asset Management)

#### **Non-executive directors**

Fani Titi (chairman)
Zarina Bassa
Laurel Bowden
Cheryl A Carolus
Perry KO Crosthwaite (senior independent NED)

Bradley Fried
David Friedland
Charles Jacobs
Ian R Kantor
Lord Malloch-Brown
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### About the Investec group

We strive to be a distinctive specialist bank and asset manager, driven by commitment to our core philosophies and values

### Who we are

Investec (comprising Investec plc and Investec Limited) is an international specialist bank and asset manager that provides a diverse range of financial products and services to a select client base.

Founded as a leasing company in Johannesburg in 1974. We acquired a banking licence in 1980 and were listed on the JSE Limited South Africa in 1986.

In July 2002, we created a dual listed companies structure (DLC) listed in London and Johannesburg. A year later, we concluded a significant empowerment transaction in which our empowerment partners collectively acquired a 25.1% stake in the issued share capital of Investec Limited.

Since inception, we have expanded through a combination of substantial organic growth and a series of strategic acquisitions. Today, we have an efficient integrated international business platform, offering all our core activities in the UK and South Africa.

### About the Investec group

### What we do

We are an international specialist bank and asset manager that provides a diverse range of financial products and services to a niche client base in three principal markets, the UK and Europe, South Africa and Asia/Australia as well as certain other countries.

Investec focuses on delivering distinctive profitable solutions for its clients in three core areas of activity namely, Asset Management, Wealth & Investment and Specialist Banking.

Our strategic goals and objectives are based on the aspiration to be recognised as a distinctive specialist bank and asset manager. This distinction is embodied in our entrepreneurial culture, which is balanced by a strong risk management discipline, client-centric approach and an ability to be nimble, flexible and innovative. We do not seek to be all things to all people and aim to build well-defined, value-added businesses focused on serving the needs of select market niches where we can compete effectively.

1

2

3

4

### We value

| Distinctive performance                      | Client<br>focus                         | Cast-iron integrity               | Dedicated partnership                |
|--|---|-----------------------------------|--------------------------------------|
| Outstanding talent  - empowered, enabled and | Distinctive offering Leverage resources | Moral strength Risk consciousness | Respect for others Embrace diversity |
| inspired  Meritocracy                        | Break china for the client              | Highest ethical standards         | Open and honest dialogue             |
| Passion, energy, stamina, tenacity           |   |                                   | Unselfish contribution to            |
| Entrepreneurial spirit                       |   |                                   | colleagues, clients<br>and society   |

# Our philosophies

Single organisation

Meritocracy

Focused businesses

Differentiated, yet integrated

Material employee ownership

Creating an environment that stimulates extraordinary performance.

### Strategic focus

Our strategic goals and objectives are based on our aspiration to be recognised as a distinctive specialist bank and asset manager

# The Invested distinction

1

#### Client-focused approach

- Clients are at the core of our business
- We strive to build business depth by deepening existing and creating new client relationships
- High level of service by being nimble, flexible and innovative.

2

#### Specialised strategy

- Serving select market niches as a focused provider of tailored structured solutions
- Enhancing our existing position in principal businesses and geographies through organic growth and select bolt-on acquisitions.

3

#### Sustainable business

- Contributing to society, macro-economic stability and the environment
- Well-established brand
- Managing and positioning the group for the long term
- Balancing operational risk with financial risk while creating value for shareholders
- · Cost and risk conscious.

4

#### Strong culture

- Strong entrepreneurial culture that stimulates extraordinary performance
- Passionate and talented people who are empowered and committed
- Depth of leadership
- Strong risk awareness
- Material employee ownership.

### Our strategy

Our strategy for the past 20 years has been to build a diversified portfolio of businesses and geographies to support clients through varying markets and economic cycles. Since inception we have expanded through a combination of organic growth and strategic acquisitions.

In order to create a meaningful and balanced portfolio we need proper foundations in place which gain traction over time.

#### Our current strategy Asset Management

- Maintain a balance between emerging markets and developed world income
- Continue to invest in the business and add capacity to improve competitiveness in the future.

#### Wealth & Investment

- Build and leverage the private office offering
- Strong integration with the private banking business
- Digitisation of the offering.

#### Specialist Banking

- Build the private client and corporate and institutional client franchise businesses
- Leverage the integration with the Wealth & Investment business.

Continue to look for opportunities to build new digitally led businesses in line with our client needs.

Deepen the strong relationships we have with our core client base to offer them a broad spectrum of services and products.

# Our long-term internationalisation strategy

- Follow our customer base
- Gain domestic competence and critical mass in our chosen geographies
- Facilitate cross-border transactions and flow.

#### Our diversified and balanced business model supporting long-term strategy.

Broadly defined, we operate across three areas of specialisation focused on well defined target clients:

### Asset Management

Operating completely independently

# Specialist Banking

# Wealth & Investment

#### Corporate/institutional/government

Private client (high net worth/high income)/ charities/trusts

Investment management services to external clients

Advisory

Transactional banking

Lending

Treasury and trading

Investment activities

Investment management services

Independent financial planning advice



We aim to maintain an appropriate balance between revenue earned from operational risk activities and revenue earned from financial risk activities.

This ensures that we are not over reliant on any one part of our businesses to sustain our activities and that we have a large recurring revenue base that enables us to navigate through varying cycles and supports our long-term strategy.

#### Capital light activities

Contribute 54% to group income

- Asset management
- Wealth management
- Advisory services
- Transactional banking services
- Property funds

#### Capital intensive activities

Contribute 46% to group

income

- Lending portfolios
- Investment portfolios
- Trading income
  - client flows
  - balance sheet management

Fee and commission income

Types of income

Net interest, investment and trading income



# **Overview** of results



#### Presentation of financial information

#### Introduction

Investec operates under a DLC structure with primary listings of Investec plc on the London Stock Exchange and Investec Limited on the LISE Limited

In terms of the contracts constituting the DLC structure, Investec plc and Investec Limited effectively form a single economic enterprise in which the economic and voting rights of ordinary shareholders of the companies are maintained in equilibrium relative to each other. The directors of the two companies consider that for financial reporting purposes, the fairest presentation is achieved by combining the results and financial position of both companies.

Accordingly, the interim results for Investec plc and Investec Limited present the results and financial position of the combined DLC group under International Financial Reporting Standards (IFRS), denominated in Pounds Sterling.

All references in this document to Investec or the group relate to the combined DLC group comprising Investec plc and Investec Limited.

#### **Exchange rates**

Our reporting currency is Pounds Sterling. Certain of our operations are conducted by entities outside the UK. The results of operations and the financial position of our individual companies are reported in the local currencies of the countries in which they are domiciled, including South African Rands, Australian Dollars, Euros and US Dollars. These results are then translated into Pounds Sterling at the applicable foreign currency exchange rates for inclusion in our combined consolidated financial results. In the case of the income statement, the weighted average rate for the relevant period is applied and, in the case of the balance sheet, the relevant closing rate is used.

The following table sets out the movements in certain relevant exchange rates against Pounds Sterling over the period.

|                    | 30 Sept 2015 |         | 31 March 2015 |         | 30 Sept 2014 |         |
|--------------------|--------------|---------|---------------|---------|--------------|---------|
| Currency per £1.00 | Period end   | Average | Period end    | Average | Period end   | Average |
| South African Rand | 20.95        | 19.33   | 17.97         | 17.82   | 18.33        | 17.86   |
| Australian Dollar  | 2.15         | 2.05    | 1.95          | 1.85    | 1.85         | 1.81    |
| Euro               | 1.35         | 1.39    | 1.38          | 1.28    | 1.28         | 1.24    |
| US Dollar          | 1.51         | 1.54    | 1.49          | 1.62    | 1.62         | 1.68    |

Exchange rates between local currencies and Pounds Sterling have fluctuated over the period. The most significant impact arises from the volatility of the Rand. The average Rand: Pounds Sterling exchange rate over the period has depreciated by 8.2% and the closing rate has depreciated by 16.6% since 31 March 2015.

## Presentation of financial information (continued)

### **Operating environment**

The table below provides an overview of some key statistics that should be considered when reviewing our operational performance:

|                             |                 |                  | Average for the |              |                  | Average for the |
|-----------------------------|-----------------|------------------|-----------------|--------------|------------------|-----------------|
|                             |                 |                  | six months:     |              |                  | six months:     |
|                             | Period          | Period           | 1 April         | Period       | Period           | 1 April         |
|                             | ended           | ended            | 2015 to         | ended        | ended            | 2014 to         |
|                             | 30 Sept<br>2015 | 31 March<br>2015 | 30 Sept<br>2015 | 30 Sept      | 31 March<br>2014 | 30 Sept<br>2014 |
|                             | 2015            | 2015             | 2015            | 2014         | 2014             | 2014            |
| Market indicators           |                 |                  |                 |              |                  |                 |
| FTSE All share              | 3 336           | 3 664            | 3 629           | 3 534        | 3 556            | 3 609           |
| JSE All share               | 50 089          | 52 182           | 51 924          | 49 336       | 47 771           | 50 448          |
| S&P                         | 1 920           | 2 068            | 2 064           | 1 972        | 1 872            | 1 938           |
| Nikkei                      | 17 388          | 19 207           | 19 729          | 16 174       | 14 828           | 15 107          |
| Dow Jones                   | 16 285          | 17 776           | 17 535          | 17 043       | 16 458           | 16 781          |
| Rates                       |                 |                  |                 |              |                  |                 |
| UK overnight                | 0.35%           | 0.42%            | 0.46%           | 0.40%        | 0.33%            | 0.43%           |
| UK 10 year                  | 1.77%           | 1.58%            | 1.91%           | 2.43%        | 2.74%            | 2.63%           |
| UK Clearing Banks Base Rate | 0.50%           | 0.50%            | 0.50%           | 0.50%        | 0.50%            | 0.50%           |
| LIBOR – 3 month             | 0.58%           | 0.57%            | 0.58%           | 0.57%        | 0.52%            | 0.55%           |
| SA R186                     | 8.45%           | 7.80%            | 8.20%           | 8.33%        | 8.40%            | 8.25%           |
| Rand overnight              | 6.75%           | 6.30%            | 6.22%           | 5.82%        | 5.78%            | 5.74%           |
| SA prime overdraft rate     | 9.50%           | 9.25%            | 9.34%           | 9.25%        | 9.00%            | 9.10%           |
| JIBAR – 3 month             | 6.31%           | 6.11%            | 6.19%           | 6.13%        | 5.73%            | 5.90%           |
| US 10 year                  | 2.06%           | 1.93%            | 2.19%           | 2.51%        | 2.73%            | 2.55%           |
| Commodities                 |                 |                  |                 |              |                  |                 |
| Gold                        | US\$1 114/oz    | US\$1 188/oz     | US\$1 159/oz    | US\$1 213/oz | US\$1 289/oz     | US\$1 327/oz    |
| Gas Oil                     | US\$464/mt      | US\$526/mt       | US\$532/mt      | US\$806/mt   | US\$904/mt       | US\$915/mt      |
| Platinum                    | US\$908/oz      | US\$1 129/oz     | US\$1 056/oz    | US\$1 300/oz | US\$1 418/oz     | US\$1 435/oz    |

Source: Datastream

#### Commentary

#### Basis of presentation

#### Statutory basis

Statutory information is set out on pages 54 to 66. The sale of businesses during the previous financial year (as explained on page 15) have had a significant effect on the comparability of the group's financial position and results. As a result, comparison on a statutory basis of these interim results with the prior period would be less meaningful.

#### **Ongoing basis**

In order to present a more meaningful view of the group's performance, the results are presented on an ongoing basis excluding items that in management's view could distort the comparison of performance between periods. Based on this principle, the following items are excluded from underlying profit:

- the results of the businesses sold, i.e.
   Investec Bank (Australia) Limited, the UK
   Kensington business and the Start (Irish)
   mortgage business;
- the remaining legacy business in the UK.

This basis of presentation is consistent with the approach adopted for the year ended 31 March 2015. A reconciliation between the statutory and ongoing income statement is provided on page 17.

#### Overview of results

Unless the context indicates otherwise, all comparatives included in the commentary relate to the six months ended 30 September 2014. Group results have been negatively impacted by the 8.2% depreciation of the average Rand: Pounds Sterling exchange rate over the period. Amounts represented on a currency neutral basis for income statement items assume that the relevant average exchange rates remain the same for the six month period to 30 September 2015 when compared to the prior period. Amounts represented on a currency neutral basis for balance sheet items assume that the relevant closing exchange rates remain the same as at 30 September 2015 when compared to 31 March 2015.

# Positive business momentum contributes to improved results

 Sustained improvement in the operating environment in the UK has supported

- good levels of activity in the banking businesses.
- In South Africa the corporate and private banking businesses have seen strong growth in loan portfolios and client activity, notwithstanding an overall weakness in macro-economic conditions.
- The Specialist Banking investment and fixed income portfolios have posted a solid result during the period.
- The Specialist Banking business has reported results substantially ahead of the prior period.
- The Asset Management and Wealth & Investment businesses have reported solid net inflows of £4.0 billion.
- Continued investment in infrastructure, digital platforms and increased headcount are supporting growth initiatives in the overall business.
- The group has further grown and enhanced its international offering, increasing its client base and deepening its core franchise.
- A diversified portfolio and a sound balance of earnings generated between capital light and capital intensive businesses continues to support a high level of recurring income.

## Statutory operating profit salient features

- Statutory operating profit before goodwill, acquired intangibles, nonoperating items and taxation and after other non-controlling interests (operating profit) increased 16.1% to £279.4 million (2014: £240.8 million) – an increase of 22.5% on a currency neutral basis.
- Statutory adjusted earnings per share (EPS) before goodwill, acquired intangibles and non-operating items increased 13.2% from 19.7 pence to 22.3 pence – an increase of 19.8% on a currency neutral basis.

# Solid performance from the ongoing business

- Ongoing operating profit increased 16.5% to £315.0 million (2014: £270.4 million) – an increase of 22.2% on a currency neutral basis.
- Ongoing adjusted EPS before goodwill, acquired intangibles and non-operating items increased 13.3% from 22.5 pence

- to 25.5 pence an increase of 19.1% on a currency neutral basis.
- Third party assets under management decreased 8.2% to £113.9 billion (31 March 2015: £124.1 billion) – a decrease of 3.1% on a currency neutral basis.
- Customer accounts (deposits) decreased 4.2% to £21.7 billion (31 March 2015: £22.6 billion) – an increase of 4.5% on a currency neutral basis.
- Core loans and advances decreased 2.5% to £16.1 billion (31 March 2015: £16.5 billion) – an increase of 7.1% on a currency neutral basis.

# The UK legacy portfolio continues to be actively managed down

- The legacy portfolio reduced from £696 million at 31 March 2015 to £645 million through redemptions and write-offs.
- The legacy business reported a loss before taxation of £35.5 million (2014: £41.7 million) with impairments on the legacy portfolio reducing 24.5% from £37.6 million to £28.4 million.

## Maintained a sound balance sheet

- Capital remained well in excess of current regulatory requirements. The group is comfortable with its common equity tier 1 ratio target at a 10% level, as its current leverage ratios for both Investec Limited and Investec plc are above 7%
- Liquidity remained strong with cash and near cash balances amounting to £9.2 billion.

#### Dividend increase of 11.8%

The board declared a dividend of 9.5 pence per ordinary share (2014: 8.5 pence) resulting in a dividend cover based on the group's adjusted EPS before goodwill and non-operating items of 2.3 times (2014: 2.3 times), consistent with the group's dividend policy.

# Overall group performance – ongoing basis

Operating profit before goodwill, acquired intangibles, non-operating items and

### Commentary (continued)

taxation and after other non-controlling interests (operating profit) increased 16.5% to £315.0 million (2014: £270.4 million) – an increase of 22.2% on a currency neutral basis. Group results have been negatively impacted by the 8.2% depreciation of the average Rand: Pounds Sterling exchange rate over the period.

The combined South African businesses operating profit rose 13.0% in Rands, while the combined UK and Other businesses posted a 37.8% increase in operating profit in Pounds Sterling.

Operating profit in the Specialist Banking business increased 29.1% benefiting from good levels of client activity across our geographies, supported by a deepening of the client franchise. Wealth & Investment's operating profit decreased by 0.5% and Asset Management's operating profit declined 8.0%. Both divisions have continued to experience higher levels of average funds under management and net inflows.

Salient features of the period under review are:

- Adjusted earnings attributable to shareholders before goodwill, acquired intangibles and non-operating items increased 15.2% to £222.6 million (2014: £193.2 million) – an increase of 20.9% on a currency neutral basis.
- Adjusted earnings per share (EPS)
  before goodwill, acquired intangibles
  and non-operating items increased
  13.3% from 22.5 pence to 25.5 pence
   an increase of 19.1% on a currency
  neutral basis.
- Recurring income as a percentage of total operating income amounted to 71.6% (2014: 74.6%).
- The annualised credit loss charge as a percentage of average gross core loans and advances amounted to 0.22% (2014: 0.29%), with impairments decreasing by 14.3% to £17.7 million.
- Third party assets under management decreased 8.2% to £113.9 billion (31 March 2015: £124.1billion) – a decrease of 3.1% on a currency neutral basis.
- Customer accounts (deposits) decreased 4.2% to £21.7 billion (31 March 2015: £22.6 billion) – an increase of 4.5% on a currency neutral basis.

 Core loans and advances decreased 2.5% to £16.1 billion (31 March 2015: £16.5 billion) – an increase of 7.1% on a currency neutral basis.

# Business unit review – ongoing basis

#### **Asset Management**

Asset Management operating profit decreased by 8.0% to £70.6 million (2014: £76.7 million). The business benefited from solid net inflows of £2.9 billion. Earnings were impacted by market and currency volatility and lower performance fees in South Africa. Total funds under management amount to £70.1 billion (31 March 2015: £77.5 billion).

#### Wealth & Investment

Wealth & Investment operating profit decreased by 0.5% to £37.9 million (2014: £38.0 million). The business benefited from higher average funds under management and net inflows of £1.1 billion. Total funds under management amount to £43.4 billion (31 March 2015: £46.1 billion). Overall performance of the global business is marginally behind the prior period due to investment expenditure on growth initiatives, particularly in the UK business. These initiatives should support an increase in operating margin in the medium term.

#### **Specialist Banking**

Specialist Banking operating profit increased by 29.1% to £229.2 million (2014: £177.6 million).

South Africa reported a solid increase in net interest income driven by loan book growth of 9.5% to R199.4 billion. The unlisted investment portfolio performed well during the period. The corporate and private banking businesses benefited from positive business momentum and franchise growth. The credit loss ratio on average core loans and advances improved marginally to 0.28% (2014: 0.29%), despite the business reporting a moderate increase in impairments.

The UK and Other businesses experienced good levels of activity, higher earnings from the fixed income portfolio and a normalised performance from the Hong Kong investment portfolio. Core loans grew 3.1% to £6.6 billion and impairments declined over the period, with the credit loss ratio amounting to 0.13% (2014: 0.27%).

Further information on key developments within each of the business units is provided on pages 29 to 51.

#### **Group costs**

These largely relate to group brand and marketing costs and a portion of executive and support functions which are associated with group level activities. These costs are not incurred by the operating divisions and are necessary to support the operational functioning of the group. Historically, these numbers were reflected solely in the results of the Specialist Bank and the group now reflects these separately. These costs amounted to £22.6 million (2014: £21.9 million).

# Financial statement analysis – ongoing basis

#### **Total operating income**

Total operating income before impairment losses on loans and advances increased by 11.2% to £992.1 million (2014: £891.8 million).

Net interest income increased by 7.8% to £284.1 million (2014: £263.5 million) largely due to strong book growth and an increase in margin earned on early redemption of loans, reflecting higher activity levels.

Net fee and commission income increased by 0.9% to £530.6 million (2014: £525.9 million) as a result of higher average funds under management over the period and net inflows in the asset management and wealth management businesses. The Specialist Banking business benefited from a solid performance from the corporate treasury, corporate structuring and property fund management businesses in South Africa. Growth in fees in the global private banking business was supported by increased client activity. This was partially offset by lower fees earned in the UK corporate finance business and the asset management business in South Africa.

Investment income increased significantly to £112.4 million (2014: £54.8 million). The group's unlisted investment portfolio in South Africa delivered a solid performance, the Hong Kong investment portfolio performance normalised and the UK experienced higher earnings from the fixed income portfolio.

Trading income arising from customer flow increased by 10.8% to £57.3 million

Investec interim results presentation 2015

(2014: £51.7 million) while trading income from other trading activities reflected a profit of £4.3 million (2014: loss of £9.1 million) largely due to foreign currency gains.

Other operating income includes associate income and income earned on an operating lease portfolio.

## Impairment losses on loans and advances

Impairments on loans and advances decreased from £20.7 million to £17.7 million. Since 31 March 2015 gross defaults have improved from £247.1 million to £210.1 million. The percentage of default loans (net of impairments but before taking collateral into account) to core loans and advances amounted to 0.85% (31 March 2015: 1.04%).

#### Operating costs

The ratio of total operating costs to total operating income was 65.4% (2014: 67.4%). Total operating costs grew by 8.0% to £648.6 million (2014: £600.5 million) reflecting: an increase in headcount and business infrastructure expenses across divisions to support increased activity and growth initiatives; and an increase in variable remuneration given increased profitability in certain businesses.

#### **Taxation**

The effective tax rate amounts to 21.2 % (2014:18.8%).

#### Profit attributable to noncontrolling interests mainly comprises:

- £8.6 million profit attributable to non-controlling interests in the Asset Management business.
- £12.7 million profit attributable to non-controlling interests in the Investec Property Fund Limited.
- A reduction of £2.5 million relating to Euro denominated preferred securities issued by a subsidiary of Investec plc, which were reflected on the balance sheet as part of non-controlling interests. (The transaction was hedged and a forex transaction loss arising on the hedge was reflected in operating profit before goodwill with the equal and opposite impact reflected in earnings attributable to non-controlling interests). These securitites were redeemed on 24 June 2015.

#### Balance sheet analysis

Since 31 March 2015:

- Total shareholders' equity (including non-controlling interests) decreased by 9.3% to £3.7 billion largely due to the depreciation of the Rand against Pounds Sterling.
- Net asset value per share decreased 5.2% to 345.8 pence and net tangible asset value per share (which excludes goodwill and intangible assets) decreased by 6.8% to 287.1 pence.
- The annualised return on adjusted average shareholders' equity of the ongoing business increased from 13.8% to 14.8%.

#### Liquidity and funding

As at 30 September 2015 the group held £9.2 billion in cash and near cash balances £4.4 billion in Investec plc and R100.0 billion in Investec Limited) which amounted to 36.0% of its liability base. Loans and advances to customers as a percentage of customer deposits amounted to 75.1% (31 March 2015: 74.0%). The group had higher average liquidity levels in the UK driven by the sale of group assets in the prior financial year. These balances have decreased by 12.9% since 31 March 2015, as part of a planned strategy by the group to reduce surplus cash balances post the sale of group assets, while maintaining its overall conservative approach to liquidity management. The group comfortably meets Basel liquidity requirements for the Liquidity Coverage Ratio (LCR) and Net Stable Funding Ratio (NSFR) in the UK. In South Africa the group has continued to see good progress from Investec Cash Investments leading to higher cash balances. Basel III LCR regulations have been implemented from 1 January 2015. Investec Bank Limited (Solo basis) ended the period to 30 September 2015 with the three-month average of its LCR at 118.3%, which is well ahead of the minimum levels required. Further detail with respect to the bank's LCR ratio in South Africa is provided on the website.

# Capital adequacy and leverage ratios

The group is targeting a minimum common equity tier one capital ratio above 10% by March 2016 and a total capital adequacy ratio range of 14% to 17% on a consolidated basis for each of Investec plc and Investec Limited respectively. Further information is provided on pages 153 to 162.

# Legacy business – overview of results

Since 31 March 2015 the group's legacy portfolio in the UK has continued to be actively managed down from  $\mathfrak{L}696$  million to  $\mathfrak{L}645$  million largely through redemptions and write-offs. The total legacy business over the period reported a loss before taxation of  $\mathfrak{L}35.5$  million (2014:  $\mathfrak{L}41.7$  million). The remaining legacy portfolio will continue to be managed down as the group sees opportunities to clear the portfolio. Management believes that the remaining legacy book will still take two to four years to wind down. Total net defaults in the legacy book amount to  $\mathfrak{L}181$  million (31 March 2015:  $\mathfrak{L}185$  million).

#### Outlook

Investec is positioning itself for sustained growth with an enhanced operational focus. The group has successfully implemented its key strategic initiatives and continues to develop its core businesses in its principal markets. The macro environment is uncertain as global equity markets remain volatile and, in South Africa, social and economic challenges persist. Investec, nevertheless, remains positive. Current levels of activity are supporting performance as the group focuses on providing value for shareholders and an exceptional experience for clients.

#### Additional information

#### Sale of businesses

Further detail is provided on page 15.

# Acquisition of the Blue Strata group

On 1 July 2015, Investec Bank Limited concluded transaction agreements with the management and shareholders of the Blue Strata group for the acquisition of the remaining 51.5% of the Blue Strata group, not already owned by it. Investec and Blue Strata have had a fruitful partnership over the past 13 years since Blue Strata's founding in 2002.

As import regulations and complexities increase, Blue Strata offers a compelling value proposition to clients by simplifying the import process, and Investec foresees exciting benefits unfolding in offering Blue Strata's services to more of Investec's existing client base. The full integration of the business into Investec offers the opportunity to unlock substantial benefits and will allow Blue Strata to accelerate its growth.

For the post-acquisition period, 1 July 2015 to 30 September 2015, the operating income of Blue Strata was  $\mathfrak{L}3.1$  million and the profit before taxation amounted to  $\mathfrak{L}1.4$  million.

# Accounting policies and disclosures

These unaudited summarised combined consolidated financial results have been prepared in terms of the recognition and measurement criteria of International Financial Reporting Standards, and the presentation and disclosure requirements of IAS 34, (Interim Financial Reporting).

The accounting policies applied in the preparation of the results for the period to 30 September 2015 are consistent with those adopted in the financial statements for the year ended 31 March 2015.

The financial results have been prepared under the supervision of Glynn Burger, the Group Risk and Finance Director. The financial statements for the six months to 30 September 2015 will be posted to stakeholders on 30 November 2015. These accounts will be available on the group's website on the same date.

The assets and liabilities at the date of acquisition, goodwill arising and total consideration paid are shown below:

| £'000  | value of<br>assets<br>and<br>liabilities |
|--|--|
| Loans and advances to banks                                      | 3 690                                    |
| Investment portfolio   | 2 241                                    |
| Deferred taxation assets   | 338                                      |
| Other assets   | 75 288                                   |
| Property and equipment   | 1 330                                    |
| Intangible assets  | 21 562                                   |
| Assets   | 104 449                                  |
| Current taxation liabilities                                     | (14)                                     |
| Deferred taxation liabilities                                    | 6 332                                    |
| Other liabilities  | 13 431                                   |
| Liabilities  | 19 749                                   |
| Net fair value of assets acquired                                | 84 700                                   |
| Fair value of existing 48.5% equity interest held in Blue Strata | 18 648                                   |
| Issue of Investec Limited shares                                 | 19 240                                   |
| Loan eliminated on consolidation                                 | 55 001                                   |
| Fair value of consideration                                      | 92 889                                   |
| Goodwill   | 8 189                                    |

#### **Proviso**

- Please note that matters discussed in this report may contain forward looking statements which are subject to various risks and uncertainties and other factors, including, but not limited to:
  - the further development of standards and interpretations under IFRS applicable to past, current and future periods, evolving practices with regard to the interpretation and application of standards under IFRS.
  - domestic and global economic and business conditions.
- market related risks.
- A number of these factors are beyond the group's control.
- These factors may cause the group's actual future results, performance or achievements in the markets in which it

operates to differ from those expressed or implied.

Fair

- Any forward looking statements made are based on the knowledge of the group at 18 November 2015.
- The information in the announcement for the six months ended 30 September 2015, which was approved by the board of directors on 18 November 2015, does not constitute statutory accounts as defined in Section 435 of the UK Companies Act 2006. The 31 March 2015 financial statements were filed with the registrar and were unqualified with the audit report containing no statements in respect of sections 498(2) or 498(3) of the UK Companies Act.
- This announcement is available on the group's website: www.investec.com

On behalf of the boards of Investec plc and Investec Limited

Fani Titi Chairman Stephen Koseff
Chief executive officer

Bernard Kantor Managing director

18 November 2015

Overview of results

# 2

# **Unaudited ongoing financial results**





# Introduction – understanding our results

#### Sale of businesses

During the period under review the group sold a number of businesses namely, Investec Bank (Australia) Limited, Kensington Group plc and Start Mortgage Holdings Limited as set out below.

#### Sale of Investec Bank (Australia) Limited

The sale of Investec Bank (Australia) Limited's Professional Finance and Asset Finance and Leasing businesses and its deposit book to Bank of Queensland Limited was effective 31 July 2014 for cash proceeds of £122 million. This resulted in the derecognition of approximately £1.7 billion of assets and approximately £1.7 billion of liabilities associated with the businesses sold. We continue to have a presence in Australia, focusing on our core activities of Specialised Finance, Corporate Advisory, Property Fund Management and Asset Management. The remaining business operates as a non-banking subsidiary of the Investec group. As a result, we are no longer reporting the activities of our Australian businesses separately, with these activities now reported under the 'UK and Other' geographical segment and the 'UK and Other' Specialist Banking segment.

#### Sales of Kensington Group plc and Start Mortgage Holdings Limited

On 9 September 2014 we announced the sale of our UK intermediated mortgage business Kensington Group plc (Kensington) together with certain other Investec mortgage assets to funds managed by Blackstone Tactical Opportunities Advisors L.L.C. and TPG Special Situations Partners for £180 million in cash based on a tangible net asset value of the business of £165 million at 31 March 2014. This transaction became effective on 30 January 2015.

On 15 September 2014 we announced the sale of our Irish intermediated mortgage business Start Mortgage Holdings Limited (Start) together with certain other Irish mortgage assets to an affiliate of Lone Star Funds. This transaction became effective on 4 December 2014.

This resulted in the derecognition of approximately £4.1 billion of assets and approximately £2 billion of external liabilities associated with these businesses sold.

## Impact of these sales on our operational performance

The sales of these businesses have had a significant effect on the comparability of our financial statutory position and results. As a result, comparison on a statutory basis of the 2015 interim results with the 2014 interim results would be less meaningful.

In order to present a more meaningful view of our performance, additional management information is presented on our ongoing businesses. The additional information presented on an ongoing basis excludes items that, in management's view, could distort the comparison of performance between periods. Based on this principle, the following items are excluded from underlying statutory profit to derive ongoing operating profit:

- The results of the businesses sold as mentioned above
- The remaining legacy business in the UK (as set out on pages 26 and 27).

This basis of presentation is consistent with the approach adopted for the year ended 31 March 2015.

A reconciliation between the statutory and ongoing income statement is provided on page 17.

### **Ongoing information**

The tables that follow provide information on our ongoing results.

|  | Resu                             | Results in Pounds Sterling       |             |                                  | Results in Rand                  |             |
|--|----------------------------------|----------------------------------|-------------|----------------------------------|----------------------------------|-------------|
|  | Six months<br>to 30 Sept<br>2015 | Six months<br>to 30 Sept<br>2014 | %<br>change | Six months<br>to 30 Sept<br>2015 | Six months<br>to 30 Sept<br>2014 | %<br>change |
| Operating profit before taxation* (million)                | £315                             | £270                             | 16.5%       | R6 129                           | R4 816                           | 27.3%       |
| Adjusted earnings attributable to shareholders** (million) | £223                             | £193                             | 15.2%       | R4 328                           | R3 432                           | 26.1%       |
| Adjusted earnings per share**                              | 25.5p                            | 22.5p                            | 13.3%       | 496c                             | 400c                             | 24.1%       |

- \* Before goodwill, acquired intangibles, non-operating items and after other non-controlling interests.
- \*\* Before goodwill, acquired intangibles, non-operating items and after non-controlling interests.

Investec interim results presentation 2015

# Consolidated summarised ongoing income statement

| £,000   | Six months<br>to 30 Sept<br>2015 | Six months<br>to 30 Sept<br>2014 | Variance | % change  |
|---|----------------------------------|----------------------------------|----------|-----------|
| Net interest income   | 284 142                          | 263 468                          | 20 674   | 7.8%      |
| Net fee and commission income                                     | 530 590                          | 525 895                          | 4 695    | 0.9%      |
| Investment income   | 112 373                          | 54 793                           | 57 580   | >100.0%   |
| Trading income arising from                                       |                                  |                                  |          |           |
| - customer flow   | 57 318                           | 51 716                           | 5 602    | 10.8%     |
| - balance sheet management and other trading activities           | 4 304                            | (9 088)                          | 13 392   | >100.0%   |
| Other operating income  | 3 345                            | 5 004                            | (1 659)  | (33.2%)   |
| Total operating income before impairment losses on loans and      |                                  |                                  |          |           |
| advances  | 992 072                          | 891 788                          | 100 284  | 11.2%     |
| Impairment losses on loans and advances                           | (17 741)                         | (20 701)                         | 2 960    | (14.3%)   |
| Operating income  | 974 331                          | 871 087                          | 103 244  | 11.9%     |
| Operating costs   | (648 630)                        | (600 507)                        | (48 123) | 8.0%      |
| Depreciation on operating leased assets                           | (220)                            | (1 089)                          | 869      | (79.8%)   |
| Operating profit before goodwill, acquired intangibles and        |                                  |                                  |          |           |
| non-operating items   | 325 481                          | 269 491                          | 55 990   | 20.8%     |
| (Profit)/loss attributable to other non-controlling interests     | (10 518)                         | 957                              | (11 475) | (>100.0%) |
| Profit attributable to Asset Management non-controlling interests | (8 647)                          | (9 356)                          | 709      | (7.6%)    |
| Operating profit before taxation                                  | 306 316                          | 261 092                          | 45 224   | 17.3%     |
| Taxation  | (69 018)                         | (50 757)                         | (18 261) | 36.0%     |
| Preference dividends accrued                                      | (14 708)                         | (17 181)                         | 2 473    | (14.4%)   |
| Adjusted attributable earnings to ordinary shareholders           | 222 590                          | 193 154                          | 29 436   | 15.2%     |
| Number of weighted average shares (million)                       | 871.8                            | 858.1                            |          |           |
| Adjusted earnings per share (pence)                               | 25.5                             | 22.5                             |          | 13.3%     |
| Cost to income ratio  | 65.4%                            | 67.4%                            |          |           |

# Reconciliation from statutory summarised income statement to ongoing summarised income statement

|   |               |                       | Removal of:**     |             |                  |
|---|---------------|-----------------------|-------------------|-------------|------------------|
|   | ·             | UK legacy             |                   |             | •                |
| For the air months to 20 Cont 2015                      | Statutory     | business<br>excluding | Sale assets       | Sale assets | Ongoing          |
| For the six months to 30 Sept 2015 £'000                | as disclosed^ | sale assets           | Sale assets<br>UK | Australia   | Ongoing business |
|   |               |                       | <b>U.</b> (       | 7 taon ana  |                  |
| Net interest income                                     | 285 500       | 1 358                 | _                 | _           | 284 142          |
| Net fee and commission income                           | 533 906       | 3 316                 | _                 | _           | 530 590          |
| Investment income                                       | 112 387       | 14                    | _                 | _           | 112 373          |
| Trading income arising from                             |               |                       |                   |             |                  |
| - customer flow   | 56 895        | (423)                 | -                 | -           | 57 318           |
| - balance sheet management and other trading activities | 4 004         | (300)                 | -                 | _           | 4 304            |
| Other operating income                                  | 3 345         | -                     | _                 | -           | 3 345            |
| Total operating income before impairment losses on      |               |                       |                   |             |                  |
| loans and advances                                      | 996 037       | 3 965                 | -                 | _           | 992 072          |
| Impairment losses on loans and advances                 | (46 140)      | (28 399)              | _                 | _           | (17 741)         |
| Operating income/(loss)                                 | 949 897       | (24 434)              | -                 | -           | 974 331          |
| Operating costs   | (659 719)     | (11 089)              | _                 | _           | (648 630)        |
| Depreciation on operating leased assets                 | (220)         | -                     | _                 | -           | (220)            |
| Operating profit/(loss) before goodwill, acquired       |               |                       |                   |             |                  |
| intangibles and non-operating items                     | 289 958       | (35 523)              | -                 | -           | 325 481          |
| Profit attributable to other non-controlling interests  | (10 518)      | -                     | -                 | -           | (10 518)         |
| Profit attributable to Asset Management non-controlling |               |                       |                   |             |                  |
| interests   | (8 647)       | -                     | _                 | _           | (8 647)          |
| Operating profit/(loss) before taxation                 | 270 793       | (35 523)              | -                 | _           | 306 316          |
| Taxation  | (61 485)      | 7 533*                | -                 | _           | (69 018)         |
| Preference dividends accrued                            | (14 708)      | -                     | _                 | _           | (14 708)         |
| Adjusted attributable earnings to ordinary shareholders | 194 600       | (27 990)              | -                 | -           | 222 590          |
| Number of weighted average shares (million)             | 871.8         |                       |                   |             | 871.8            |
| Adjusted earnings per share (pence)                     | 22.3          |                       |                   |             | 25.5             |
| Cost to income ratio                                    | 66.2%         |                       |                   |             | 65.4%            |

<sup>\*</sup> Applying the group's effective statutory taxation rate of 21.2%.

<sup>^</sup> Refer to page 54.

<sup>\*\* •</sup> The results of the businesses sold, i.e. Investec Bank (Australia) Limited, the UK Kensington business and the Start (Irish) mortgage business.

<sup>•</sup> The remaining legacy business in the UK.

# Reconciliation from statutory summarised income statement to ongoing summarised income statement (continued)

|   |               |                                    | Removal of:** |             |           |
|---|---------------|------------------------------------|---------------|-------------|-----------|
| For the six months to 30 Sept 2014  | Statutory     | UK legacy<br>business<br>excluding | Sale assets   | Sale assets | Ongoing   |
| £'000   | as disclosed^ | sale assets                        | UK            | Australia   | business  |
| Net interest income   | 332 386       | 10 790                             | 45 861        | 12 267      | 263 468   |
| Net fee and commission income   | 527 006       | 1 689                              | (3 306)       | 2 728       | 525 895   |
| Investment income   | 45 975        | (4 689)                            | (2 262)       | (1 867)     | 54 793    |
| Trading income arising from   |               |                                    |               |             |           |
| - customer flow   | 51 285        | (183)                              | (38)          | (210)       | 51 716    |
| - balance sheet management and other trading activities                               | (9 199)       | 168                                | (125)         | (154)       | (9 088)   |
| Other operating income  | 5 052         | -                                  | _             | 48          | 5 004     |
| Total operating income before impairment losses on                                    |               |                                    |               |             |           |
| loans and advances  | 952 505       | 7 775                              | 40 130        | 12 812      | 891 788   |
| Impairment losses on loans and advances   | (66 400)      | (37 629)                           | (6 594)       | (1 476)     | (20 701)  |
| Operating income/(loss)   | 886 105       | (29 854)                           | 33 536        | 11 336      | 871 087   |
| Operating costs   | (645 204)     | (11 838)                           | (20 056)      | (12 803)    | (600 507) |
| Depreciation on operating leased assets   | (1 089)       | -                                  | _             | -           | (1 089)   |
| Operating profit/(loss) before goodwill, acquired intangibles and non-operating items | 239 812       | (41 692)                           | 13 480        | (1 467)     | 269 491   |
| Loss attributable to other non-controlling interests                                  | 957           | (41 002)                           | 10 400        | (1 407)     | 957       |
| Profit attributable to Asset Management non-controlling                               | 501           |                                    |               |             | 301       |
| interests   | (9 356)       | -                                  | -             | _           | (9 356)   |
| Operating profit/(loss) before taxation   | 231 413       | (41 692)                           | 13 480        | (1 467)     | 261 092   |
| Taxation  | (45 167)      | 7 853*                             | (2 539)*      | 276*        | (50 757)  |
| Preference dividends accrued  | (17 181)      | -                                  | _             | _           | (17 181)  |
| Adjusted attributable earnings to ordinary shareholders                               | 169 065       | (33 839)                           | 10 941        | (1 191)     | 193 154   |
| Number of weighted average shares (million)   | 858.1         |                                    |               |             | 858.1     |
| Adjusted earnings per share (pence)   | 19.7          |                                    |               |             | 22.5      |
| Cost to income ratio  | 67.8%         |                                    |               |             | 67.4%     |

<sup>\*</sup> Applying the group's effective statutory taxation rate of 18.8%.

<sup>^</sup> Refer to page 54.

<sup>\*\* •</sup> The results of the businesses sold, i.e. Investec Bank (Australia) Limited, the UK Kensington business and the Start (Irish) mortgage business.

<sup>•</sup> The remaining legacy business in the UK.

# Reconciliation from statutory summarised income statement to ongoing summarised income statement for the UK and Other Specialist Banking

|   |               |             | Removal of:** |              |              |
|---|---------------|-------------|---------------|--------------|--------------|
|   | UK and Other  |             |               |              | UK and Other |
|   | Specialist    | UK legacy   |               |              | Specialist   |
|   | Banking       | business    |               |              | Banking      |
| For the six months to 30 Sept 2015                      | statutory     | excluding   | Sale assets   | Sales assets | ongoing      |
| £'000   | as disclosed^ | sale assets | UK            | Australia    | business     |
| Net interest income                                     | 128 072       | 1 358       | -             | -            | 126 714      |
| Net fee and commission income                           | 92 548        | 3 316       | -             | _            | 89 232       |
| Investment income                                       | 44 469        | 14          | -             | _            | 44 455       |
| Trading income arising from                             |               |             |               |              |              |
| - customer flow   | 44 945        | (423)       | -             | _            | 45 368       |
| - balance sheet management and other trading activities | (2 113)       | (300)       | _             | _            | (1 813)      |
| Other operating income                                  | 2 849         | _           | _             | _            | 2 849        |
| Total operating income before impairment losses on      |               |             |               |              |              |
| loans and advances                                      | 310 770       | 3 965       | _             | _            | 306 805      |
| Impairment losses on loans and advances                 | (31 314)      | (28 399)    | _             | _            | (2 915)      |
| Operating income/(loss)                                 | 279 456       | (24 434)    | _             | _            | 303 890      |
| Operating costs   | (217 184)     | (11 089)    | _             | _            | (206 095)    |
| Depreciation on operating leased assets                 | (216)         | _           | _             | _            | (216)        |
| Operating profit/(loss) before goodwill, acquired       |               |             |               |              |              |
| intangibles and non-operating items                     | 62 056        | (35 523)    | _             | _            | 97 579       |
| Loss attributable to other non-controlling interests    | 1 207         | -           | _             | _            | 1 207        |
| Operating profit/(loss) before taxation                 | 63 263        | (35 523)    | _             | _            | 98 786       |

|   |   |   | Removal of:**     |                           |  |
|---|---|---|-------------------|---------------------------|--|
| For the six months to 30 Sept 2014 £'000  | UK and Other<br>Specialist<br>Banking<br>statutory<br>as disclosed^ | UK legacy<br>business<br>excluding<br>sale assets | Sale assets<br>UK | Sales assets<br>Australia | UK and Other<br>Specialist<br>Banking<br>ongoing<br>business |
| Net interest income   | 177 626   | 10 790  | 45 861            | 12 267                    | 108 708  |
| Net fee and commission income   | 104 030   | 1 689   | (3 306)           | 2 728                     | 102 919  |
| Investment income   | 1 428   | (4 689)   | (2 262)           | (1 867)                   | 10 246   |
| Trading income arising from   |   |   |                   |                           |  |
| - customer flow   | 43 854  | (183)   | (38)              | (210)                     | 44 285   |
| - balance sheet management and other trading activities                               | (11 156)  | 168   | (125)             | (154)                     | (11 045)   |
| Other operating income  | 3 901   | -   | _                 | 48                        | 3 853  |
| Total operating income before impairment losses on loans and advances                 | 319 683   | 7 775   | 40 130            | 12 812                    | 258 966  |
| Impairment losses on loans and advances   | (53 978)  | (37 629)  | (6 594)           | (1 476)                   | (8 279)  |
| Operating income/(loss)   | 265 705   | (29 854)  | 33 536            | 11 336                    | 250 687  |
| Operating costs   | (239 973)   | (11 838)  | (20 056)          | (12 803)                  | (195 276)  |
| Depreciation on operating leased assets   | (1 089)   | -   | _                 | _                         | (1 089)  |
| Operating profit/(loss) before goodwill, acquired intangibles and non-operating items | 24 643  | (41 692)  | 13 480            | (1 467)                   | 54 322   |
| Loss attributable to other non-controlling interests                                  | 5 551   | _   | _                 | _                         | 5 551  |
| Operating profit/(loss) before taxation   | 30 194  | (41 692)  | 13 480            | (1 467)                   | 59 873   |

<sup>^</sup> Refer to page 54.

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<sup>\*\* •</sup> The results of the businesses sold, i.e. Investec Bank (Australia) Limited, the UK Kensington business and the Start (Irish) mortgage business

<sup>•</sup> The remaining legacy business in the UK.

# Segmental geographical and business analysis of operating profit before goodwill, acquired intangibles, non-operating items, taxation and after other non-controlling interests – ongoing business

| For the six months to 30 Sept 2015<br>£'000 | UK and<br>Other | Southern<br>Africa | Total<br>group | %<br>change | %<br>of total |
|---|-----------------|--------------------|----------------|-------------|---------------|
| Asset Management                            | 40 127          | 30 427             | 70 554         | (8.0%)      | 22.4%         |
| Wealth & Investment                         | 25 896          | 11 954             | 37 850         | (0.5%)      | 12.0%         |
| Specialist Banking                          | 98 786          | 130 389            | 229 175        | 29.1%       | 72.8%         |
|   | 164 809         | 172 770            | 337 579        | 15.5%       | 107.2%        |
| Group costs                                 | (17 036)        | (5 580)            | (22 616)       | 3.5%        | (7.2%)        |
| Total group                                 | 147 773         | 167 190            | 314 963        | 16.5%       | 100.0%        |
| Other non-controlling interest – equity     |                 |                    | 10 518         |             |               |
| Operating profit                            |                 |                    | 325 481        |             |               |
| % change                                    | 37.8%           | 2.4%               | 16.5%          |             |               |
| % of total                                  | 46.9%           | 53.1%              | 100.0%         |             |               |
|   |                 |                    |                | •           |               |
| For the six months to 30 Sept 2014          | UK and          | Southern           | Total          | %           |               |
| £,000                                       | Other           | Africa             | group          | of total    |               |
| Asset Management                            | 37 684          | 38 996             | 76 680         | 28.4%       |               |
| Wealth & Investment                         | 26 912          | 11 126             | 38 038         | 14.1%       |               |
| Specialist Banking                          | 59 873          | 117 712            | 177 585        | 65.6%       |               |
|   | 124 469         | 167 834            | 292 303        | 108.1%      |               |
| Group costs                                 | (17 223)        | (4 632)            | (21 855)       | (8.1%)      |               |
| Total group                                 | 107 246         | 163 202            | 270 448        | 100.0%      |               |
| Other non-controlling interest – equity     |                 |                    | (957)          |             | •             |
| Operating profit                            |                 |                    | 269 491        |             |               |
| % of total                                  | 39.7%           | 60.3%              | 100.0%         |             |               |

#### A reconciliation of the UK and Other Specialist Banking's operating profit: ongoing vs statutory basis

| £'000  | Six months to<br>30 Sept<br>2015 | Six months to<br>30 Sept<br>2014 | % change |
|--|----------------------------------|----------------------------------|----------|
| Total ongoing UK and Other Specialist Banking per above      | 98 786                           | 59 873                           | 65.0%    |
| UK legacy remaining  | (35 523)                         | (41 692)                         | (14.8%)  |
| UK sale assets   | -                                | 13 480                           | 100.0%   |
| Australian sale assets                                       | -                                | (1 467)                          | 100.0%   |
| Total UK and Other Specialist Banking per statutory accounts | 63 263                           | 30 194                           | >100.0%  |

# Ongoing segmental geographic analysis – summarised income statement

|   | 30 Sept 2015    |                    |                | 30 Sept 2014    |                    |                |  |
|---|-----------------|--------------------|----------------|-----------------|--------------------|----------------|--|
| For the six months to £'000                                       | UK and<br>Other | Southern<br>Africa | Total<br>group | UK and<br>Other | Southern<br>Africa | Total<br>group |  |
| Net interest income   | 128 859         | 155 283            | 284 142        | 111 830         | 151 638            | 263 468        |  |
| Net fee and commission income                                     | 351 142         | 179 448            | 530 590        | 350 430         | 175 465            | 525 895        |  |
| Investment income   | 44 225          | 68 148             | 112 373        | 12 041          | 42 752             | 54 793         |  |
| Trading income arising from                                       |                 |                    |                |                 |                    |                |  |
| - customer flow   | 45 900          | 11 418             | 57 318         | 44 386          | 7 330              | 51 716         |  |
| - balance sheet management and other trading activities           | (2 895)         | 7 199              | 4 304          | (11 133)        | 2 045              | (9 088)        |  |
| Other operating income/(loss)                                     | 3 709           | (364)              | 3 345          | 4 083           | 921                | 5 004          |  |
| Total operating income before impairment losses on loans          |                 |                    |                |                 |                    |                |  |
| and advances  | 570 940         | 421 132            | 992 072        | 511 637         | 380 151            | 891 788        |  |
| Impairment losses on loans and advances                           | (2 915)         | (14 826)           | (17 741)       | (8 279)         | (12 422)           | (20 701)       |  |
| Operating income  | 568 025         | 406 306            | 974 331        | 503 358         | 367 729            | 871 087        |  |
| Operating costs   | (421 243)       | (227 387)          | (648 630)      | (400 574)       | (199 933)          | (600 507)      |  |
| Depreciation on operating leased assets                           | (216)           | (4)                | (220)          | (1 089)         | _                  | (1 089)        |  |
| Operating profit before goodwill, acquired intangibles and        |                 |                    |                |                 |                    |                |  |
| non-operating items   | 146 566         | 178 915            | 325 481        | 101 695         | 167 796            | 269 491        |  |
| (Profit)/loss attributable to other non-controlling interests     | 1 207           | (11 725)           | (10 518)       | 5 551           | (4 594)            | 957            |  |
| Operating profit before goodwill, acquired intangibles,           |                 |                    |                |                 |                    |                |  |
| non-operating items and after other non-controlling interests     | 147 773         | 167 190            | 314 963        | 107 246         | 163 202            | 270 448        |  |
| Profit attributable to Asset Management non-controlling interests | (5 357)         | (3 290)            | (8 647)        | (5 047)         | (4 309)            | (9 356)        |  |
| Operating profit before goodwill, acquired intangibles,           |                 |                    |                |                 |                    |                |  |
| non-operating items and after non-controlling interests           | 142 416         | 163 900            | 306 316        | 102 199         | 158 893            | 261 092        |  |
| Selected returns and key statistics                               |                 |                    |                |                 |                    |                |  |
| Cost to income ratio  | 73.8%           | 54.0%              | 65.4%          | 78.5%           | 52.6%              | 67.4%          |  |

# Ongoing segmental business and geographic analysis – summarised income statement

|   | Asset Management |                    |           | Wealth & Investment |                    |           |  |
|---|------------------|--------------------|-----------|---------------------|--------------------|-----------|--|
| For the six months to 30 Sept 2015 £'000  | UK and<br>Other  | Southern<br>Africa | Total     | UK and<br>Other     | Southern<br>Africa | Total     |  |
| Net interest income   | 123              | 1 856              | 1 979     | 2 022               | 1 606              | 3 628     |  |
| Net fee and commission income   | 139 841          | 72 611             | 212 452   | 122 069             | 30 937             | 153 006   |  |
| Investment income   | -                | 38                 | 38        | (230)               | (21)               | (251)     |  |
| Trading income arising from   |                  |                    |           |                     |                    |           |  |
| - customer flow   | -                | -                  | -         | 532                 | 28                 | 560       |  |
| <ul> <li>balance sheet management and other trading activities</li> </ul>   | (1 164)          | 215                | (949)     | 82                  | 80                 | 162       |  |
| Other operating income/(loss)   | 165              | 45                 | 210       | 695                 | 2                  | 697       |  |
| Total operating income before impairment losses on loans and advances   | 138 965          | 74 765             | 213 730   | 125 170             | 32 632             | 157 802   |  |
| Impairment losses on loans and advances   | -                | -                  | -         | _                   | -                  | -         |  |
| Operating income  | 138 965          | 74 765             | 213 730   | 125 170             | 32 632             | 157 802   |  |
| Operating costs   | (98 838)         | (44 338)           | (143 176) | (99 274)            | (20 678)           | (119 952) |  |
| Depreciation on operating leased assets   | -                | -                  | -         | _                   | -                  | -         |  |
| Operating profit before goodwill, acquired intangibles and non-operating items  | 40 127           | 30 427             | 70 554    | 25 896              | 11 954             | 37 850    |  |
| (Profit)/loss attributable to other non-controlling interests   | _                | _                  | -         | _                   | -                  | -         |  |
| Operating profit before goodwill, acquired intangibles, non-operating items and after other non-controlling interests | 40 127           | 30 427             | 70 554    | 25 896              | 11 954             | 37 850    |  |
| Profit attributable to Asset Management non-controlling interests   | (5 357)          | (3 290)            | (8 647)   | _                   | _                  | -         |  |
| Operating profit before goodwill, acquired intangibles, non-operating items and after non-controlling interests       | 34 770           | 27 137             | 61 907    | 25 896              | 11 954             | 37 850    |  |
| Coloated vetures and key statistics   |                  |                    |           |                     |                    |           |  |
| Selected returns and key statistics Cost to income ratio  | 71.1%            | 59.3%              | 67.0%     | 79.3%               | 63.4%              | 76.0%     |  |

| s                      | pecialist Bankin        | g                   |          | Group costs |          |                            |
|------------------------|-------------------------|---------------------|----------|-------------|----------|----------------------------|
| UK and                 | Southern                |                     | UK and   | Southern    |          | Total                      |
| Other                  | Africa                  | Total               | Other    | Africa      | Total    | group                      |
| 126 714                | 151 821                 | 278 535             | -        | _           | -        | 284 142                    |
| 89 232                 | 75 900                  | 165 132             | -        | _           | -        | 530 590                    |
| 44 455                 | 68 131                  | 112 586             | -        | _           | -        | 112 373                    |
| 45 368                 | 11 390                  | 56 758              | -        | -           | -        | 57 318                     |
| (1 813)                | 6 904                   | 5 091               | _        | _           | _        | 4 304                      |
| 2 849                  | (411)                   | 2 438               | -        | _           | -        | 3 345                      |
| <b>306 805</b> (2 915) | <b>313 735</b> (14 826) | 620 540<br>(17 741) | -        | _           | -        | 992 <b>072</b><br>(17 741) |
| 303 890                | 298 909                 | 602 799             |          |             |          | 974 331                    |
| (206 095)              | (156 791)               | (362 886)           | (17 036) | (5 580)     | (22 616) | (648 630)                  |
| (216)                  | (4)                     | (220)               | (11 000) | (0 000)     | -        | (220)                      |
| 97 579                 | 142 114                 | 239 693             | (17 036) | (5 580)     | (22 616) | 325 481                    |
| 1 207                  | (11 725)                | (10 518)            | _        | _           | -        | (10 518)                   |
|                        |                         |                     | (4= 000) | (5.500)     | (00.040) | 222                        |
| 98 786                 | 130 389                 | 229 175             | (17 036) | (5 580)     | (22 616) | 314 963                    |
| _                      | _                       | -                   | _        | _           | -        | (8 647)                    |
|                        |                         |                     |          |             |          |                            |
| 98 786                 | 130 389                 | 229 175             | (17 036) | (5 580)     | (22 616) | 306 316                    |
| 67.2%                  | 50.0%                   | 58.5%               | n/a      | n/a         | n/a      | 65.4%                      |

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## Ongoing segmental business and geographic analysis

- summarised income statement (continued)

|   | Asset Management |                    |           | Wealth & Investment |                    |           |   |
|---|------------------|--------------------|-----------|---------------------|--------------------|-----------|---|
| For the six months to 30 Sept 2014 £'000  | UK and<br>Other  | Southern<br>Africa | Total     | UK and<br>Other     | Southern<br>Africa | Total     | ' |
| Net interest income   | 117              | 1 926              | 2 043     | 3 005               | 766                | 3 771     |   |
| Net fee and commission income   | 130 273          | 82 363             | 212 636   | 117 238             | 28 915             | 146 153   |   |
| Investment income   | -                | 9                  | 9         | 1 795               | _                  | 1 795     |   |
| Trading income arising from   |                  |                    |           |                     |                    |           |   |
| - customer flow   | _                | -                  | -         | 101                 | 49                 | 150       |   |
| balance sheet management and other trading activities   | (173)            | 27                 | (146)     | 85                  | 307                | 392       |   |
| Other operating income/(loss)   | (443)            | 889                | 446       | 673                 | (1)                | 672       |   |
| Total operating income before impairment losses on loans and advances   | 129 774          | 85 214             | 214 988   | 122 897             | 30 036             | 152 933   |   |
| Impairment losses on loans and advances   | -                | -                  | -         | _                   | _                  | _         |   |
| Operating income  | 129 774          | 85 214             | 214 988   | 122 897             | 30 036             | 152 933   |   |
| Operating costs   | (92 090)         | (46 218)           | (138 308) | (95 985)            | (18 910)           | (114 895) |   |
| Depreciation on operating leased assets   | -                | _                  | -         | -                   | _                  | _         |   |
| Operating profit before goodwill, acquired intangibles and non-operating items  | 37 684           | 38 996             | 76 680    | 26 912              | 11 126             | 38 038    |   |
| Loss/(profit) attributable to other non-controlling interests   | _                | _                  | -         | _                   | _                  | -         |   |
| Operating profit before goodwill, acquired intangibles, non-operating items and after other non-controlling interests | 37 684           | 38 996             | 76 680    | 26 912              | 11 126             | 38 038    |   |
| Profit attributable to Asset Management non-controlling interests   | (5 047)          | (4 309)            | (9 356)   | -                   | _                  | _         |   |
| Operating profit before goodwill, acquired ntangibles, non-operating items and after non-controlling interests        | 32 637           | 34 687             | 67 324    | 26 912              | 11 126             | 38 038    |   |
| · ·   | 02 001           | 07 007             | 07 024    | 20 312              | 11 120             | 00 000    |   |
| Selected returns and key statistics   |                  |                    |           |                     |                    |           |   |
| Cost to income ratio  | 71.0%            | 54.2%              | 64.3%     | 78.1%               | 63.0%              | 75.1%     |   |

| Specialist Banking |           |           |          | Group costs |          |           |  |
|--------------------|-----------|-----------|----------|-------------|----------|-----------|--|
| UK and             | Southern  |           | UK and   | Southern    |          | Total     |  |
| Other              | Africa    | Total     | Other    | Africa      | Total    | group     |  |
| 108 708            | 148 946   | 257 654   | -        | -           | -        | 263 468   |  |
| 102 919            | 64 187    | 167 106   | -        | _           | -        | 525 895   |  |
| 10 246             | 42 743    | 52 989    | -        | _           | -        | 54 793    |  |
| 44 285             | 7 281     | 51 566    | -        | _           | -        | 51 716    |  |
| (11 045)           | 1 711     | (9 334)   | _        | _           | _        | (9 088)   |  |
| 3 853              | 33        | 3 886     | _        | _           | _        | 5 004     |  |
| 258 966            | 264 901   | 523 867   | -        | _           | -        | 891 788   |  |
| (8 279)            | (12 422)  | (20 701)  | _        | -           | -        | (20 701)  |  |
| 250 687            | 252 479   | 503 166   | -        | -           | -        | 871 087   |  |
| (195 276)          | (130 173) | (325 449) | (17 223) | (4 632)     | (21 855) | (600 507) |  |
| (1 089)            | -         | (1 089)   | -        | -           | -        | (1 089)   |  |
| 54 322             | 122 306   | 176 628   | (17 223) | (4 632)     | (21 855) | 269 491   |  |
| 5 551              | (4 594)   | 957       | -        | _           | _        | 957       |  |
| 59 873             | 117 712   | 177 585   | (17 223) | (4 632)     | (21 855) | 270 448   |  |
| _                  | _         | -         | -        | _           | _        | (9 356)   |  |
| 59 873             | 117 712   | 177 585   | (17 223) | (4 632)     | (21 855) | 261 092   |  |
|                    |           |           |          |             |          |           |  |
| 75.7%              | 49.1%     | 62.3%     | n/a      | n/a         | n/a      | 67.4%     |  |

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### Return on equity - ongoing basis

| £'000                                       | 30 Sept<br>2015 | 31 March<br>2015 | Average   | 30 Sept<br>2014 | 31 March<br>2014 | Average   |
|---|-----------------|------------------|-----------|-----------------|------------------|-----------|
| Calculation of average shareholders' equity |                 |                  |           |                 |                  |           |
| Ordinary shareholders' equity               | 2 947 847       | 3 085 374        | 3 016 611 | 2 802 307       | 2 861 406        | 2 831 857 |
| Goodwill and intangible assets              |                 |                  |           |                 |                  |           |
| (excluding software)                        | (512 744)       | (494 111)        | (503 428) | (504 238)       | (577 816)        | (541 027) |
| Adjusted tangible shareholders' equity      | 2 435 103       | 2 591 263        | 2 513 183 | 2 298 069       | 2 283 590        | 2 290 830 |

| £'000   | 30 Sept<br>2015 | 31 March<br>2015 | 30 Sept<br>2014 |
|---|-----------------|------------------|-----------------|
| Operating profit before goodwill impairment and non-operational items | 325 481         | 592 404          | 269 491         |
| Non-controlling interests   | (19 165)        | (29 885)         | (8 399)         |
| Preference dividends  | (14 708)        | (36 427)         | (17 181)        |
| Revised operating profit  | 291 608         | 526 092          | 243 911         |
| Tax on ordinary activities  | (69 018)        | (116 182)        | (50 757)        |
| Revised operating profit after tax                                    | 222 590         | 409 910          | 193 154         |
| Pre-tax return on average adjusted shareholders' equity               | 19.3%           | 17.7%            | 17.2%           |
| Post-tax return on average adjusted shareholders' equity              | 14.8%           | 13.8%            | 13.6%           |
| Pre-tax return on average adjusted tangible shareholders' equity      | 23.2%           | 21.6%            | 21.3%           |
| Post-tax return on average adjusted tangible shareholders' equity     | 17.7%           | 16.8%            | 16.9%           |

### Legacy business in the UK Specialist Bank

#### The legacy business in the UK Specialist Bank comprises:

- Assets put on the bank's books pre-2008 where market conditions post the financial crisis materially impacted the business model
- Assets written prior to 2008 with very low/negative margins
- Assets relating to business we are no longer undertaking.

#### Legacy business - overview of results

The total legacy business over the period reported a loss before taxation of £35.5 million (2014: £41.7 million).

The remaining legacy portfolio will continue to be managed down as the group sees opportunities to clear the portfolio. The book has declined significantly over the past few years as a result of strategic sales, redemptions and write-offs. Management believes that the remaining legacy book will still take two to four years to wind down. Total net defaults in the legacy book amount to  $\mathfrak{L}181$  million (31 March 2015:  $\mathfrak{L}185$  million).

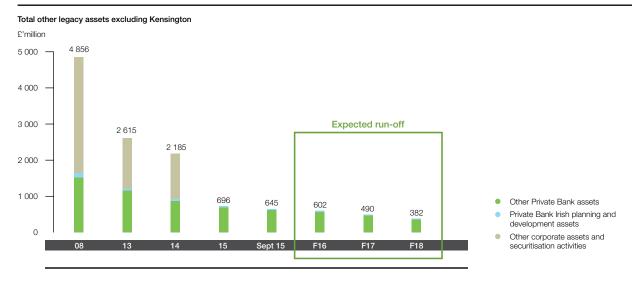
### Return on equity - ongoing basis (continued)

#### An analysis of assets within the legacy business

|  | 30 Sept<br>2015                               | 30 Sept<br>2015                         | 31 March<br>2015                              | 31 March<br>2015                        |
|--|---|---|---|---|
| £'million  | Total net<br>assets<br>(after<br>impairments) | Total<br>balance<br>sheet<br>impairment | Total net<br>assets<br>(after<br>impairments) | Total<br>balance<br>sheet<br>impairment |
| Private Bank Irish planning and development assets   | 37  | 41                                      | 47  | 50                                      |
|  |   |   |   |   |
| Other Private Bank assets                            | 608   | 125                                     | 649   | 126                                     |
| Other Private Bank assets  Total other legacy assets | 608<br><b>645</b>                             | 125<br><b>166</b>                       | 649<br><b>696</b>                             | 126<br><b>176</b>                       |
|  |   |   |   |   |

<sup>\*</sup> Included in balance sheet impairments is a group portfolio impairment of £35.9 million (31 March 2015: £33.2 million). The 31 March 2015 disclosures have been adjusted to reflect the allocation of this portfolio impairment to the legacy portfolio.

#### Expected run-off of legacy assets



# 3

# Divisional and segmental review





### Group divisional structure

Investec is a focused specialist bank and asset manager striving to be distinctive in all that it does

Our strategic goals and objectives are motivated by the desire to develop an efficient and integrated business on an international scale through the active pursuit of clearly established core competencies in our principal business areas. Our core philosophy has been to build well-defined, value-added businesses focused on serving the needs of select market niches where we can compete effectively.

We seek to maintain an appropriate balance between revenue earned from operational risk businesses and revenue earned from financial risk businesses. This ensures that we are not over reliant on any one part of our business to sustain our activities and that we have a large recurring revenue base that enables us to navigate through varying cycles and to support our long-term growth objectives.

Our current strategic objectives include increasing the proportion of our non-lending revenue base which we largely intend to achieve through the continued strengthening and development of our Wealth and Asset Management businesses.

### Asset Management

#### What we do

Equity Fixed income Multi-Asset Alternatives

#### Where we operate

Africa Americas Asia Pacific Europe UK

# Wealth & Investment

#### What we do

Portfolio management Stockbroking Alternative investments Investment advisory services Electronic trading services Retirement portfolios

#### Where we operate

Southern Africa UK and Europe

# Specialist Banking

#### What we do

Property activities
Private Banking activities
Investment activities
Corporate and Institutional Banking activities
Group Services and Other activities

#### Where we operate

Australia Canada Hong Kong India Southern Africa UK and Europe USA

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### **Asset Management**

At Investec Asset Management, we want to assist people around the globe to retire with dignity or to meet their financial objectives. We do this by assisting institutional asset owners and financial advisors to meet the investment objectives of their members and clients. Our business is to manage clients' investments to the highest standard possible by exceeding their investment and client service expectations

Established in 1991 in South Africa, we have built a successful global investment management firm. We are still managed by our founding members whose tenure and continuity has provided stability and growth.

Our investment team of over 175 investment professionals applies clear investment philosophies and processes across the major asset classes. Our client group is organised in five geographically defined units serving our target clients around the globe. These teams are supported by our global investment and operational platform.

Global head: Hendrik du Toit

# Value proposition

- Organically built independent global platform, from an emerging market base
- Independently managed entity within the Investec group
- Competitive investment performance in chosen specialities
- Global approach:
  - global investing
  - global client base
  - global operations platform
- Institutional and advisor clients
- Unique and clearly understood culture
- Stable and experienced leadership.

### Interim highlights

Net new flows of £2.9 billion for the six-month period (2014: £2.7 billion)

Assets under management £70.1 billion

Operating profit before non-controlling interests decreased by 8.0% to £70.6 million, contributing 25.2% to group profit

Operating margin 33.0% (2014: 35.7%)

# What we do

#### Global executive committee

#### Chief executive officer Hendrik du Toit

Chief operating officer Kim McFarland

Global head of client group John Green

**Co-chief investment officer** Domenico (Mimi) Ferrini

Co-chief investment officer John McNab

#### Capabilities and organisational structure

#### Global investments

### Equity Fixed Income

Developed

markets

Emerging

markets

- Global
- Regional

- Multi-Asset
- Global growth
- Global income
- Alternatives
- Commodities and resources
- Private equity
- Private debt
- Real estate

### Global client base

#### United Kingdom

Europe

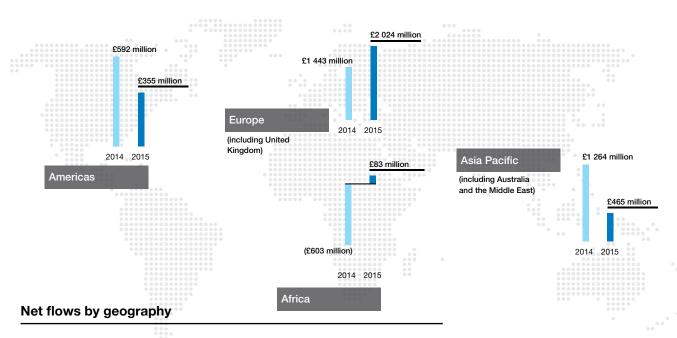
Africa

Americas

Asia Pacific

#### Global operations platform

# Where we operate

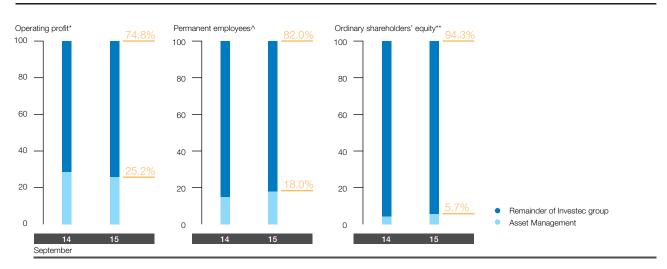


For the six months to 30 September 2014 and 30 September 2015.

Note: The net flows for the six months to 30 September 2015 exclude an historic low value cash plus account of £0.5 billion, which is subject to volatile net flows.

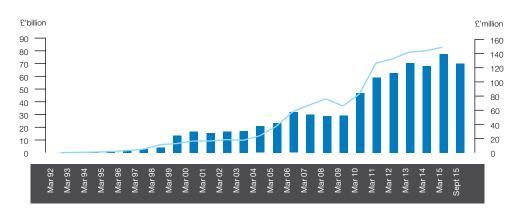
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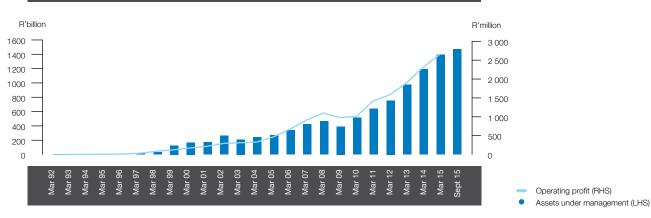
#### Financial analysis



- \* Before goodwill, acquired intangibles, non-operating items, taxation and after other non-controlling interests.
- \*\* As calculated on page 86, based on regulatory capital requirements.
- ^ Including Silica, our third party administration business.

#### Historical financial performance





#### Income statement analysis

| For the six months to £'000  | 30 Sept<br>2015 | 30 Sept<br>2014 | Variance | % change |
|--|-----------------|-----------------|----------|----------|
| Net interest income  | 1 979           | 2 043           | (64)     | (3.1%)   |
| Net fee and commission income  | 212 452         | 212 636         | (184)    | (0.1%)   |
|  |                 |                 | ` '      | ,        |
| Investment income  | 38              | 9               | 29       | >100.0%  |
| Trading income arising from balance sheet management and other trading activities  | (949)           | (146)           | (803)    | >100.0%  |
| Other operating income   | 210             | 446             | (236)    | (52.9%)  |
| Total operating income   | 213 730         | 214 988         | (1 258)  | (0.6%)   |
| Operating costs  | (143 176)       | (138 308)       | (4 868)  | 3.5%     |
| Operating profit before goodwill, acquired intangibles, non-operating items, taxation and before non-controlling interests | 70 554          | 76 680          | (6 126)  | (8.0%)   |
| Profit attributable to Asset Management non-controlling interests**  | (8 647)         | (9 356)         | 709      | 7.6%     |
| Operating profit before goodwill, acquired intangibles, non-operating items, taxation and after non-controlling interests  | 61 907          | 67 324          | (5 417)  | (8.0%)   |
| UK and Other   | 34 770          | 32 637          | 2 133    | 6.5%     |
| Southern Africa  | 27 137          | 34 687          | (7 550)  | (21.8%)  |
| Operating profit before goodwill, acquired intangibles, non-operating items, taxation and after non-controlling interests  | 61 907          | 67 324          | (5 417)  | (8.0%)   |
| Selected returns and key statistics  |                 |                 |          |          |
| Ordinary shareholders' equity*   | 163 149         | 149 971         | 13 178   | 8.8%     |
| ROE (pre-tax)*   | 83.8%           | 98.6%           |          |          |
| Return on tangible equity (pre-tax)*   | 190.7%          | 259.5%          |          |          |
| Operating margin   | 33.0%           | 35.7%           |          |          |
| Operating profit per employee (£'000)*^  | 77.0            | 89.1            | (12.1)   | 13.6%    |

<sup>\*</sup> As calculated on pages 86 and 87, based on regulatory capital requirements.

#### The variance in operating profit over the period can be explained as follows:

Market volatility continued into the first half of the financial year. Against this backdrop, our operating profit before non-controlling interests decreased by 8.0%. We have a positive business momentum and our wide range of investment capabilities means that we are well placed to face the future. Performance fees of £11.3 million were lower than in the prior half year period (£16.6 million).

<sup>\*\*</sup> Earnings after tax attributable to non-controlling interests includes the portion of earnings attributable to the 15% shareholding in the business by employees.

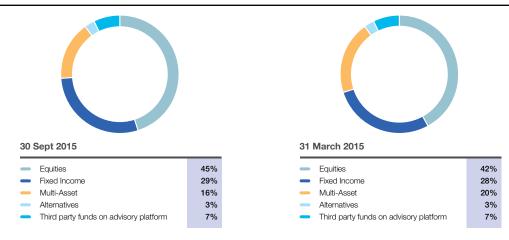
<sup>^</sup> Operating profit per employee excludes Silica, our third party administration business.

### Assets under management and flows

| £'million                              | AUM<br>30 Sept<br>2015 | Net inflows | AUM<br>31 March<br>2015 |
|--|------------------------|-------------|-------------------------|
| Equities                               | 31 521                 | 1 178       | 32 494                  |
| Fixed income                           | 20 508                 | 1 632       | 21 950                  |
| Multi-Asset                            | 11 155                 | (116)       | 15 122                  |
| Alternatives                           | 2 233                  | 58          | 2 657                   |
| Third party funds on advisory platform | 4 703                  | 175         | 5 287                   |
| Total                                  | 70 120                 | 2 927       | 77 510                  |

Note: The assets under management and flows for the six months to 30 September 2015 exclude an historic low value cash plus account of £0.5 billion which is subject to volatile net flows.

#### Assets under management by asset group



# **Independent** recognition

### Financial year 2015

Winner of Global Investor Awards/ISF Investment Excellence Award for Asset Manager and Equity Manager of the Year, Emerging Markets

Winner of Private Equity Africa Awards Portfolio Company of the Year - Development Impact

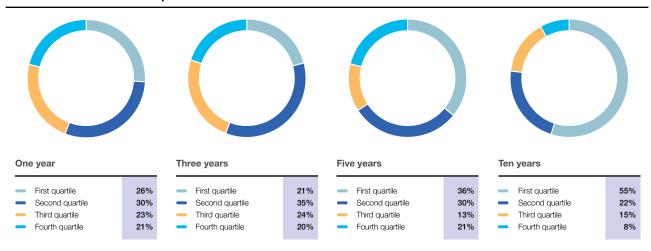
Winner of EMEA Finance's Achievement Awards Best Private Equity Investment in EMEA

Winner of European Pension Awards Emerging Markets Manager of the Year

#### Investment performance

All of our investment capabilities are managed with the simple aim of delivering performance which meets or exceeds our clients' expectations around agreed risk parameters. Short-term headwinds have affected our investment performance, but our long-term track record remains competitive.

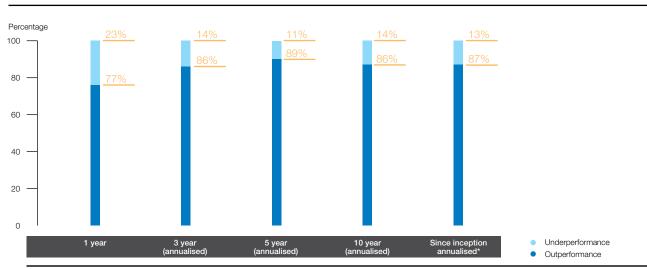
#### Mutual funds investment performance



Source: Calculated from Morningstar data by value, excludes cash and cash plus funds. Performance to 30 September 2015.

Note: All Investec Asset Management fund ranges relative to other funds in the same sector.

#### Overall firm performance



Source: Investec Asset Management, gross of fees, data to 30 September 2015.

Note: Outperformance (underperformance) is calculated as the sum of the total market values for those portfolios that have positive active returns (negative active returns) expressed as a percentage of total assets under management. Market values for the indicated date are used for all periods shown.

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<sup>\*</sup> Since the inception date of each portfolio, only annualised if inception date is older than 12 months.

# Questions and answers



Chief executive officer

Can you give us an overview of the environment in which you have operated since the start of the financial year?

Financial assets, especially those in emerging markets, alongside the currencies from these markets have declined in value since the beginning of the financial year. As a consequence our assets under management, denominated in

In short, this has been a tough environment for emerging market-heavy asset management firms.

Sterling, have declined over the period, in

spite of continued net inflows.

What have been the key developments in the business during the first half of the financial year?

Over the first half of the financial year we have seen positive net inflows across all our client groups, amounting to £2.9 billion. The majority of these net flows originated from Europe, the Americas and Asia Pacific regions. We are developing momentum in the biggest markets in the world in line with our strategy.

Our investment performance is competitive across the board. It was particularly encouraging to note that most of our investment strategies performed as expected during the August correction. Our investment performance in South Africa has improved markedly since the previous reporting period.

We have also been encouraged about our growing ability to attract and retain the very best talent in the business. This is very positive for our long-term future.

In spite of the current uncertainty in markets and the impact of emerging market currency weakness, our business is robust and competitive. Similarly, the pipeline of new business is good.

# What are your strategic objectives for the next six months?

Our primary objective remains to manage the money of our clients to the highest possible standard, and in line with client expectations and product and strategy specifications. At Investec Asset Management, clients will always come first. If we pursue their interests, we will do well.

Our strategy has not changed: our strategic objectives are to invest in and nurture growth opportunities, enhance depth and quality, and position the firm for long-term sustainability in our chosen markets. Furthermore, we continue to do our best to attract, develop and promote talent, alongside a stable leadership, while preserving and enhancing the unique culture of our business.

# What is your outlook for the next six months?

The ongoing weakness in emerging market currencies, especially the South African Rand, will continue to put pressure on revenues in Sterling terms without a substantial upward movement in financial assets. Consequently, our full year earnings are expected to be lower than the prior year. More importantly, we remain resolute and focused on building, developing and enhancing our business for the long term. We see annual earnings as the outcome of our work over many years, adjusted for market and economic conditions.

Investec Wealth & Investment offers its clients comfort in its scale, international reach and depth of investment processes. Investec Wealth & Investment is one of the UK's leading private client investment managers and the largest in South Africa

Today the business specialises in wealth management, portfolio management, private office and stockbroking services for individuals, families, trusts and charities. Investec Wealth & Investment is one of the UK's leading private client investment managers, the largest in South Africa, has a significant European presence, and is developing its operations internationally.

#### Global head: Steve Elliott

UK head: Jonathan Wragg South Africa head: Henry Blumenthal Switzerland head: Peter Gyger Ireland head: Eddie Clarke

# Our value proposition

- Investec Wealth & Investment has been built via the acquisition and integration of businesses and organic growth over a long period of time
- Well established platforms in the UK, South Africa, Switzerland, Ireland and Guernsey
- The business currently has four distinct channels: direct, intermediaries, charities and international, and is making progress in developing its digital capabilities to form a fifth distribution channel
- Strategy to internationalise within jurisdictions where the Investec group already has an established business
- Focus is on organic growth in our key markets and enhancing our range of services for the benefit of our clients.

## Interim highlights

Operating profit flat at £37.9 million, contributing 13.5% to group profit

Assets under management £43.4 billion (1.8% up from 30 September 2014; 5.9% down from 31 March 2015)

Operating margin 24.0% (2014: 24.9%)

Net new flows of £1.1 billion

37

## What we do and where we operate

#### **UK and Europe**

#### Investments and savings

- Discretionary and advisory portfolio management services for private clients
- Specialist investment management services for charities, pension schemes and trusts
- Independent financial planning advice for private clients
- Specialist portfolio management services for international clients.

#### Pensions and retirement

- Discretionary investment management for company pension and Self Invested Personal Pensions (SIPPs)
- Advice and guidance on pension schemes, life assurance and income protection schemes.

#### Tax planning

- Succession planning
- **ISAs**
- Retirement planning
- Venture Capital Trusts (VCT) and Enterprise Investment Schemes (EIS)

The European operations are conducted through Investec Wealth & Investment Limited in the UK, Investec Bank Switzerland, Investec Wealth & Investment Ireland and in Guernsey through Investec Wealth & Investment Channel Islands.

Over 1 200 staff operate from offices located throughout the UK and Europe, with combined funds under management of £28.5 billion. Investec Wealth & Investment is one of the UK's leading providers of private client investment management services.

### **South Africa**

Investec Wealth & Investment South Africa provides portfolio management, wealth management and stockbroking services for private clients, charities, pension funds and trusts, operating from eight offices across South Africa with R94.9 billion of discretionary and annuity managed assets and a further R217.2 billion of funds under various other forms of administration.







Europe

Brand well established

Established platforms in the UK, Switzerland, Republic of Ireland and Guernsey

One of the leading private client investment managers

Proven ability to attract and recruit investment

Asia

eveloping Wealth &

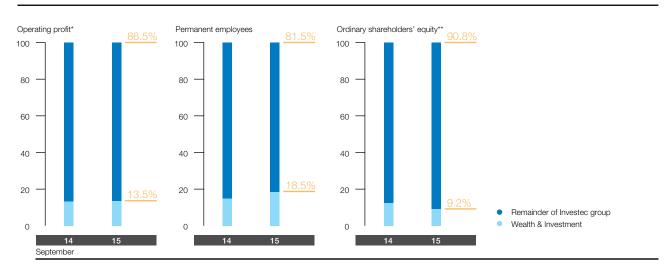




South Africa and Mauritius

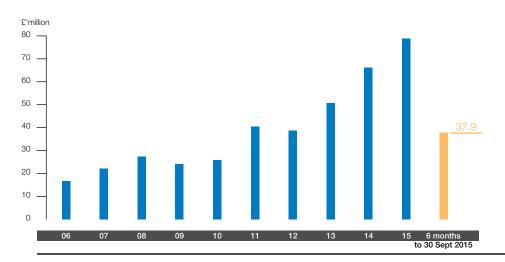
Strong brand and positioning Largest player in the market Newly launched Wealth & Investment capability in Mauritius.

#### Financial analysis



- \* Before goodwill, acquired intangibles, non-operating items, taxation and after other non-controlling interests.
- \*\* As calculated on page 86, based on regulatory capital requirements.

#### Operating profit - track record



^ Trend reflects numbers as at the year ended 31 March, unless otherwise stated. Amounts from 2008 are shown before goodwill, acquired intangibles, non-operating items, taxation and after other non-controlling interests. Prior to 2008, amounts have not been adjusted for non-controlling interests.

#### Income statement analysis

| For the six months to £'000   | 30 Sept<br>2015 | 30 Sept<br>2014 | Variance | % change  |
|---|-----------------|-----------------|----------|-----------|
| Net interest income   | 3 628           | 3 771           | (143)    | (3.8%)    |
| Net fee and commission income   | 153 006         | 146 153         | 6 853    | 4.7%      |
| Investment (loss)/income  | (251)           | 1 795           | (2 046)  | (>100.0%) |
| Trading income arising from   | ` ′             |                 | ` '      | ,         |
| - customer flow   | 560             | 150             | 410      | >100.0%   |
| <ul> <li>balance sheet management and other trading activities</li> </ul> | 162             | 392             | (230)    | (58.7%)   |
| Other operating income  | 697             | 672             | 25       | 3.7%      |
| Total operating income  | 157 802         | 152 933         | 4 869    | 3.2%      |
| Operating costs   | (119 952)       | (114 895)       | (5 057)  | 4.4%      |
| Operating profit before goodwill, acquired intangibles, non-operating     | , , ,           | , ,             | , ,      |           |
| items and taxation and after other non-controlling interests              | 37 850          | 38 038          | (188)    | (0.5%)    |
|   |                 |                 |          |           |
| UK and Europe   | 25 896          | 26 912          | (1 016)  | (3.8%)    |
| South Africa (including Mauritius)  | 11 954          | 11 126          | 828      | 7.4%      |
| Operating profit before goodwill, acquired intangibles, non-operating     |                 |                 |          |           |
| items and taxation and after other non-controlling interests              | 37 850          | 38 038          | (188)    | (0.5%)    |
|   |                 |                 |          |           |
| Selected returns and key statistics                                       |                 |                 |          |           |
| Ordinary shareholders' equity*  | 264 155         | 260 891         | 3 264    | 1.3%      |
| ROE (pre-tax)*  | 25.5%           | 22.9%           |          |           |
| Return on tangible equity (pre-tax)*                                      | 141.1%          | 124.9%          |          |           |
| Operating margin  | 24.0%           | 24.9%           |          |           |
| Operating profit per employee (£'000)*                                    | 24.5            | 26.6            | (2.1)    | (7.9%)    |

<sup>\*</sup> As calculated on pages 86 and 87, based on regulatory capital requirements.

#### The variance in operating profit over the period can be explained as follows:

- The UK and Europe operations have benefited from higher average funds under management in the UK, with a 3.4% increase in the key
  relevant billing date market indices compared to the prior period. Continued investment in the division's platforms and the employment
  of additional professional investment managers has supported solid net inflows during both the current period and the second half of the
  previous financial year. Operating margin at 20.7% (2014: 21.9%) is being adversely impacted in the short-term by the costs associated
  with the development of the digital distribution platform.
- The South African business posted an operating profit of R231 million, an increase of 19.1% (in Rand terms) over the prior period, benefiting from higher average funds under management and solid discretionary and annuity asset net inflows.

#### Analysis of key earnings drivers (funds under management)

| £'million                   | 30 Sept<br>2015 | 31 March<br>2015 | % change | 30 Sept<br>2014* | 31 March<br>2014* | % change |
|-----------------------------|-----------------|------------------|----------|------------------|-------------------|----------|
| UK and Europe               | 28 451          | 29 562           | (3.8%)   | 27 443           | 26 574            | 3.3%     |
| Discretionary               | 20 864          | 21 602           | (3.4%)   | 19 246           | 18 513            | 4.0%     |
| Non-discretionary and other | 7 587           | 7 960            | (4.7%)   | 8 197            | 8 061             | 1.7%     |
| South Africa                | 14 899          | 16 514           | (9.8%)   | 15 149           | 14 198            | 6.7%     |
| Discretionary               | 4 529           | 4 974            | (8.9%)   | 4 462            | 4 189             | 6.5%     |
| Non-discretionary and other | 10 370          | 11 540           | (10.1%)  | 10 687           | 10 009            | 6.8%     |
| Total                       | 43 350          | 46 076           | (5.9%)   | 42 592           | 40 772            | 4.5%     |

<sup>\*</sup> Restated to reflect internal adjustments to the jurisdiction in which funds under management are recognised.

#### UK and Europe: analysis of key drivers (funds under management and flows)

#### **Funds under management**

| £'million                            | 30 Sept<br>2015 | 31 March<br>2015 | % change | 30 Sept<br>2014* | 31 March<br>2014* | % change |
|--------------------------------------|-----------------|------------------|----------|------------------|-------------------|----------|
| Investec Wealth & Investment Limited |                 |                  |          |                  |                   |          |
| (UK)                                 | 26 104          | 27 319           | (4.4%)   | 24 928           | 24 176            | 3.1%     |
| Discretionary                        | 20 342          | 21 128           | (3.7%)   | 18 867           | 18 185            | 3.8%     |
| Non-discretionary                    | 5 574           | 5 971            | (6.6%)   | 5 848            | 5 753             | 1.7%     |
| Other                                | 188             | 220              | (14.5%)  | 213              | 238               | (10.5%)  |
|                                      |                 |                  |          |                  |                   |          |
| Rest of Europe                       | 2 347           | 2 243            | 4.6%     | 2 515            | 2 398             | 4.9%     |
| Discretionary                        | 522             | 474              | 10.1%    | 379              | 328               | 15.5%    |
| Non-discretionary                    | 1 825           | 1 769            | 3.2%     | 2 136            | 2 070             | 3.2%     |
| Total                                | 28 451          | 29 562           | (3.8%)   | 27 443           | 26 574            | 3.3%     |

<sup>\*</sup> Restated as per note on page 40.

#### Further analysis of the Investec Wealth & Investment Limited UK business

#### Funds under management and flows

| £'billion                            | 30 Sept<br>2015 | 31 March<br>2015 | % change | 30 Sept<br>2014* | 31 March<br>2014* | % change |
|--------------------------------------|-----------------|------------------|----------|------------------|-------------------|----------|
| At the beginning of the period       | 27.32           | 24.18            |          | 24.18            | 22.27             |          |
| Inflows                              | 1.40            | 2.90             |          | 1.47             | 2.48              |          |
| Outflows                             | (0.64)          | (1.02)           |          | (0.40)           | (1.23)            |          |
| Market adjustment^                   | (1.98)          | 1.34             |          | (0.24)           | 0.70              |          |
| Transfers^^                          | ` _             | (0.08)           |          | (0.08)           | (0.04)            |          |
| At the end of the period             | 26.10           | 27.32            | (4.4%)   | 24.93            | 24.18             | 3.1%     |
|                                      |                 |                  |          |                  |                   |          |
| WMA Private Investors Balanced Index |                 |                  |          |                  |                   |          |
| (at period end)                      | 3 421           | 3 684            | (7.1%)   | 3 454            | 3 385             | 2.0%     |
| Annualised underlying rate of net    |                 |                  |          |                  |                   |          |
| organic growth in total funds under  |                 |                  |          |                  |                   |          |
| management**                         | 5.6%            | 7.8%             |          | 8.9%             | 5.6%              |          |
| % of total funds managed on a        |                 |                  |          |                  |                   |          |
| discretionary basis                  | 78.6%           | 78.1%            |          | 76.5%            | 76.2%             |          |

<sup>^</sup> Impact of market movement and relative performance.

#### South Africa: analysis of key earnings drivers (funds under management and flows)

#### **Funds under management**

| R'million  | 30 Sept<br>2015   | 31 March<br>2015  | % change     | 30 Sept<br>2014*  | 31 March<br>2014* | % change       |
|--|-------------------|-------------------|--------------|-------------------|-------------------|----------------|
| Discretionary and annuity assets Non-discretionary | 94 883<br>217 243 | 89 382<br>207 379 | 6.2%<br>4.8% | 81 796<br>195 892 | 73 558<br>175 757 | 11.2%<br>11.5% |
| Total  | 312 126           | 296 761           | 5.2%         | 277 688           | 249 315           | 11.4%          |

#### Net inflows/(outflows) at cost over the period

| R'million                        | 30 Sept<br>2015 | 31 March<br>2015 | 30 Sept<br>2014* | 31 March<br>2014* |
|----------------------------------|-----------------|------------------|------------------|-------------------|
| Discretionary and annuity assets | 3 818           | 6 261            | 3 201            | 4 959             |
| Non-discretionary                | 2 375           | 8 065            | 5 903            | (2 616)#          |
| Total                            | 6 193           | 14 326           | 9 104            | 2 343             |

<sup>#</sup> Largely relating to clients who have moved their portfolios to another institution to serve as collateral in a transaction they were concluding.

<sup>^^</sup> Reflects the transfer of clients from Investec Bank Switzerland and the reclassification of assets between jurisdictions.

<sup>\*</sup> Restated as per note on page 40.

<sup>\*\*</sup> Net organic inflows less outflows (excluding acquired inflows and exceptional outflows) as a percentage of opening funds under management.

<sup>\*</sup> Restated as per note on page 40.

# Questions and answers



#### Global head

Can you give us an overview of the environment in which you have operated since the start of the financial year?

Equity markets began the financial year in buoyant mood, with the UK's FTSE 100 breaking through the significant 7 000 point milestone to set a new high during April. These gains reflected the belief that global economic growth was set to accelerate and Europe and emerging economies were managing their challenges. However, this confidence was short lived and the markets suffered sharp falls in August following concerns about the state of the Chinese economy and concerns over the prospect of a rise in US interest rates. Indices have since recovered some of the lost ground, but the outlook remains uncertain and it will take some time for investor confidence to return to the levels we saw at the start of the year. We therefore expect the second half of the financial year to be significantly more challenging than the first, with both our ad valorum and transaction-based income adversely affected by market conditions.

The level of regulatory pressure remains high in the UK marketplace for investment management businesses and consolidation in the sector continues. We have maintained our appetite to pursue opportunities to recruit experienced investment managers who are attracted by the strength of our offering, where they share our culture and values and have the ability to contribute to the future success of the business.

In South Africa, the JSE All Share Index peaked early in the period at 55 355 with a low of 46 530 towards the period end. Total returns fell, as interest rate expectations elevated, bond yields rose domestically and globally stock exchanges weakened.

Emerging markets reacted negatively to expectations of future higher interest rates in the US. The dovish tone of the September Federal Open Market Committee meeting sparked further concern on global growth already spooked by the effects of China's policy of rebalancing its economy. US inflation expectations consequently fell, Brazil saw credit rating downgrades and the Rand hit its worst point against the US Dollar historically. Marked Rand weakness came from the slump in the commodity cycle that afflicted all commodity currencies, and an increase in risk aversion.

# What have been the key developments in the business during the first half of the financial year?

Our drive to enhance the digital aspects of our offering to clients is a key feature for the business currently. The substantial task of building our Click & Invest online discretionary investment management service, which was announced in the last financial year, is continuing to make good progress. We are looking forward to the UK launch of this new offering, during the 2016/17 financial year which will supplement our core investment management service and reach out to individuals who may not otherwise have formed part of our traditional client base. Enhancements to the digital aspects of our core offering also remain very much in focus as we seek to ensure that our bespoke services meet the varying needs of all of our clients now and in the future.

As we build and enhance our core services in an increasingly competitive and regulated marketplace, it is right that we look to review those areas of our business which do not form part of our central offering. The UK business has agreed to the disposal of its small fund management operation, which was acquired in 2012 as part of the wider Williams de Broë business.

We remain focused on delivering the high standards of client service on which our strategy for organic growth is built, along with increasing the appeal of our services to a wider potential client base through initiatives such as our Private Office service and coordination of our services with those of the Private Banking business.

During the interim period, the South African business continued to focus on the enhancement of our One Place strategy to service our private client banking and investment needs, both locally and internationally. We also expanded our Wealth & Investment footprint in Mauritius, having recently been granted a licence.

We have been focusing on the internationalisation of our private client offering by facilitating offshore diversification, leveraging off of our international capabilities and services in the UK, Switzerland and Mauritius. Investec was internationally recognised by *Euromoney* for leading private banking and investment services in South Africa, and acknowledged as the Best Private Bank and Wealth Manager in South Africa for the third year in a row by the *Financial Times* of London.

Our digital strategy in South Africa continues with the roll out of our self-directed investment platform, Online Portfolio Manager, which enables seamless digital investing.

# What are your strategic objectives for the next six months?

Serving our existing client base to the best of our ability is central to the strategy of our global Wealth & Investment business. Reaching key milestones in the development of our digital offering will remain a key objective for the second half of the financial year as we move closer to the launch of the Click & Invest service.

We expect the challenging market conditions to be a key feature for the second half of the financial year. We have built a business that has proved its resilience to adverse conditions in the past, and we must remain focused on those aspects of our business which drive and maintain us as we move through a period of increased uncertainty.

The UK business remains committed to the development and expansion of its financial planning capability and we continue to see this as a key and increasingly important part of our service within the UK, as the complexity of the personal financial world continues to increase.

Broadening our international presence in a measured and evolutionary way is something we are continuing to prioritise. The planning for the launch of our Asian operation hosted by the group's Hong Kong office is nearing completion, and we expect to be in a position to take on our first clients in this market during the last quarter of the financial year.

We remain committed to our internationalisation programme with Switzerland as the core service centre for our international clients.

The Wealth & Investment team in Dublin continues to grow its skills set and is integrated within the global investment process to meet the requirements of clients in a growing Irish economy.

In South Africa, we continue to entrench our leading market position by focusing on our clients' needs and on internationalising the offering. Our strategy of working together with the Private Banking business is proving successful. We will continue to enhance and improve our integrated banking and investment solution, both locally and internationally, for the benefit of all of our private clients.

# What is your outlook for the following six months?

We expect the backdrop to the second half of the financial year to be challenging as the outlook for the global economy and investor sentiment remains uncertain. However, we remain confident that our strategy to invest for the future success of the business, while remaining focused on the resilience of our business model, provides the balance that will optimise the performance of the business over both the short and longer terms, while continuing to ensure that we deliver the most suitable client outcomes.

#### **Specialist Banking**

# Specialist expertise delivered with dedication and energy

Global heads David van der Walt Ciaran Whelan

The specialist teams are well positioned to provide services for both personal and business needs right across Private Banking, Property activities, Corporate and Institutional Banking and Corporate Advisory and Investment Banking.

# **Our value** proposition

- High quality specialist banking solution to corporate, institutional and private clients with leading positions in selected areas
- Provide high touch personalised service
- Ability to leverage international, cross-border platforms
- Well positioned to capture opportunities between the developed and the emerging world
- Balanced business model with good business depth and breadth.

# **Interim** highlights

Operating profit (ongoing)

up 29.1% to

£229.2 million

Operating profit (statutory)

up 30.9% to

£193.7 million

59.9%

cost to income (statutory)

(2014: 63.4%)

Loans and advances (statutory)

£16.7 billion

18.2% ROE (pre-tax) (ongoing business) (2014: 15.2%)

Customer deposits (statutory)

£21.7 billion

# What we do

# High income and high net worth private clients

# Private Banking activities

Transactional banking and foreign exchange

Lending

Deposits

Investments

Southern Africa UK and Europe

#### Corporates/government/institutional clients

# Corporate Advisory and Investment activities

Advisory

Principal investments

Property investment fund management

Australia

Hong Kong

India

Southern Africa

UK and Europe

# Corporate and Institutional Banking activities

Treasury and trading services

Specialised lending, funds and debt capital markets

Institutional research sales and trading

Australia

Hong Kong

India

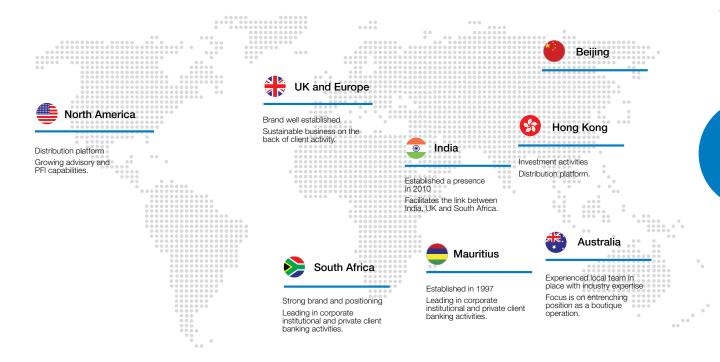
Southern Africa

UK and Europe

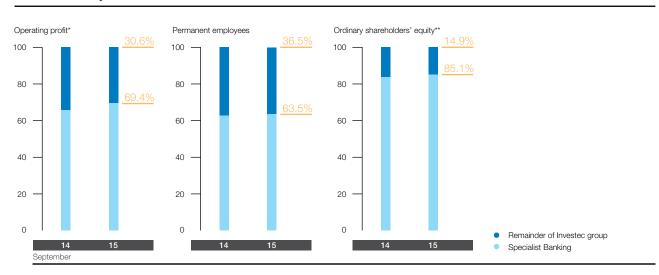
USA

#### Integrated systems and infrastructure

# Where we operate

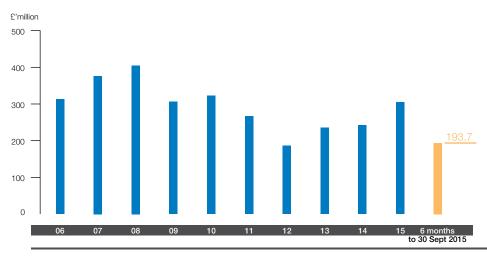


#### Financial analysis



- \* Before goodwill, acquired intangibles, non-operating items, taxation and after other non-controlling interests.
- \*\* As calculated on page 86, based on regulatory capital requirements.

#### Operating profit - track record



^ Trend reflects numbers as at the year ended 31 March, unless otherwise stated. Amounts from 2008 are shown before goodwill, acquired intangibles, non-operating items, taxation and after other non-controlling interests. Prior to 2008 amounts have not been adjusted for non-controlling interests.

#### Specialist Banking (continued)

#### Income statement analysis

| For the six months to   | 30 Sept   | 30 Sept   | Variance  | 0/ ahanga |
|---|-----------|-----------|-----------|-----------|
| €'000   | 2015      | 2014      | Variance  | % change  |
| Net interest income   | 279 893   | 326 572   | (46 679)  | (14.3%)   |
| Net fee and commission income   | 168 448   | 168 217   | 231       | (0.1%)    |
| Investment income   | 112 600   | 44 171    | 68 429    | >100.0%   |
| Trading income arising from   |           |           |           |           |
| - customer flow   | 56 335    | 51 135    | 5 200     | 10.2%     |
| <ul> <li>balance sheet management and other trading activities</li> </ul> | 4 791     | (9 445)   | 14 236    | >100.0%   |
| Other operating income  | 2 438     | 3 934     | (1 496)   | (38.0%)   |
| Total operating income before impairment losses on loans and              |           |           |           |           |
| advances  | 624 505   | 584 584   | 39 921    | 6.8%      |
| Impairment losses on loans and advances                                   | (46 140)  | (66 400)  | 20 260    | (30.5%)   |
| Operating income  | 578 365   | 518 184   | 60 181    | 11.6%     |
| Operating costs   | (373 975) | (370 146) | (3 829)   | 1.0%      |
| Depreciation on operating leased assets                                   | (220)     | (1 089)   | 869       | 79.8%     |
| Operating profit before goodwill, acquired intangibles and                |           |           |           |           |
| non-operating items and taxation  | 204 170   | 146 949   | 57 221    | 38.9%     |
| Operating (profit)/loss attributable to non-controlling interests         | (10 518)  | 957       | (11 475)  | (>100.0%) |
| Operating profit before goodwill, acquired intangibles, non-operating     |           |           |           |           |
| items, taxation and after other non-controlling interests                 | 193 652   | 147 906   | 45 746    | 30.9%     |
| UK and Other  | 63 263    | 30 194    | 33 069    | >100.0%   |
| Ongoing^  | 98 786    | 59 873    | 38 913    | 65.0%     |
| Legacy remaining^   | (35 523)  | (41 692)  | 6 169     | 14.8%     |
| Sale assets^  |           | 12 013    | (12 013)  | (100.0%)  |
| Southern Africa   | 130 389   | 117 712   | 12 677    | 10.8%     |
| Operating profit before goodwill, acquired intangibles, non-operating     |           |           |           |           |
| items, taxation and after other non-controlling interests                 | 193 652   | 147 906   | 45 746    | 30.9%     |
| Selected returns and key statistics                                       |           |           |           |           |
| Ordinary shareholders' equity**   | 2 434 225 | 2 521 394 | (87 169)  | (3.5%)    |
| South Africa  | 1 247 084 | 1 255 226 | (8 142)   | (0.6%)    |
| Ongoing UK and Other  | 1 114 411 | 977 168   | 137 376   | 14.1%     |
| Remaining Legacy  | 72 730    | 139 461   | (66 864)  | (47.9%)   |
| Sale assets   | -         | 149 539   | (149 539) | (100.0%)  |
| Statutory ROE (pre-tax)**   | 14.8%     | 10.9%     | (         | (.00.070) |
| Ongoing ROE (pre-tax)**   | 18.2%     | 15.2%     |           |           |
| Southern Africa   | 18.8%     | 17.7%     |           |           |
| Ongoing UK and Other  | 17.6%     | 13.3%     |           |           |
| Cost to income ratio  | 59.9%     | 63.4%     |           |           |
| Operating profit per employee (£'000)**                                   | 36.4      | 27.7      | 8.7       | 31.4%     |

<sup>\*\*</sup> As calculated on pages 86 and 87, based on regulatory capital requirements.

#### The variance in the operating profit in the UK ongoing business over the period can be explained as follows:

- Net interest income increased as a result of growth in core loans and advances of 2.1% and an increase in margin earned on early redemption of loans, reflecting higher activity levels.
- Net fee and commission income declined largely as a result of lower corporate finance fees earned in the period, partially offset by a sound performance from the corporate treasury and private banking businesses.
- Investment income improved as a result of a normalised performance from the Hong Kong portfolio.
- Trading income from customer flow remained in line with the prior period.
- Other trading income includes the impact of accounting for the Euro-denominated preferred securities issued by a subsidiary of Investec plc, which are reflected on the balance sheet as part of non-controlling interests. (The transaction is hedged and a forex transaction loss arising on the hedge is reflected in other trading income and the opposite impact is reflected in earnings attributable to non-controlling interests.)
- Other operating income includes associate income and income earned on an operating lease portfolio acquired during December 2010.
- Total operating income increased by 18.5%.
- Impairments decreased by 64.8%. Further information is provided on page 122.
- Operating expenses increased by 5.5% largely as a result of an increase in headcount and system infrastructure costs, notably in support
  of growing the private banking business.

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<sup>^</sup> Detailed income statement provided on page 19.

#### Specialist Banking (continued)

#### The variance in the operating profit in Southern Africa over the period can be explained as follows:

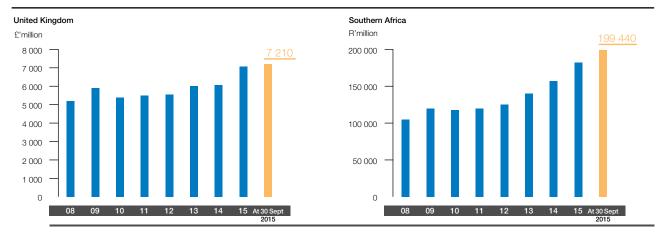
- . The analysis and variances described below for the South African Specialist Banking division are based on the Rand numbers reported.
- Results in Pounds Sterling have been negatively impacted by the depreciation of the average Rand: Pounds Sterling exchange rate of 8.2% over the period. The Specialist Banking division reported operating profit before taxation of R2 568 million (2014: R2 105 million).
- Net interest income increased as a result of an increase in core loans and advances of 9.5%.
- Net fee and commission income improved as a result of good performances from the private banking and property fund management businesses. A solid performance from the corporate lending, structuring and treasury teams supported strong growth in corporate fees.
- Investment income was supported by a solid performance from the unlisted investments portfolio.
- Trading income arising from customer flow increased, reflecting higher activity levels.
- Total operating income increased by 30.0%.
- Impairments increased, although the credit loss ratio remained in line with the prior period at 0.28%. Further information is provided on page 122.
- Operating expenses increased by 32.2% largely as a result of increased variable remuneration given improved profitability, and an
  increase in headcount and system infrastructure costs to support growth initiatives.

#### Analysis of key earnings drivers

#### Net core loans and advances

|                 | £'million |          |          | Home currency 'million |          |          |
|-----------------|-----------|----------|----------|------------------------|----------|----------|
|                 | 30 Sept   | 31 March |          | 30 Sept                | 31 March | _        |
|                 | 2015      | 2015     | % change | 2015                   | 2015     | % change |
| UK              | 7 210     | 7 061    | 2.1%     | £7 210                 | £7 061   | 2.1%     |
| Southern Africa | 9 521     | 10 128   | (6.0%)   | R199 440               | R182 058 | 9.5%     |
| Total           | 16 731    | 17 189   | (2.7%)   |                        |          |          |

#### Net core loans and advances



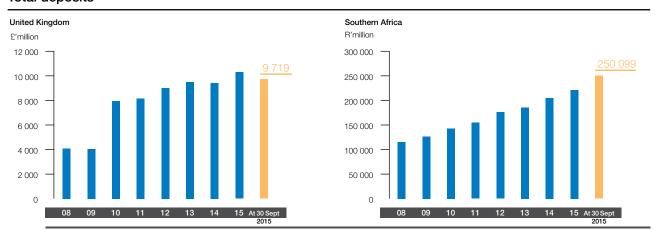
Trend reflects numbers as at the year ended 31 March, unless otherwise stated.

# Specialist Banking (continued)

#### **Total deposits**

|                 | £'million |          |        | Home currency 'million |          |        |
|-----------------|-----------|----------|--------|------------------------|----------|--------|
|                 | 30 Sept   | 31 March | %      | 30 Sept                | 31 March | %      |
|                 | 2015      | 2015     | change | 2015                   | 2015     | change |
| UK              | 9 719     | 10 298   | (5.6%) | £9 719                 | £10 298  | (5.6%) |
| Southern Africa | 11 940    | 12 317   | (3.1%) | R250 099               | R221 377 | 13.0%  |
| Total           | 21 659    | 22 615   | (4.2%) |                        |          |        |

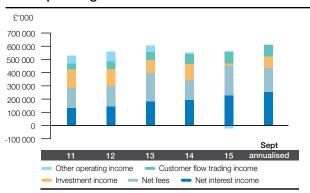
#### **Total deposits**



Trend reflects numbers as at the year ended 31 March, unless otherwise stated.

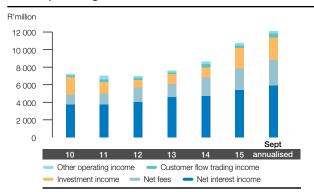
#### **UK Specialist Bank ongoing**

#### Total operating income

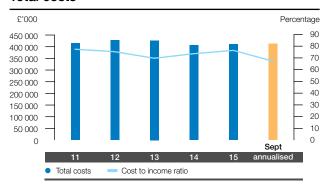


#### South Africa Specialist Bank ongoing

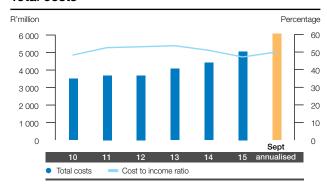
#### Total operating income



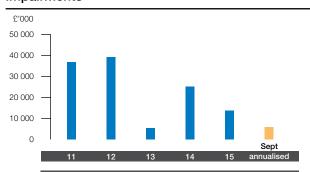
#### **Total costs**



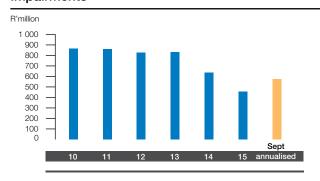
#### **Total costs**



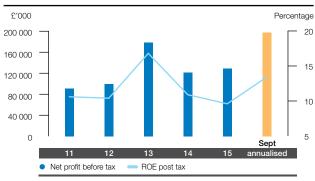
#### **Impairments**



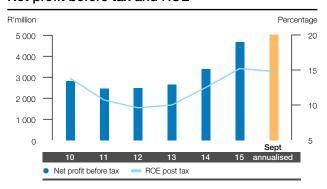
#### Impairments



#### Net profit before tax and ROE



#### Net profit before tax and ROE



Trends in the above graphs are for the year-ended 31 March, unless otherwise stated.

# Questions and answers



#### David van der Walt

#### Ciaran Whelan

Geographical business leaders

**United Kingdom** 

Can you give us an overview of the environment in which you have operated since the start of the financial year?

In May's General Election the
Conservative Party was returned
with an overall working majority
of 16, replacing the outgoing Conservative/
Liberal Democrat coalition. This dispelled
fears of an inconclusive result which might
have presaged a period of prolonged
political uncertainty.

Meanwhile the UK economic recovery remained solid, although latest figures for Q2 showed that the annual rate of growth eased back to 2.4%, from a pace of 3% or so throughout much of 2014. There was also a shift in terms of the main drivers of growth, with domestic demand firming and signs that external factors are weakening. Strengthening pay trends and low inflation bolstered both household confidence and consumer spending. Meanwhile the strength of Sterling, up a further 1.5% in trade weighted terms over the latest six months, put pressure on UK exports, particularly those to the Euro area.

CPI inflation remained stable and was contained within a narrow band between (0.1%) and 0.1%, with September in mildly negative territory at the bottom of this range. With inflation this low, there was relatively little pressure on the Monetary Policy Committee (MPC) to tighten policy, and accordingly the overall monetary stance was maintained, with the Bank rate at 0.5% and the asset purchase (QE) target at £375 billion. Nevertheless, Bank of England Governor, Mark Carney made repeated statements to the tune that the debate on higher interest rates would be thrown into 'sharper relief' at the turn of the year.

Markets underwent various bouts of volatility during the period. Nerves over the fiscal situation in Greece were heightened by a referendum in July in which 61% of Greeks rejected the terms of a third bailout offered by international lenders. However, the situation was eased by a cross party agreement to accept similar conditions, and a degree of continuity was achieved though the ruling Syria/Independent Greeks coalition winning snap elections in September. A period of Chinese market instability lent an uncertain tone to markets, following a modest devaluation of the Yuan against the US Dollar. This resulted in a widespread correction in emerging markets with spillover effects elsewhere. Against this uncertain background, the Federal Reserve chose not to begin to raise the Fed funds target at the 17 September Federal Open Market Committee meeting.

Overall, the environment was conducive to good levels of activity and was relatively benign.

# What have been the key developments in the business during the first half of the financial year?

Following a busy year last year, executing strategic sales and simplifying the business, this year started with a renewed focus back on building our client base within agreed tramlines

We had particular success with the rating agencies recognising the hard work and changes we have made, with Moody's increasing our rating from Baa3 to A3 and more recently Fitch moving us from BBB-to BBB. We have already started to see the positive impact of these rating moves on our funding costs.

Generally business performance has been good across the board with activity levels in line with budget. We will continue to focus on deepening the franchise.

In line with our objectives of building the business with particular emphasis on investing in the private banking business, Ciaran Whelan, the global head of the Private Banking business, relocated to the UK to personally oversee the development of the business and to ensure we are focused on the right outcomes.

# What are your strategic objectives for the next six months?

We have significant momentum in the corporate and specialist business. Our main objective continues to be to grow and increase our core businesses with particular emphasis on growing and gaining traction in the Private Banking business. To this end we continue to invest in our private banking infrastructure to ensure our customer experience is the best in the market.

Markets and regulatory developments over the last number of years have meant that we have been particularly internally focused. We are intending to shift this momentum, re-energising the organisation through our distinctive culture and client focus which has allowed us to outperform over the years. A significant amount of time will be focused back on our culture to drive performance.

We will continue to actively manage the legacy portfolio and reduce our exposure in the most appropriate manner.

# What is your outlook for the next six months?

Confidence levels may become affected by the possibility of a Brexit and continuing economic uncertainty in the Eurozone. Overall we believe the environment will remain positive for us and we should enjoy reasonable growth.

# Questions and answers



Geographical business leader

South Africa

Can you give us an overview of the environment in which you have operated since the start of the financial year?

The South African economy has been constrained by the global slowdown and the slump in commodity prices which impacted the industrial sector. Slow economic growth has been further exacerbated by the reduction in the ease of doing business for the private corporate sector following electricity supply and other infrastructure constraints as well as the escalation in labour disruptions. The Rand has been very volatile this year, which has compounded poor business confidence in South Africa. The JSE All Share Index defied economic fundamentals and increased 2.9% on average over the interim period.

What have been the key developments in the business during the first half of the financial year?

The South African specialist bank reported a solid performance with operating profit up 22.0% driven by strong loan book growth in the corporate and private banking businesses. Good client activity supported the strong positive business momentum and franchise growth. The unlisted investment portfolio also performed well during the period.

We continue to benefit from the collaboration between the Private Bank and Wealth & Investment business, with international recognition from the Financial Times as the Best Private Bank and Wealth Manager in South Africa for the third year running. We have made good progress with our digitisation strategy which focuses on ensuring that we create a client experience that is both Out of the Ordinary plus 'high tech and high touch'. This is part of our strategy to deepen our strong relationships with our core client base, and offer them a broad spectrum of services and products.

What are your strategic objectives for the next six months?

We continue to build our franchise in our core client segments.

Building and developing our client franchises remains integral to the growth and development of our organisation and we are committed to optimising the client experience, ensuring our target clients do more with us as an organisation.

Our strategic focus in South Africa remains the following:

- To continue to organically grow the transactional banking, property and private capital businesses
- To perpetuate our position in the corporate and institutional market
- To leverage opportunities through the Africa platform.

# What is your outlook for the next six months?

Despite the current structural challenges in the South African economy, corporate activity continues to flourish and present opportunities. We have a strong financial sector and an active private sector which will continue to support momentum in the specialist banking businesses.

# 4

# **Unaudited statutory** financial results





# Statutory combined consolidated income statement

| £'000   | Six months to<br>30 Sept<br>2015 | Six months to<br>30 Sept<br>2014 | Year to<br>31 March<br>2015 |
|---|----------------------------------|----------------------------------|-----------------------------|
|   |                                  |                                  |                             |
| Interest income   | 849 817                          | 912 645                          | 1 790 867                   |
| Interest expense  | (564 317)                        | (580 259)                        | (1 155 890)                 |
| Net interest income   | 285 500                          | 332 386                          | 634 977                     |
| Fee and commission income   | 591 037                          | 590 666                          | 1 226 257                   |
| Fee and commission expense  | (57 131)                         | (63 660)                         | (137 214)                   |
| Investment income   | 112 387                          | 45 975                           | 128 334                     |
| Trading income arising from   |                                  |                                  |                             |
| - customer flow   | 56 895                           | 51 285                           | 106 313                     |
| <ul> <li>balance sheet management and other trading activities</li> </ul>             | 4 004                            | (9 199)                          | (13 424)                    |
| Other operating income  | 3 345                            | 5 052                            | 12 236                      |
| Total operating income before impairment losses on loans and advances                 | 996 037                          | 952 505                          | 1 957 479                   |
| Impairment losses on loans and advances   | (46 140)                         | (66 400)                         | (128 381)                   |
| Operating income  | 949 897                          | 886 105                          | 1 829 098                   |
| Operating costs   | (659 719)                        | (645 204)                        | (1 322 705)                 |
| Depreciation on operating leased assets   | (220)                            | (1 089)                          | (1 535)                     |
| Operating profit before goodwill and acquired intangibles                             | 289 958                          | 239 812                          | 504 858                     |
| Impairment of goodwill  | (717)                            | (4 783)                          | (5 337)                     |
| Amortisation of acquired intangibles  | (7 848)                          | (7 394)                          | (14 497)                    |
| Operating profit  | 281 393                          | 227 635                          | 485 024                     |
| Net loss on disposal of subsidiaries  | (4 746)                          | (18 593)                         | (93 033)                    |
| Profit before taxation  | 276 647                          | 209 042                          | 391 991                     |
| Taxation on operating profit before goodwill and acquired intangibles                 | (61 485)                         | (45 167)                         | (99 023)                    |
| Taxation on acquired intangibles and acquisition/disposal/integration of subsidiaries | 1 610                            | (33 852)                         | (17 574)                    |
| Profit after taxation   | 216 772                          | 130 023                          | 275 394                     |
| Profit attributable to Asset Management non-controlling interests                     | (8 647)                          | (9 356)                          | (18 184)                    |
| (Profit)/loss attributable to other non-controlling interests                         | (10 518)                         | 957                              | (11 701)                    |
| Earnings attributable to shareholders   | 197 607                          | 121 624                          | 245 509                     |
| Earnings per share (pence)  |                                  |                                  |                             |
| - Basic   | 20.1                             | 11.6                             | 24.4                        |
| - Diluted   | 19.1                             | 11.0                             | 23.1                        |
| Adjusted earnings per share (pence)   |                                  |                                  |                             |
| - Basic   | 22.3                             | 19.7                             | 39.4                        |
| - Diluted   | 21.2                             | 18.7                             | 37.3                        |
| Dividends per share (pence)   |                                  |                                  |                             |
| - Interim   | 9.5                              | 8.5                              | 8.5                         |
| - Final   | n/a                              | n/a                              | 11.5                        |
| Headline earnings per share (pence)   |                                  |                                  |                             |
| - Basic   | 21.0                             | 17.6                             | 35.8                        |
| - Diluted   | 20.0                             | 16.7                             | 33.9                        |
| Number of weighted average shares (million)   | 871.8                            | 858.1                            | 862.7                       |

# Statutory combined consolidated statement of comprehensive income

| £,000   | Six months to<br>30 Sept<br>2015 | Six months to<br>30 Sept<br>2014 | Year to<br>31 March<br>2015 |
|---|----------------------------------|----------------------------------|-----------------------------|
| Profit after taxation   | 216 772                          | 130 023                          | 275 394                     |
| Other comprehensive (loss)/income:  |                                  |                                  |                             |
| Items that may be reclassified to the income statement  |                                  |                                  |                             |
| Fair value movements on cash flow hedges taken directly to other comprehensive income*          | (16 734)                         | (5 124)                          | (32 816)                    |
| Gains on realisation of available-for-sale assets recycled through the income statement*        | (1 145)                          | (4 432)                          | (4 660)                     |
| Fair value movements on available-for-sale assets taken directly to other comprehensive income* | (13 757)                         | 9 158                            | 1 037                       |
| Foreign currency adjustments on translating foreign operations                                  | (266 255)                        | (115 842)                        | (58 318)                    |
| Items that will never be reclassified to the income statement                                   |                                  |                                  |                             |
| Re-measurement of net defined pension liability   | _                                | -                                | 6 340                       |
| Total comprehensive (loss)/income   | (81 119)                         | 13 783                           | 186 977                     |
| Total comprehensive (loss)/income attributable to ordinary shareholders                         | (67 075)                         | (17 850)                         | 120 124                     |
| Total comprehensive (loss)/income attributable to non-controlling interests                     | (36 478)                         | 9 698                            | 32 050                      |
| Total comprehensive income attributable to perpetual preferred securities                       | 22 434                           | 21 935                           | 34 803                      |
| Total comprehensive (loss)/income   | (81 119)                         | 13 783                           | 186 977                     |

<sup>\*</sup> Net of taxation of (£14.6 million) [Six months to 30 September 2014: (£0.9 million). Year to 31 March 2015: £1.3 million].

# Statutory combined consolidated balance sheet

| At<br>£'000  | 30 Sept<br>2015      | 31 March<br>2015     | 30 Sept<br>2014    |
|--|----------------------|----------------------|--------------------|
| Assets   |                      |                      |                    |
| Cash and balances at central banks   | 2 003 037            | 2 529 562            | 3 178 509          |
| Loans and advances to banks  | 2 261 008            | 3 045 864            | 2 598 625          |
| Non-sovereign and non-bank cash placements   | 545 878              | 586 400              | 567 683            |
| Reverse repurchase agreements and cash collateral on securities borrowed                   | 2 504 339            | 1 812 156            | 1 120 419          |
| Sovereign debt securities  | 2 739 669            | 2 958 641            | 2 656 672          |
| Bank debt securities   | 988 133              | 1 161 055            | 1 422 390          |
| Other debt securities  | 832 494              | 627 373              | 469 524            |
| Derivative financial instruments   | 1 331 618            | 1 580 681            | 1 994 238          |
| Securities arising from trading activities   | 1 354 599<br>929 115 | 1 086 349<br>947 846 | 920 244<br>909 407 |
| Investment portfolio Loans and advances to customers                                       | 16 267 283           | 16 740 263           | 15 577 508         |
| Own originated loans and advances to customers securitised                                 | 463 436              | 448 647              | 403 742            |
| Other loans and advances   | 305 480              | 574 830              | 427 865            |
| Other securitised assets   | 279 262              | 780 596              | 937 508            |
| Interests in associated undertakings   | 23 809               | 25 244               | 23 664             |
| Deferred taxation assets   | 94 023               | 99 301               | 87 070             |
| Other assets   | 2 071 704            | 1 741 713            | 1 562 378          |
| Property and equipment   | 94 231               | 102 354              | 99 792             |
| Investment properties  | 531 835              | 617 898              | 529 600            |
| Goodwill   | 368 319              | 361 527              | 363 518            |
| Intangible assets  | 155 619              | 147 227              | 149 892            |
| Non-current assets classified as held for sale   | 28 692               | 40 726               | 4 105 517          |
| Other francial instruments at fair value through profit or less in respect of liabilities  | 36 173 583           | 38 016 253           | 40 105 765         |
| Other financial instruments at fair value through profit or loss in respect of liabilities | 5 526 475            | 6 337 149            | 5 825 535          |
| to customers   | 41 700 058           | 44 353 402           | 45 931 300         |
| Liabilities  |                      |                      |                    |
| Deposits by banks  | 1 810 306            | 1 908 294            | 2 101 544          |
| Derivative financial instruments   | 1 396 041            | 1 544 168            | 1 178 641          |
| Other trading liabilities  | 1 312 201            | 885 003              | 886 628            |
| Repurchase agreements and cash collateral on securities lent                               | 877 301              | 1 284 945            | 1 282 672          |
| Customer accounts (deposits)   | 21 658 505           | 22 614 868           | 22 253 475         |
| Debt securities in issue   | 2 033 245            | 1 709 369            | 1 929 850          |
| Liabilities arising on securitisation of own originated loans and advances                 | 82 670<br>197 900    | 109 953<br>616 909   | 105 266<br>744 014 |
| Liabilities arising on securitisation of other assets  Current taxation liabilities        | 193 243              | 201 790              | 189 222            |
| Deferred taxation liabilities  | 87 040               | 76 481               | 83 088             |
| Other liabilities  | 1 737 744            | 1 845 679            | 2 202 592          |
| Liabilities directly associated with non-current assets held for sale                      | -                    | -                    | 1 977 507          |
| Ziazinilos anosti, associated minimon sanon associanola lei salo                           | 31 386 196           | 32 797 459           | 34 934 499         |
| Liabilities to customers under investment contracts  | 5 524 800            | 6 335 326            | 5 824 152          |
| Insurance liabilities, including unit-linked liabilities                                   | 1 675                | 1 823                | 1 383              |
| ·  | 36 912 671           | 39 134 608           | 40 760 034         |
| Subordinated liabilities   | 1 121 679            | 1 178 299            | 1 240 528          |
| Equity   | 38 034 350           | 40 312 907           | 42 000 562         |
| Ordinary share capital   | 228                  | 226                  | 225                |
| Perpetual preference share capital   | 153                  | 153                  | 153                |
| Share premium  | 2 259 909            | 2 258 148            | 2 457 327          |
| Treasury shares  | (104 395)            | (68 065)             | (93 650)           |
| Other reserves   | (777 277)            | (563 985)            | (590 248)          |
| Retained income  | 1 943 523            | 1 874 360            | 1 640 801          |
| Shareholders' equity excluding non-controlling interests                                   | 3 322 141            | 3 500 837            | 3 414 608          |
| Other Additional Tier 1 securities in issue  | 26 257               | 30 599               | 30 012             |
| Non-controlling interests  | 317 310              | 509 059              | 486 118            |
| - Perpetual preferred securities issued by subsidiaries                                    | 73 245               | 229 957              | 239 466            |
| - Non controlling interests in partially held subsidiaries                                 | 244 065              | 279 102              | 246 652            |
| Total equity   | 3 665 708            | 4 040 495            | 3 930 738          |
| Total liabilities and equity   | 41 700 058           | 44 353 402           | 45 931 300         |

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# Statutory summarised combined consolidated cash flow statement

| £'000   | Six months to<br>30 Sept<br>2015 | Six months to<br>30 Sept<br>2014 | Year to<br>31 March<br>2015 |
|---|----------------------------------|----------------------------------|-----------------------------|
| Cash inflows from operations                                  | 350 477                          | 308 376                          | 617 363                     |
| Increase in operating assets                                  | (1 859 634)                      | (986 865)                        | (2 312 292)                 |
| Increase in operating liabilities                             | 1 220 550                        | 1 638 568                        | 2 291 132                   |
| Net cash (outflow)/inflow from operating activities           | (288 607)                        | 960 079                          | 596 203                     |
| Net cash (outflow)/inflow from investing activities           | (19 081)                         | 81 915                           | 193 737                     |
| Net cash outflow from financing activities                    | (348 234)                        | (168 665)                        | (259 012)                   |
| Effects of exchange rate changes on cash and cash equivalents | (181 554)                        | (46 188)                         | (17 091)                    |
| Net (decrease)/increase in cash and cash equivalents          | (837 476)                        | 827 141                          | 513 837                     |
| Cash and cash equivalents at the beginning of the period      | 4 562 848                        | 4 049 011                        | 4 049 011                   |
| Cash and cash equivalents at the end of the period            | 3 725 372                        | 4 876 152                        | 4 562 848                   |

Cash and cash equivalents is defined as including cash and balances at central banks, on-demand loans and advances to banks and non-sovereign and non-bank cash placements (all of which have a maturity profile of less than three months).

# Statutory consolidated statement of changes in equity

| €,000  | Ordinary<br>share<br>capital | Perpetual<br>preference<br>share<br>capital | Share<br>premium   | Treasury<br>shares |  |
|--|------------------------------|---|--------------------|--------------------|--|
| At 1 April 2014  |                              |   |                    |                    |  |
| Movement in reserves 1 April 2014 – 30 September 2014 Profit after taxation  | 224                          | 153   | 2 473 131          | (85 981)           |  |
| Fair value movements on cash flow hedges taken directly to other comprehensive income  | _                            | _   | _                  | _                  |  |
| Gains on available-for-sale assets recycled to the income statement Fair value movements on available-for-sale assets taken directly to other comprehensive income | _                            | _   | _                  | _                  |  |
| Foreign currency adjustments on translating foreign operations   | _                            | _   | _                  | _                  |  |
| Total comprehensive income for the period  | _                            | _   | _                  | _                  |  |
| Share-based payments adjustments   | _                            | _   | _                  | _                  |  |
| Dividends paid to ordinary shareholders  | _                            | -   | -                  |                    |  |
| Dividends declared to perpetual preference shareholders Dividends paid to perpetual preference shareholders included in non-controlling interests                  | _                            | _   | _                  | _                  |  |
| Dividends paid to non-controlling interests Issue of ordinary shares   | _  <br>1                     | -   | -<br>38 894        | _                  |  |
| Issue of Other Ádditional Tier 1 securities in issue   |                              | _   | 30 094             |                    |  |
| Issue of equity by subsidiaries<br>Acquisition of non-controlling interests  | -                            | -   | _                  | _                  |  |
| Non-controlling interest relating to partial disposal of subsidiaries  | _                            | _   | _                  | _                  |  |
| Capital conversion of subsidiary Movement of treasury shares   | _                            | _   | (54 698)           | (58 322)           |  |
| Transfer to capital reserve account  | -                            | -   | (04 000)           | (50 022)           |  |
| Transfer from regulatory general risk reserve Transfer from share-based payment reserve to treasury shares   | _                            | _   |                    | 50 653             |  |
| At 30 September 2014   |                              |   |                    |                    |  |
| Movement in reserves 1 October 2014 – 31 March 2015 Profit after taxation  | 225                          | 153   | 2 457 327          | (93 650)           |  |
| Fair value movements on cash flow hedges taken directly to other comprehensive income  | _                            | _   | _                  | _                  |  |
| Gains on available-for-sale assets recycled to the income statement Fair value movements on available-for-sale assets taken directly to other comprehensive income | _                            | _   | _                  | _                  |  |
| Foreign currency adjustments on translating foreign operations   | _                            | _   | (4 212)            | _                  |  |
| Remeasurement of net defined pension asset   | _                            | _   | _                  | _                  |  |
| Total comprehensive income for the period  | _                            | _   | (4 212)            | _                  |  |
| Share-based payments adjustments Dividends paid to ordinary shareholders   | _                            | _   | _                  | _                  |  |
| Dividends declared to perpetual preference shareholders and Other Additional Tier 1  |                              |   |                    |                    |  |
| security holders Dividends paid to perpetual preference shareholders included in non-controlling interests   | _                            | _   | _                  | _                  |  |
| and Other Additional Tier 1 security holders   | _                            | _   | _                  | _                  |  |
| Dividends paid to non-controlling interests<br>Issue of ordinary shares  | 1                            | _   | _                  | _                  |  |
| Issue of equity by subsidiaries Acquisition of non-controlling interests   | - 1                          | -   | _                  | _                  |  |
| Non-controlling interest relating to partial disposal of subsidiaries  | _                            | _   | _                  | _                  |  |
| Partial sale of subsidiary Movement of treasury shares   | _                            | _   | (19 336)           | 9 719              |  |
| Transfer from share premium  | _                            | _   | (175 631)          | 9719               |  |
| Transfer from regulatory general risk reserve Transfer from share-based payment reserve to treasury shares   | _                            | _   | _                  | -<br>15 866        |  |
| At 31 March 2015   |                              |   |                    |                    |  |
| Movement in reserves 1 April 2015 – 30 September 2015  | 226                          | 153   | 2 258 148          | (68 065)           |  |
| Profit after taxation Fair value movements on cash flow hedges taken directly to other comprehensive income  | _<br>_                       | _<br>_                                      |                    |                    |  |
| Gains on available-for-sale assets recycled to the income statement  | - 1                          | -   | _                  | _                  |  |
| Fair value movements on available-for-sale assets taken directly to other comprehensive income   | _                            | _   | _                  | _                  |  |
| Foreign currency adjustments on translating foreign operations   | _                            | _   | (25 132)           | _                  |  |
| Total comprehensive loss for the period  | _                            | _   | (25 132)           | _                  |  |
| Share-based payments adjustments Dividends paid to ordinary shareholders   | _                            | _   | _                  |                    |  |
| Dividends declared to perpetual preference shareholders and Other Additional Tier 1  |                              |   |                    |                    |  |
| security holders Dividends paid to perpetual preference shareholders included in non-controlling interests   | _                            | _   | _                  | _                  |  |
| and Other Additional Tier 1 security holders Dividends paid to non-controlling interests   | -                            | -   | _                  | _                  |  |
| Issue of ordinary shares   | 2                            |   | 54 703             |                    |  |
| Acquisition of non-controlling interests Repurchase of non-controlling interests   | -                            | _   | _                  | _                  |  |
| Movement of treasury shares  |                              | _   | (28 265)           | (70 663)           |  |
| Transfer to capital reserve Transfer to regulatory general risk reserve  | _                            | _   | ` 455 <sup>°</sup> |                    |  |
| Transfer from share-based payment reserve to treasury shares   |                              |   | _                  | 34 333             |  |
| At 30 September 2015   | 228                          | 153   | 2 259 909          | (104 395)          |  |

|  |   | Other reserves   | 8   |   | 1  | Shareholders'  |   |  |   |
|--|---|--|---|---|--|--|---|--|---|
| Capital<br>reserve<br>account                                | Available-<br>for-sale<br>reserve   | Regulatory<br>general<br>risk<br>reserve                     | Cash flow<br>hedge<br>reserve                       | Foreign<br>currency<br>reserves                             | Retained income  | equity excluding non- controlling interests  | Other<br>Additional<br>Tier 1<br>securities<br>in issue   | Non-<br>controlling<br>interests   | Total<br>equity   |
|  | 7.050   |  | (10.770)  | (477.000)   |  |  |   |  |   |
| 10 973   | 7 858<br>–  | 38 991   | (49 776)  | (475 293)   | <b>1 652 016</b> 121 624   | 3 <b>572 296</b><br>121 624  | -   | <b>443 582</b><br>8 399  | 4 <b>015 878</b><br>130 023   |
| _  | (4 432)   | _  | (5 124)   | _<br>_  | -  | (5 124)<br>(4 432)   | -   | -<br>-   | (5 124)<br>(4 432)  |
| -  | 9 158   | -  | _   | -   | -  | 9 158  | _   | -  | 9 158   |
| -  | (1)   | (138)  | 6 051   | (117 941)   | (5 112)  | (117 141)  | -   | 1 299  | (115 842)   |
| -  | 4 725   | (138)  | 927   | (117 941)   | <b>116 512</b><br>28 710   | <b>4 085</b><br>28 710   | -   | 9 698  | <b>13 783</b><br>28 710   |
| _  | -   | _  | _   | -   | (95 637)   | (95 637)   | -   | -  | (95 637)  |
| -  | -   | _  | -   | -<br>-  | (21 935)   | (21 935)<br>–  | -<br>-  | 14 295<br>(14 295)   | (7 640)<br>(14 295)   |
| _  |   | _  | -   | _   |  | -<br>38 895  | _   | (10 194)<br>–  | (10 194)<br>38 895  |
| -  | -   | -  | _   | -  <br>-  | _  | -  | 30 012  | -<br>3 179   | 38 895<br>30 012<br>3 179   |
| -  | -   | -  | -   | -   | -<br>1 214   | -  | -   | 35   | 35<br>1 214   |
| -  | -   | _  | -   | -   | -  | 1 214  | _   | 39 818   | 39 818  |
| 116  | -   | _  | -   | -<br>-  | (116)  | (113 020)  | -   | _  | (113 020)<br>-  |
| _  | -   | (10 690)   | -   | -<br>-  | 10 690<br>(50 653)   | -  | _   | _  | -   |
| 11 089   | 12 583  | 28 163   | (48 849)  | (593 234)   | 1 640 801  | 3 414 608  | 30 012  | 486 118  | 3 930 738   |
| -  | -   | -  |   | -   | 123 885  | 123 885  | -   | 21 486   | 145 371   |
| -  | (228)   |  | (27 692)  | -<br>-  | _  | (27 692)<br>(228)  |   | _  | (27 692)<br>(228)   |
| _  | (8`121)<br>1  | _  | -   | 61 159  | (877)  | (8`121)<br>56 071  | -<br>587  | -<br>866   | (8 121)<br>57 524   |
| -  | -   | -  | -   | -   | 6 340  | 6 340  | -   | -  | 6 340   |
|  | (8 348)   |  | (27 692)  | 61 159  | 129 348  | 150 255  | 587   | 00 050   | 170 104   |
| -<br>-   | (6 346)   | -  | (27 692)  | 01 139  |  |  | 567   | 22 352   | 173 194<br>34 765   |
|  | (6 346)<br>-<br>-   |  | ` /   |   | 34 765<br>(72 849)   | 34 765<br>(72 849)   |   | -<br>-<br>-  | 34 765<br>(72 849)  |
| -  | ` -   | -  |   | -   | 34 765   | 34 765   | -   | -  | 34 765  |
| -<br>-<br>-  | -<br>-<br>-<br>-  | -<br>-<br>-  | -<br>-<br>-   | -<br>-<br>-   | 34 765<br>(72 849)<br>(12 868)   | 34 765<br>(72 849)<br>(12 868)   | 1 598<br>(1 598)  | 3 256<br>(3 256)   | 34 765<br>(72 849)<br>(8 014)<br>(4 854)  |
| -<br>-<br>-  | -<br>-<br>-   | -<br>-<br>-  | -<br>-<br>-   | -<br>-<br>-   | 34 765<br>(72 849)   | 34 765<br>(72 849)   | -<br>-<br>1 598   | -<br>3 256<br>(3 256)<br>(19 272)  | 34 765<br>(72 849)<br>(8 014)<br>(4 854)<br>(19 272)<br>1   |
| -<br>-<br>-  | -<br>-<br>-<br>-  | -<br>-<br>-  | ` -<br>-<br>-<br>-                                  | -<br>-<br>-   | 34 765<br>(72 849)<br>(12 868)<br>-<br>-   | 34 765<br>(72 849)<br>(12 868)<br>-<br>-   | 1 598<br>(1 598)  | 3 256<br>(3 256)   | 34 765<br>(72 849)<br>(8 014)<br>(4 854)  |
| -<br>-<br>-<br>-<br>-  | -<br>-<br>-<br>-<br>-   | -<br>-<br>-<br>-   | -<br>-<br>-<br>-<br>-                               | -<br>-<br>-<br>-  | 34 765<br>(72 849)<br>(12 868)<br>-<br>-<br>-  | 34 765<br>(72 849)<br>(12 868)<br>-<br>-<br>1  | -<br>1 598<br>(1 598)<br>-<br>-<br>-  | 3 256<br>(3 256)<br>(19 272)<br>-<br>16 547<br>4   | 34 765<br>(72 849)<br>(8 014)<br>(4 854)<br>(19 272)<br>1<br>16 547<br>4<br>(3 458)   |
| -<br>-<br>-<br>-<br>-<br>-<br>-<br>-                         | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-  | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-                         | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-                | -   | 34 765<br>(72 849)<br>(12 868)<br>-<br>-<br>-<br>(3 458)   | 34 765<br>(72 849)<br>(12 868)<br>-<br>-<br>1<br>-<br>-<br>(3 458)   | 1 598)<br>(1 598)<br>-<br>-<br>-<br>-<br>-<br>-<br>-  | 3 256<br>(3 256)<br>(19 272)<br>-<br>16 547<br>4<br>3 310  | 34 765<br>(72 849)<br>(8 014)<br>(4 854)<br>(19 272)<br>1<br>16 547<br>4  |
| -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>(116)           | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-   | -<br>-<br>-<br>-<br>-<br>-<br>-                              | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-      | -   | 34 765<br>(72 849)<br>(12 868)<br>-<br>-<br>-<br>(3 458)<br>-<br>175 747<br>(1 260)  | 34 765<br>(72 849)<br>(12 868)<br>-<br>-<br>1<br>-<br>-<br>(3 458)<br>-<br>(9 617)   | 1 598<br>(1 598)<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-   | 3 256<br>(3 256)<br>(19 272)<br>-<br>16 547<br>4   | 34 765<br>(72 849)<br>(8 014)<br>(4 854)<br>(19 272)<br>1<br>16 547<br>4<br>(3 458)<br>3 310  |
| -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>(116)           | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-  | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>1 260      | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | -   | 34 765<br>(72 849)<br>(12 868)<br><br>(3 458)<br><br>175 747<br>(1 260)<br>(15 866)  | 34 765<br>(72 849)<br>(12 868)<br>-<br>1<br>-<br>(3 458)<br>-<br>(9 617)<br>-<br>-   | 1 598<br>(1 598)<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-   | 3 256<br>(3 256)<br>(19 272)<br>-<br>16 547<br>4<br>-<br>3 3 10<br>-<br>-<br>-   | 34 765<br>(72 849)<br>(8 014)<br>(4 854)<br>(19 272)<br>1<br>16 547<br>4<br>(3 458)<br>3 310<br>(9 617)   |
| -<br>-<br>-<br>-<br>-<br>-<br>-<br>(116)<br>-<br>-<br>10 973 | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-   | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-                    | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-      | -   | 34 765<br>(72 849)<br>(12 868)<br><br>(3 458)<br><br>175 747<br>(1 260)<br>(15 866)<br>1 874 360   | 34 765<br>(72 849)<br>(12 868)<br>- 1<br>1<br>(3 458)<br>- (9 617)<br><br>3 500 837  | 1 598<br>(1 598)<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-   | 3 256<br>(3 256)<br>(19 272)<br>-<br>16 547<br>4<br>-<br>3 310<br>-<br>-<br>-<br>509 059                                   | 34 765<br>(72 849)<br>(8 014)<br>(4 854)<br>(19 272)<br>1<br>16 547<br>4<br>(3 458)<br>3 310<br>(9 617)<br>-<br>-   |
| -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>(116)           | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-  | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>1 260      | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | -   | 34 765<br>(72 849)<br>(12 868)<br><br>(3 458)<br><br>175 747<br>(1 260)<br>(15 866)  | 34 765<br>(72 849)<br>(12 868)<br>-<br>1<br>-<br>(3 458)<br>-<br>(9 617)<br>-<br>-   | 1 598<br>(1 598)<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-   | 3 256<br>(3 256)<br>(19 272)<br>-<br>16 547<br>4<br>-<br>3 3 10<br>-<br>-<br>-   | 34 765<br>(72 849)<br>(8 014)<br>(4 854)<br>(19 272)<br>1 16 547<br>4<br>(3 458)<br>3 310<br>(9 617)<br>-<br>-<br>-<br>-<br>4 040 495<br>216 772<br>(16 734)  |
| -<br>-<br>-<br>-<br>-<br>-<br>(116)<br>-<br>-<br>10 973      | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | -<br>-<br>-<br>-<br>-<br>-<br>-<br>1 260<br>-<br>29 423      | (76 541)  | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>(532 075)           | 34 765<br>(72 849)<br>(12 868)<br><br>(3 458)<br><br>(1 260)<br>(15 866)<br>1 874 360<br>197 607<br>   | 34 765<br>(72 849)<br>(12 868)<br>(12 868)<br>- 1<br>1 - 2<br>(3 458)<br>(9 617)<br>- 2<br>3 500 837<br>197 607<br>(16 734)<br>(1 145)<br>(13 757) | 1 598<br>(1 598)<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 3 256<br>(3 256)<br>(19 272)<br>16 547<br>4<br>3 310<br>-<br>-<br>509 059<br>19 165  | 34 765<br>(72 849)<br>(8 014)<br>(4 854)<br>(19 272)<br>1<br>16 547<br>4<br>(3 458)<br>3 310<br>(9 617)<br>-<br>-<br>-<br>4 040 495<br>216 772<br>(16 734)<br>(1 145)<br>(13 757)   |
| -<br>-<br>-<br>-<br>-<br>-<br>(116)<br>-<br>-<br>10 973      | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>1 260<br>-<br>29 423 | (76 541)  | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>(532 075) | 34 765<br>(72 849)<br>(12 868)<br>   | 34 765<br>(72 849)<br>(12 868)<br>   | 1 598<br>(1 598)<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 3 256<br>(3 256)<br>(19 272)<br>16 547<br>4<br>3 310<br>-<br>-<br>-<br>509 059<br>19 165                                   | 34 765<br>(72 849)<br>(8 014)<br>(4 854)<br>(19 272)<br>1<br>16 547<br>4<br>(3 458)<br>3 310<br>(9 617)<br>-<br>-<br>-<br>4 040 495<br>216 772<br>(16 734)<br>(1 145)<br>(13 757)<br>(266 255)<br>(81 119)  |
| -<br>-<br>-<br>-<br>-<br>-<br>(116)<br>-<br>-<br>-<br>10 973 |   | -<br>-<br>-<br>-<br>-<br>-<br>-<br>1 260<br>-<br>29 423      | (76 541)  | (532 075)   | 34 765<br>(72 849)<br>(12 868)<br>   | 34 765<br>(72 849)<br>(12 868)<br>(12 868)<br>- 1<br>- 1<br>- (3 458)<br>- (9 617)<br>   | 1 598<br>(1 598)<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 3 256<br>(3 256)<br>(19 272)<br>16 547<br>4<br>3 310<br>-<br>-<br>509 059<br>19 165<br>-<br>(55 643)                       | 34 765<br>(72 849)<br>(8 014)<br>(4 854)<br>(19 272)<br>1<br>16 547<br>4<br>(3 458)<br>3 310<br>(9 617)<br>-<br>-<br>-<br>4 040 495<br>216 772<br>(16 734)<br>(1 145)<br>(13 757)<br>(266 255)<br>(81 119)<br>26 156  |
|  | 4 235<br>- (1 145)<br>(13 757)<br>- (14 902)  |  | (76 541)  (16 734)  (16 734)                        | (532 075)<br>(532 075)<br>(186 790)<br>(186 790)            | 34 765<br>(72 849)<br>(12 868)<br>(12 868)<br>   | 34 765<br>(72 849)<br>(12 868)<br>   | 1 598<br>(1 598)<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 3 256<br>(3 256)<br>(19 272)<br>16 547<br>4<br>-<br>3 310<br>-<br>-<br>-<br>509 059<br>19 165<br>-<br>(55 643)<br>(36 478) | 34 765<br>(72 849)<br>(8 014)<br>(4 854)<br>(19 272)<br>1<br>16 547<br>4<br>(3 458)<br>3 310<br>(9 617)<br>-<br>-<br>-<br>4 040 495<br>216 772<br>(16 734)<br>(1 145)<br>(13 757)<br>(266 255)<br>(81 119)  |
|  | 4 235<br>(1 145)<br>(13 757)<br>(14 902)  |  | (76 541)<br>(16 734)                                | (532 075)<br>(532 075)<br>(186 790)                         | 34 765<br>(72 849)<br>(12 868)<br>(12 868)<br>-<br>-<br>(3 458)<br>-<br>175 747<br>(1 260)<br>(15 866)<br>197 607<br>-<br>-<br>5 321<br>202 928<br>26 156<br>(97 896)  | 34 765<br>(72 849)<br>(12 868)<br>———————————————————————————————————  | 1 598<br>(1 598)<br>  | 3 256 (3 256) (19 272) 16 547 4 3 310 509 059 19 165 - (55 643) (36 478) - 13 200 (13 200)                                 | 34 765<br>(72 849)<br>(8 014)<br>(4 854)<br>(19 272)<br>1<br>16 547<br>4<br>(3 458)<br>3 310<br>(9 617)<br>—<br>—<br>—<br>4 040 495<br>216 772<br>(16 734)<br>(1 145)<br>(13 757)<br>(266 255)<br>(81 119)<br>26 156<br>(97 896)<br>(7 766)   |
|  | 4 235<br>   |  | (76 541)<br>(76 541)<br>(16 734)                    | (532 075)<br>(532 075)<br>(186 790)<br>(186 790)            | 34 765<br>(72 849)<br>(12 868)<br>(12 868)<br>   | 34 765<br>(72 849)<br>(12 868)<br>———————————————————————————————————  | 1 598<br>(1 598)<br>  | 3 256 (3 256) (19 272) 16 547 4 3 310 509 059 19 165 - (55 643) (36 478) - 13 200 (13 200) (13 165)                        | 34 765<br>(72 849)<br>(8 014)<br>(4 854)<br>(19 272)<br>1<br>16 547<br>4<br>(3 458)<br>3 310<br>(9 617)<br>-<br>-<br>-<br>4 040 495<br>216 772<br>(16 734)<br>(1 145)<br>(13 757)<br>(266 255)<br>(81 119)<br>26 156<br>(97 896)<br>(7 766)<br>(14 668)<br>(13 165)<br>54 705                         |
|  | 4 235<br>(1 145)<br>(13 757)<br>(14 902)  |  | (76 541) (16 734) (16 734)                          | (532 075)<br>(532 075)<br>(186 790)<br>(186 790)            | 34 765<br>(72 849)<br>(12 868)<br>(12 868)<br>-<br>-<br>-<br>(3 458)<br>-<br>-<br>175 747<br>(1 260)<br>(15 866)<br>197 607<br>-<br>-<br>5 321<br>202 928<br>26 156<br>(97 896)<br>(22 434)  | 34 765<br>(72 849)<br>(12 868)<br>(12 868)<br>   | 1 598<br>(1 598)<br>  | 3 256 (3 256) (19 272) 16 547 4 3 310 509 059 19 165 - (55 643) (36 478) - 13 200 (13 200)                                 | 34 765<br>(72 849)<br>(8 014)<br>(4 854)<br>(19 272)<br>1<br>16 547<br>4<br>(3 458)<br>3 310<br>(9 617)<br>—<br>—<br>—<br>—<br>4 040 495<br>216 772<br>(16 734)<br>(1 145)<br>(13 757)<br>(266 255)<br>(81 119)<br>26 156<br>(97 896)<br>(7 766)<br>(14 668)<br>(13 165)<br>54 705<br>28<br>(142 134) |
|  | 4 235<br>   | 1 260<br>  | (76 541) (16 734)                                   | (532 075)  (532 075)  (186 790)  (186 790)                  | 34 765 (72 849) (12 868) (12 868) (12 868) (13 458) (15 866) (15 866) (15 866) (16 87 896) (22 434) (16 866) (22 434) (16 866) (16 87 896) | 34 765<br>(72 849)<br>(12 868)<br>———————————————————————————————————  | 1 598<br>(1 598)<br>  | 3 256 (3 256) (19 272) 16 547 4 3 310 509 059 19 165 - (55 643) (36 478) - 13 200 (13 200) (13 165) - 28 (142 134)         | 34 765<br>(72 849)<br>(8 014)<br>(4 854)<br>(19 272)<br>1<br>16 547<br>4<br>(3 458)<br>3 310<br>(9 617)<br>————————————————————————————————————   |
|  | 4 235<br>(1 145)<br>(13 757)<br>(14 902)  | 1 260<br>  | (76 541)<br>(16 734)                                | (532 075)<br>(532 075)<br>(186 790)<br>(186 790)            | 34 765 (72 849) (12 868)   | 34 765<br>(72 849)<br>(12 868)<br>(12 868)<br>   | 1 598<br>(1 598)<br>  | 3 256 (3 256) (19 272) 16 547 4 3 310 509 059 19 165 - (55 643) (36 478) - 13 200 (13 200) (13 165) - 28 (142 134)         | 34 765<br>(72 849)<br>(8 014)<br>(4 854)<br>(19 272)<br>1<br>16 547<br>4<br>(3 458)<br>3 310<br>(9 617)<br>—<br>—<br>—<br>—<br>4 040 495<br>216 772<br>(16 734)<br>(1 145)<br>(13 757)<br>(266 255)<br>(81 119)<br>26 156<br>(97 896)<br>(7 766)<br>(14 668)<br>(13 165)<br>54 705<br>28<br>(142 134) |

## Statutory dividends and earnings per share

|  | 30 Sept<br>2015 | 30 Sept<br>2014 |
|--|-----------------|-----------------|
|  | 2015            | 2014            |
| Ordinary dividends – pence per share   | 0.5             | 0.5             |
| Interim  | 9.5             | 8.5             |
| Earnings   | £'000           | £'000           |
| Earnings attributable to shareholders  | 197 607         | 121 624         |
| Preference dividends paid  | (22 434)        | (21 935)        |
| Earnings and diluted earnings attributable to ordinary shareholders  | 175 173         | 99 689          |
| Weighted number of shares in issue   |                 |                 |
| Weighted total average number of shares in issue during the period   | 904 198 282     | 895 584 938     |
| Weighted average number of treasury shares   | (32 407 072)    | (37 498 452)    |
| Weighted average number of shares in issue during the period   | 871 791 210     | 858 086 486     |
| Weighted average number of shares resulting from future dilutive potential shares  | 46 406 155      | 46 330 183      |
| Adjusted weighted number of shares potentially in issue  | 918 197 365     | 904 416 669     |
|  |                 |                 |
| Earnings per share – pence   |                 |                 |
| Basic earnings per share is calculated by dividing the earnings attributable to the ordinary shareholders                                    |                 |                 |
| in Investec plc and Investec Limited by the weighted average number of ordinary shares in issue during                                       | 20.1            | 11.6            |
| the period   | 20.1            | 11.6            |
| Diluted earnings per share – pence   |                 |                 |
| Diluted earnings per share is calculated by dividing the earnings attributable to the ordinary shareholders                                  |                 |                 |
| of Investec plc and Investec Limited, adjusted for the effects of dilutive ordinary potential shares, by the                                 |                 |                 |
| weighted average number of shares in issue during the year plus the weighted average number of ordinary                                      |                 |                 |
| shares that would be issued on conversion of the dilutive ordinary potential shares during the period  | 19.1            | 11.0            |
| Adjusted cornings per chara page   |                 |                 |
| Adjusted earnings per share – pence  Adjusted earnings per share is calculated by dividing the earnings before deducting goodwill impairment |                 |                 |
| and non-operating items attributable to the ordinary shareholders, after taking into account earnings  |                 |                 |
| attributable to perpetual preference shareholders, by the weighted average number of ordinary shares in                                      |                 |                 |
| issue during the period  | 22.3            | 19.7            |
|  | £'000           | £'000           |
| Earnings attributable to shareholders  | 197 607         | 121 624         |
| Impairment of goodwill   | 717             | 4 783           |
| Amortisation of acquired intangibles   | 7 848           | 7 394           |
| Net loss on disposal of subsidiaries   | 4 746           | 18 593          |
| Taxation on acquired intangibles and acquisition/disposal/integration of subsidiaries  | (1 610)         | 33 852          |
| Preference dividends paid  | (22 434)        | (21 935)        |
| Accrual adjustment on earnings attributable to other equity holders**  | 7 726           | 4 869           |
| Currency hedge attributable to perpetual equity instruments**  | -               | (115)           |
| Adjusted earnings attributable to ordinary shareholders before goodwill, acquired intangibles and  | 104.000         | 100.005         |
| non-operating items  | 194 600         | 169 065         |

<sup>\*\*</sup> In accordance with IFRS, dividends attributable to equity holders are accounted for when a constructive liability arises, i.e. on declaration by the board of directors and approval by the shareholders where required. Investec is of the view that EPS is best reflected by adjusting for earnings that are attributed to equity instruments (other than ordinary shares) on an accrual basis and therefore adjusts the paid dividend on such instruments to accrued in arriving at adjusted EPS.

# Statutory dividends and earnings per share (continued)

|  | 30 Sept<br>2015 | 30 Sept<br>2014 |
|--|-----------------|-----------------|
| Headline earnings per share – pence  |                 |                 |
| Headline earnings per share has been calculated and is disclosed in accordance with the JSE Listings |                 |                 |
| Requirements, and in terms of circular 2/2013 issued by the South African Institute of Chartered     |                 |                 |
| Accountants  | 21.0            | 17.6            |
|  | £,000           | £'000           |
| Earnings attributable to shareholders  | 197 607         | 121 624         |
| Impairment of goodwill   | 717             | 4 783           |
| Net loss on disposal of subsidiaries   | 4 746           | 18 593          |
| Taxation on acquisition/disposal/integration of subsidiaries   | -               | 35 376          |
| Preference dividends paid  | (22 434)        | (21 935)        |
| Property revaluation, net of taxation**  | (564)           | (3 147)         |
| Gains on available-for-sale instruments recycled through the income statement**                      | (1 145)         | (4 432)         |
| Write down of non-current assets classified as held for sale**                                       | 4 508           | _               |
| Headline earnings attributable to ordinary shareholders**  | 183 435         | 150 862         |

<sup>\*\*</sup> Taxation on headline earnings adjustments amounted to £0.7 million (2014: £1.6 million) with no impact on earnings attributable to non-controlling interests.

#### Exchange rate impact on statutory results

As discussed on page 8 exchange rates between local currencies and Pounds Sterling have fluctuated over the period. The most significant impact arises from the volatility of the Rand. The average Rand: Pounds Sterling exchange rate over the period has depreciated by 8.2% and the closing rate has depreciated by 16.6% since 31 March 2015. The following table provides an analysis of the impact of the Rand and Australian Dollar depreciation on our reported numbers.

|  | Results in Pounds Sterling |         |                      |  |                          |  |
|--|----------------------------|---------|----------------------|--|--------------------------|--|
|  | 30 Sept                    | 30 Sept | Actual as reported % | Neutral<br>currency^<br>Six months to<br>30 Sept | Neutral<br>currency<br>% |  |
|  | 2015                       | 2014    | change               | 2015   | change                   |  |
| Operating profit before taxation* (million)                | £279                       | £241    | 16.1%                | £295   | 22.5%                    |  |
| Earnings attributable to shareholders (million)            | £198                       | £122    | 62.5%                | £209   | 72.0%                    |  |
| Adjusted earnings attributable to shareholders** (million) | £195                       | £169    | 15.1%                | £206   | 21.5%                    |  |
| Adjusted earnings per share**                              | 22.3p                      | 19.7p   | 13.2%                | 23.6p  | 19.8%                    |  |
| Basic earnings per share                                   | 20.1p                      | 11.6p   | 73.3%                | 21.3p  | 83.6%                    |  |
| Dividends per share  | 9.5p                       | 8.5p    | 11.8%                | n/a  | n/a                      |  |

<sup>\*</sup> Before goodwill, acquired intangibles, non-operating items and after other non-controlling interests.

<sup>^</sup> For income statement items we have used the average Rand: Pounds Sterling and the Australian Dollar: Pounds Sterling exchange rates that were applied in the prior year, i.e. 17.86 and 1.81, respectively.

|   | Results in Pounds Sterling                     |   |                                      |  |                                    |  |  |
|---|--|---|--------------------------------------|--|------------------------------------|--|--|
|   | Actual as<br>reported<br>At<br>30 Sept<br>2015 | Actual as<br>reported<br>At<br>31 March<br>2015 | Actual as<br>reported<br>%<br>change | Neutral<br>currency^^<br>At<br>30 Sept<br>2015 | Neutral<br>currency<br>%<br>change |  |  |
| Net asset value per share                     | 345.8p   | 364.9p  | (5.2%)                               | 364.6p   | (0.1%)                             |  |  |
| Net tangible asset value per share            | 287.1p   | 308.1p  | (6.8%)                               | 305.4p   | (0.9%)                             |  |  |
| Total equity (million)                        | £3 666   | £4 040  | (9.3%)                               | £3 985   | (1.4%)                             |  |  |
| Total assets (million)                        | £41 700  | £44 353   | (6.0%)                               | £45 808  | 3.3%                               |  |  |
| Core loans and advances (million)             | £16 731  | £17 189   | (2.7%)                               | £18 305  | 6.5%                               |  |  |
| Cash and near cash balances (million)         | £9 165   | £9 975  | (8.1%)                               | £9 957   | (0.2%)                             |  |  |
| Customer accounts (deposits) (million)        | £21 659  | £22 615   | (4.2%)                               | £23 633  | 4.5%                               |  |  |
| Third party assets under management (million) | £113 942                                       | £124 106  | (8.2%)                               | £120 223                                       | (3.1%)                             |  |  |

<sup>^^</sup> For balance sheet items we have assumed that the Rand: Pounds Sterling and the Australian Dollar: Pounds Sterling closing exchange rates have remained neutral since 31 March 2015.

<sup>\*\*</sup> Before goodwill, acquired intangibles, non-operating items and after non-controlling interests.

## Exchange rate impact on statutory results (continued)

The following table provides a comparison of the group's results as reported in Pounds Sterling, and the group's results as translated into Rands.

|  | Results in Pounds Sterling       |                                  |             | 1                                | Results in Rand                  |             |  |  |
|--|----------------------------------|----------------------------------|-------------|----------------------------------|----------------------------------|-------------|--|--|
|  | Six months<br>to 30 Sept<br>2015 | Six months<br>to 30 Sept<br>2014 | %<br>change | Six months<br>to 30 Sept<br>2015 | Six months<br>to 30 Sept<br>2014 | %<br>change |  |  |
| Operating profit before taxation* (million)                | £279                             | £241                             | 16.1%       | R5 442                           | R4 286                           | 27.0%       |  |  |
| Earnings attributable to shareholders (million)            | £198                             | £122                             | 62.5%       | R3 843                           | R1 742                           | >100.0%     |  |  |
| Adjusted earnings attributable to shareholders** (million) | £195                             | £169                             | 15.1%       | R3 787                           | R3 002                           | 26.1%       |  |  |
| Adjusted earnings per share**                              | 22.3p                            | 19.7p                            | 13.2%       | 434.4c                           | 349.9c                           | 24.1%       |  |  |
| Basic earnings per share                                   | 20.1p                            | 11.6p                            | 73.3%       | 391.6c                           | 157.1c                           | >100.0%     |  |  |
| Headline earnings per share                                | 21.0p                            | 17.6p                            | 19.3%       | 410.5c                           | 312.0c                           | 31.6%       |  |  |
| Dividends per share  | 9.5p                             | 8.5p                             | 11.8%       | 207c                             | 146c                             | 41.8%       |  |  |
|  | At                               | At                               |             | At                               | At                               |             |  |  |
|  | 30 Sept<br>2015                  | 31 March<br>2015                 | %<br>change | 30 Sept<br>2015                  | 31 March<br>2015                 | %<br>change |  |  |
| Net asset value per share                                  | 345.8p                           | 364.9p                           | (5.2%)      | 7 244c                           | 6 559c                           | 10.4%       |  |  |
| Net tangible asset value per share                         | 287.1p                           | 308.1p                           | (6.8%)      | 6 014c                           | 5 538c                           | 8.6%        |  |  |
| Total equity (million)                                     | £3 666                           | £4 040                           | (9.3%)      | R76 786                          | R72 625                          | 5.7%        |  |  |
| Total assets (million)                                     | £41 700                          | £44 353                          | (6.0%)      | R873 498                         | R797 218                         | 9.6%        |  |  |
| Core loans and advances (million)                          | £16 731                          | £17 189                          | (2.7%)      | R350 460                         | R308 957                         | 13.4%       |  |  |
| Cash and near cash balances (million)                      | £9 165                           | £9 975                           | (8.1%)      | R192 013                         | R179 242                         | 7.1%        |  |  |
| Customer accounts (deposits) (million)                     | £21 659                          | £22 615                          | (4.2%)      | R453 683                         | R406 485                         | 11.6%       |  |  |
| Third party assets under management (million)              | £113 942                         | £124 106                         | (8.2%)      | R2 387 077                       | R2 230 197                       | 7.0%        |  |  |

<sup>\*</sup> Before goodwill, acquired intangibles, non-operating items and after other non-controlling interests.

<sup>\*\*</sup> Before goodwill, acquired intangibles, non-operating items and after non-controlling interests.

# Statutory salient features

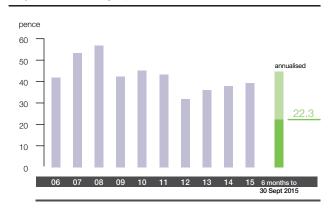
|  | 30 Sept<br>2015 | 30 Sept<br>2014 | % change<br>Sept 2015 vs<br>Sept 2014 | 31 March<br>2015 |
|--|-----------------|-----------------|---------------------------------------|------------------|
| Income statement and selected returns  |                 |                 |                                       |                  |
| Adjusted earnings attributable to ordinary shareholders before goodwill,                               |                 |                 |                                       |                  |
| acquired intangibles and non-operating items (£'000)   | 194 600         | 169 065         | 15.1%                                 | 339 523          |
| Headline earnings (£'000)  | 183 435         | 150 862         | 21.6%                                 | 308 770          |
| Operating profit* (£'000)  | 279 440         | 240 769         | 16.1%                                 | 493 157          |
| Operating profit: Southern Africa (% of total)*  | 59.8%           | 67.8%           |                                       | 70.8%            |
| Operating profit: UK and Other (% of total)*   | 40.2%           | 32.2%           |                                       | 29.2%            |
| Cost to income ratio   | 66.2%           | 67.8%           |                                       | 67.6%            |
| Staff compensation to operating income ratio   | 46.8%           | 46.8%           |                                       | 47.4%            |
| Annualised return on average adjusted shareholders' equity (post-tax)                                  | 12.6%           | 10.7%           |                                       | 10.6%            |
| Annualised return on average adjusted tangible shareholders' equity                                    | 15.00/          | 10.00/          |                                       | 10.70/           |
| (post-tax)   | 15.0%<br>1.51%  | 12.9%<br>1.24%  |                                       | 12.7%<br>1.25%   |
| Annualised return on average risk-weighted assets Operating profit per employee (£'000)                | 33.3            | 29.2            | 14.0%                                 | 59.7             |
| Net interest income as a % of operating income   | 28.7%           | 34.9%           | 14.070                                | 32.4%            |
| Non-interest income as a % of operating income   | 71.3%           | 65.1%           |                                       | 67.6%            |
| Recurring income as a % of total operating income  | 71.5%           | 77.1%           |                                       | 74.2%            |
| Effective operational tax rate   | 21.2%           | 18.8%           |                                       | 19.6%            |
| Balance sheet  | ,               |                 |                                       |                  |
| Total capital resources (including subordinated liabilities) (£'million)                               | 4 787           | 5 171           | (7.4%)                                | 5 219            |
| Total shareholders' equity (including preference shares and non-                                       |                 |                 | , ,                                   |                  |
| controlling interests) (£'million)   | 3 666           | 3 931           | (6.7%)                                | 4 040            |
| Shareholders' equity (excluding non-controlling interests) (£'million)                                 | 3 322           | 3 415           | (2.7%)                                | 3 501            |
| Total assets (£'million)   | 41 700          | 45 931          | (9.2%)                                | 44 353           |
| Net core loans and advances to customers (including own originated                                     | 40.704          | 15.004          | 4.70/                                 | 47.400           |
| securitised assets) (£'million)  | 16 731          | 15 981          | 4.7%                                  | 17 189           |
| Core loans and advances to customers as a % of total assets Cash and near cash balances (£'million)    | 40.1%<br>9 165  | 34.8%<br>9 037  | 1.4%                                  | 38.8%<br>9 975   |
| Customer accounts (deposits) (£'million)   | 21 659          | 22 253          | (2.7%)                                | 22 615           |
| Third party assets under management (£'million)  | 113 942         | 114 631         | (0.6%)                                | 124 106          |
| Capital adequacy ratio: Investec plc^  | 16.4%           | 16.4%           | (0.070)                               | 16.7%            |
| Capital adequacy tier 1 ratio: Investec plc^   | 11.7%           | 11.4%           |                                       | 11.9%            |
| Common equity tier 1 ratio: Investec plc^  | 10.5%           | 9.5%            |                                       | 10.2%            |
| Leverage ratio: Investec plc^  | 7.4%            | 7.6%            |                                       | 7.7%             |
| Capital adequacy ratio: Investec Limited^  | 14.2%           | 15.0%           |                                       | 14.7%            |
| Capital adequacy tier 1 ratio: Investec Limited^   | 10.9%           | 11.2%           |                                       | 11.3%            |
| Common equity tier 1 ratio: Limited^   | 9.5%            | 9.5%            |                                       | 9.6%             |
| Leverage ratio: Investec Limited^  | 7.4%            | 8.2%            |                                       | 8.1%             |
| Credit loss ratio (income statement impairment charge as a % of average                                | 0.540/          | 0.700/          |                                       | 0.000/           |
| gross core loans and advances)   | 0.54%           | 0.70%           |                                       | 0.68%            |
| Defaults (net of impairments and before collateral) as a % of net core loans and advances to customers | 1.90%           | 2.23%           |                                       | 2.07%            |
| Gearing ratio (assets excluding assurance assets to total equity)                                      | 9.9x            | 10.2x           |                                       | 9.4x             |
| Core loans to equity ratio   | 4.6x            | 4.1x            |                                       | 4.3x             |
| Loans and advances to customers: customer deposits   | 75.1%           | 70.0%           |                                       | 74.0%            |
| Salient financial features and key statistics  |                 |                 |                                       |                  |
| Adjusted earnings per share (pence)  | 22.3            | 19.7            | 13.2%                                 | 39.4             |
| Headline earnings per share (pence)  | 21.0            | 17.6            | 19.3%                                 | 35.8             |
| Basic earnings per share (pence)   | 20.1            | 11.6            | 73.3%                                 | 24.4             |
| Diluted earnings per share (pence)   | 19.1            | 11.0            | 73.6%                                 | 23.1             |
| Dividends per share (pence)  | 9.5             | 8.5             | 11.8%                                 | 20.0             |
| Dividend cover (times)   | 2.3             | 2.3             | - (2.00()                             | 2.0              |
| Net asset value per share (pence)  | 345.8           | 357.7           | (3.3%)                                | 364.9            |
| Net tangible asset value per share (pence)   | 287.1           | 299.4           | (4.1%)                                | 308.1            |
| Weighted number of ordinary shares in issue (million)  | 871.8           | 858.1           | 1.6%                                  | 862.7            |
| Total number of shares in issue (million)  | 908.8           | 899.3           | 1.1%                                  | 899.4<br>561     |
| Closing share price (pence)  Market capitalisation (£'million)   | 505<br>4 589    | 520<br>4 676    | (2.9%)<br>(1.9%)                      | 5 045            |
| Number of employees in the group (including temps and contractors)                                     | 8 505           | 8 211           | 3.6%                                  | 8 254            |
| Closing ZAR:£ exchange rate  | 20.95           | 18.33           | 14.3%                                 | 17.97            |
| Average ZAR:£ exchange rate  | 19.33           | 17.86           | 8.2%                                  | 17.82            |
|  | .0.00           | 17.00           | 5.270                                 | 02               |

Refer to definitions and calculations on page 166.

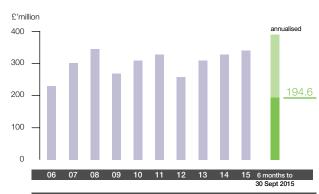
<sup>\*</sup> Before goodwill, acquired intangibles, non-operating items, taxation and after other non-controlling interests.

<sup>^</sup> The group's expected Basel III 'fully loaded' numbers are provided on page 162.

#### Adjusted earnings per share



Adjusted earnings attributable to ordinary shareholders before goodwill, acquired intangibles and non-operating items



>

Core loans: down 2.7% to £16.7 billion since 31 March 2015 – an increase of 6.5% on a currency neutral basis\*

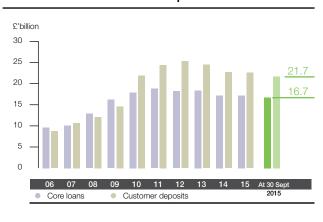
Deposits: down 4.2% to £21.7 billion since 31 March 2015 – an increase of 4.5% on a currency neutral basis\*

# >

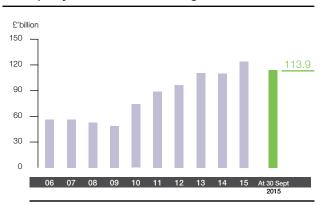
Down 8.2% to £113.9 billion since 31 March 2015 – a decrease of 3.1% on a currency neutral basis\*

Net inflows of £4.0 billion

#### Core loans and customer deposits



#### Third party assets under management



<sup>\*</sup> Currency neutral basis: calculation assumes that the closing exchange rates of the group's relevant exchange rates, as reflected on page 8, remain the same as at 30 September 2015 when compared to 31 March 2015.

Unaudited statutory financial results

#### Financial targets

# Target >

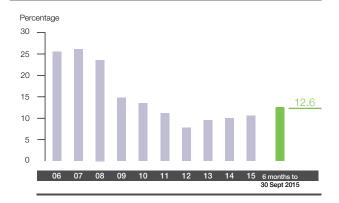
ROE\*

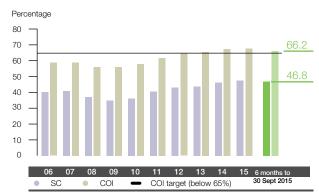
We have set the following target over the medium to long term: Group ROE: 12% to 16% over a rolling five-year period in Pounds Sterling

# Target

We have set the following target over the medium to long term: Group COI ratio: less than 65% in Pounds Sterling

# Cost to income ratio (COI) and staff compensation to operating income ratio (SC)





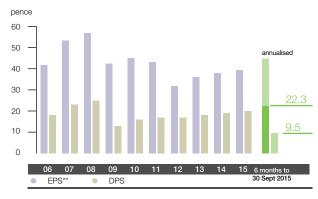
# Target >

In the medium to long term, we aim to achieve adjusted EPS growth of 10% in excess of UK inflation (in Pounds Sterling). We continually strive to build and maintain a sustainable business model. We intend to maintain a dividend cover of between 1.7 to 3.5 times based on earnings per share as defined above, denominated in Pounds Sterling

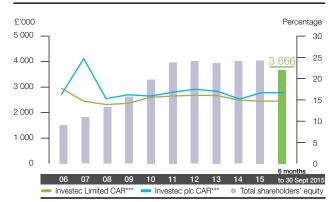
# Target

We intend to maintain a sufficient level of capital to satisfy regulatory requirements, as well as take advantage of opportunities that may arise in the financial services industry focusing on increasing our return on equity in the medium to long term. We target a capital adequacy ratio range of between 14% and 17% on a consolidated basis for Investec plc and Investec Limited, and we target a minimum tier 1 ratio of 11.0% (by March 2016) and a common equity tier 1 ratio above 10.0% (by March 2016)

# Adjusted earnings per share (EPS) and dividends per share (DPS)



# Total shareholders' equity and capital adequacy ratios (CAR)



- ROE is post-tax return on adjusted average shareholders' equity as calculated on page 84.
- \*\* Adjusted EPS before goodwill, acquired intangibles and non-operating items as defined on page 166. The numbers have been adjusted for the 5:1 share split that took place on 4 September 2006.
- \*\*\* Capital adequacy figures prior to 2008 are disclosed under Basel I. Investec Limited's numbers have been reported in terms of Basel III since 31 March 2013, and Investec plc has been reporting in terms of Basel III since 31 March 2014.

#### Note

The numbers shown in the financial targets graphs on this page are for the years ended 31 March, unless otherwise stated.

# 5

# Financial review and additional information – statutory basis (unaudited)





#### Key income drivers

We provide a wide range of financial products and services to a niche client base in three principal markets, the UK and Europe, South Africa and Asia/Australia. We are organised as a network comprising three principal business divisions: Asset Management, Wealth & Investment and Specialist Banking

Specialist Banking

There are therefore a number of key income drivers for our business which are discussed below and alongside.

# Asset Management

#### Key income drivers

- Fixed fees as a percentage of assets under management
- Variable performance fees.

# Income statement – primarily reflected as

• Fees and commissions.

# Income impacted primarily by

- Movements in the value of the assets underlying client portfolios
- Performance of portfolios against set benchmarks
- Net flows.

# Wealth & Investment

#### Key income drivers

- Investment management fees levied as a percentage of assets under management
- Commissions earned for executing transactions for clients.

# Income statement – primarily reflected as

Fees and commissions.

# Income impacted primarily by

- Movements in the value of assets underlying client portfolios
- The level of investment activity undertaken on behalf of clients, which, in turn, is affected by, among other things, the performance of the global stock markets (which drives investment opportunities), the equity investment risk appetite of our clients, tax considerations and market liquidity.

| Key income drivers   | Income impacted primarily by   | Income statement –<br>primarily reflected as  |
|--|--|---|
| <ul> <li>Size of portfolios</li> <li>Clients' capital and infrastructural investments</li> <li>Client activity</li> <li>Credit spreads</li> <li>Shape of yield curve.</li> </ul>   | <ul> <li>Lending activities.</li> </ul>  | <ul><li>Net interest income</li><li>Fees and commission</li><li>Investment income.</li></ul>                              |
| <ul> <li>Capital employed in the business and capital adequacy targets</li> <li>Asset and liability management policies and risk appetite</li> <li>Regulatory requirements</li> <li>Credit spreads.</li> </ul>   | <ul> <li>Cash and near cash balances.</li> </ul>   | <ul> <li>Net interest income</li> <li>Trading income arising from<br/>balance sheet management<br/>activities.</li> </ul> |
| <ul> <li>Distribution channels</li> <li>Ability to create innovative products</li> <li>Regulatory requirements</li> <li>Credit spreads.</li> </ul>   | <ul> <li>Deposit and product<br/>structuring and distribution.</li> </ul>  | <ul><li>Net interest income</li><li>Fees and commissions.</li></ul>   |
| <ul> <li>Macro- and micro-economic market conditions</li> <li>Availability of profitable exit routes</li> <li>Whether appropriate market conditions exist to maximise gains on sale</li> <li>Attractive investment opportunities</li> <li>Credit spreads.</li> </ul> | <ul> <li>Investments made (including listed and unlisted equities; debt securities; investment properties)</li> <li>Gains or losses on investments</li> <li>Dividends received.</li> </ul> | <ul> <li>Net interest income</li> <li>Investment income.</li> </ul>   |
| • The demand for our<br>specialised advisory services,<br>which, in turn, is affected by<br>applicable tax, regulatory and<br>other macro- and micro-<br>economic fundamentals.  | <ul> <li>Advisory services.</li> </ul>   | <ul> <li>Fees and commissions.</li> </ul>   |
| <ul> <li>Client activity</li> <li>Market conditions/volatility</li> <li>Asset and liability creation</li> <li>Product innovation</li> <li>Market risk factors, primarily volatility and liquidity.</li> </ul>  | <ul> <li>Derivative sales, trading<br/>and hedging.</li> </ul>   | <ul> <li>Fees and commissions</li> <li>Trading income arising from customer flow.</li> </ul>                              |
| <ul><li>Levels of activity</li><li>Ability to create innovative products</li><li>Appropriate systems infrastructure.</li></ul>   | <ul> <li>Transactional banking services.</li> </ul>  | <ul><li>Net interest income</li><li>Fees and commissions.</li></ul>   |

#### Key risks



#### Risks relating to our operations

# In our ordinary course of business we face a number of risks that could affect our business operations

These risks are summarised briefly in the table below.

For additional information pertaining to the management and monitoring of these risks, see our 2015 Annual Report.

#### Credit and counterparty risk

exposes us to losses caused by financial or other problems experienced by our clients **Operational risk** may disrupt our business or result in regulatory action

**Legal and regulatory risks** are substantial in our businesses

**Liquidity risk** may impair our ability to fund our operations

We are exposed to **non-traded currency risk**, where fluctuations in exchange rates against Pounds Sterling could have an impact on our financial results

Reputational, strategic and business risk

Our net interest earnings and net asset value may be adversely affected by **interest rate risk** 

We may be **vulnerable to the failure of our systems** and
breaches of our security systems

We may be exposed to **pension risk** in our UK operations

Market, business and general economic conditions and fluctuations could adversely affect our businesses in a number of ways We may have insufficient capital in the future and may be unable to secure additional financing when it is required

**Employee misconduct** could cause harm that is difficult to detect

We may be unable to **recruit,** retain and motivate key personnel

The financial services industry in which we operate is intensely competitive

Additional risks and uncertainties, not presently known to us or that we currently deem immaterial may in the future, also negatively impact our business operations.

#### Financial review

#### Statutory income statement analysis

The overview that follows will highlight the main reasons for the variance in the major category line items on the face of the statutory income statement during the period under review.

Further details on the key income drivers and significant variances in the various components of our operating income, expenses and profit can be found in the description of our principal businesses on pages 29 to 51.

#### Total operating income

Total operating income increased by 4.6% to £996.0 million (2014: £952.5 million). The various components of total operating income are analysed below.

| £,000  | 30 Sept<br>2015 | % of total income | 30 Sept<br>2014 | % of total income | % change |
|--|-----------------|-------------------|-----------------|-------------------|----------|
| Net interest income                                    | 285 500         | 28.7%             | 332 386         | 34.9%             | (14.1%)  |
| Net fee and commission income                          | 533 906         | 53.6%             | 527 006         | 55.3%             | 1.3%     |
| Investment income                                      | 112 387         | 11.3%             | 45 975          | 4.8%              | >100.0%  |
| Trading income arising from  – customer flow           | 56 895          | 5.7%              | 51 285          | 5.4%              | 10.9%    |
| <ul> <li>balance sheet management and other</li> </ul> |                 |                   |                 |                   |          |
| trading activities                                     | 4 004           | 0.4%              | (9 199)         | (0.9%)            | >100.0%  |
| Other operating income                                 | 3 345           | 0.3%              | 5 052           | 0.5%              | (33.8%)  |
| Total operating income before impairments              | 996 037         | 100.0%            | 952 505         | 100.0%            | 4.6%     |

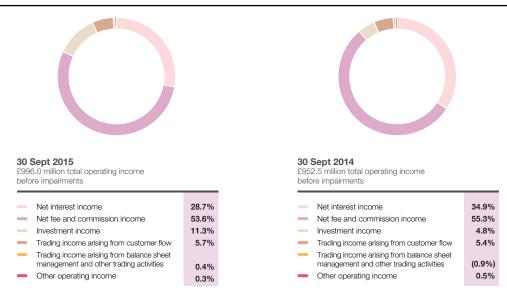
The following table sets out information on total operating income before impairment losses on loans and advances by geography for the period under review.

| Class                                     | 30 Sept | % of total | 30 Sept | % of total | 0/ 1     |
|---|---------|------------|---------|------------|----------|
| €'000                                     | 2015    | income     | 2014    | income     | % change |
| UK and Other                              | 574 905 | 57.7%      | 572 354 | 60.1%      | 0.4%     |
| Southern Africa                           | 421 132 | 42.3%      | 380 151 | 39.9%      | 10.8%    |
| Total operating income before impairments | 996 037 | 100.0%     | 952 505 | 100.0%     | 4.6%     |

The following table sets out information on total operating income before impairment losses on loans and advances by division for the period under review.

| £,000                                     | 30 Sept<br>2015 | % of total income | 30 Sept<br>2014 | % of total income | % change |
|---|-----------------|-------------------|-----------------|-------------------|----------|
| Asset Management                          | 213 730         | 21.5%             | 214 988         | 22.6%             | (0.6%)   |
| Wealth & Investment                       | 157 802         | 15.8%             | 152 933         | 16.1%             | 3.2%     |
| Specialist Banking                        | 624 505         | 62.7%             | 584 584         | 61.3%             | 6.8%     |
| Total operating income before impairments | 996 037         | 100.0%            | 952 505         | 100.0%            | 4.6%     |

### % of total operating income before impairments



### Net interest income

Net interest income decreased by 14.1% to £285.5 million (2014: £332.4 million) largely due to a lower return earned on the legacy portfolios which are running down; the sales of Investec Bank (Australia) Limited, Kensington UK and Start Irish operations; and the depreciation of the Rand against Pounds Sterling. This was partially offset by strong book growth and an increase in margin earned on early redemption of loans, reflecting higher activity levels.

| £,000   | 30 Sept<br>2015 | 30 Sept<br>2014 | Variance | % change |
|---|-----------------|-----------------|----------|----------|
| Asset Management Wealth & Investment Specialist Banking Net interest income | 1 979           | 2 043           | (64)     | (3.1%)   |
|   | 3 628           | 3 771           | (143)    | (3.8%)   |
|   | 279 893         | 326 572         | (46 679) | (14.3%)  |
|   | <b>285 500</b>  | <b>332 386</b>  | (46 886) | (14.1%)  |

A further analysis of interest received and interest paid is provided in the tables below.

|   |       | UK and Other                                     |  | r Southern Africa                                |  | Total (  | group                                    |
|---|-------|--|--|--|--|--|--|
| For the six months to 30 Sept 2015 £'000  | Notes | Balance<br>sheet<br>value                        | Interest income                        | Balance<br>sheet<br>value                        | Interest<br>income                       | Balance<br>sheet<br>value                          | Interest<br>income                       |
| Cash, near cash and bank debt and sovereign debt securities Core loans and advances Private client Corporate, institutional and other clients | 1 2   | 5 032 050<br>7 210 297<br>3 498 779<br>3 711 518 | 22 430<br>210 499<br>75 009<br>135 490 | 6 010 014<br>9 520 422<br>6 313 392<br>3 207 030 | 144 309<br>415 814<br>270 864<br>144 950 | 11 042 064<br>16 730 719<br>9 812 171<br>6 918 548 | 166 739<br>626 313<br>345 873<br>280 440 |
| Other debt securities and other loans and advances Other interest-earning assets Total interest-earning assets                                | 3     | 585 424<br>156 491<br>12 984 262                 | 43 579<br>-<br><b>276 508</b>          | 552 550<br>122 771<br>16 205 757                 | 10 700<br>2 486<br><b>573 309</b>        | 1 137 974<br>279 262<br>29 190 019                 | 54 279<br>2 486<br><b>849 817</b>        |

### Notes.

- Comprises (as per the balance sheet) cash and balances at central banks; loans and advances to banks; non-sovereign and non-bank cash
  placements; reverse repurchase agreements and cash collateral on securities borrowed; sovereign debt securities; and bank debt securities.
- 2. Comprises (as per the balance sheet) loans and advances to customers; and own originated loans and advances to customers securitised.
- 3. Comprises (as per the balance sheet) other securitised assets.

|   |       | UK and Other |           | Southern Africa |           | Total group |           |
|---|-------|--------------|-----------|-----------------|-----------|-------------|-----------|
|   |       | Balance      |           | Balance         |           | Balance     |           |
| For the six months to 30 Sept 2015                  |       | sheet        | Interest  | sheet           | Interest  | sheet       | Interest  |
| £,000   | Notes | value        | expense   | value           | expense   | value       | expense   |
| Deposits by banks and other debt related securities | 4     | 2 169 848    | (22 650)  | 2 551 004       | (43 000)  | 4 720 852   | (65 650)  |
| Customer accounts (deposits)                        |       | 9 718 955    | (65 437)  | 11 939 550      | (349 587) | 21 658 505  | (415 024) |
| Other interest-bearing liabilities                  | 5     | 123 237      | (25 818)  | 157 333         | (4 642)   | 280 570     | (30 460)  |
| Subordinated liabilities                            |       | 624 792      | (32 386)  | 496 887         | (20 797)  | 1 121 679   | (53 183)  |
| Total interest-bearing liabilities                  |       | 12 636 832   | (146 291) | 15 144 774      | (418 026) | 27 781 606  | (564 317) |
| Net interest income                                 |       |              | 130 217   |                 | 155 283   |             | 285 500   |

|   |       |                           | UK and Other Southern |                           | n Africa           | Total                     | group           |
|---|-------|---------------------------|-----------------------|---------------------------|--------------------|---------------------------|-----------------|
| For the six months to 30 Sept 2014 £'000                    | Notes | Balance<br>sheet<br>value | Interest<br>income    | Balance<br>sheet<br>value | Interest<br>income | Balance<br>sheet<br>value | Interest income |
| Cash, near cash and bank debt and sovereign debt securities | 1     | 5 594 413                 | 22 948                | 5 949 885                 | 138 199            | 11 544 298                | 161 147         |
| Core loans and advances                                     | 2     | 6 678 251                 | 222 830               | 9 302 999                 | 393 651            | 15 981 250                | 616 481         |
| Private client  |       | 3 417 234                 | 108 579               | 6 313 002                 | 257 215            | 9 730 236                 | 365 794         |
| Corporate, institutional and other clients                  |       | 3 261 017                 | 114 251               | 2 989 997                 | 136 436            | 6 251 014                 | 250 687         |
| Other debt securities and other loans and advances          |       | 391 659                   | 64 552                | 505 730                   | 12 402             | 897 389                   | 76 954          |
| Other interest-earning assets                               | 3     | 444 716                   | 51 548                | 492 792                   | 6 515              | 937 508                   | 58 063          |
| Total interest-earning assets                               |       | 13 109 038                | 361 878               | 16 251 407                | 550 767            | 29 360 445                | 912 645         |

|   |       | UK and                    | UK and Other South  |                           | n Africa            | Total                     | group               |
|---|-------|---------------------------|---------------------|---------------------------|---------------------|---------------------------|---------------------|
| For the six months to 30 Sept 2014 £'000            | Notes | Balance<br>sheet<br>value | Interest<br>expense | Balance<br>sheet<br>value | Interest<br>expense | Balance<br>sheet<br>value | Interest<br>expense |
| Deposits by banks and other debt related securities | 4     | 2 814 206                 | 29 988              | 2 499 860                 | 37 833              | 5 314 066                 | 67 821              |
| Customer accounts (deposits)                        |       | 10 382 230                | 79 077              | 11 871 245                | 329 854             | 22 253 475                | 408 931             |
| Other interest-bearing liabilities                  | 5     | 311 926                   | 39 096              | 537 354                   | 9 560               | 849 280                   | 48 656              |
| Subordinated liabilities                            |       | 659 637                   | 32 969              | 580 891                   | 21 882              | 1 240 528                 | 54 851              |
|   |       | 14 167 999                | 181 130             | 15 489 350                | 399 129             | 29 657 349                | 580 259             |
| Net interest income                                 |       |                           | 180 748             |                           | 151 638             |                           | 332 386             |

### Notes:

- 1. Comprises (as per the balance sheet) cash and balances at central banks; loans and advances to banks; non-sovereign and non-bank cash placements; reverse repurchase agreements and cash collateral on securities borrowed; sovereign debt securities; and bank debt securities.
- 2. Comprises (as per the balance sheet) loans and advances to customers; and own originated loans and advances to customers securitised.
- 3. Comprises (as per the balance sheet) other securitised assets.
- 4. Comprises (as per the balance sheet) deposits by banks; debt securities in issue; repurchase agreements and cash collateral on securities lent.
- 5. Comprises (as per the balance sheet) liabilities arising on securitisation of own originated assets; and liabilities arising on securitisation.

### Net fee and commission income

Net fee and commission income increased by 1.3% to £533.9 million (2014: £527.0 million) as a result of higher average funds under management over the period and net inflows in the asset management and wealth management businesses. The Specialist Banking business benefited from a solid performance from the corporate treasury, corporate structuring and property fund management businesses in South Africa. Growth in fees in the global private banking business was supported by increased client activity. This was partially offset by lower fees earned in the UK corporate finance business and the asset management business in South Africa.

| £'000                         | 30 Sept<br>2015 | 30 Sept<br>2014 | Variance | % change |
|-------------------------------|-----------------|-----------------|----------|----------|
|                               |                 |                 |          |          |
| Asset Management              | 212 452         | 212 636         | (184)    | (0.1%)   |
| Wealth & Investment           | 153 006         | 146 153         | 6 853    | 4.7%     |
| Specialist Banking            | 168 448         | 168 217         | 231      | 0.1%     |
| Net fee and commission income | 533 906         | 527 006         | 6 900    | 1.3%     |

Further information on net fees by type of fee and geography is provided in the tables below.

| For the six months to 30 Sept 2015                              | UK and   | Southern | Total    |
|---|----------|----------|----------|
| £'000   | Other    | Africa   | group    |
| Asset management and wealth management businesses net fee and   |          |          |          |
| commission income   | 261 910  | 103 548  | 365 458  |
| Fund management fees/fees for assets under management           | 278 845  | 92 581   | 371 426  |
| Private client transactional fees                               | 29 076   | 15 995   | 45 071   |
| Fee and commission expense                                      | (46 011) | (5 028)  | (51 039) |
| Specialist Banking net fee and commission income                | 92 548   | 75 900   | 168 448  |
| Corporate and institutional transactional and advisory services | 81 772   | 64 342   | 132 290  |
| Private client transactional fees                               | 11 306   | 17 120   | 42 250   |
| Fee and commission expense                                      | (530)    | (5 562)  | (6 092)  |
| Net fee and commission income                                   | 354 458  | 179 448  | 533 906  |
| Annuity fees (net of fees payable)                              | 286 570  | 140 077  | 426 647  |
| Deal fees   | 67 888   | 39 371   | 107 259  |

| For the six months to 30 Sept 2014 £'000                        | UK and<br>Other | Southern<br>Africa | Total<br>group |
|---|-----------------|--------------------|----------------|
| Asset management and wealth management businesses net fee and   |                 |                    |                |
| commission income   | 247 511         | 111 278            | 358 789        |
| Fund management fees/fees for assets under management           | 263 971         | 96 663             | 360 634        |
| Private client transactional fees                               | 30 075          | 15 404             | 45 479         |
| Fee and commission expense                                      | (46 535)        | (789)              | (47 324)       |
| Specialist Banking net fee and commission income                | 104 030         | 64 187             | 168 217        |
| Corporate and institutional transactional and advisory services | 101 764         | 54 595             | 156 359        |
| Private client transactional fees                               | 12 392          | 15 802             | 28 194         |
| Fee and commission expense                                      | (10 126)        | (6 210)            | (16 336)       |
| Net fee and commission income                                   | 351 541         | 175 465            | 527 006        |
| Annuity fees (net of fees payable)                              | 270 887         | 131 096            | 401 983        |
| Deal fees   | 80 654          | 44 369             | 125 023        |

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### **Investment income**

Investment income increased significantly to  $\mathfrak{L}112.4$  million (2014:  $\mathfrak{L}46.0$  million). The group's unlisted investment portfolio in South Africa delivered a solid performance, the Hong Kong investment portfolio performance normalised and the UK experienced higher earnings from the fixed income portfolio.

| £'000               | 30 Sept<br>2015 | 30 Sept<br>2014 | Variance | % change  |
|---------------------|-----------------|-----------------|----------|-----------|
| Asset Management    | 38              | 9               | 29       | >100.0%   |
| Wealth & Investment | (251)           | 1 795           | (2 046)  | (>100.0%) |
| Specialist Banking  | 112 600         | 44 171          | 68 429   | >100.0%   |
| Investment income   | 112 387         | 45 975          | 66 412   | >100.0%   |

Further information on investment income is provided in the tables below.

| For the six months to 30 Sept 2015 £'000     | UK and<br>Other | Southern<br>Africa | Total<br>group |
|--|-----------------|--------------------|----------------|
| Realised                                     | 38 033          | 33 542             | 71 575         |
| Unrealised                                   | (8 359)         | 31 881             | 23 522         |
| Dividend income                              | 12 486          | 9 806              | 22 292         |
| Funding and other net related (costs)/income | 2 079           | (7 081)            | (5 002)        |
| Investment income                            | 44 239          | 68 148             | 112 387        |

| For the six months to 30 Sept 2015 £'000     | Investment<br>portfolio<br>(listed and<br>unlisted<br>equities)* | Debt<br>securities<br>(sovereign,<br>bank and<br>other) | Investment<br>properties | Other asset categories | Total   |
|--|--|---|--------------------------|------------------------|---------|
| UK and Other                                 | 26 182   | 23 008  | (1 188)                  | (3 763)                | 44 239  |
| Realised                                     | 6 835  | 31 084  | -                        | 114                    | 38 033  |
| Unrealised                                   | 6 861  | (8 076)   | (1 188)                  | (5 956)                | (8 359) |
| Dividend income                              | 12 486   | _   | -                        | _                      | 12 486  |
| Funding and other net related income         | _  | _   | -                        | 2 079                  | 2 079   |
| Southern Africa                              | 58 132   | 5 927   | 2 860                    | 1 229                  | 68 148  |
| Realised                                     | 21 376   | 3 059   | 8 397                    | 710                    | 33 542  |
| Unrealised                                   | 34 525   | 2 868   | (5 537)                  | 25                     | 31 881  |
| Dividend income                              | 9 717  | -   | -                        | 89                     | 9 806   |
| Funding and other net related (costs)/income | (7 486)  | -   | -                        | 405                    | (7 081) |
| Total investment income                      | 84 314   | 28 935  | 1 672                    | (2 534)                | 112 387 |

<sup>\*</sup> Including embedded derivatives (warrants and profit shares).

| For the six months to 30 Sept 2014 £'000 | UK and<br>Other | Southern<br>Africa | Total<br>group |
|--|-----------------|--------------------|----------------|
| Realised                                 | 69 666          | 12 292             | 81 958         |
| Unrealised                               | (68 926)        | 30 741             | (38 185)       |
| Dividend income                          | 2 274           | 5 775              | 8 049          |
| Funding and other net related costs      | 209             | (6 056)            | (5 847)        |
| Investment income                        | 3 223           | 42 752             | 45 975         |

| For the six months to 30 Sept 2014 £'000     | Investment<br>portfolio<br>(listed and<br>unlisted<br>equities)* | Debt<br>securities<br>(sovereign,<br>bank and<br>other) | Investment<br>properties | Other asset categories | Total    |
|--|--|---|--------------------------|------------------------|----------|
| UK and Other                                 | (3 680)  | 8 550   | -                        | (1 647)                | 3 223    |
| Realised                                     | 59 979   | 11 571  | -                        | (1 884)                | 69 666   |
| Unrealised                                   | (65 933)   | (3 021)   | -                        | 28                     | (68 926) |
| Dividend income                              | 2 274  | -   | -                        | _                      | 2 274    |
| Funding and other net related income         | _  | -   | -                        | 209                    | 209      |
| Southern Africa                              | 32 838   | 3 515   | 5 391                    | 1 008                  | 42 752   |
| Realised                                     | 3 030  | 3 710   | 6 214                    | (662)                  | 12 292   |
| Unrealised                                   | 31 370   | (195)   | (823)                    | 389                    | 30 741   |
| Dividend income                              | 4 937  | -   | -                        | 838                    | 5 775    |
| Funding and other net related (costs)/income | (6 499)  | -   |                          | 443                    | (6 056)  |
| Total investment income                      | 29 158   | 12 065  | 5 391                    | (639)                  | 45 975   |

<sup>\*</sup> Including embedded derivatives (warrants and profit shares).

### **Trading income**

Trading income arising from customer flow increased by 10.9% to £56.9 million (2014: £51.3 million) while trading income from other trading activities reflected a profit of £4.0 million (2014: loss of £9.2 million) largely due to foreign currency gains (these are largely offset in non-controlling interests as discussed on page 82).

### Arising from customer flow

| £,000                                     | 30 Sept<br>2015 | 30 Sept<br>2014 | Variance | % change |
|---|-----------------|-----------------|----------|----------|
| Wealth & Investment                       | 560             | 150             | 410      | >100.0%  |
| Specialist Banking                        | 56 335          | 51 135          | 5 200    | 10.2%    |
| Trading income arising from customer flow | 56 895          | 51 285          | 5 610    | 10.9%    |

### Trading income arising from balance sheet management and other trading activities

|   | 30 Sept | 30 Sept |          |           |
|---|---------|---------|----------|-----------|
| £'000   | 2015    | 2014    | Variance | % change  |
| Asset Management  | (949)   | (146)   | (803)    | (>100.0%) |
| Wealth & Investment   | 162     | 392     | (230)    | (58.7%)   |
| Specialist Banking  | 4 791   | (9 445) | 14 236   | >100.0%   |
| Trading income/(loss) arising from balance sheet management |         |         |          |           |
| and other trading activities                                | 4 004   | (9 199) | 13 203   | >100.0%   |

### Other operating income

Other operating income includes associate income and income earned on an operating lease portfolio.

### Impairment losses on loans and advances

Impairments on loans and advances decreased from £66.4 million to £46.1 million, with the credit loss ratio on core loans and advances amounting to 0.54%. Since 31 March 2015, gross defaults have improved from £608.4 million to £556.3 million. The percentage of default loans (net of impairments, but before taking collateral into account) to core loans and advances amounted to 1.90% (31 March 2015: 2.07%). The ratio of collateral to default loans (net of impairments) remains satisfactory at 1.44 times (31 March 2015: 1.37 times). Further information is provided on pages 121 and 132.

| Ologo  | 30 Sept  | 30 Sept  |          | 0/ -1    |
|--|----------|----------|----------|----------|
| €'000  | 2015     | 2014     | Variance | % change |
| UK and Other   | (31 314) | (53 978) | 22 664   | (42.0%)  |
| Southern Africa  | (14 826) | (12 422) | (2 404)  | 19.4%    |
| Total impairment losses on loans and advances            | (46 140) | (66 400) | 20 260   | (30.5%)  |
|  |          |          |          |          |
| Impairment losses on loans and advances in home currency |          |          |          |          |
| Southern Africa (R'million)                              | (288)    | (221)    | (67)     | 30.3%    |

### **Operating costs**

The ratio of total operating costs to total operating income was 66.2% (2014: 67.8%). Total operating costs grew by 2.3% to £659.7 million (2014: £645.2 million) reflecting: an increase in headcount and business infrastructure expenses across divisions to support increased activity and growth initiatives; an increase in variable remuneration given increased profitability in certain businesses; and a reduction in costs arising from the sale of certain businesses.

| £,000   | 30 Sept<br>2015 | % of total expenses | 30 Sept<br>2014 | % of total expenses | % change |
|---|-----------------|---------------------|-----------------|---------------------|----------|
| Staff costs                                     | (465 906)       | 70.6%               | (445 963)       | 69.0%               | 4.5%     |
| - fixed   | (293 096)       | 44.4%               | (288 830)       | 44.7%               | 1.5%     |
|   | ,               | 26.2%               | (157 133)       | 24.3%               |          |
| - variable                                      | (172 810)       |                     | · , ,           |                     | 10.0%    |
| Business expenses                               | (94 333)        | 14.3%               | (97 690)        | 15.1%               | (3.4%)   |
| Premises expenses (excluding depreciation)      | (28 658)        | 4.3%                | (32 863)        | 5.1%                | (12.8%)  |
| Equipment expenses (excluding depreciation)     | (31 046)        | 4.7%                | (27 384)        | 4.2%                | 13.4%    |
| Marketing expenses                              | (28 790)        | 4.4%                | (28 321)        | 4.4%                | 1.7%     |
| Depreciation and impairment of property, plant, |                 |                     |                 |                     |          |
| equipment and software                          | (10 986)        | 1.7%                | (12 983)        | 2.0%                | (15.4%)  |
| Total operating costs                           | (659 719)       | 100.0%              | (645 204)       | 99.8%               | 2.2%     |
| Depreciation on operating leased assets         | (220)           | -                   | (1 089)         | 0.2%                | (79.8%)  |
| Total costs                                     | (659 939)       | 100.0%              | (646 293)       | 100.0%              | 2.1%     |

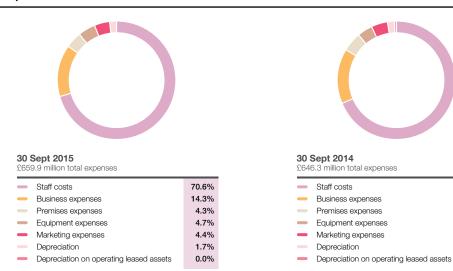
The following table sets out certain information on total expenses by geography for the period under review.

| £'000           | 30 Sept<br>2015 | % of total expenses | 30 Sept<br>2014 | % of total expenses | % change |
|-----------------|-----------------|---------------------|-----------------|---------------------|----------|
| UK and Other    | (432 548)       | 65.5%               | (446 360)       | 69.1%               | (3.1%)   |
| Southern Africa | (227 391)       | 34.5%               | (199 933)       | 30.9%               | 13.7%    |
| Total costs     | (659 939)       | 100.0%              | (646 293)       | 100.0%              | 2.1%     |

The following table sets out certain information on total expenses by division for the period under review.

|                     | 30 Sept   | % of total | 30 Sept   | % of total |          |
|---------------------|-----------|------------|-----------|------------|----------|
| £,000               | 2015      | expenses   | 2014      | expenses   | % change |
| Asset Management    | (143 176) | 21.7%      | (138 308) | 21.4%      | 3.5%     |
| Wealth & Investment | (119 952) | 18.2%      | (114 895) | 17.8%      | 4.4%     |
| Specialist Banking  | (374 195) | 56.7%      | (371 235) | 57.4%      | 0.8%     |
| Group costs         | (22 616)  | 3.4%       | (21 855)  | 3.4%       | 3.5%     |
| Total costs         | (659 939) | 100.0%     | (646 293) | 100.0%     | 2.1%     |

### % of total expenses



69.0%

15.1%

5.1%

4.2%

4.4%

2.0%

0.2%

## Operating profit before goodwill, acquired intangibles, non-operating items, taxation and after other non-controlling interests

As a result of the foregoing factors, our operating profit before goodwill, acquired intangibles, non-operating items, taxation and after other non-controlling interests increased by 16.1% from £240.8 million to £279.4 million.

The following tables set out information on operating profit before goodwill, acquired intangibles, non-operating items, taxation and after other non-controlling interests by geography and by division for the year under review.

| For the six months to 30 Sept 2015 £'000 | UK and<br>Other | Southern<br>Africa | Total<br>group | % change   | % of total |
|--|-----------------|--------------------|----------------|------------|------------|
| Asset Management                         | 40 127          | 30 427             | 70 554         | (8.0%)     | 25.2%      |
| Wealth & Investment                      | 25 896          | 11 954             | 37 850         | (0.5%)     | 13.5%      |
| Specialist Banking                       | 63 263          | 130 389            | 193 652        | 30.9%      | 69.4%      |
|  | 129 286         | 172 770            | 302 056        | 15.0%      | 108.1%     |
| Group costs                              | (17 036)        | (5 580)            | (22 616)       | 3.5%       | (8.1%)     |
| Total group                              | 112 250         | 167 190            | 279 440        | 16.1%      | 100.0%     |
| Other non-controlling interest – equity  |                 |                    | 10 518         |            |            |
| Operating profit                         |                 |                    | 289 958        |            |            |
| % change                                 | 44.7%           | 2.4%               |                |            |            |
| % of total                               | 40.2%           | 59.8%              | 100.0%         |            |            |
| For the six months to 30 Sept 2014       | UK and          | Southern           | Total          | _          |            |
| £'000                                    | Other           | Africa             | group          | % of total |            |
|  |                 |                    |                |            |            |

| £,000                                   | Other    | Africa  | group    | % of total |
|---|----------|---------|----------|------------|
| Asset Management                        | 37 684   | 38 996  | 76 680   | 31.8%      |
| Wealth & Investment                     | 26 912   | 11 126  | 38 038   | 15.8%      |
| Specialist Banking                      | 30 194   | 117 712 | 147 906  | 61.5%      |
|   | 94 790   | 167 834 | 262 624  | 109.1%     |
| Group costs                             | (17 223) | (4 632) | (21 855) | (9.1%)     |
| Total group                             | 77 567   | 163 202 | 240 769  | 100.0%     |
| Other non-controlling interest – equity |          |         | (957)    |            |
| Operating profit                        |          |         | 239 812  |            |
| % of total                              | 32.2%    | 67.8%   | 100.0%   |            |

## Key income drivers in our core businesses

The information below reflects our key income drivers in our core businesses.

### **Asset Management**

| Global business (in Pounds)   | 30 Sept<br>2015 | 31 March<br>2015 | 31 March<br>2014 | 31 March<br>2013 | 31 March<br>2012 | 31 March<br>2011 | 31 March<br>2010 |
|---|-----------------|------------------|------------------|------------------|------------------|------------------|------------------|
| ( 5 |                 |                  |                  |                  |                  |                  |                  |
| Operating margin  | 33.0%           | 34.2%            | 34.7%            | 34.5%            | 35.7%            | 37.0%            | 33.4%            |
| Net inflows in funds under management as a % of opening funds under management*   | 7.6%            | 4.6%             | 3.7%             | 6.7%             | 8.8%             | 16.0%            | 16.2%            |
| Average income yield earned on funds under management <sup>^#</sup>   | 0.58%           | 0.60%            | 0.60%            | 0.62%            | 0.62%            | 0.66%            | 0.67%            |

### Wealth & Investment

|  | 30 Sept<br>2015 | 31 March<br>2015 | 31 March<br>2014 | 31 March<br>2013 | 31 March<br>2012 | 31 March<br>2011 | 31 March<br>2010 |
|--|-----------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Global business (in Pounds)  |                 |                  |                  |                  |                  |                  |                  |
| Operating margin   | 24.0%           | 25.2%            | 22.9%            | 20.3%            | 19.7%            | 25.9%            | n/a*             |
| Net organic growth in funds under  |                 |                  |                  |                  |                  |                  |                  |
| management as a % of opening funds under                                 |                 |                  |                  |                  | /=/·             |                  |                  |
| management#  | 4.7%            | 6.6%             | 3.5%             | 2.0%             | (5.3%)           | 6.2%             | n/a*             |
| Average income yield earned on funds under                               | 0.71%           | 0.72%            | 0.71%            | 0.66%            | 0.61%            | 0.55%            | n/a*             |
| management <sup>^#</sup>   | 0.71%           | 0.72%            | 0.71%            | 0.00%            | 0.61%            | 0.55%            | n/a              |
|  |                 |                  |                  |                  |                  |                  |                  |
| UK and Other^^ (in Pounds)   |                 |                  |                  |                  |                  |                  |                  |
| Operating margin   | 20.7%           | 22.7%            | 20.1%            | 17.3%            | 16.3%            | 24.5%            | n/a*             |
| Net organic growth in funds under  |                 |                  |                  |                  |                  |                  |                  |
| management as a % of opening funds under                                 | 5.2%            | 7.1%             | 5.1%             | 1.3%             | (7.4%)           | 3.5%             | n/a*             |
| management#  Average income yield earned on funds under                  | 5.270           | 7.170            | 3.176            | 1.3%             | (7.470)          | 3.5%             | II/a             |
| management^#   | 0.86%           | 0.89%            | 0.89%            | 0.86%            | 0.80%            | 0.68%            | n/a*             |
| a.iagonion   | 0.0070          | 0.0070           | 0.0070           | 0.0070           | 0.0070           | 0.0070           | 1,70             |
| Courth Africa (in Danda)   |                 |                  |                  |                  |                  |                  |                  |
| South Africa (in Rands)  |                 |                  |                  |                  |                  |                  |                  |
| Operating margin   | 36.6%           | 35.1%            | 33.9%            | 31.3%            | 28.5%            | 28.9%            | 35.5%            |
| Net organic growth in discretionary funds                                |                 |                  |                  |                  |                  |                  |                  |
| under management as a % of opening discretionary funds under management# | 8.5%            | 8.5%             | 13.6%            | 13.9%            | 8.7%             | 6.0%             | 3.4%             |
| Average income yield earned on funds under                               | 0.070           | 0.076            | 10.070           | 10.0/0           | 0.7 /0           | 0.076            | 0.4/0            |
| management^**  | 0.41%           | 0.41%            | 0.41%            | 0.37%            | 0.39%            | 0.41%            | 0.41%            |

<sup>\*</sup> Prior to 25 June 2010, Rensburg Sheppards plc was an associate of Investec and not a 100% owned subsidiary.

<sup>\*\*</sup> A large portion of the funds under management are non-discretionary funds.

<sup>^</sup> The average income yield on funds under management represents the total operating income for the period as a percentage of the average of opening and closing funds under management. This calculation does not take into account the impact of market movements throughout the period on funds under management or the timing of acquisitions and disposals during the respective periods.

<sup>^^</sup> Other comprises European Wealth Management, which prior to 1 July 2010 was part of the Private Bank, Investec Wealth & Investment Ireland (formerly NCB), which was acquired on 12 June 2012 and Investec Wealth & Investment Channel Islands.

Figures for periods to 30 September are annualised.

### Specialist Banking - statutory basis

|   | 30 Sept<br>2015 | 31 March<br>2015 | 31 March<br>2014 | 31 March<br>2013 | 31 March<br>2012 | 31 March<br>2011 | 31 March<br>2010 |
|---|-----------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Global business (in Pounds)             |                 |                  |                  |                  |                  |                  |                  |
| Cost to income ratio                    | 59.9%*          | 63.1%*           | 63.2%*           | 63.1%            | 62.4%            | 60.1%            | 56.4%            |
| ROE post-tax^                           | 11.7%           | 8.6%             | 7.9%             | 6.4%             | 5.1%             | 8.2%             | 11.4%            |
| ROE post-tax (ongoing business)^        | 14.1%           | 12.8%            | 11.9%            | _                | _                | _                | _                |
| Growth in net core loans                | (2.7%)          | 0.2%^^           | (6.8%)           | 1.0%             | (2.8%)           | 4.8%             | 10.3%            |
| Growth in risk-weighted assets          | (5.7%)          | (4.9%)^^         | (6.0%)           | 4.7%             | 1.5%             | 13.3%            | 16.1%            |
| Defaults (net of impairments as a % of  |                 |                  |                  |                  |                  |                  |                  |
| core loans)                             | 1.90%           | 2.07%            | 2.30%            | 2.73%            | 3.31%            | 4.66%            | 3.98%            |
| Credit loss ratio on core loans         | 0.54%           | 0.68%            | 0.68%            | 0.84%            | 1.12%            | 1.27%            | 1.16%            |
|   |                 |                  |                  |                  |                  |                  |                  |
| UK and Other# (in Pounds)               |                 |                  |                  |                  |                  |                  |                  |
| Cost to income ratio                    | 69.9%*          | 78.9%*           | 72.5%*           | 69.0%            | 68.3%            | 64.1%            | 61.4%            |
| ROE post-tax^                           | 8.0%            | 2.1%             | 3.6%             | 1.7%             | (1.8%)           | 2.6%             | 6.9%             |
| ROE post-tax (ongoing business)**^      | 13.4%           | 9.6%             | 10.9%            | _                | _                | _                | _                |
| Growth in net core loans                | 2.1%            | (14.1%)^^        | (0.3%)           | 6.6%             | 0.3%             | 6.2%             | (1.6%)           |
| Growth in risk-weighted assets          | (3.7%)          | (15.5%)^^        | 0.4%             | 7.7%             | 4.6%             | 9.6%             | 5.3%             |
| Defaults (net of impairments as a % of  |                 |                  |                  |                  |                  |                  |                  |
| core loans)                             | 2.93%           | 3.00%            | 3.21%            | 3.75%            | 4.10%            | 5.67%            | 4.94%            |
| Credit loss ratio on core loans         | 0.89%           | 1.16%            | 0.99%            | 1.16%            | 1.65%            | 2.05%            | 1.72%            |
|   |                 |                  |                  |                  |                  |                  |                  |
| Southern Africa (in Rands)              |                 |                  |                  |                  |                  |                  |                  |
| Cost to income ratio                    | 49.8%*          | 47.2%*           | 51.0%*           | 55.5%            | 55.2%            | 54.7%            | 49.8%            |
| ROE post-tax^                           | 14.8%           | 15.2%            | 12.5%            | 10.0%            | 9.6%             | 10.7%            | 13.8%            |
| Growth in net core loans                | 9.5%            | 16.1%            | 10.6%            | 10.2%            | 6.6%             | 0.3%             | 1.9%             |
| Growth in risk-weighted assets          | 8.0%            | 8.3%             | 11.0%            | 16.5%            | 11.9%            | 13.8%            | 3.6%             |
| Defaults (net of impairments) as a % of |                 |                  |                  |                  |                  |                  |                  |
| core loans                              | 1.12%           | 1.43%            | 1.46%            | 1.89%            | 2.73%            | 3.97%            | 3.32%            |
| Credit loss ratio on core loans         | 0.28%           | 0.28%            | 0.42%            | 0.61%            | 0.65%            | 0.71%            | 0.68%            |

<sup>^</sup> Divisional ROEs are reported on a pre-tax basis. For the purpose of this calculation we have applied the group's effective tax rate to derive post-tax numbers. Capital as at 30 September 2015 was c. £1.2 billion in the UK and c. R26.1 billion in South Africa.

<sup>^^</sup> Impacted by sale of assets.

<sup>\*</sup> Excludes group costs.

<sup>\*\*</sup> Further information is provided on pages 19 and 47.

Includes UK, Europe, Australia and the legacy businesses.

### Impairment of goodwill

The current period's goodwill impairment relates to certain asset management businesses acquired in prior years.

Goodwill and intangible assets analysis - balance sheet information

| £,000                                | 30 Sept<br>2015 | 31 March<br>2015 | 30 Sept<br>2014 |
|--------------------------------------|-----------------|------------------|-----------------|
| UK and Other                         | 356 225         | 356 090          | 357 645         |
| Asset Management                     | 88 045          | 88 045           | 88 045          |
| Wealth & Investment                  | 242 245         | 242 126          | 242 570         |
| Specialist Banking                   | 25 935          | 25 919           | 27 030          |
| Southern Africa                      | 12 094          | 5 437            | 5 873           |
| Asset Management                     | 2 065           | 3 320            | 3 836           |
| Wealth & Investment                  | 1 630           | 1 877            | 1 972           |
| Specialist Banking                   | 8 399           | 240              | 65              |
| Total goodwill                       | 368 319         | 361 527          | 363 518         |
| Intangible assets                    | 155 619         | 147 227          | 149 892         |
| Total goodwill and intangible assets | 523 938         | 508 754          | 513 410         |

### **Amortisation of acquired intangibles**

Amortisation of acquired intangibles largely relates to the Wealth & Investment business and mainly comprises amortisation of amounts attributable to client relationships.

### Net loss on disposal of subsidiaries

As part of the sale of Kensington (as discussed on page 15) a final net settlement amount was paid after the 31 March 2015 year end. As a result of this payment, a further loss before taxation of  $\mathfrak{L}4.7$  million was recognised during the period.

### **Taxation**

The effective tax rate amounts to 21.2% (2014: 18.8%).

|                 | Effective tax rates |                 | 30 Sept       | 30 Sept       |          |
|-----------------|---------------------|-----------------|---------------|---------------|----------|
|                 | 30 Sept<br>2015     | 30 Sept<br>2014 | 2015<br>£'000 | 2014<br>£'000 | % change |
| UK and Other    | 24.0%               | 22.1%           | 26 703        | 15 900        | 67.9%    |
| Southern Africa | 19.4%               | 17.4%           | 34 782        | 29 267        | 18.8%    |
| Tax             | 21.2%               | 18.8%           | 61 485        | 45 167        | 36.1%    |

### Profit attributable to non-controlling interests

Profit attributable to non-controlling interests mainly comprises:

- £8.6 million profit attributable to non-controlling interests in the Asset Management business.
- £12.7 million profit attributable to non-controlling interests in the Investec Property Fund Limited.
- A reduction of £2.5 million relating to Euro-denominated preferred securities issued by a subsidiary of Investec plc which were reflected on the balance sheet as part of non-controlling interests. (The transaction was hedged and a forex transaction loss arising on the hedge was reflected in operating profit before goodwill with the equal and opposite impact reflected in earnings attributable to non-controlling interests). These securities were redeemed on 24 June 2015.

### Earnings attributable to shareholders

As a result of the foregoing factors, earnings attributable to shareholders increased from £121.6 million to £197.6 million.

### Dividends and earnings per share

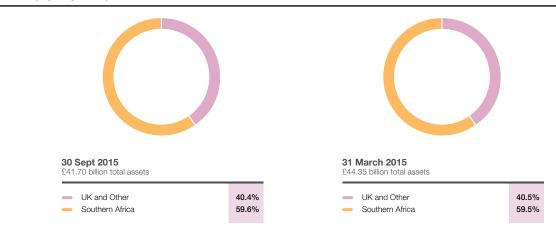
Information with respect to dividends and earnings per share is provided on pages 60 and 61 and pages 167 to 172.

## Statutory balance sheet analysis

### Since 31 March 2015:

- Total shareholders' equity (including non-controlling interests) decreased by 9.3% to £3.7 billion, largely due to the depreciation of the Rand against Pounds Sterling.
- Net asset value per share decreased 5.2% to 345.8 pence and net tangible asset value per share (which excludes goodwill and intangible assets) decreased by 6.8% to 287.1 pence.
- The annualised return on adjusted average shareholders' equity increased from 10.6% to 12.6%.

### Assets by geography



### Statutory net tangible asset value per share

The group's net tangible asset value per share is reflected in the table below.

| £,000   | 30 Sept<br>2015 | 31 March<br>2015 | 30 Sept<br>2014 |
|---|-----------------|------------------|-----------------|
| Shareholders' equity  | 3 322 141       | 3 500 837        | 3 414 608       |
| Less: perpetual preference shares issued by holding companies | (301 564)       | (326 693)        | (323 301)       |
| Less: goodwill and intangible assets (excluding software)     | (512 744)       | (494 111)        | (504 238)       |
| Net tangible asset value                                      | 2 507 833       | 2 680 033        | 2 587 069       |
|   |                 |                  |                 |
| Number of shares in issue (million)                           | 908.8           | 899.4            | 899.3           |
| Treasury shares (million)                                     | (35.3)          | (29.5)           | (35.2)          |
| Number of shares in issue in this calculation (million)       | 873.5           | 869.9            | 864.1           |
| Net tangible asset value per share (pence)                    | 287.1           | 308.1            | 299.4           |
| Net asset value per share (pence)                             | 345.8           | 364.9            | 357.7           |

## Statutory return on risk-weighted assets

The group's return on risk-weighted assets is reflected in the table below.

|   | 30 Sept<br>2015  | 31 March<br>2015 | Average          | 30 Sept<br>2014  | 31 March<br>2014 | Average          |
|---|------------------|------------------|------------------|------------------|------------------|------------------|
| Adjusted earnings attributable to ordinary shareholders before goodwill, acquired intangibles and non-operating items (£'000) | 194 600          | 339 523          |                  | 169 065          | 326 923          |                  |
| Investec plc risk-weighted assets (£'million) Investec Limited risk-weighted assets^ (£'million)                              | 11 144<br>13 857 | 11 608<br>14 992 | 11 376<br>14 426 | 12 316<br>14 229 | 13 711<br>14 125 | 13 014<br>14 177 |
| Total risk-weighted assets (£'million)  | 25 001           | 26 600           | 25 801           | 26 545           | 27 836           | 27 191           |
| Return on average risk-weighted assets  | 1.51%            | 1.25%            |                  | 1.24%            | 1.14%            |                  |
| ^Investec Limited risk-weighted assets  |                  |                  |                  |                  |                  |                  |
| (R'million)   | 290 301          | 269 466          | 279 883          | 260 827          | 248 040          | 254 434          |

## Return on equity by country and business - statutory

| £,000   | 30 Sept<br>2015 | 31 March<br>2015 | Average   | 30 Sept<br>2014 | 31 March<br>2014 | Average   |
|---|-----------------|------------------|-----------|-----------------|------------------|-----------|
| Calculation of average shareholders' equity         |                 |                  |           |                 |                  |           |
| Ordinary shareholders' equity                       | 3 020 577       | 3 174 144        | 3 097 361 | 3 091 307       | 3 241 406        | 3 166 357 |
| Goodwill and intangible assets (excluding software) | (512 744)       | (494 111)        | (503 428) | (504 238)       | (577 816)        | (541 027) |
| Adjusted tangible shareholders' equity              | 2 507 833       | 2 680 033        | 2 593 933 | 2 587 069       | 2 663 590        | 2 625 330 |

| £'000   | 30 Sept<br>2015 | 31 March<br>2015 | 30 Sept<br>2014 |
|---|-----------------|------------------|-----------------|
| Operating profit before goodwill impairment, acquired intangibles and non-operational |                 |                  |                 |
| items   | 289 958         | 504 858          | 239 812         |
| Non-controlling interests   | (19 165)        | (29 885)         | (8 399)         |
| Preference dividends  | (14 708)        | (36 427)         | (17 181)        |
| Revised operating profit  | 256 085         | 438 546          | 214 232         |
| Tax on ordinary activities  | (61 485)        | (99 023)         | (45 167)        |
| Revised operating profit after tax  | 194 600         | 339 523          | 169 065         |
| Pre-tax return on average adjusted shareholders' equity                               | 16.5%           | 13.7%            | 13.5%           |
| Post-tax return on average adjusted shareholders' equity                              | 12.6%           | 10.6%            | 10.7%           |
| Pre-tax return on average adjusted tangible shareholders' equity                      | 19.7%           | 16.4%            | 16.3%           |
| Post-tax return on average adjusted tangible shareholders' equity                     | 15.0%           | 12.7%            | 12.9%           |

Return on equity on an ongoing basis is provided on page 26.

## Return on equity by geography

| £'000   | UK and<br>Other<br>statutory | Southern<br>Africa | Total<br>group | UK and<br>Other<br>ongoing |
|---|------------------------------|--------------------|----------------|----------------------------|
| Total operating profit  | 111 043                      | 178 915            | 289 958        | 146 566                    |
| Tax on profit on ordinary activities  | (26 703)                     | (34 782)           | (61 485)       | (34 236)                   |
| Non-controlling interests   | (4 150)                      | (15 015)           | (19 165)       | (4 150)                    |
| Preference dividends paid   | (4 040)                      | (10 668)           | (14 708)       | (4 040)                    |
| Profit on ordinary activities after taxation – 30 September 2015                      | 76 150                       | 118 450            | 194 600        | 104 140                    |
| Profit on ordinary activities after taxation – 30 September 2014                      | 49 128                       | 119 937            | 169 065        | 73 217                     |
| Ordinary shareholders' equity – 30 September 2015                                     | 1 738 584                    | 1 281 993          | 3 020 577      | 1 665 854                  |
| Goodwill and intangible assets (excluding software)                                   | (481 619)                    | (31 125)           | (512 744)      | (481 619)                  |
| Tangible ordinary shareholders' equity - 30 September 2015                            | 1 256 965                    | 1 250 868          | 2 507 833      | 1 184 235                  |
| Ordinary shareholders' equity – 31 March 2015   | 1 764 017                    | 1 410 127          | 3 174 144      | 1 675 247                  |
| Goodwill and intangible assets (excluding software)                                   | (488 674)                    | (5 437)            | (494 111)      | (488 674)                  |
| Tangible ordinary shareholders' equity - 31 March 2015                                | 1 275 343                    | 1 404 690          | 2 680 033      | 1 186 573                  |
| Ordinary shareholders' equity – 30 September 2014                                     | 1 801 419                    | 1 289 888          | 3 091 307      | 1 512 419                  |
| Goodwill and intangible assets (excluding software)                                   | (498 366)                    | (5 872)            | (504 238)      | (498 366)                  |
| Tangible ordinary shareholders' equity - 30 September 2014                            | 1 303 053                    | 1 284 016          | 2 587 069      | 1 014 053                  |
| Average ordinary shareholders' equity – 30 September 2015                             | 1 751 301                    | 1 346 060          | 3 097 361      | 1 670 551                  |
| Average ordinary shareholders' equity – 30 September 2014                             | 1 871 852                    | 1 294 505          | 3 166 357      | 1 537 352                  |
| Average tangible shareholders' equity – 30 September 2015                             | 1 266 154                    | 1 327 779          | 2 593 933      | 1 185 404                  |
| Average tangible shareholders' equity – 30 September 2014                             | 1 337 040                    | 1 288 290          | 2 625 330      | 1 002 540                  |
| Post-tax return on average ordinary shareholders' equity                              |                              |                    |                |                            |
| - 30 September 2015   | 8.7%                         | 17.6%              | 12.6%          | 12.5%                      |
| Post-tax return on average ordinary shareholders' equity                              | = 00/                        | 10.50/             |                | 0.50/                      |
| - 30 September 2014   | 5.2%                         | 18.5%              | 10.7%          | 9.5%                       |
| Post-tax return on average tangible shareholders' equity                              |                              |                    |                |                            |
| - 30 September 2015   | 12.0%                        | 17.8%              | 15.0%          | 17.6%                      |
| Post-tax return on average tangible shareholders' equity  – 30 September 2014         | 7.3%                         | 18.6%              | 12.9%          | 14.6%                      |
|   | 7.570                        | 10.070             | 12.970         | 14.070                     |
| Pre-tax return on adjusted average ordinary shareholders' equity  – 30 September 2015 | 11.7%                        | 22.8%              | 16.5%          | 16.6%                      |
| Pre-tax return on adjusted average ordinary shareholders' equity                      | 11.7 70                      | 22.070             | 10.5 %         | 10.070                     |
| - 30 September 2014   | 6.9%                         | 23.1%              | 13.5%          | 10.3%                      |
| Pre-tax return on average tangible shareholders' equity                               |                              |                    |                |                            |
| - 30 September 2015   | 16.2%                        | 23.1%              | 19.7%          | 23.3%                      |
| Pre-tax return on average tangible ordinary shareholders' equity  – 30 September 2014 | 9.7%                         | 23.2%              | 16.3%          | 15.7%                      |

## Return on equity by business°

| £,000  | Asset<br>Management | Wealth & Investment^ | Specialist<br>Banking<br>statutory | Specialist<br>Banking<br>ongoing |
|--|---------------------|----------------------|------------------------------------|----------------------------------|
| Total operating profit, after other non-controlling interests                        | 70 554              | 37 850               | 193 652                            | 229 175                          |
| Notional return on regulatory capital  | 1 416               | 828                  | (2 244)                            | (2 244)                          |
| Notional cost of statutory capital   | (3 303)             | (4 895)              | 8 198                              | 8 198                            |
| Cost of subordinated debt  | (575)               | (514)                | 1 089                              | 1 089                            |
| Cost of preference shares  | (243)               | (127)                | (14 338)                           | (14 338)                         |
| Adjusted earnings – 30 September 2015  | 67 849              | 33 142               | 186 357                            | 221 880                          |
| Adjusted earnings – 30 September 2014  | 73 204              | 31 642               | 140 597                            | 170 276                          |
| Ordinary shareholders' equity – 30 September 2015                                    | 163 149             | 264 155              | 2 434 225                          | 2 361 495                        |
| Goodwill and intangible assets (excluding software)                                  | (90 110)            | (209 505)            | (54 079)                           | (54 079)                         |
| Tangible ordinary shareholders' equity – 30 September 2015                           | 73 039              | 54 650               | 2 380 146                          | 2 307 416                        |
| Ordinary shareholders' equity – 31 March 2015  | 160 648             | 255 318              | 2 599 130                          | 2 510 360                        |
| Goodwill and intangible assets (excluding software)                                  | (91 365)            | (216 017)            | (27 679)                           | (27 679)                         |
| Tangible ordinary shareholders' equity – 31 March 2015                               | 69 283              | 39 301               | 2 571 451                          | 2 482 681                        |
| Ordinary shareholders' equity – 30 September 2014                                    | 149 971             | 260 891              | 2 521 394                          | 2 232 394                        |
| Goodwill and intangible assets (excluding software)                                  | (91 881)            | (222 942)            | (30 365)                           | (30 365)                         |
| Tangible ordinary shareholders' equity – 30 September 2014                           | 58 090              | 37 949               | 2 491 029                          | 2 202 029                        |
| Average ordinary shareholders' equity – 30 September 2015                            | 161 899             | 259 737              | 2 516 678                          | 2 435 928                        |
| Average ordinary shareholders' equity – 30 September 2014                            | 148 547             | 276 771              | 2 581 989                          | 2 247 489                        |
| Average tangible shareholders' equity – 30 September 2015                            | 71 161              | 46 976               | 2 475 799                          | 2 395 049                        |
| Average tangible shareholders' equity – 30 September 2014                            | 56 411              | 50 660               | 2 518 258                          | 2 138 258                        |
| Pre-tax return on adjusted average ordinary shareholders'                            |                     |                      |                                    |                                  |
| equity – 30 September 2015   | 83.8%               | 25.5%                | 14.8%                              | 18.2%                            |
| Pre-tax return on adjusted average ordinary shareholders' equity – 30 September 2014 | 98.6%               | 22.9%                | 10.9%                              | 15.2%                            |
| Pre-tax return on average tangible ordinary shareholders'                            |                     |                      |                                    |                                  |
| equity – 30 September 2015   | 190.7%              | 141.1%               | 15.1%                              | 18.5%                            |
| Pre-tax return on average tangible ordinary shareholders' equity – 30 September 2014 | 259.5%              | 124.9%               | 11.2%                              | 15.9%                            |

<sup>°</sup> The return on equity by business is based on the level of internal capital required by each business, inclusive of an allocation of any surplus capital held by the group. The operating profit is adjusted to reflect a capital structure that includes common equity, additional tier 1 capital and subordinated debt.

<sup>^</sup> The Wealth & Investment is consistent with the group except for an adjustment of £159.1 million between ordinary shareholders' funds and goodwill, which represents historical accounting gains with a corresponding effective increase in goodwill. These gains were excluded from group adjusted earnings (2006 and 2011).

## Statutory operating profit (before goodwill, acquired intangibles, non-operating items, taxation and after other non-controlling interests) per employee

| By division  | Asset<br>Management   | Wealth & Investment   | Specialist<br>Banking | Total<br>group        |
|--|-----------------------|-----------------------|-----------------------|-----------------------|
| Number of employees – 30 September 2015  | 1 513                 | 1 553                 | 5 439                 | 8 505                 |
| Number of employees – 31 March 2015  | 1 508                 | 1 533                 | 5 213                 | 8 254                 |
| Number of employees – 30 September 2014  | 1 456                 | 1 479                 | 5 276                 | 8 211                 |
| Number of employees – 31 March 2014  | 1 468                 | 1 383                 | 5 407                 | 8 258                 |
| Average employees – six months to 30 September 2015<br>Average employees – six months to 30 September 2014 | 1 <b>511</b><br>1 462 | <b>1 543</b><br>1 431 | <b>5 326</b> 5 342    | <b>8 380</b><br>8 235 |
| Operating profit* – six months to 30 September 2015 (£'000)  | 70 554                | 37 850                | 193 652               | 302 056               |
| Operating profit* – six months to 30 September 2014 (£'000)#   | 76 680                | 38 038                | 147 906               | 262 624               |
| Operating profit per employee^ - 30 September 2015 (£'000)   | 46.7^^                | 24.5                  | 36.4                  | 33.3                  |
| Operating profit per employee^ - 30 September 2014 (£'000)#  | 52.4^^                | 26.6                  | 27.7                  | 29.2                  |

| By geography  | UK and<br>Other#      | Southern<br>Africa | Total<br>group        |
|---|-----------------------|--------------------|-----------------------|
| Number of employees – 30 September 2015   | 3 855                 | 4 650              | 8 505                 |
| Number of employees – 31 March 2015   | 3 729                 | 4 525              | 8 254                 |
| Number of employees – 30 September 2014   | 3 797                 | 4 414              | 8 211                 |
| Number of employees – 31 March 2014   | 3 854                 | 4 404              | 8 258                 |
| Average employees – six months to 30 September 2015 Average employees – six months to 30 September 2014 | <b>3 792</b><br>3 826 | <b>4 588</b> 4 409 | <b>8 380</b><br>8 235 |
| Operating profit – six months to 30 September 2015 (£'000)  | 112 250               | 167 190            | 279 440               |
| Operating profit – six months to 30 September 2014 (£'000)#   | 77 567                | 163 202            | 240 769               |
| Operating profit per employee^ - 30 September 2015 (£'000)  | 29.6                  | 36.4               | 33.3                  |
| Operating profit per employee^ - 30 September 2014 (£'000)#   | 20.3                  | 37.0               | 29.2                  |

<sup>\*</sup> Operating profit excludes group costs.

<sup>^</sup> Based on average number of employees over the period.

<sup>^^</sup> For Asset Management, operating profit per employee includes Silica, our third party administration business.

<sup>#</sup> Includes Australia, which was previously reported separately. Refer to page 15.

## Number of employees

| By division – permanent employees   | 30 Sept<br>2015 | 30 Sept<br>2014 |
|-------------------------------------|-----------------|-----------------|
| Asset Management                    |                 |                 |
| UK and Other                        | 458             | 429             |
| Southern Africa*                    | 983             | 962             |
| Total                               | 1 441           | 1 391           |
|                                     |                 |                 |
| Wealth & Investment                 |                 |                 |
| UK and Other                        | 1 186           | 1 095           |
| Southern Africa                     | 302             | 300             |
| Total                               | 1 488           | 1 395           |
|                                     |                 |                 |
| Specialist Banking                  |                 |                 |
| UK and Other                        | 2 041           | 2 115           |
| Southern Africa                     | 3 047           | 2 829           |
| Total                               | 5 088           | 4 944           |
| Total number of permanent employees | 8 017           | 7 730           |

<sup>\*</sup> Includes Silica employees, Asset Management's third party administration business.

| By geography                        | 30 Sept<br>2015 | 31 March<br>2015 | 31 March<br>2014 | 31 March<br>2013 | 31 March<br>2012 | 31 March<br>2011 |
|-------------------------------------|-----------------|------------------|------------------|------------------|------------------|------------------|
| UK and Other                        | 3 685           | 3 560            | 3 671            | 3 827            | 3 625            | 3 036            |
| Southern Africa                     | 4 332           | 4 199            | 3 986            | 3 748            | 3 661            | 3 680            |
| Temporary employees and contractors | 488             | 495              | 601              | 576              | 495              | 521              |
| Total number of employees           | 8 505           | 8 254            | 8 258            | 8 151            | 7 781            | 7 237            |

## Total third party assets under management

| £'million            | 30 Sept<br>2015 | 31 March<br>2015 | 30 Sept<br>2014 |
|----------------------|-----------------|------------------|-----------------|
| Asset Management     | 70 120          | 77 510           | 71 738          |
| UK and Other         | 47 327          | 50 622           | 46 175          |
| Southern Africa      | 22 793          | 26 888           | 25 563          |
|                      |                 |                  |                 |
| Wealth & Investment* | 43 350          | 46 076           | 42 592          |
| UK and Other         | 28 451          | 29 562           | 15 149          |
| Southern Africa      | 14 899          | 16 514           | 27 443          |
|                      |                 |                  |                 |
| Property activities  | 371             | 412              | 192             |
| UK and Other         | 156             | 168              | _               |
| Southern Africa      | 215             | 244              | 192             |
|                      |                 |                  |                 |
| UK and Other funds   | 101             | 108              | 109             |
| Total                | 113 942         | 124 106          | 114 631         |

### A further analysis of third party assets under management

| At 30 Sept 2015<br>£'million              | UK and<br>Other | Southern<br>Africa | Total   |
|---|-----------------|--------------------|---------|
| Asset Management                          | 47 327          | 22 793             | 70 120  |
| Mutual funds                              | 18 102          | 9 943              | 28 045  |
| Segregated mandates                       | 29 225          | 12 850             | 42 075  |
|   |                 |                    |         |
| Wealth & Investment                       | 28 451          | 14 899             | 43 350  |
| Discretionary                             | 20 864          | 4 529              | 25 393  |
| Non-discretionary                         | 7 399           | 10 370             | 17 769  |
| Other                                     | 188             | _                  | 188     |
|   |                 |                    |         |
| Property activities                       | 156             | 215                | 371     |
| Australia other funds                     | 101             | _                  | 101     |
| Total third party assets under management | 76 220          | 37 722             | 113 942 |

| At 31 March 2015<br>£'million             | UK and<br>Other | Southern<br>Africa | Total   |
|---|-----------------|--------------------|---------|
| Asset Management                          | 50 622          | 26 888             | 77 510  |
| Mutual funds                              | 19 398          | 11 179             | 30 577  |
| Segregated mandates                       | 31 224          | 15 709             | 46 933  |
|   |                 |                    |         |
| Wealth & Investment*                      | 29 562          | 16 514             | 46 076  |
| Discretionary                             | 21 602          | 4 974              | 26 576  |
| Non-discretionary                         | 7 740           | 11 540             | 19 280  |
| Other                                     | 220             | _                  | 220     |
|   |                 |                    |         |
| Property activities                       | 168             | 244                | 412     |
| Australia other funds                     | 108             | _                  | 108     |
| Total third party assets under management | 80 460          | 43 646             | 124 106 |

<sup>\*</sup> Restated to reflect internal adjustments to the jurisdiction in which funds under management are recognised.

## Statutory segmental geographic analysis – income statement

| For the six months to 30 Sept 2015<br>£'000   | UK and<br>Other | Southern<br>Africa | Total<br>group |
|---|-----------------|--------------------|----------------|
| Net interest income   | 130 217         | 155 283            | 285 500        |
| Net fee and commission income   | 354 458         | 179 448            | 533 906        |
| Investment income   | 44 239          | 68 148             | 112 387        |
| Trading income arising from   |                 |                    |                |
| - customer flow   | 45 477          | 11 418             | 56 895         |
| - balance sheet management and other trading activities                               | (3 195)         | 7 199              | 4 004          |
| Other operating income/(loss)   | 3 709           | (364)              | 3 345          |
| Total operating income before impairment losses on loans and advances                 | 574 905         | 421 132            | 996 037        |
| Impairment losses on loans and advances   | (31 314)        | (14 826)           | (46 140)       |
| Operating income  | 543 591         | 406 306            | 949 897        |
| Operating costs   | (432 332)       | (227 387)          | (659 719)      |
| Depreciation on operating leased assets   | (216)           | (4)                | (220)          |
| Operating profit before goodwill and acquired intangibles                             | 111 043         | 178 915            | 289 958        |
| (Profit)/loss attributable to other non-controlling interests                         | 1 207           | (11 725)           | (10 518)       |
| Operating profit before goodwill, acquired intangibles and after other                |                 |                    |                |
| non-controlling interests   | 112 250         | 167 190            | 279 440        |
| Profit attributable to Asset Management non-controlling interests                     | (5 357)         | (3 290)            | (8 647)        |
| Operating profit before goodwill, acquired intangibles and after                      |                 |                    |                |
| non-controlling interests   | 106 893         | 163 900            | 270 793        |
| Impairment of goodwill  | -               | (717)              | (717)          |
| Amortisation of acquired intangibles  | (7 233)         | (615)              | (7 848)        |
| Net loss on disposal of subsidiaries  | (4 746)         | -                  | (4 746)        |
| Earnings attributable to shareholders before taxation                                 | 94 914          | 162 568            | 257 482        |
| Taxation on operating profit before goodwill  | (26 703)        | (34 782)           | (61 485)       |
| Taxation on acquired intangibles and acquisition/disposal/integration of subsidiaries | 1 438           | 172                | 1 610          |
| Earnings attributable to shareholders   | 69 649          | 127 958            | 197 607        |
| Selected returns and key statistics   |                 |                    |                |
| ROE (post-tax)  | 8.7%            | 17.6%              | 12.6%          |
| Return on tangible equity (post-tax)  | 12.0%           | 17.8%              | 15.0%          |
| Cost to income ratio  | 75.2%           | 54.0%              | 66.2%          |
| Staff compensation to operating income  | 53.2%           | 38.0%              | 46.8%          |
| Operating profit per employee (£'000)   | 29.6            | 36.4               | 33.3           |
| Effective operational tax rate  | 24.0%           | 19.4%              | 21.2%          |
| Total assets (£'million)  | 16 861          | 24 839             | 41 700         |

# Statutory segmental geographic analysis – income statement (continued)

| For the six months to 30 Sept 2014 £'000   | UK and<br>Other | Southern<br>Africa | Total<br>group |
|--|-----------------|--------------------|----------------|
| Net interest income  | 180 748         | 151 638            | 332 386        |
| Net fee and commission income  | 351 541         | 175 465            | 527 006        |
| Investment income  | 3 223           | 42 752             | 45 975         |
| Trading income arising from  |                 |                    |                |
| - customer flow  | 43 955          | 7 330              | 51 285         |
| - balance sheet management and other trading activities                                    | (11 244)        | 2 045              | (9 199)        |
| Other operating income   | 4 131           | 921                | 5 052          |
| Total operating income before impairment losses on loans and advances                      | 572 354         | 380 151            | 952 505        |
| Impairment losses on loans and advances  | (53 978)        | (12 422)           | (66 400)       |
| Operating income   | 518 376         | 367 729            | 886 105        |
| Operating costs  | (445 271)       | (199 933)          | (645 204)      |
| Depreciation on operating leased assets  | (1 089)         | -                  | (1 089)        |
| Operating profit before goodwill and acquired intangibles                                  | 72 016          | 167 796            | 239 812        |
| Loss/(profit) attributable to other non-controlling interests                              | 5 551           | (4 594)            | 957            |
| Operating profit before goodwill, acquired intangibles and after other                     |                 |                    |                |
| non-controlling interests  | 77 567          | 163 202            | 240 769        |
| Profit attributable to Asset Management non-controlling interests                          | (5 047)         | (4 309)            | (9 356)        |
| Operating profit before goodwill, acquired intangibles and after non-controlling interests | 72 520          | 158 893            | 231 413        |
| Impairment of goodwill   | (4 375)         | (408)              | (4 783)        |
| Amortisation of acquired intangibles   | (7 394)         | -                  | (7 394)        |
| Net loss on disposal of subsidiaries   | (18 593)        | -                  | (18 593)       |
| Earnings attributable to shareholders before taxation                                      | 42 158          | 158 485            | 200 643        |
| Taxation on operating profit before goodwill   | (15 900)        | (29 267)           | (45 167)       |
| Taxation on acquired intangibles and acquisition/disposal/integration of subsidiaries      | (33 852)        | -                  | (33 852)       |
| Earnings attributable to shareholders  | (7 594)         | 129 218            | 121 624        |
| Selected returns and key statistics  |                 |                    |                |
| ROE (post-tax)   | 5.2%            | 18.5%              | 10.7%          |
| Return tangible equity (post-tax)  | 7.3%            | 18.6%              | 12.9%          |
| Cost to income ratio   | 77.9%           | 52.6%              | 67.8%          |
| Staff compensation to operating income   | 54.0%           | 36.1%              | 46.8%          |
| Operating profit per employee (£'000)  | 20.3            | 37.0               | 29.2           |
| Effective operational tax rate   | 22.1%           | 17.4%              | 18.8%          |
| Total assets (£'million)   | 21 366          | 24 565             | 45 931         |

# Statutory segmental business and geographic analysis – income statement

|   | Ass             | set Manageme       | ent       | Wealth & Investment |                    |           |  |
|---|-----------------|--------------------|-----------|---------------------|--------------------|-----------|--|
| For the six months to 30 Sept 2015 £'000  | UK and<br>Other | Southern<br>Africa | Total     | UK and<br>Other     | Southern<br>Africa | Total     |  |
| Net interest income   | 123             | 1 856              | 1 979     | 2 022               | 1 606              | 3 628     |  |
| Net fee and commission income   | 139 841         | 72 611             | 212 452   | 122 069             | 30 937             | 153 006   |  |
| Investment income/(loss)  | _               | 38                 | 38        | (230)               | (21)               | (251)     |  |
| Trading income arising from   |                 |                    |           |                     |                    |           |  |
| - customer flow   | _               | _                  | -         | 532                 | 28                 | 560       |  |
| <ul> <li>balance sheet management and other trading activities</li> </ul>                               | (1 164)         | 215                | (949)     | 82                  | 80                 | 162       |  |
| Other operating income  | 165             | 45                 | 210       | 695                 | 2                  | 697       |  |
| Total operating income before impairment losses on loans and advances                                   | 138 965         | 74 765             | 213 730   | 125 170             | 32 632             | 157 802   |  |
| Impairment losses on loans and advances   | _               | _                  | -         | _                   | _                  | -         |  |
| Operating income  | 138 965         | 74 765             | 213 730   | 125 170             | 32 632             | 157 802   |  |
| Operating costs   | (98 838)        | (44 338)           | (143 176) | (99 274)            | (20 678)           | (119 952) |  |
| Depreciation on operating leased assets   |                 | _                  | -         | -                   | _                  | -         |  |
| Operating profit before goodwill and acquired intangibles   | 40 127          | 30 427             | 70 554    | 25 896              | 11 954             | 37 850    |  |
| (Profit)/loss attributable to other non-controlling interests   | _               | _                  | _         | _                   | _                  | _         |  |
| Operating profit/(loss) before goodwill, acquired intangibles and after other non-controlling interests | 40 127          | 30 427             | 70 554    | 25 896              | 11 954             | 37 850    |  |
| Profit attributable to Asset Management non-controlling interests                                       | (5 357)         | (3 290)            | (8 647)   | _                   | _                  | -         |  |
| Operating profit/(loss) before goodwill, acquired intangibles and after non-controlling interests       | 34 770          | 27 137             | 61 907    | 25 896              | 11 954             | 37 850    |  |
| Selected returns and key statistics   |                 |                    |           |                     |                    |           |  |
| Cost to income ratio  | 71.1%           | 59.3%              | 67.0%     | 79.3%               | 63.4%              | 76.0%     |  |
| Staff compensation to operating income  | 53.7%           | 35.7%              | 47.4%     | 57.2%               | 44.5%              | 54.6%     |  |

| s         | pecialist Bankinç | g         |          | Group costs |          |           |
|-----------|-------------------|-----------|----------|-------------|----------|-----------|
| UK and    | Southern          |           | UK and   | Southern    |          | Total     |
| Other     | Africa            | Total     | Other    | Africa      | Total    | group     |
| 128 072   | 151 821           | 279 893   | _        | _           | _        | 285 500   |
| 92 548    | 75 900            | 168 448   | -        | _           | _        | 533 906   |
| 44 469    | 68 131            | 112 600   | _        | _           | -        | 112 387   |
|           |                   |           |          |             |          |           |
| 44 945    | 11 390            | 56 335    | -        | _           | -        | 56 895    |
| (2 113)   | 6 904             | 4 791     | _        | _           | _        | 4 004     |
| 2 849     | (411)             | 2 438     | _        | _           | _        | 3 345     |
| 20.0      | ()                |           |          |             |          | 00.0      |
| 310 770   | 313 735           | 624 505   | _        | _           | -        | 996 037   |
| (31 314)  | (14 826)          | (46 140)  | _        |             | _        | (46 140)  |
| 279 456   | 298 909           | 578 365   | -        | _           | -        | 949 897   |
| (217 184) | (156 791)         | (373 975) | (17 036) | (5 580)     | (22 616) | (659 719) |
| (216)     | (4)               | (220)     | _        | _           | _        | (220)     |
| 62 056    | 142 114           | 204 170   | (17 036) | (5 580)     | (22 616) | 289 958   |
| 02 030    | 142 114           | 204 170   | (17 030) | (0 000)     | (22 010) | 209 930   |
| 1 207     | (11 725)          | (10 518)  | _        | _           | -        | (10 518)  |
|           |                   |           |          |             |          |           |
| 63 263    | 130 389           | 193 652   | (17 036) | (5 580)     | (22 616) | 279 440   |
| 03 203    | 130 309           | 193 032   | (17 030) | (5 500)     | (22 010) | 219 440   |
| _         | -                 | -         | -        | _           | -        | (8 647)   |
|           |                   |           |          |             |          |           |
| 63 263    | 130 389           | 193 652   | (17 036) | (5 580)     | (22 616) | 270 793   |
|           |                   |           |          |             |          |           |
| 69.9%     | 50.0%             | 59.9%     |          |             |          | 66.2%     |
| 51.4%     | 37.8%             | 44.6%     |          |             |          | 46.8%     |

## Statutory segmental business and geographic analysis

- income statement (continued)

|   | Asset Management |                    |           | ement Wealth & Investment |                    |           | Wealth & Investment |  |  |  |
|---|------------------|--------------------|-----------|---------------------------|--------------------|-----------|---------------------|--|--|--|
| For the six months to 30 Sept 2014<br>£'000                           | UK and<br>Other  | Southern<br>Africa | Total     | UK and<br>Other           | Southern<br>Africa | Total     |                     |  |  |  |
| Net interest income   | 117              | 1 926              | 2 043     | 3 005                     | 766                | 3 771     |                     |  |  |  |
| Net fee and commission income   | 130 273          | 82 363             | 212 636   | 117 238                   | 28 915             | 146 153   |                     |  |  |  |
| Investment income   | _                | 9                  | 9         | 1 795                     | _                  | 1 795     |                     |  |  |  |
| Trading income arising from   |                  |                    |           |                           |                    |           |                     |  |  |  |
| - customer flow   | _                | _                  | -         | 101                       | 49                 | 150       |                     |  |  |  |
| balance sheet management and other trading activities                 | (173)            | 27                 | (146)     | 85                        | 307                | 392       |                     |  |  |  |
| Other operating income/(loss)   | (443)            | 889                | 446       | 673                       | (1)                | 672       |                     |  |  |  |
| Total operating income before impairment losses on loans and advances | 129 774          | 85 214             | 214 988   | 122 897                   | 30 036             | 152 933   |                     |  |  |  |
| Impairment losses on loans and advances                               | _                | _                  | _         | _                         | _                  | _         |                     |  |  |  |
| Operating income  | 129 774          | 85 214             | 214 988   | 122 897                   | 30 036             | 152 933   |                     |  |  |  |
| Operating costs   | (92 090)         | (46 218)           | (138 308) | (95 985)                  | (18 910)           | (114 895) |                     |  |  |  |
| Depreciation on operating leased assets                               | _                | -                  | _         | _                         | _                  | -         |                     |  |  |  |
| Operating profit before goodwill and acquired intangibles             | 37 684           | 38 996             | 76 680    | 26 912                    | 11 126             | 38 038    |                     |  |  |  |
| Loss/(profit) attributable to other non-controlling interests         | _                | _                  | _         | _                         | _                  | _         |                     |  |  |  |
| Operating profit/(loss) before goodwill,                              |                  |                    |           |                           |                    |           |                     |  |  |  |
| acquired intangibles and after other                                  | 37 684           | 38 996             | 76 680    | 26 912                    | 11 126             | 38 038    |                     |  |  |  |
| non-controlling interests   |                  |                    |           |                           |                    |           |                     |  |  |  |
| Profit attributable to Asset Management                               |                  |                    |           |                           |                    |           |                     |  |  |  |
| non-controlling interests   | (5 047)          | (4 309)            | (9 356)   | _                         | _                  | _         |                     |  |  |  |
| Operating profit/(loss) before goodwill, acquired                     |                  |                    |           |                           |                    |           |                     |  |  |  |
| intangibles and after non-controlling interests                       | 32 637           | 34 687             | 67 324    | 26 912                    | 11 126             | 38 038    |                     |  |  |  |
| Selected returns and key statistics                                   |                  |                    |           |                           |                    |           |                     |  |  |  |
| Cost to income ratio  | 71.0%            | 54.2%              | 64.3%     | 78.1%                     | 63.0%              | 75.1%     |                     |  |  |  |
| Staff compensation to operating income                                | 54.6%            | 35.0%              | 46.8%     | 58.1%                     | 45.2%              | 55.5%     |                     |  |  |  |

|   | s         | Specialist Banking | 9         |          | Group costs |          |           |
|---|-----------|--------------------|-----------|----------|-------------|----------|-----------|
| ' | UK and    | Southern           |           | UK and   | Southern    |          | Total     |
|   | Other     | Africa             | Total     | Other    | Africa      | Total    | group     |
|   | 177 626   | 148 946            | 326 572   | -        | -           | -        | 332 386   |
|   | 104 030   | 64 187             | 168 217   | _        | _           | -        | 527 006   |
|   | 1 428     | 42 743             | 44 171    | -        | _           | -        | 45 975    |
|   |           |                    |           |          |             |          |           |
|   | 43 854    | 7 281              | 51 135    | -        | _           | -        | 51 285    |
|   | (11 156)  | 1 711              | (9 445)   | _        | _           | _        | (9 199)   |
|   | 3 901     | 33                 | 3 934     | _        | _           | _        | 5 052     |
|   | 0 00 .    | 00                 |           |          |             |          | 0 002     |
|   | 319 683   | 264 901            | 584 584   | -        | _           | -        | 952 505   |
|   | (53 978)  | (12 422)           | (66 400)  | _        | _           | _        | (66 400)  |
|   | 265 705   | 252 479            | 518 184   | -        | _           | -        | 886 105   |
|   | (239 973) | (130 173)          | (370 146) | (17 223) | (4 632)     | (21 855) | (645 204) |
|   | (1 089)   | _                  | (1 089)   | _        | _           | _        | (1 089)   |
|   | 24 643    | 122 306            | 146 949   | (17 223) | (4 632)     | (21 855) | 239 812   |
|   | 5 551     | (4 594)            | 957       | -        | _           | -        | 957       |
|   | 30 194    | 117 712            | 147 906   | (17 223) | (4 632)     | (21 855) | 240 769   |
|   | _         | _                  | -         | _        | _           | -        | (9 356)   |
|   | 30 194    | 117 712            | 147 906   | (17 223) | (4 632)     | (21 855) | 231 413   |
|   |           |                    |           |          |             |          |           |
|   | 75.3%     | 49.1%              | 63.4%     |          |             |          | 67.8%     |
|   | 52.2%     | 35.4%              | 44.5%     |          |             |          | 46.8%     |

## Statutory segmental business analysis – income statement

| For the six months to 30 Sept 2015 £'000   | Asset<br>Management | Wealth &<br>Investment | Specialist<br>Banking | Group<br>costs | Total<br>group |
|--|---------------------|------------------------|-----------------------|----------------|----------------|
| Net interest income  | 1 979               | 3 628                  | 279 893               | _              | 285 500        |
| Net fee and commission income  | 212 452             | 153 006                | 168 448               | _              | 533 906        |
| Investment income/(loss)   | 38                  | (251)                  | 112 600               | _              | 112 387        |
| Trading income arising from  |                     |                        |                       |                |                |
| - customer flow  | _                   | 560                    | 56 335                | -              | 56 895         |
| <ul> <li>balance sheet management and other trading activities</li> </ul>  | (949)               | 162                    | 4 791                 | _              | 4 004          |
| Other operating income   | 210                 | 697                    | 2 438                 | _              | 3 345          |
| Total operating income before impairment losses on loans and advances  | 213 730             | 157 802                | 624 505               | _              | 996 037        |
| Impairment losses on loans and advances  | _                   | -                      | (46 140)              | _              | (46 140)       |
| Operating income   | 213 730             | 157 802                | 578 365               | -              | 949 897        |
| Operating costs  | (143 176)           | (119 952)              | (373 975)             | (22 616)       | (659 719)      |
| Depreciation on operating leased assets  | _                   | -                      | (220)                 | _              | (220)          |
| Operating profit/(loss) before goodwill and acquired intangibles   | 70 554              | 37 850                 | 204 170               | (22 616)       | 289 958        |
| Profit attributable to other non-controlling interests   | _                   | -                      | (10 518)              | _              | (10 518)       |
| Operating profit/(loss) before goodwill, acquired intangibles and after other non-controlling interests  Profit attributable to Asset Management non-controlling | 70 554              | 37 850                 | 193 652               | (22 616)       | 279 440        |
| interests  | (8 647)             | _                      | -                     | _              | (8 647)        |
| Operating profit/(loss) before goodwill, acquired intangibles and after non-controlling interests  | 61 907              | 37 850                 | 193 652               | (22 616)       | 270 793        |
| Selected returns and key statistics  |                     |                        |                       |                |                |
| ROE  | 83.8%               | 25.5%                  | 14.8%                 |                | 18.2%          |
| Return on tangible equity (pre-tax)  | 190.7%              | 141.1%                 | 15.1%                 |                | 18.5%          |
| Cost to income ratio   | 67.0%               | 76.0%                  | 59.9%                 |                | 66.2%          |
| Staff compensation to operating income   | 47.4%               | 54.6%                  | 44.6%                 |                | 46.8%          |
| Operating profit per employee (£'000)  | 46.7                | 24.5                   | 36.4                  |                | 33.3           |
| Total assets (£'million)   | 481                 | 2 004                  | 39 215                |                | 41 700         |

## Statutory segmental business analysis - income statement (continued)

| For the six months to 30 Sept 2014 £'000   | Asset<br>Management | Wealth & Investment | Specialist<br>Banking | Group<br>costs | Total<br>group |
|--|---------------------|---------------------|-----------------------|----------------|----------------|
| Net interest income  | 2 043               | 3 771               | 326 572               | -              | 332 386        |
| Net fee and commission income  | 212 636             | 146 153             | 168 217               | _              | 527 006        |
| Investment income  | 9                   | 1 795               | 44 171                | _              | 45 975         |
| Trading income arising from  |                     |                     |                       |                |                |
| - customer flow  | -                   | 150                 | 51 135                | -              | 51 285         |
| <ul> <li>balance sheet management and other trading activities</li> </ul>  | (146)               | 392                 | (9 445)               | _              | (9 199)        |
| Other operating income   | 446                 | 672                 | 3 934                 | _              | 5 052          |
| Total operating income before impairment losses on loans and advances  | 214 988             | 152 933             | 584 584               | _              | 952 505        |
| Impairment losses on loans and advances  | -                   | -                   | (66 400)              | _              | (66 400)       |
| Operating income   | 214 988             | 152 933             | 518 184               | _              | 886 105        |
| Operating costs  | (138 308)           | (114 895)           | (370 146)             | (21 855)       | (645 204)      |
| Depreciation on operating leased assets  | -                   | -                   | (1 089)               | _              | (1 089)        |
| Operating profit/(loss) before goodwill and acquired intangibles   | 76 680              | 38 038              | 146 949               | (21 855)       | 239 812        |
| Loss attributable to other non-controlling interests   | -                   | -                   | 957                   | _              | 957            |
| Operating profit/(loss) before goodwill, acquired intangibles and after other non-controlling interests  Profit attributable to Asset Management non-controlling | 76 680              | 38 038              | 147 906               | (21 855)       | 240 769        |
| interests  | (9 356)             | -                   | _                     | _              | (9 356)        |
| Operating profit/(loss) before goodwill, acquired intangibles and after non-controlling interests  | 67 324              | 38 038              | 147 906               | (21 855)       | 231 413        |
| Selected returns and key statistics  |                     |                     |                       |                |                |
| ROE (pre-tax)  | 98.6%               | 22.9%               | 10.9%                 |                | 15.2%          |
| Return on tangible equity (pre-tax)  | 259.5%              | 124.9%              | 11.2%                 |                | 15.9%          |
| Cost to income ratio   | 64.3%               | 75.1%               | 63.4%                 |                | 67.8%          |
| Staff compensation to operating income   | 46.8%               | 55.5%               | 44.5%                 |                | 46.8%          |
| Operating profit per employee (£'000)  | 89.1                | 26.6                | 27.7                  |                | 29.2           |
| Total assets (£'million)   | 509                 | 1 444               | 43 978                |                | 45 931         |

# Statutory combined consolidated segmental geographic analysis – balance sheet assets and liabilities

| Loans and advances to banks  | At 30 Sept 2015<br>£'000   | UK and<br>Other | Southern<br>Africa | Total<br>group |
|--|--|-----------------|--------------------|----------------|
| Loans and advances to banks         952 262         1 308 746         2 261 1 Non-sovereign and non-bank cash placements         -         545 878         345 1 5 5 5 6 7 5 5 5 6 7 5 5 5 7 5 5 5 6 7 5 5 5 7 5 5 7 5 5 5 7 5 5 7 5 5 7 5 5 7 5 5 5 7 5 5 7 5 5 7 5   | Assets   |                 |                    |                |
| Non-sovereign and non-bank cash placements   1   | Cash and balances at central banks   | 1 683 278       | 319 759            | 2 003 037      |
| Reverse repurchase agreements and cash collateral on securities borrowed   | Loans and advances to banks  | 952 262         | 1 308 746          | 2 261 008      |
| Sovereign debt securities         1 075 933         1 663 736         2 739 t           Bank debt securities         182 579         805 554         988           Other debt securities         297 028         535 466         832 - 202 535 466           Derivative financial instruments         640 199         691 419         1 331 - 1 354 18 18 18 18 19 18 18 19 18 131 18 18 19 18 18 18 19 18 18 18 19 18 18 18 19 18 18 18 18 19 18 18 18 18 18 18 18 18 18 18 18 18 18   | Non-sovereign and non-bank cash placements   | _               | 545 878            | 545 878        |
| Bank debt securities         182 579         805 554         988           Other debt securities         297 028         535 466         832           Derivative financial instruments         640 199         691 419         1 331 18           Securities arising from trading activities         658 158         696 441         1 334 18           Investment portfolio         409 257         519 858         929           Loans and advances to customers         7 210 297         9 056 986         16 267.           Own originated loans and advances to customers securitised         –         409 436         463 436           Other Isoans and advances and advances to customers securitised         –         28 396         47 084         305.           Other securitised bases and advances to customers securitised         –         28 396         47 084         305.           Other securitised assets         156 491         122 771         27 93.         12 1275         2 534         23.           Deferred taxation assets         71 364         22 659         94         14 74 480         22 659         94           Other assets         1 474 480         365 229         94         15 8702         35 529         94           Intage of the properties         58 702   | Reverse repurchase agreements and cash collateral on securities borrowed                   | 1 137 998       | 1 366 341          | 2 504 339      |
| Other debt securities         297 028         535 466         832 derivative financial instruments         640 199         691 419         1 331 to 1 3  | Sovereign debt securities  | 1 075 933       | 1 663 736          | 2 739 669      |
| Derivative financial instruments         640 199         691 419         1 331 4           Securities arising from trading activities         658 158         696 441         1 354 3           Investment portfolio         409 257         519 858         929           Loans and advances to customers         7 210 297         9 056 986         16 267 2           Own originated loans and advances to customers securitised         – 463 436         463 463           Other loans and advances         288 396         17 084         305 2           Other securitised assets         156 491         122 771         279 3           Interests in associated undertakings         21 275         2 534         23 3           Deferred taxation assets         71 364         22 659         9 4 4           Other assets         1 474 480         597 224         2 071 1           Property and equipment         58 702         35 529         94 1           Investment properties         58 309         473 526         531 8           Goodwill         356 225         12 94         368 8           Intargible assets         129 020         26 599         156 1           Non-current assets classified as held for sale         - 28 692         28 18 18 18 18 18 18 18 18 18 18 18 18 18  | Bank debt securities   | 182 579         | 805 554            | 988 133        |
| Securities arising from trading activities         658 158         696 441         1 354 1           Investment portfolio         409 257         519 858         929           Loans and advances to customers         7 210 297         9 056 986         16 267           Own originated loans and advances to customers securitised         –         463 436         463           Other loans and advances         288 396         17 084         463           Other securitised assets         156 491         122 771         279           Interests in associated undertakings         21 275         2 534         23           Deferred taxation assets         71 364         22 659         94           Other assets         1 474 480         597 224         2 071           Property and equipment         58 702         35 529         94           Investment properties         58 309         473 526         531           Goodwill         356 225         12 094         368           Intangible assets         129 020         26 599         156           Non-current assets classified as held for sale         -         28 691         18 31           Other financial instruments at fair value through profit or loss in respect of liabilities         -         5 526 475  | Other debt securities  | 297 028         | 535 466            | 832 494        |
| Investment portfolio   | Derivative financial instruments   | 640 199         | 691 419            | 1 331 618      |
| Loans and advances to customers         7 210 297         9 056 986         16 267 : 0 267 0 2   | Securities arising from trading activities   | 658 158         | 696 441            | 1 354 599      |
| Own originated loans and advances       463 436       463 -  | Investment portfolio   | 409 257         | 519 858            | 929 115        |
| Other loans and advances       288 396       17 084       305 00000000000000000000000000000000000  | Loans and advances to customers  | 7 210 297       | 9 056 986          | 16 267 283     |
| Other securitised assets         156 491         122 771         279           Interests in associated undertakings         21 275         2 534         23           Deferred taxation assets         71 364         22 659         94           Other assets         1 474 480         597 224         2 071           Property and equipment         58 702         35 529         94           Investment properties         58 309         473 526         531           Goodwill         356 225         12 094         368           Intangible assets         129 020         26 599         155           Non-current assets classified as held for sale         — 28 692         28           to customers         — 28 692         28           16 861 251         19 312 332         36 173           Other financial instruments at fair value through profit or loss in respect of liabilities         — 5 526 475         5 526           to customers         — 5 526 475         5 526         16 861 251         19 312 332         36 173           Liabilities         — 5 526 475         5 526 475         5 526 475         1 589 861         1 810         1 810           Customers         — 20 445         1 589 861         1 810         1 810  | Own originated loans and advances to customers securitised                                 | _               | 463 436            | 463 436        |
| Interests in associated undertakings   | Other loans and advances   | 288 396         | 17 084             | 305 480        |
| Deferred taxation assets   71 364   22 659   94 4     Other assets   1 474 480   597 224   2 071     Property and equipment   58 702   35 529   94 3     Investment properties   58 309   473 526   531 3     Goodwill   356 225   12 094   368 3     Intangible assets   129 020   26 599   155 6     Non-current assets classified as held for sale   - 28 692   28 6     The securities   - 28 692   28 6     The securities   - 5 526 475   5 526 6     The securities   - 5 526 475   5 526 6     The securities   - 5 526 475   5 526 6     The securities   - 5 526 475   1 3 30 3 6 173 3     The securities   - 5 526 475   5 526 6     The securities   - 5 526 475   1 3 30 3 6 173 3     The securities   - 5 526 475   1 3 30 3 6 173 3     The securities   - 5 526 475   5 526 6     The securities   - 5 526 475   1 3 30 3 6 173 3     The securities   - 5 526 475   1 3 30 3 6 173 3     The securities   - 5 526 475   5 526 6     The securities   - 5 526 475   1 3 30 3 6 173 3     The securities   - 5 526 475   1 3 30 3 6 173 3     The securities   - 5 526 475   1 3 30 3 6 173 3     The securities   - 5 526 475   5 526 475     The securities   - 5 526 475   5 526 475     The securities   - 5 526 475   5 526 475     The securities   - 5 526 475   5 526 475     The securities   - 5 526 475   5 526 475     The securities   - 5 526 475   5 526 475     The securities   - 5 526 475   5 526 475     The securities   - 5 526 475   5 526 475     The securities   - 5 526 475   5 526 475     The securities   - 5 526 475   5 526 475     The securities   - 5 526 475   5 526 475     The securities   - 5 526 475   5 526 475     The securities   - 5 526 475   5 526 475     The securities   - 5    | Other securitised assets   | 156 491         | 122 771            | 279 262        |
| Other assets       1 474 480       597 224       2 0 71 1         Property and equipment       58 702       35 529       94 2         Investment properties       58 309       473 526       531 8         Goodwill       356 225       12 094       368 3         Intangible assets       129 020       26 599       155 6         Non-current assets classified as held for sale       — 28 692       28 692         Cher financial instruments at fair value through profit or loss in respect of liabilities to customers       — 5 526 475       5 526 475         Cher financial instruments at fair value through profit or loss in respect of liabilities       — 5 526 475       5 526 475         Liabilities       — 5 526 475       5 526 475       5 526 475         Deposits by banks       — 220 445       1 589 861       1 810 30 470         Deposits by banks       — 220 445       1 589 861       1 810 30 470         Other trading liabilities       — 26 9 125       1 043 076       1 312 30 470         Other trading liabilities       — 26 9 125       1 043 076       1 312 30 470         Customer accounts (deposits)       — 9718 955       11 939 550       21 658 30 30 30 30 30 30 30 30 30 30 30 30 30   | Interests in associated undertakings   | 21 275          | 2 534              | 23 809         |
| Property and equipment         58 702         35 529         94 4           Investment properties         58 309         473 526         531 8           Goodwill         356 225         12 094         368 8           Intangible assets         129 020         26 599         155 6           Non-current assets classified as held for sale         -         28 692         28 6           Other financial instruments at fair value through profit or loss in respect of liabilities to customers         -         5 526 475         5 526 473           Characteristics         -         -         5 526 475         1 3 12 20 20 20 20 20 20 20 20 20 20 20 20 20   | Deferred taxation assets   | 71 364          | 22 659             | 94 023         |
| Investment properties  | Other assets   | 1 474 480       | 597 224            | 2 071 704      |
| School   S   | Property and equipment   | 58 702          | 35 529             | 94 231         |
| Intangible assets  | Investment properties  | 58 309          | 473 526            | 531 835        |
| Content assets classified as held for sale   | Goodwill   | 356 225         | 12 094             | 368 319        |
| Other financial instruments at fair value through profit or loss in respect of liabilities to customers       — 5 526 475 5 52   | Intangible assets  | 129 020         | 26 599             | 155 619        |
| Other financial instruments at fair value through profit or loss in respect of liabilities to customers       -       5 526 475       41 700 000         Liabilities       20 445       1 589 861       1 810 3       1 810 3       1 31   | Non-current assets classified as held for sale   | _               | 28 692             | 28 692         |
| to customers — 5 526 475 5 526 475 5 526 475 16 861 251 24 838 807 41 700 00 00 00 00 00 00 00 00 00 00 00 00  |  | 16 861 251      | 19 312 332         | 36 173 583     |
| Liabilities         Deposits by banks       220 445       1 589 861       1 810 3         Derivative financial instruments       771 250       624 791       1 396 6         Other trading liabilities       269 125       1 043 076       1 312 3         Repurchase agreements and cash collateral on securities lent       420 146       457 155       877 3         Customer accounts (deposits)       9 718 955       11 939 550       21 658 3         Debt securities in issue       1 529 257       503 988       2 033 3         Liabilities arising on securitisation of own originated loans and advances       - 82 670       82 670         Liabilities arising on securitisation of other assets       123 237       74 663       197 9  | Other financial instruments at fair value through profit or loss in respect of liabilities |                 |                    |                |
| Liabilities       220 445       1 589 861       1 810 3         Deposits by banks       220 445       1 589 861       1 810 3         Derivative financial instruments       771 250       624 791       1 396 6         Other trading liabilities       269 125       1 043 076       1 312 3         Repurchase agreements and cash collateral on securities lent       420 146       457 155       877 3         Customer accounts (deposits)       9 718 955       11 939 550       21 658 3         Debt securities in issue       1 529 257       503 988       2 033 3         Liabilities arising on securitisation of own originated loans and advances       - 82 670       82 670         Liabilities arising on securitisation of other assets       123 237       74 663       197 9  | to customers   | _               | 5 526 475          | 5 526 475      |
| Deposits by banks       220 445       1 589 861       1 810 3         Derivative financial instruments       771 250       624 791       1 396 6         Other trading liabilities       269 125       1 043 076       1 312 3         Repurchase agreements and cash collateral on securities lent       420 146       457 155       877 3         Customer accounts (deposits)       9 718 955       11 939 550       21 658 3         Debt securities in issue       1 529 257       503 988       2 033 3         Liabilities arising on securitisation of own originated loans and advances       -       82 670       82 6         Liabilities arising on securitisation of other assets       123 237       74 663       197 9  |  | 16 861 251      | 24 838 807         | 41 700 058     |
| Deposits by banks       220 445       1 589 861       1 810 3         Derivative financial instruments       771 250       624 791       1 396 6         Other trading liabilities       269 125       1 043 076       1 312 3         Repurchase agreements and cash collateral on securities lent       420 146       457 155       877 3         Customer accounts (deposits)       9 718 955       11 939 550       21 658 3         Debt securities in issue       1 529 257       503 988       2 033 3         Liabilities arising on securitisation of own originated loans and advances       -       82 670       82 6         Liabilities arising on securitisation of other assets       123 237       74 663       197 9  | Liabilities  |                 |                    |                |
| Derivative financial instruments       771 250       624 791       1 396 0         Other trading liabilities       269 125       1 043 076       1 312 3         Repurchase agreements and cash collateral on securities lent       420 146       457 155       877 3         Customer accounts (deposits)       9 718 955       11 939 550       21 658 3         Debt securities in issue       1 529 257       503 988       2 033 3         Liabilities arising on securitisation of own originated loans and advances       -       82 670       82 670         Liabilities arising on securitisation of other assets       123 237       74 663       197 9  |  | 220 445         | 1 589 861          | 1 810 306      |
| Other trading liabilities       269 125       1 043 076       1 312 2         Repurchase agreements and cash collateral on securities lent       420 146       457 155       877 3         Customer accounts (deposits)       9 718 955       11 939 550       21 658 3         Debt securities in issue       1 529 257       503 988       2 033 3         Liabilities arising on securitisation of own originated loans and advances       -       82 670       82 670         Liabilities arising on securitisation of other assets       123 237       74 663       197 9   |  |                 |                    | 1 396 041      |
| Repurchase agreements and cash collateral on securities lent  420 146 457 155 877 3  Customer accounts (deposits) 9 718 955 11 939 550 21 658 3  Debt securities in issue 1 529 257 503 988 2 033 3  Liabilities arising on securitisation of own originated loans and advances - 82 670 82 6  Liabilities arising on securitisation of other assets 123 237 74 663 197 9  |  |                 |                    | 1 312 201      |
| Customer accounts (deposits)  9 718 955  11 939 550  21 658 5  Debt securities in issue  1 529 257  503 988  2 033 5  Liabilities arising on securitisation of own originated loans and advances  - 82 670  82 670  82 670  83 197 9   |  |                 |                    | 877 301        |
| Debt securities in issue 1 529 257 503 988 2 033 2 Liabilities arising on securitisation of own originated loans and advances - 82 670 82 6 123 237 74 663 197 9   |  |                 |                    | 21 658 505     |
| Liabilities arising on securitisation of own originated loans and advances – 82 670 82 670 Liabilities arising on securitisation of other assets 123 237 74 663 197 9  | , ,  |                 |                    | 2 033 245      |
| Liabilities arising on securitisation of other assets 123 237 74 663 197 9   |  | _               |                    | 82 670         |
|  |  | 123 237         |                    | 197 900        |
| Value in revenue and in the part of the pa | Current taxation liabilities   | 131 251         | 61 992             | 193 243        |
|  |  |                 |                    | 87 040         |
|  |  |                 |                    | 1 737 744      |
|  |  |                 |                    | 31 386 196     |
|  | Liabilities to customers under investment contracts  | 1 301 337       |                    | 5 524 800      |
|  |  |                 |                    | 1 675          |
|  | moderation individually write ill industriated   | 14 501 397      |                    | 36 912 671     |
|  | Subordinated liabilities   |                 |                    | 1 121 679      |
|  | Sabota. Istoa ilabiitad  |                 |                    | 38 034 350     |

# Statutory combined consolidated segmental geographic analysis – balance sheet assets and liabilities (continued)

| At 31 March 2015<br>£'000  | UK and<br>Other | Southern<br>Africa | Total<br>group |
|--|-----------------|--------------------|----------------|
| Assets   |                 |                    |                |
| Cash and balances at central banks   | 2 181 242       | 348 320            | 2 529 562      |
| Loans and advances to banks  | 1 050 412       | 1 995 452          | 3 045 864      |
| Non-sovereign and non-bank cash placements   | _               | 586 400            | 586 400        |
| Reverse repurchase agreements and cash collateral on securities borrowed                   | 1 214 949       | 597 207            | 1 812 156      |
| Sovereign debt securities  | 1 212 910       | 1 745 731          | 2 958 641      |
| Bank debt securities   | 219 342         | 941 713            | 1 161 055      |
| Other debt securities  | 222 485         | 404 888            | 627 373        |
| Derivative financial instruments   | 736 297         | 844 384            | 1 580 681      |
| Securities arising from trading activities   | 670 298         | 416 051            | 1 086 349      |
| Investment portfolio   | 400 941         | 546 905            | 947 846        |
| Loans and advances to customers  | 7 061 117       | 9 679 146          | 16 740 263     |
| Own originated loans and advances to customers securitised                                 | _               | 448 647            | 448 647        |
| Other loans and advances   | 553 166         | 21 664             | 574 830        |
| Other securitised assets   | 411 983         | 368 613            | 780 596        |
| Interests in associated undertakings   | 21 931          | 3 313              | 25 244         |
| Deferred taxation assets   | 73 618          | 25 683             | 99 301         |
| Other assets   | 1 317 392       | 424 321            | 1 741 713      |
| Property and equipment   | 63 069          | 39 285             | 102 354        |
| Investment properties  | 65 736          | 552 162            | 617 898        |
| Goodwill   | 356 090         | 5 437              | 361 527        |
| Intangible assets  | 136 655         | 10 572             | 147 227        |
| Non-current assets classified as held for sale   | _               | 40 726             | 40 726         |
|  | 17 969 633      | 20 046 620         | 38 016 253     |
| Other financial instruments at fair value through profit or loss in respect of liabilities |                 |                    |                |
| to customers   | _               | 6 337 149          | 6 337 149      |
|  | 17 969 633      | 26 383 769         | 44 353 402     |
| Liabilities  |                 |                    |                |
| Deposits by banks  | 207 963         | 1 700 331          | 1 908 294      |
| Derivative financial instruments   | 854 247         | 689 921            | 1 544 168      |
| Other trading liabilities  | 251 879         | 633 124            | 885 003        |
| Repurchase agreements and cash collateral on securities lent                               | 597 259         | 687 686            | 1 284 945      |
| Customer accounts (deposits)   | 10 298 493      | 12 316 375         | 22 614 868     |
| Debt securities in issue   | 1 191 986       | 517 383            | 1 709 369      |
| Liabilities arising on securitisation of own originated loans and advances                 | _               | 109 953            | 109 953        |
| Liabilities arising on securitisation of other assets                                      | 330 526         | 286 383            | 616 909        |
| Current taxation liabilities   | 104 605         | 97 185             | 201 790        |
| Deferred taxation liabilities  | 45 403          | 31 078             | 76 481         |
| Other liabilities  | 1 411 727       | 433 952            | 1 845 679      |
|  | 15 294 088      | 17 503 371         | 32 797 459     |
| Liabilities to customers under investment contracts  | _               | 6 335 326          | 6 335 326      |
| Insurance liabilities, including unit-linked liabilities                                   | _               | 1 823              | 1 823          |
| -  | 15 294 088      | 23 840 520         | 39 134 608     |
| Subordinated liabilities   | 596 923         | 581 376            | 1 178 299      |
|  | 15 891 011      | 24 421 896         | 40 312 907     |

# Statutory combined consolidated segmental geographic analysis – balance sheet assets and liabilities (continued)

| At 30 Sept 201 | 4 |
|----------------|---|
|----------------|---|

| At 30 Sept 2014<br>£'000  | UK and Other*           | Southern Africa             | Total group             |
|---|-------------------------|-----------------------------|-------------------------|
| Assets  |                         |                             |                         |
| Cash and balances at central banks  | 2 854 044               | 324 465                     | 3 178 509               |
| Loans and advances to banks   | 934 533                 | 1 664 092                   | 2 598 625               |
| Non-sovereign and non-bank cash placements  | 934 333                 | 567 683                     | 567 683                 |
| Reverse repurchase agreements and cash collateral on securities borrowed                                | 725 292                 | 395 127                     | 1 120 419               |
| Sovereign debt securities   | 859 800                 | 1 796 872                   | 2 656 672               |
| Bank debt securities  | 220 744                 | 1 201 646                   | 1 422 390               |
| Other debt securities   | 186 953                 | 282 571                     | 469 524                 |
| Derivative financial instruments  | 1 289 319               | 704 919                     | 1 994 238               |
| Securities arising from trading activities  | 550 106                 | 370 138                     | 920 244                 |
| Investment portfolio  | 409 063                 | 500 344                     | 909 407                 |
| Loans and advances to customers   | 6 678 250               | 8 899 258                   | 15 577 508              |
| Own originated loans and advances to customers securitised  | 0 070 230               | 403 742                     | 403 742                 |
| Other loans and advances  | 204 706                 | 223 159                     | 427 865                 |
| Other securitised assets  | 444 716                 | 492 792                     | 937 508                 |
| Interests in associated undertakings  | 20 631                  | 3 033                       | 23 664                  |
| Deferred taxation assets  | 62 196                  | 24 874                      | 87 070                  |
| Other assets  | 1 238 250               | 324 128                     | 1 562 378               |
|   | 60 299                  | 39 493                      | 99 792                  |
| Property and equipment  | i                       | 469 695                     | 529 600                 |
| Investment properties   | 59 905                  |                             |                         |
| Goodwill  | 357 645                 | 5 873                       | 363 518                 |
| Intangible assets   | 144 344                 | 5 548                       | 149 892                 |
| Non-current assets/disposal groups classified as held for sale  | 4 065 628<br>21 366 424 | 39 889<br><b>18 739 341</b> | 4 105 517<br>40 105 765 |
|   | 21 300 424              | 10 739 341                  | 40 105 765              |
| Other financial instruments at fair value through profit or loss in respect of liabilities to customers |                         | 5 825 535                   | 5 825 535               |
| idulities to customers  | 21 366 424              | 24 564 876                  | 45 931 300              |
| Liabilities   | 21 300 424              | 24 304 670                  | 43 931 300              |
| Deposits by banks   | 785 946                 | 1 315 598                   | 2 101 544               |
| Derivative financial instruments  | 658 402                 | 520 239                     | 1 178 641               |
| Other trading liabilities   | 374 918                 | 511 710                     | 886 628                 |
| Repurchase agreements and cash collateral on securities lent  | 599 965                 | 682 707                     | 1 282 672               |
| Customer accounts (deposits)  | 10 382 230              | 11 871 245                  | 22 253 475              |
| Debt securities in issue  | 1 428 295               | 501 555                     | 1 929 850               |
| Liabilities arising on securitisation of own originated loans and advances                              | 1 420 293               | 105 266                     | 105 266                 |
| Liabilities arising on securitisation of other assets   | 311 921                 | 432 093                     | 744 014                 |
| Current taxation liabilities  | 102 477                 | 86 745                      | 189 222                 |
| Deferred taxation liabilities   |                         | 31 764                      | 83 088                  |
|   | 51 324                  |                             |                         |
| Other liabilities   | 1 887 627               | 314 965                     | 2 202 592               |
| Liabilities directly associated with non-current assets/disposal groups held for sale                   | 1 977 507               | 16 272 227                  | 1 977 507               |
| Liabilities to sustances under investment   | 18 560 612              | 16 373 887                  | 34 934 499              |
| Liabilities to customers under investment contracts   | _                       | 5 824 152                   | 5 824 152               |
| Insurance liabilities, including unit-linked liabilities  | 10.500.010              | 1 383                       | 1 383                   |
| Cubardinated liabilities  | 18 560 612              | 22 199 422                  | 40 760 034              |
| Subordinated liabilities  | 659 637                 | 580 891                     | 1 240 528               |
|   | 19 220 249              | 22 780 313                  | 42 000 562              |

<sup>\*</sup> Includes Australia, which was previously reported separately. Refer to page 15.

# Analysis of financial assets and liabilities by category of financial instrument

| At 30 Sept 2015  | Financial<br>instruments | Financial instruments at amortised | Insurance<br>related<br>instruments | Non-financial |            |
|--|--------------------------|------------------------------------|-------------------------------------|---------------|------------|
| £,000  | at fair value            | cost                               | at fair value                       | instruments   | Total      |
| Assets   |                          |                                    |                                     |               |            |
| Cash and balances at central banks   | 1 360                    | 2 001 677                          | _                                   | _             | 2 003 037  |
| Loans and advances to banks  | 103 758                  | 2 157 250                          | _                                   | _             | 2 261 008  |
| Non-sovereign and non-bank cash placements                                 | 150                      | 545 728                            | _                                   | _             | 545 878    |
| Reverse repurchase agreements and cash collateral on securities borrowed   | 945 265                  | 1 559 074                          | _                                   | _             | 2 504 339  |
| Sovereign debt securities  | 2 564 631                | 175 038                            | _                                   | _             | 2 739 669  |
| Bank debt securities   | 391 799                  | 596 334                            | _                                   | _             | 988 133    |
| Other debt securities  | 563 077                  | 269 417                            | _                                   | _             | 832 494    |
| Derivative financial instruments   | 1 331 618                | _                                  | _                                   | _             | 1 331 618  |
| Securities arising from trading activities                                 | 1 354 599                | _                                  | _                                   | _             | 1 354 599  |
| Investment portfolio   | 929 115                  | _                                  | _                                   | _             | 929 115    |
| Loans and advances to customers  | 584 014                  | 15 683 269                         | _                                   | _             | 16 267 283 |
| Own originated loans and advances to customers securitised                 | _                        | 463 436                            | _                                   | _             | 463 436    |
| Other loans and advances   | _                        | 305 480                            | _                                   | _             | 305 480    |
| Other securitised assets   | 163 037                  | 116 225                            | _                                   | _             | 279 262    |
| Interests in associated undertakings                                       | _                        | _                                  | _                                   | 23 809        | 23 809     |
| Deferred taxation assets   | _                        | _                                  | _                                   | 94 023        | 94 023     |
| Other assets   | 273 555                  | 1 280 197                          | _                                   | 517 952       | 2 071 704  |
| Property and equipment   | _                        | _                                  | _                                   | 94 231        | 94 231     |
| Investment properties  | _                        | _                                  | _                                   | 531 835       | 531 835    |
| Goodwill   | _                        | _                                  | _                                   | 368 319       | 368 319    |
| Intangible assets  | _                        | _                                  | _                                   | 155 619       | 155 619    |
| Non-current assets classified as held for sale                             | _                        | _                                  | _                                   | 28 692        | 28 692     |
|  | 9 205 978                | 25 153 125                         | -                                   | 1 814 480     | 36 173 583 |
| Other financial instruments at fair value through profit or                |                          |                                    |                                     |               |            |
| loss in respect of liabilities to customers                                | _                        | _                                  | 5 526 475                           | -             | 5 526 475  |
|  | 9 205 978                | 25 153 125                         | 5 526 475                           | 1 814 480     | 41 700 058 |
|  |                          |                                    |                                     |               |            |
| Liabilities  |                          |                                    |                                     |               |            |
| Deposits by banks  | _                        | 1 810 306                          | _                                   | -             | 1 810 306  |
| Derivative financial instruments   | 1 396 041                | -                                  | _                                   | _             | 1 396 041  |
| Other trading liabilities  | 1 312 201                | -                                  | _                                   | -             | 1 312 201  |
| Repurchase agreements and cash collateral on securities lent               | 323 109                  | 554 192                            | -                                   | _             | 877 301    |
| Customer accounts (deposits)   | 746 705                  | 20 911 800                         | _                                   | _             | 21 658 505 |
| Debt securities in issue   | 508 333                  | 1 524 912                          | -                                   | -             | 2 033 245  |
| Liabilities arising on securitisation of own originated loans and advances | _                        | 82 670                             | _                                   | _             | 82 670     |
| Liabilities arising on securitisation of other assets                      | 197 900                  | - 1                                | -                                   | _             | 197 900    |
| Current taxation liabilities   | _                        | _                                  | -                                   | 193 243       | 193 243    |
| Deferred taxation liabilities  | _                        | _                                  | _                                   | 87 040        | 87 040     |
| Other liabilities  | 82 944                   | 1 244 201                          | _                                   | 410 599       | 1 737 744  |
|  | 4 567 233                | 26 128 081                         | -                                   | 690 882       | 31 386 196 |
| Liabilities to customers under investment contracts                        | _                        | _                                  | 5 524 800                           | -             | 5 524 800  |
| Insurance liabilities, including unit-linked liabilities                   | _                        | _                                  | 1 675                               | _             | 1 675      |
|  | 4 567 233                | 26 128 081                         | 5 526 475                           | 690 882       | 36 912 671 |
| Subordinated liabilities   | _                        | 1 121 679                          | _                                   | _             | 1 121 679  |
|  | 4 567 233                | 27 249 760                         | 5 526 475                           | 690 882       | 38 034 350 |

## Financial instruments carried at fair value

The table below analyses recurring fair value measurements for financial assets and financial liabilities. These fair value measurements are categorised into different levels in the fair value hierarchy based on the inputs to the valuation technique used. The different levels are identified as follows:

Level 1 – quoted (unadjusted) prices in active markets for identical assets or liabilities.

Level 2 – inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3 – inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Assets and liabilities related to the long-term assurance business attributable to policyholders have been excluded from the analysis as the change in fair value of related assets is attributable to policyholders. These are all classified as level 1.

|   |                   | Fair value category |           |           |
|---|-------------------|---------------------|-----------|-----------|
| At 30 Sept 2015   | Total instruments |                     |           |           |
| ٤٬000   | at fair value     | Level 1             | Level 2   | Level 3   |
| Assets  |                   |                     |           |           |
| Cash and balances at central banks                              | 1 360             | 1 360               | -         | _         |
| Loans and advances to banks                                     | 103 758           | 103 758             | -         | _         |
| Non-sovereign and non-bank cash placements                      | 150               | -                   | 150       | _         |
| Reverse repurchase agreements and cash collateral on securities |                   |                     |           |           |
| borrowed  | 945 265           | -                   | 945 265   | _         |
| Sovereign debt securities                                       | 2 564 631         | 2 564 631           | -         | _         |
| Bank debt securities  | 391 799           | 240 550             | 151 249   | _         |
| Other debt securities   | 563 077           | 462 174             | 85 131    | 15 772    |
| Derivative financial instruments                                | 1 331 618         | -                   | 1 296 042 | 35 576    |
| Securities arising from trading activities                      | 1 354 599         | 1 299 580           | 45 739    | 9 280     |
| Investment portfolio  | 929 115           | 85 385              | 74 659    | 769 071   |
| Loans and advances to customers                                 | 584 014           | -                   | 553 210   | 30 804    |
| Other securitised assets  | 163 037           | _                   | _         | 163 037   |
| Other assets  | 273 555           | 241 675             | 31 880    | _         |
|   | 9 205 978         | 4 999 113           | 3 183 325 | 1 023 540 |
| Liabilities   |                   |                     |           |           |
| Derivative financial instruments                                | 1 396 041         | _                   | 1 394 196 | 1 845     |
| Other trading liabilities                                       | 1 312 201         | 1 254 496           | 57 705    | _         |
| Repurchase agreements and cash collateral on securities lent    | 323 109           | _                   | 323 109   | _         |
| Customer accounts (deposits)                                    | 746 705           | _                   | 746 705   | _         |
| Debt securities in issue  | 508 333           | _                   | 507 680   | 653       |
| Liabilities arising on securitisation of other assets           | 197 900           | _                   | _         | 197 900   |
| Other liabilities   | 82 944            | 46 710              | 36 234    | _         |
|   | 4 567 233         | 1 301 206           | 3 065 629 | 200 398   |
| Net assets  | 4 638 745         | 3 697 907           | 117 696   | 823 142   |

### Transfers between level 1 and level 2

During the period derivative financial instrument assets and liabilities to the value of £173.1 million and £367.7 million respectively were transferred from level 1 to level 2 to reflect the modeling which is now being used to arrive at the fair value.

### Level 2 financial assets and financial liabilities

The following table sets out the group's principal valuation techniques as at 30 September 2015 used in determining the fair value of its financial assets and financial liabilities that are classified within level 2 of the fair value hierarchy.

|  | Valuation basis/techniques   | Main assumptions  |
|--|--|---|
| Assets   |  |   |
| Non-sovereign and non-bank cash placements                               | Discounted cash flow model   | Discount rates  |
| Reverse repurchase agreements and cash collateral on securities borrowed | Discounted cash flow model, Hermite interpolation Black-Scholes  | Discount rates<br>Volatilities  |
| Bank debt securities   | Black-Scholes<br>Discounted cash flow model  | Discount rates, swap curves and NCD curves  |
| Other debt securities  | Discounted cash flow model   | Volatilities Discount rates, swap curves and NCD curves, external prices, broker quotes                                       |
| Derivative financial instruments   | Discounted cash flow model, Hermite interpolation, industry standard derivative pricing models including Black-Scholes | Discount rate, risk free rate, volatilities, forex forward points and spot rates, interest rate swap curves and credit curves |
| Securities arising from trading activities                               | Standard industry derivative pricing model   | Interest rate curves, implied bond spreads, equity volatilities   |
| Investment portfolio   | Discounted cash flow model, net asset value model Comparable quoted inputs   | Discount rate and fund unit price  Net assets   |
| Loans and advances to customers  | Discounted cash flow model   | Discount rates  |
| Other assets   | Discounted cash flow model   | Discount rates  |
| Liabilities  |  |   |
| Derivative financial instruments   | Discounted cash flow model, Hermite interpolation, industry standard derivative pricing models including Black-Scholes | Discount rate, risk free rate, volatilities, forex forward points and spot rates, interest rate swap curves and credit curves |
| Other trading liabilities  | Discounted cash flow model   | Discount rates  |
| Repurchase agreements and cash collateral on securities lent             | Discounted cash flow model, Hermite interpolation  | Discount rates  |
| Customer accounts (deposits)   | Discounted cash flow model   | Discount rates  |
| Debt securities in issue   | Discounted cash flow model   | Discount rates  |
| Other liabilities  | Discounted cash flow model   | Discount rates  |

| For the six months to 30 Sept £'000   | Total level<br>3 financial<br>instruments | Fair value<br>through profit<br>and loss<br>instruments | Available-<br>for-sale<br>instruments |
|---|---|---|---------------------------------------|
| The following table is a reconciliation of the opening balances to the closing balances for fair value measurements in level 3 of the fair value hierarchy: |   |   |                                       |
| Balance as at 1 April 2015  | 851 703                                   | 860 995   | (9 292)                               |
| Total gains or losses   | 20 367                                    | 16 280  | 4 087                                 |
| In the income statement   | 20 416                                    | 16 280  | 4 136                                 |
| In the statement of comprehensive income  | (49)                                      | _   | (49)                                  |
| Purchases   | 84 157                                    | 56 284  | 27 873                                |
| Sales   | (57 767)                                  | (54 404)  | (3 363)                               |
| Issues  | (2 071)                                   | (2 071)   | _                                     |
| Settlements   | (4 435)                                   | 119   | (4 554)                               |
| Transfers into level 3  | 7 901                                     | 7 407   | 494                                   |
| Transfers out of level 3  | (2 304)                                   | (2 304)   | _                                     |
| Foreign exchange adjustments  | (74 409)                                  | (74 477)  | 68                                    |
| Balance as at 30 September 2015   | 823 142                                   | 807 829   | 15 313                                |

The group transfers between levels within the fair value hierarchy when the observability of inputs change or if the valuation methods

The following table quantifies the gains or (losses) included in the income statement and statement of other comprehensive income recognised on level 3 financial instruments:

| For the six months to 30 Sept 2015 | 5 |
|------------------------------------|---|
| €,000                              |   |
|                                    |   |

| £'000   | Total   | Realised | Unrealised |
|---|---------|----------|------------|
| Total gains or (losses) included in the income statement for the period                 |         |          |            |
| Net interest income   | (2 068) | (2 168)  | 100        |
| Fee and commission income   | 2 942   | _        | 2 942      |
| Investment income   | 22 986  | (13 324) | 36 310     |
| Trading loss arising from customer flow   | (6 161) | _        | (6 161)    |
| Trading income arising from balance sheet management and other trading activities       | 2 757   | 167      | 2 590      |
| Other operating loss  | (40)    | (43)     | 3          |
|   | 20 416  | (15 368) | 35 784     |
| Total gains or (losses) included in other comprehensive income for the period           |         |          |            |
| Gains on realisation of available-for-sale assets recycled through the income statement | 4 136   | 4 136    | _          |
| Fair value movements on available-for-sale assets taken directly to other comprehensive |         |          |            |
| income  | (49)    | _        | (49)       |
|   | 4 087   | 4 136    | (49)       |

### Sensitivity of fair values to reasonably possible alternative assumptions by Level 3 instrument type

The fair value of financial instruments in level 3 are measured using valuation techniques that incorporate assumptions that are not evidenced by prices from observable market data. The following table shows the sensitivity of these fair values to reasonably possible alternative assumptions, determined at a transactional level:

| assumptions, determined at a tra                       |                  |                                      | Range over                 |              |                  |
|--|------------------|--------------------------------------|----------------------------|--------------|------------------|
|  | Balance<br>sheet | Significant unobservable input       | which<br>unobservable      | Favourable   | Unfavourable     |
|  | value            | changed in                           | input has been             | changes      | changes          |
| At 30 Sept 2015  | £'000            | valuation method                     | stressed                   | £'000        | £,000            |
| Assets   |                  |                                      |                            |              |                  |
| Other debt securities                                  | 15 772           |                                      |                            | 163          | (163)            |
|  |                  | Credit spreads                       | (2%) - 3%                  | 119          | (119)            |
|  |                  | Other                                | (6%) – 5%                  | 44           | (44)             |
|  |                  |                                      |                            |              |                  |
| Derivative financial instruments                       | 35 576           | D                                    | (50() 50(                  | 17 144       | (8 426)          |
|  |                  | Discount rates                       | (5%) – 5%                  | 301          | (245)            |
|  |                  | Volatilities Volatilities            | (4%) – 3%                  | 1 719        | (1 708)          |
|  |                  |                                      | (25%)/40%<br>(50bps)/50bps | 2 274<br>529 | (1 375)<br>(407) |
|  |                  | Credit spreads Cash flow adjustments | (3%) – 8%                  | 899          | (1 914)          |
|  |                  | Price-earnings multiple              | (070) 070                  | 1 950        | (1314)           |
|  |                  | Other                                | ٨                          | 1 900        | (800)            |
|  |                  | Other                                | (11%) – 10%                | 7 572        | (1 977)          |
|  |                  |                                      | (1172)                     |              | (: 5::/          |
| Securities arising from trading                        |                  |                                      |                            |              |                  |
| activities   | 9 280            |                                      |                            |              |                  |
|  |                  | Cash flow adjustments                | (2%) – 1%                  | 1 921        | (1 921)          |
| Investment portfolio                                   | 701 785          |                                      |                            | 77 879       | (89 124)         |
| investment portione                                    | 701700           | Cash flow adjustments                |                            | 1 123        | (305)            |
|  |                  | Price-earnings multiple              | (10%) – 10%                | 1 841        | (1 105)          |
|  |                  | EBITDA                               | 5x EBITDA                  | 3 288        | (3 555)          |
|  |                  | Price-earnings multiple              | **                         | 49 047       | (66 025)         |
|  |                  | Other                                | ٨                          | 981          | (4 961)          |
|  |                  | Other                                | (10%) – 10%                | 21 599       | (13 173)         |
|  |                  |                                      |                            |              |                  |
| Loans and advances to customers                        | 30 804           |                                      |                            | 1 078        | (10 947)         |
| Customers  | 30 004           | Cash flows                           | (5%) – 5%                  | - 1070       | (9 817)          |
|  |                  | Other                                | (9%) – 3%                  | 1 078        | (1 130)          |
|  |                  |                                      | (,                         |              | ( 7)             |
| Other securitised assets*                              | 163 037          |                                      |                            | 3 376        | (7 850)          |
|  |                  |                                      | - 6 months/                |              |                  |
|  |                  |                                      | +12 month<br>adjustment to |              |                  |
|  |                  | Credit spreads                       | CDR curve                  | 3 186        | (7 660)          |
|  |                  | Other                                |                            | 190          | (190)            |
| Liabilities  |                  |                                      |                            |              |                  |
| Derivative financial instruments                       | (1 845)          |                                      |                            | 2 173        | (970)            |
|  | , ,              | Cash flow adjustments                | (2%) - 1%                  | 1 913        | (899)            |
|  |                  | Volatilities                         | (2%) - 3%                  | 260          | (71)             |
|  |                  |                                      |                            |              |                  |
| Debt securities in issue                               | (653)            | Credit spreads                       | (2%) – 1%                  | -            | -                |
| Liabilition ariging an acquiritiestics                 |                  |                                      |                            |              |                  |
| Liabilities arising on securitisation of other assets* | (197 900)        |                                      |                            | 5 108        | (2 149)          |
|  | , , , , , ,      | Credit default rates. Loss           |                            |              | ( -)             |
|  |                  | severity, prepayment rates           | (5%) – 5%                  | 4 863        | (1 686)          |
|  |                  | Other                                |                            | 245          | (463)            |
|  | 755 856          |                                      |                            | 108 842      | (121 550)        |

<sup>\*</sup> The sensitivity of the fair value of liabilities arising on securitisation of other assets has been considered together with other securitised assets.

<sup>\*\*</sup> The price-earnings multiple has been stressed on an investment by investment basis in order to obtain the aggressive and conservative valuations.

<sup>^</sup> These valuation sensitivities have been stressed individually using varying scenario based techniques to obtain the aggressive and conservative valuations.

|                      | Range over Balance Significant which |  |  | lected in<br>ehensive income |                                  |
|----------------------|--------------------------------------|--|--|------------------------------|----------------------------------|
|                      | sheet<br>value<br>£'000              | unobservable input<br>changed in<br>valuation method | unobservable<br>input has been<br>stressed | Favourable changes £'000     | Unfavourable<br>changes<br>£'000 |
| Investment portfolio | 67 286                               | EBITDA   | (10%) – 10% or<br>5x EBITDA                | 4 212                        | (3 405)                          |
| Total level 3        | 823 142                              |  |  | 113 054                      | (124 955)                        |

In determining the value of level 3 financial instruments, the following are the principal inputs that can require judgement:

### Credit spreads

A+ 00 C--+ 001E

Credit spreads reflect the additional yield that a market participant would demand for taking exposure to the credit risk of a counterparty. The credit spread for an instrument forms part of the yield used in a discounted cash flow calculation. In general a significant increase in a credit spread in isolation will result in a movement in fair value that is unfavourable for the holder of a financial asset. It is an unobservable input into a discounted cash flow valuation.

### Discount rates

Discount rates are the interest rates used to discount future cash flows in a discounted cash flow valuation method. The discount rate takes into account time value of money and uncertainty of cash flows.

#### Volatilities

Volatility is a key input in the valuation of derivative products containing optionality. Volatility is a measure of the variability or uncertainty in returns for a given derivative exposure. It represents an estimate of how much a particular underlying instrument, parameter or index will change in value over time. Volatilities are a key input into Black Scholes valuation method.

### Cash flows

Cash flows relate to the future cash flows which can be expected from the instrument and requires judgement. Cash flows are inputs into a discounted cash flow valuation.

#### **EBITDA**

A company's estimated earnings before interest, taxes, depreciation and amortisation. This is the main input into a price earnings multiple valuation method.

### Price earnings multiple

The price-to-earnings ratio is an equity valuation multiple. It is a key driver in the valuation of unlisted investments.

### Fair value of financial assets and liabilities at amortised cost

| At 30 Sept 2015<br>£'000   | Carrying<br>amount | Fair<br>value |
|--|--------------------|---------------|
| Assets   |                    |               |
| Cash and balances at central banks   | 2 001 677          | 2 001 677     |
| Loans and advances to banks  | 2 157 250          | 2 157 250     |
| Non-sovereign and non-bank cash placements                                 | 545 728            | 545 728       |
| Reverse repurchase agreements and cash collateral on securities borrowed   | 1 559 074          | 1 559 074     |
| Sovereign debt securities  | 175 038            | 178 470       |
| Bank debt securities   | 596 334            | 617 845       |
| Other debt securities  | 269 417            | 264 842       |
| Loans and advances to customers  | 15 683 269         | 15 758 370    |
| Own originated loans and advances to customers securitised                 | 463 436            | 463 436       |
| Other loans and advances   | 305 480            | 292 509       |
| Other securitised assets   | 116 225            | 116 225       |
| Other assets   | 1 280 197          | 1 280 197     |
|  | 25 153 125         | 25 235 623    |
| Liabilities  |                    |               |
| Deposits by banks  | 1 810 306          | 1 770 257     |
| Repurchase agreements and cash collateral on securities lent               | 554 192            | 551 593       |
| Customer accounts (deposits)   | 20 911 800         | 20 915 778    |
| Debt securities in issue   | 1 524 912          | 1 516 072     |
| Liabilities arising on securitisation of own originated loans and advances | 82 670             | 82 670        |
| Other liabilities  | 1 244 201          | 1 245 847     |
| Subordinated liabilities   | 1 121 679          | 1 202 254     |
|  | 27 249 760         | 27 284 471    |

## Shareholder analysis

### Investec ordinary shares

As at 30 September 2015 Investec plc and Investec Limited had 617.4 million and 291.4 million ordinary shares in issue respectively.

### Largest ordinary shareholders as at 30 Sept 2015

Investec plc - Top 10 holders

|  | Number of   |           |
|--|-------------|-----------|
| Shareholder analysis by manager group      | shares      | % holding |
| Public Investment Corporation (ZA)         | 65 848 560  | 10.7%     |
| Allan Gray (ZA)                            | 44 334 681  | 7.2%      |
| Sanlam Group (ZA)                          | 28 732 992  | 4.7%      |
| BlackRock Inc (US and UK)                  | 28 040 053  | 4.6%      |
| Prudential Group (ZA)                      | 20 465 078  | 3.3%      |
| Old Mutual (ZA)                            | 20 186 943  | 3.3%      |
| T Rowe Price Associates (UK)               | 19 235 435  | 3.1%      |
| Royal London Mutual Assurance Society (UK) | 17 112 319  | 2.8%      |
| Schroder Investment Mgt (UK)               | 16 280 078  | 2.7%      |
| Legal & General Investment Mgt (UK)        | 15 579 104  | 2.5%      |
| Cumulative total                           | 275 815 243 | 44.9%     |

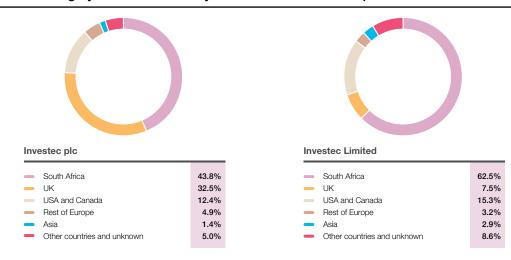
The top 10 shareholders account for 44.9% of the total shareholding in Investec plc. This information is based on a threshold of 20 000 shares. Some major fund managers hold additional shares below this, which may cause the above figures to be marginally understated.

**Investec Limited - Top 10 holders** 

|   | Number of   |           |
|---|-------------|-----------|
| Shareholder analysis by manager group   | shares      | % holding |
| Public Investment Corporation (ZA)      | 35 914 833  | 12.6%     |
| Investec Staff Share Scheme (ZA)        | 21 267 933  | 7.4%      |
| Old Mutual (ZA)                         | 20 747 076  | 7.3%      |
| Allan Gray (ZA)                         | 17 994 390  | 6.3%      |
| Sanlam Investment Management (ZA)       | 14 037 574  | 4.9%      |
| Entrepreneurial Development Trust (ZA)* | 11 214 209  | 3.9%      |
| BlackRock Inc (UK and US)               | 11 052 452  | 3.9%      |
| Dimensional Fund Advisors (UK)          | 10 545 936  | 3.7%      |
| State Street Corporation (US)           | 8 019 440   | 2.8%      |
| Vanguard Group (US)                     | 7 807 794   | 2.7%      |
| Cumulative total                        | 158 601 637 | 55.5%     |

The top 10 shareholders account for 55.5% of the total shareholding in Investec Limited. This information is based on a threshold of 20 000 shares. Some major fund managers hold additional shares below this, which may cause the above figures to be marginally understated.

### Geographical holding by beneficial ordinary share owner as at 30 Sept 2015



<sup>\*</sup> In November 2003, Investec Limited implemented an empowerment transaction in which empowerment partners and an employee share scheme acquired 25.1% of the equity shareholding in Investec Limited.

## Shareholder analysis (continued)

### **Share statistics**

### Investec plc

| For the period ended                                      | 30 Sept<br>2015 | 31 March<br>2015 | 30 Sept<br>2014 | 31 March<br>2014 | 30 Sept<br>2013 | 31 March<br>2013 | 30 Sept<br>2012 | 31 March<br>2012 | 30 Sept<br>2011 | 31 March<br>2011 |
|---|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|
| Closing market price per share (Pounds)                   |                 |                  |                 |                  |                 |                  |                 |                  |                 |                  |
| <ul> <li>period ended</li> </ul>                          | 5.05            | 5.61             | 5.20            | 4.85             | 4.00            | 4.59             | 3.82            | 3.82             | 3.49            | 4.78             |
| <ul><li>highest</li></ul>                                 | 6.47            | 5.75             | 5.63            | 5.08             | 5.06            | 5.14             | 4.01            | 5.22             | 5.22            | 5.50             |
| - lowest  | 4.96            | 5.61             | 4.91            | 3.66             | 3.87            | 3.10             | 3.10            | 3.18             | 3.49            | 4.29             |
| Number of ordinary shares in issue (million) <sup>1</sup> | 617.4           | 613.6            | 613.6           | 608.8            | 608.8           | 605.2            | 605.2           | 598.3            | 542.4           | 537.2            |
| Market capitalisation (£'million) <sup>1</sup>            | 3 117           | 3 442            | 3 191           | 2 453            | 2 453           | 2 778            | 2 312           | 2 286            | 1 893           | 2 568            |
| Daily average volumes of share traded ('000)              | 1 470           | 2 170            | 2 405           | 1 985            | 1 665           | 1 305            | 1 201           | 1 683            | 1 647           | 1 634            |

### **Investec Limited**

| For the period ended                           | 30 Sept<br>2015 | 31 March<br>2015 | 30 Sept<br>2014 | 31 March<br>2014 | 30 Sept<br>2013 | 31 March<br>2013 | 30 Sept<br>2012 | 31 March<br>2012 | 30 Sept<br>2011 | 31 March<br>2011 |
|--|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|
| Closing market price per share (Rands)         |                 |                  |                 |                  |                 |                  |                 |                  |                 |                  |
| <ul> <li>period ended</li> </ul>               | 105.85          | 100.51           | 94.89           | 84.84            | 65.97           | 64.26            | 51.10           | 47.16            | 44.20           | 52.80            |
| <ul><li>highest</li></ul>                      | 118.83          | 103.15           | 101.89          | 85.04            | 73.49           | 69.89            | 52.80           | 57.36            | 57.36           | 65.50            |
| - lowest                                       | 100.42          | 100.34           | 86.02           | 59.00            | 60.09           | 41.31            | 41.31           | 42.00            | 43.97           | 49.49            |
| Number of ordinary shares in issue (million)   | 291.4           | 285.7            | 285.7           | 282.9            | 282.9           | 279.6            | 279.6           | 276.0            | 276.0           | 272.8            |
| Market capitalisation (R'million) <sup>2</sup> | 96 195          | 90 388           | 85 335          | 75 652           | 58 825          | 56 857           | 45 213          | 41 232           | 36 173          | 42 768           |
| Market capitalisation (£'million) <sup>2</sup> | 4 589           | 5 045            | 4 676           | 4 325            | 3 567           | 4 061            | 3 380           | 3 340            | 2 856           | 3 872            |
| Daily average volume of shares traded ('000)   | 891             | 739              | 735             | 810              | 942             | 980              | 1 029           | 1 033            | 981             | 794              |

<sup>&</sup>lt;sup>1</sup> The LSE only include the shares in issue for Investec plc, i.e. 617.4 million, in calculating market capitalisation, as Investec Limited is not incorporated in the UK.

<sup>&</sup>lt;sup>2</sup> The JSE Limited agreed to use the total number of shares in issue for the combined group, comprising Investec plc and Investec Limited in calculating market capitalisation, i.e. a total of 908.8 million shares in issue.

## Shareholder analysis (continued)

### Largest perpetual preference shareholders as at 30 Sept 2015

Shareholders holding beneficial interests in excess of 5% of the issued preference shares are as follows:

#### Investec plc perpetual preference

| Pershing Nominees Limited 6   | 5.2% |
|---|------|
| Chase Nominees Limited (Artemis) 6                                      | 6.6% |
|   |      |
| Investec plc (Rand denominated) perpetual preference shares             |      |
| NES Investments (Pty) Limited 5   | 5.3% |
| Liberty Active Investment 6   | 6.5% |
| Regent Insurance Company Ltd 6  | 6.6% |
|   |      |
| Investec Limited perpetual preference shares                            |      |
| Standard Chartered Bank as trustee – Coronation Strategic Income Fund 5 | 5.2% |
| Standard Chartered Bank as trustee – Coronation Capital Plus Fund 5     | 5.4% |
|   |      |
| Investec Limited redeemable preference shares                           |      |
| Febros Nominees 5   | 5.1% |
| Febros Nominees 6   | 3.0% |
| Febros Nominees 7   | 7.9% |

#### **Investec Bank Limited perpetual preference shares**

There were no shareholders holding beneficial interests in excess of 5% of the issued preference shares in Investec Bank Limited as at 30 September 2015.

### Risk management

As per Basel requirements, the following risk management and capital section will provide detail on the quantitative risk disclosures required on a semi-annual basis. For any additional qualitative disclosures, definitions and descriptions, please refer to our annual financial statements for the year ended 31 March 2015.

# Philosophy and approach to risk management

Our comprehensive risk management process involves identifying, quantifying, managing and mitigating the risks associated with each of our businesses.

Risk awareness, control and compliance are embedded in all our day-to-day activities. We seek to achieve an appropriate balance between risk and reward, taking cognisance of all stakeholders' interests. A strong risk and capital management culture is embedded into our values.

Group Risk Management monitors, manages and reports on our risks to ensure that they are within the stated risk appetite mandated by the board of directors through the board risk and capital committee.

We monitor and control risk exposure through independent Credit, Market, Liquidity, Operational, Legal Risk, Internal Audit and Compliance teams. This approach is core to assuming a tolerable risk and reward profile, helping us to pursue controlled growth across our business.

Group Risk Management operates within an integrated geographical and divisional structure, in line with our management approach, ensuring that the appropriate processes are used to address all risks across the group. There are specialist divisions in the UK and South Africa and smaller risk divisions in other regions tasked with promoting sound risk management practices.

Risk Management units are locally responsive yet globally aware. This helps to ensure that all initiatives and businesses operate within our defined risk parameters and objectives, continually seeking new ways to enhance techniques.

We believe that the risk management systems and processes we have in place are adequate to support the group's strategy and allow the group to operate within its risk appetite tolerance.

# Credit and counterparty risk management

Credit and counterparty risk is defined as the risk arising from an obligor's (typically a client or counterparty) failure to meet the terms of any agreement. Credit and counterparty risk arises when funds are extended, committed, invested, or otherwise exposed through contractual agreements, whether reflected on- or off-balance sheet.

Credit and counterparty risk arises primarily from three types of transactions:

- Lending transactions through loans and advances to clients and counterparties creates the risk that an obligor will be unable or unwilling to repay capital and/or interest on loans and advances granted to them. This category includes bank placements, where we have placed funds with other financial institutions
- Issuer risk on financial instruments where payments due from the issuer of a financial instrument will not be received
- Trading transactions, giving rise to settlement and replacement risk (collectively counterparty risk):
  - Settlement risk is the risk that
    the settlement of a transaction
    does not take place as expected.
    Our definition of a settlement
    debtor is a short-term receivable
    (i.e. less than five days) which
    is excluded from credit and
    counterparty risk due to market
    guaranteed settlement mechanisms
  - Replacement risk is the financial cost of having to enter into a replacement contract with an alternative market counterparty, following default by the original counterparty.

Credit and counterparty risks can be impacted by country risk where cross-border transactions are undertaken. This can include geopolitical risks, transfer and convertibility risks, and the impact on the borrower's credit profile due to local economic and political conditions.

While we do not have a separate country risk committee, the local and global credit committees will consider, analyse and assess the appropriate limits to be recorded when required to assume exposure to foreign jurisdictions. The local group credit committee has the authority to approve country limits within mandate. The global credit committee is responsible for approving country limits not within the mandate of local group credit committees.

The relevant credit committees within Investec will also consider wrong-way risk at the time of granting credit limits to each counterparty. In the banking book environment, wrong-way risk occurs where the value of collateral to secure a transaction, or guarantor, is positively correlated with the probability of default of the borrower or counterparty. For counterparty credit risk resulting from transactions in traded products (such as OTC derivatives), wrong-way risk is defined as exposure to a counterparty that is adversely correlated with the credit quality of that counterparty. It arises when default risk and credit exposure increase together.

Credit and counterparty risk may also arise in other ways and it is the role of the Global Risk Management functions and the various independent credit committees to identify risks falling outside these definitions.

### An analysis of gross credit and counterparty exposures

Credit and counterparty exposures decreased by 3.8% largely due to a decrease in cash balances in the UK as part of a planned reduction in surplus cash post the strategic sales undertaken; and a depreciation of the Rand against Pounds Sterling. Cash and near cash balances amount to £9.2 billion and are largely reflected in the following line items in the table below: cash and balances at central banks, loans and advances to banks, non-sovereign and non-bank cash placements and sovereign debt securities.

|  | 30 Sept    | 31 March   |          |            |
|--|------------|------------|----------|------------|
| £,000  | 2015       | 2015       | % change | Average*   |
| Cash and balances at central banks                                       | 2 001 611  | 2 528 133  | (20.8%)  | 2 264 872  |
| Loans and advances to banks  | 2 261 008  | 3 045 864  | (25.8%)  | 2 653 436  |
| Non-sovereign and non-bank cash placements                               | 545 878    | 586 400    | (6.9%)   | 566 139    |
| Reverse repurchase agreements and cash collateral on securities borrowed | 2 504 339  | 1 812 156  | 38.2%    | 2 158 247  |
| Sovereign debt securities  | 2 739 669  | 2 958 641  | (7.4%)   | 2 849 155  |
| Bank debt securities   | 988 133    | 1 161 055  | (14.9%)  | 1 074 594  |
| Other debt securities  | 831 506    | 626 367    | 32.8%    | 728 937    |
| Derivative financial instruments   | 1 078 315  | 1 343 810  | (19.8%)  | 1 211 062  |
| Securities arising from trading activities                               | 580 800    | 570 288    | 1.8%     | 575 544    |
| Loans and advances to customers (gross)                                  | 16 505 514 | 16 992 064 | (2.9%)   | 16 748 789 |
| Own originated loans and advances to customers securitised (gross)       | 463 798    | 448 921    | 3.3%     | 456 360    |
| Other loans and advances (gross)   | 357 686    | 420 611    | (15.0%)  | 389 148    |
| Other securitised assets (gross)   | 9 464      | 51 223     | (81.5%)  | 30 344     |
| Other assets   | 391 814    | 63 862     | >100%    | 227 838    |
| Total on-balance sheet exposures   | 31 259 535 | 32 609 395 | (4.1%)   | 31 934 465 |
| Guarantees^  | 700 920    | 750 006    | (6.5%)   | 725 463    |
| Contingent liabilities, committed facilities and other                   | 3 296 483  | 3 291 309  | 0.2%     | 3 293 896  |
| Total off-balance sheet exposures  | 3 997 403  | 4 041 315  | (1.1%)   | 4 019 359  |
| Total gross credit and counterparty exposures pre-collateral or other    |            |            |          |            |
| credit enhancements  | 35 256 938 | 36 650 710 | (3.8%)   | 35 953 824 |

<sup>\*</sup> Where the average is based on a straight-line average for the period 1 April 2015 to 30 September 2015.

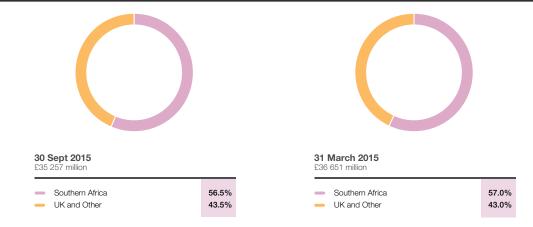
<sup>^</sup> Excludes guarantees provided to clients which are backed/secured by cash on deposit with the bank.

### An analysis of gross credit and counterparty exposures by geography

|  | UK and     | d Other    | Souther    | n Africa   | Total      |            |
|--|------------|------------|------------|------------|------------|------------|
|  | 30 Sept    | 31 March   | 30 Sept    | 31 March   | 30 Sept    | 31 March   |
| €,000  | 2015       | 2015       | 2015       | 2015       | 2015       | 2015       |
| Cash and balances at central banks                                 | 1 681 860  | 2 179 822  | 319 751    | 348 311    | 2 001 611  | 2 528 133  |
| Loans and advances to banks  | 952 262    | 1 050 412  | 1 308 746  | 1 995 452  | 2 261 008  | 3 045 864  |
| Non-sovereign and non-bank cash placements                         | -          | -          | 545 878    | 586 400    | 545 878    | 586 400    |
| Reverse repurchase agreements and cash collateral                  |            |            |            |            |            |            |
| on securities borrowed   | 1 137 998  | 1 214 949  | 1 366 341  | 597 207    | 2 504 339  | 1 812 156  |
| Sovereign debt securities  | 1 075 933  | 1 212 910  | 1 663 736  | 1 745 731  | 2 739 669  | 2 958 641  |
| Bank debt securities   | 182 579    | 219 342    | 805 554    | 941 713    | 988 133    | 1 161 055  |
| Other debt securities  | 296 040    | 221 480    | 535 466    | 404 887    | 831 506    | 626 367    |
| Derivative financial instruments                                   | 400 633    | 516 034    | 677 682    | 827 776    | 1 078 315  | 1 343 810  |
| Securities arising from trading activities                         | 507 480    | 513 673    | 73 320     | 56 615     | 580 800    | 570 288    |
| Loans and advances to customers (gross)                            | 7 385 313  | 7 249 561  | 9 120 201  | 9 742 503  | 16 505 514 | 16 992 064 |
| Own originated loans and advances to customers securitised (gross) | _          | _          | 463 798    | 448 921    | 463 798    | 448 921    |
| Other loans and advances (gross)                                   | 336 433    | 393 353    | 21 253     | 27 258     | 357 686    | 420 611    |
| Other securitised assets (gross)                                   | 9 464      | 51 223     | _          | _          | 9 464      | 51 223     |
| Other assets   | 321 239    | 55 383     | 70 575     | 8 479      | 391 814    | 63 862     |
| Total on-balance sheet exposures                                   | 14 287 234 | 14 878 142 | 16 972 301 | 17 731 253 | 31 259 535 | 32 609 395 |
| Guarantees^  | 28 911     | 31 664     | 672 009    | 718 342    | 700 920    | 750 006    |
| Contingent liabilities, committed facilities and other             | 1 028 915  | 835 858    | 2 267 568  | 2 455 451  | 3 296 483  | 3 291 309  |
| Total off-balance sheet exposures                                  | 1 057 826  | 867 522    | 2 939 577  | 3 173 793  | 3 997 403  | 4 041 315  |
| Total gross credit and counterparty exposures                      |            |            |            |            |            |            |
| pre-collateral or other credit enhancements                        | 15 345 060 | 15 745 664 | 19 911 878 | 20 905 046 | 35 256 938 | 36 650 710 |

<sup>^</sup> Excludes guarantees provided to clients which are backed/secured by cash on deposit with the bank.

### An analysis of gross credit and counterparty exposures by geography



#### A further analysis of our on-balance sheet credit and counterparty exposures

The table below indicates in which class of asset (on the face of the consolidated balance sheet) our on-balance sheet credit and counterparty exposures are reflected. Not all assets included in the balance sheet bear credit and counterparty risk.

|   | Total credit          | Assets that we deem   |                |                  |
|---|-----------------------|-----------------------|----------------|------------------|
|   | and                   | to have no            | Nata           | Total            |
| £'000   | counterparty exposure | legal credit exposure | Note reference | balance<br>sheet |
| At 30 September 2015  |                       |                       |                |                  |
| Cash and balances at central banks                                  | 2 001 611             | 1 426                 |                | 2 003 037        |
| Loans and advances to banks   | 2 261 008             | _                     |                | 2 261 008        |
| Non-sovereign and non-bank cash placements                          | 545 878               | _                     |                | 545 878          |
| Reverse repurchase agreements and cash collateral                   |                       |                       |                |                  |
| on securities borrowed  | 2 504 339             | _                     |                | 2 504 339        |
| Sovereign debt securities   | 2 739 669             | _                     |                | 2 739 669        |
| Bank debt securities  | 988 133               | _                     |                | 988 133          |
| Other debt securities   | 831 506               | 988                   |                | 832 494          |
| Derivative financial instruments                                    | 1 078 315             | 253 303               |                | 1 331 618        |
| Securities arising from trading activities                          | 580 800               | 773 799               |                | 1 354 599        |
| Investment portfolio  | _                     | 929 115               | 1              | 929 115          |
| Loans and advances to customers                                     | 16 505 514            | (238 231)             | 2              | 16 267 283       |
| Own originated loans and advances to customers securitised          | 463 798               | (362)                 | 2              | 463 436          |
| Other loans and advances  | 357 686               | (52 206)              | 2              | 305 480          |
| Other securitised assets  | 9 464                 | 269 798               | 3              | 279 262          |
| Interest in associated undertakings                                 | _                     | 23 809                |                | 23 809           |
| Deferred taxation assets  | _                     | 94 023                |                | 94 023           |
| Other assets  | 391 814               | 1 679 890             | 4              | 2 071 704        |
| Property and equipment  | _                     | 94 231                |                | 94 231           |
| Investment properties   | _                     | 531 835               |                | 531 835          |
| Goodwill  | _                     | 368 319               |                | 368 319          |
| Intangible assets   | _                     | 155 619               |                | 155 619          |
| Non-current assets (or disposal groups) classified as held for sale | _                     | 28 692                |                | 28 692           |
| Other financial instruments at fair value through profit or loss    |                       |                       |                |                  |
| in respect of liabilities to customers                              | _                     | 5 526 475             |                | 5 526 475        |
| Total on-balance sheet exposures                                    | 31 259 535            | 10 440 523            |                | 41 700 058       |

- 1. Largely relates to exposures that are classified as equity risk in the banking book. Further information is provided on pages 134 to 136.
- 2. Largely relates to impairments.
- 3. While the group manages all risks (including credit risk) from a day-to-day operational perspective, certain of these assets are within special purpose vehicles that ring-fence the assets to specific credit providers and limit security to the assets in the vehicle. The table above reflects the net credit exposure in the vehicles that the group has reflected in the 'total credit and counterparty exposure' with the maximum credit exposure referenced to credit providers external to the group in the column headed 'assets that we deem to have no legal credit exposure'. Also includes cash in the securitised vehicles.
- 4. Other assets include settlement debtors which we deem to have no credit risk exposure as they are settled on a delivery against payment basis.

A further analysis of our on-balance sheet credit and counterparty exposures (continued)

|  |              | Assets that  |           |            |
|--|--------------|--------------|-----------|------------|
|  | Total credit | we deem      |           |            |
|  | and          | to have no   | NI. I.    | Total      |
| £'000  | counterparty | legal credit | Note      | balance    |
| £ 000  | exposure     | exposure     | reference | sheet      |
| At 31 March 2015   |              |              |           |            |
| Cash and balances at central banks   | 2 528 133    | 1 429        |           | 2 529 562  |
| Loans and advances to banks  | 3 045 864    | -            |           | 3 045 864  |
| Non-sovereign and non-bank cash placements                                     | 586 400      | -            |           | 586 400    |
| Reverse repurchase agreements and cash collateral on securities borrowed       | 1 812 156    | -            |           | 1 812 156  |
| Sovereign debt securities  | 2 958 641    | -            |           | 2 958 641  |
| Bank debt securities   | 1 161 055    | -            |           | 1 161 055  |
| Other debt securities  | 626 367      | 1 006        |           | 627 373    |
| Derivative financial instruments   | 1 343 810    | 236 871      |           | 1 580 681  |
| Securities arising from trading activities                                     | 570 288      | 516 061      |           | 1 086 349  |
| Investment portfolio   | _            | 947 846      | 1         | 947 846    |
| Loans and advances to customers  | 16 992 064   | (251 801)    | 2         | 16 740 263 |
| Own originated loans and advances to customers securitised                     | 448 921      | (274)        | 2         | 448 647    |
| Other loans and advances   | 420 611      | 154 219      | 3         | 574 830    |
| Other securitised assets   | 51 223       | 729 373      | 3         | 780 596    |
| Interest in associated undertakings  | _            | 25 244       |           | 25 244     |
| Deferred taxation assets   | _            | 99 301       |           | 99 301     |
| Other assets   | 63 862       | 1 677 851    | 4         | 1 741 713  |
| Property and equipment   | _            | 102 354      |           | 102 354    |
| Investment properties  | _            | 617 898      |           | 617 898    |
| Goodwill   | _            | 361 527      |           | 361 527    |
| Intangible assets  | _            | 147 227      |           | 147 227    |
| Non-current assets (or disposal groups) classified as held for sale            | _            | 40 726       |           | 40 726     |
| Other financial instruments at fair value through profit or loss in respect of |              |              |           |            |
| liabilities to customers   | -            | 6 337 149    |           | 6 337 149  |
| Total on-balance sheet exposures   | 32 609 395   | 11 744 007   |           | 44 353 402 |

- 1. Largely relates to exposures that are classified as equity risk in the banking book. Further information is provided on pages 134 to 136.
- 2. Largely relates to impairments.
- 3. While the group manages all risks (including credit risk) from a day-to-day operational perspective, certain of these assets are within special purpose vehicles that ring-fence the assets to specific credit providers and limit security to the assets in the vehicle. The table above reflects the net credit exposure in the vehicles that the group has reflected in the 'total credit and counterparty exposure' with the maximum credit exposure referenced to credit providers external to the group in the column headed 'assets that we deem to have no legal credit exposure'. Also includes cash in the securitised vehicles.
- 4. Other assets include settlement debtors which we deem to have no credit risk exposure as they are settled on a delivery against payment basis.

Gross credit and counterparty exposures by residual contractual maturity at 30 September 2015

|  | Up         | Three     | Six<br>months | One        |           |           |            |
|--|------------|-----------|---------------|------------|-----------|-----------|------------|
|  | to three   | to six    | to one        | to five    | Five to   |           |            |
| £'000                                      | months     | months    | year          | years      | 10 years  | >10 years | Total      |
| Cash and balances at central banks         | 2 001 611  | -         | _             | _          | _         | _         | 2 001 611  |
| Loans and advances to banks                | 2 185 168  | 3 311     | 2 518         | 67 700     | 2 311     | _         | 2 261 008  |
| Non-sovereign and non-bank cash placements | 545 878    | -         | _             | _          | _         | _         | 545 878    |
| Reverse repurchase agreements and          |            |           |               |            |           |           |            |
| cash collateral on securities borrowed     | 2 151 271  | 100 557   | 48 503        | 165 818    | 38 190    | -         | 2 504 339  |
| Sovereign debt securities                  | 596 092    | 550 695   | 268 007       | 234 138    | 328 711   | 762 026   | 2 739 669  |
| Bank debt securities                       | 87 070     | 39 669    | 224 706       | 345 792    | 231 280   | 59 616    | 988 133    |
| Other debt securities                      | 71 835     | 16 256    | 672           | 275 856    | 295 216   | 171 671   | 831 506    |
| Derivative financial instruments           | 105 937    | 120 547   | 149 554       | 430 055    | 203 687   | 68 535    | 1 078 315  |
| Securities arising from trading activities | 235 847    | 696       | 5 390         | 142 725    | 103 911   | 92 231    | 580 800    |
| Loans and advances to customers            |            |           |               |            |           |           |            |
| (gross)                                    | 2 136 374  | 1 113 201 | 1 570 608     | 7 597 572  | 1 752 185 | 2 335 574 | 16 505 514 |
| Own originated loans and advances          |            |           |               |            |           |           |            |
| to customers securitised (gross)           | 257        | _         | _             | 1 121      | 18 048    | 444 372   | 463 798    |
| Other loans and advances (gross)           | 24 400     | 200       | 739           | 76 736     | 43 645    | 211 966   | 357 686    |
| Other securitised assets (gross)           | _          | -         | _             | _          | _         | 9 464     | 9 464      |
| Other assets                               | 391 814    | _         | _             | _          | _         | -         | 391 814    |
| Total on-balance sheet exposures           | 10 533 554 | 1 945 132 | 2 270 697     | 9 337 513  | 3 017 184 | 4 155 455 | 31 259 535 |
| Guarantees^                                | 261 047    | 3 249     | 15 062        | 298 202    | 112 301   | 11 059    | 700 920    |
| Contingent liabilities, committed          |            |           |               |            |           |           |            |
| facilities and other                       | 736 145    | 198 718   | 350 613       | 1 145 739  | 137 476   | 727 792   | 3 296 483  |
| Total off-balance sheet exposures          | 997 192    | 201 967   | 365 675       | 1 443 941  | 249 777   | 738 851   | 3 997 403  |
| Total gross credit and counterparty        |            |           |               |            |           |           |            |
| exposures pre-collateral or other          |            |           |               |            |           |           |            |
| credit enhancements                        | 11 530 746 | 2 147 099 | 2 636 372     | 10 781 454 | 3 266 961 | 4 894 306 | 35 256 938 |

<sup>^</sup> Excludes guarantees provided to clients which are backed/secured by cash on deposit with the group.

Detailed analysis of gross credit and counterparty exposures by industry at 30 September 2015

| £'000   | HNW and<br>other<br>professional<br>individuals | Lending<br>collateralised<br>by property<br>– largely<br>to private<br>clients | Agriculture | Electricity,<br>gas and<br>water (utility<br>services) | Public<br>and non-<br>business<br>services | Business<br>services | Finance<br>and<br>insurance |  |
|---|---|--|-------------|--|--|----------------------|-----------------------------|--|
| Cash and balances at central                                    |   |  |             |  |  |                      |                             |  |
| banks   | -   | -  | -           | -  | 2 001 611                                  | -                    | -                           |  |
| Loans and advances to banks                                     | -   | -  | -           | -  | -  | -                    | 2 261 008                   |  |
| Non-sovereign and non-bank cash placements                      | _   | _  | 8           | _  | 13 197                                     | 23 404               | 192 231                     |  |
| Reverse repurchase agreements and cash collateral on securities |   |  |             |  |  |                      |                             |  |
| borrowed  | 30 118  | -  | _           | _  | _  | 79 733               | 2 356 417                   |  |
| Sovereign debt securities                                       | _   | -  | _           | -  | 2 739 669                                  | -                    | _                           |  |
| Bank debt securities  | _   | _  | _           | -  | _  | -                    | 988 133                     |  |
| Other debt securities   | _   | -  | _           | -  | 135 385                                    | 5 483                | 235 842                     |  |
| Derivative financial instruments                                | 23 980  | _  | 503         | 34 123   | 211  | 45 560               | 819 020                     |  |
| Securities arising from trading                                 |   |  |             |  |  |                      |                             |  |
| activities  | -   | -  | -           | 32 291   | 331 025                                    | -                    | 186 912                     |  |
| Loans and advances to   |   |  |             |  |  |                      |                             |  |
| customers (gross)   | 5 285 024                                       | 4 264 558  | 90 037      | 638 882  | 414 412                                    | 832 038              | 1 103 472                   |  |
| Own originated loans and advances to customers                  |   |  |             |  |  |                      |                             |  |
| securitised (gross)   | 463 798   | -  | -           | -  | -  | -                    | -                           |  |
| Other loans and advances (gross)                                | -   | -  | -           | -  | _  | -                    | 144 971                     |  |
| Other securitised assets (gross)                                | -   | -  | -           | -  | -  | -                    | -                           |  |
| Other assets  | -   | -  | _           | -  | _  | _                    | 324 512                     |  |
| Total on-balance sheet exposures                                | 5 802 920                                       | 4 264 558  | 90 548      | 705 296  | 5 635 510                                  | 986 218              | 8 612 518                   |  |
| Guarantees^^  | 197 450   | 46 617   | -           | 31 640   | 85 851                                     | 1 554                | 194 084                     |  |
| Contingent liabilities, committed                               |   |  |             |  |  |                      |                             |  |
| facilities and other  | 1 384 377                                       | 471 595  | 26 849      | 252 192  | 19 010                                     | 80 748               | 336 658                     |  |
| Total off-balance sheet exposures                               | 1 581 827                                       | 518 212  | 26 849      | 283 832  | 104 861                                    | 82 302               | 530 742                     |  |
| Total gross credit and  |   |  |             |  |  |                      |                             |  |
| counterparty exposures pre-collateral or other credit           |   |  |             |  |  |                      |                             |  |
| enhancements  | 7 384 747                                       | 4 782 770  | 117 397     | 989 128  | 5 740 371                                  | 1 068 520            | 9 143 260                   |  |

<sup>^</sup> Historically legacy positions to non-target market clients.

<sup>^^</sup> Excludes guarantees provided to clients which are backed/secured by cash on deposit with the group.

| Retailers<br>and<br>wholesalers | Manufac-<br>turing and<br>commerce | Construc-<br>tion | Corporate commercial real estate | Other residential mortgages^ | Mining<br>and<br>resources | Leisure,<br>entertain-<br>ment<br>and tourism | Transport | Com-<br>munication | Total      |
|---------------------------------|------------------------------------|-------------------|----------------------------------|------------------------------|----------------------------|---|-----------|--------------------|------------|
|                                 |                                    |                   |                                  |                              |                            |   |           |                    |            |
| -                               | -                                  | -                 | _                                | -                            | -                          | -   | _         | _                  | 2 001 611  |
| -                               | -                                  | -                 | -                                | -                            | -                          | -   | -         | -                  | 2 261 008  |
| 70 091                          | 138 117                            | 29 746            | _                                | _                            | 49 015                     | _   | 18 480    | 11 589             | 545 878    |
| 70 091                          | 130 117                            | 29 740            | _                                | _                            | 49 013                     | _   | 10 400    | 11309              | 343 07 0   |
|                                 |                                    |                   |                                  |                              |                            |   |           |                    |            |
| -                               | 36 756                             | -                 | _                                | -                            | -                          | -   | 1 315     | -                  | 2 504 339  |
| -                               | _                                  | _                 | _                                | -                            | _                          | _   | _         | _                  | 2 739 669  |
| -                               | -                                  | -                 | _                                | -                            | -                          | _   | _         | _                  | 988 133    |
| 978                             | 47 868                             | _                 | _                                | 71 786                       | 163 133                    | 12 225  | 4 917     | 153 889            | 831 506    |
| 11 862                          | 49 339                             | 8 312             | 23 358                           | -                            | 25 086                     | 14 342  | 20 597    | 2 022              | 1 078 315  |
| 0.444                           | 7.007                              |                   |                                  |                              |                            |   | 0.454     | 10.577             | 500,000    |
| 3 444                           | 7 097                              | _                 | _                                | -                            | _                          | _   | 6 454     | 13 577             | 580 800    |
| 449 834                         | 883 364                            | 187 647           | 391 137                          | _                            | 402 376                    | 297 899                                       | 921 814   | 343 020            | 16 505 514 |
| 1 10 00 1                       | 000 00 .                           |                   | 001.101                          |                              | 102 01 0                   | 20. 000                                       | 02.0      | 0.0020             | 10 000 011 |
|                                 |                                    |                   |                                  |                              |                            |   |           |                    |            |
| -                               | -                                  | -                 | _                                | -                            | -                          | -   | -         | -                  | 463 798    |
| -                               | -                                  | -                 | 48                               | 212 667                      | -                          | -   | -         | -                  | 357 686    |
| -                               | -                                  | _                 | _                                | 9 464                        | _                          | -   | _         | _                  | 9 464      |
| 51 200                          | 6 381                              | 1 063             | -                                | -                            | -                          | 1 051   | -         | 7 607              | 391 814    |
| 587 409                         | 1 168 922                          | 226 768           | 414 543                          | 293 917                      | 639 610                    | 325 517                                       | 973 577   |                    | 31 259 535 |
| 17 293                          | 32 723                             | -                 | _                                | -                            | 85 380                     | _   | 573       | 7 755              | 700 920    |
| 89 169                          | 75 284                             | 27 606            | 66 099                           | _                            | 176 419                    | 44 590  | 185 971   | 59 916             | 3 296 483  |
| 106 462                         | 108 007                            | 27 606            | 66 099                           | -                            | 261 799                    | 44 590  | 186 544   | 67 671             | 3 997 403  |
| 100 402                         | 100 007                            | 21 000            | 00 099                           | _                            | 201799                     | 44 330  | 100 344   | 0/ 0/ 1            | 0 991 403  |
|                                 |                                    |                   |                                  |                              |                            |   |           |                    |            |
|                                 |                                    |                   |                                  |                              |                            |   |           |                    |            |
| 693 871                         | 1 276 929                          | 254 374           | 480 642                          | 293 917                      | 901 409                    | 370 107                                       | 1 160 121 | 599 375            | 35 256 938 |

Detailed analysis of gross credit and counterparty exposures by industry at 31 March 2015

| £,000   | HNW and professional individuals | Lending<br>collateralised<br>by property<br>– largely<br>to private<br>clients | Agriculture | Electricity,<br>gas and<br>water (utility<br>services) | Public<br>and non-<br>business<br>services | Business<br>services | Finance<br>and<br>insurance |  |
|---|----------------------------------|--|-------------|--|--|----------------------|-----------------------------|--|
| Cash and balances at central banks                              | _                                | _  | _           | _  | 2 528 133                                  | _                    | _                           |  |
| Loans and advances to banks                                     | _                                | _  | _           | _  | -  | _                    | 3 045 864                   |  |
| Non-sovereign and non-bank cash placements                      | _                                | _  | _           | _  | _  | 30 246               | 196 226                     |  |
| Reverse repurchase agreements and cash collateral on securities |                                  |  |             |  |  |                      |                             |  |
| borrowed  | 32 216                           | _  | _           | 54 045   | _  | 3 977                | 1 668 929                   |  |
| Sovereign debt securities                                       | _                                | _  | _           | _  | 2 958 641                                  | _                    | -                           |  |
| Bank debt securities  | _                                | -  | _           | _  | _  | _                    | 1 161 055                   |  |
| Other debt securities   | _                                | -  | _           | 64 976   | 7 396                                      | 3 474                | 144 656                     |  |
| Derivative financial instruments                                | 8 097                            | _  | 579         | 48 317   | _  | 34 605               | 998 229                     |  |
| Securities arising from trading                                 |                                  |  |             |  |  |                      |                             |  |
| activities  | -                                | -  | -           | 35 210   | 395 266                                    | 9 968                | 97 934                      |  |
| Loans and advances to   |                                  |  |             |  |  |                      |                             |  |
| customers (gross)   | 5 402 037                        | 4 433 910  | 55 159      | 629 184  | 242 777                                    | 710 874              | 1 211 277                   |  |
| Own originated loans and  |                                  |  |             |  |  |                      |                             |  |
| advances to customers   | 440.004                          |  |             |  |  |                      |                             |  |
| securitised (gross)   | 448 921                          | _  | _           | _  | _  | _                    | -                           |  |
| Other loans and advances (gross)                                | -                                | _  | _           | _  | _  | _                    | 144 181                     |  |
| Other securitised assets (gross)                                | _                                | _  | _           | _  | _  | _                    | - 00.715                    |  |
| Other assets  | 5 891 271                        | 4 433 910  | 55 738      | 831 732  | 6 132 213                                  | 793 144              | 63 715<br><b>8 732 066</b>  |  |
| Total on-balance sheet exposures Guarantees^^                   | 239 887                          | 83 502   | 55 / 36     | 31 431   | 74 137                                     | 6 702                | 127 008                     |  |
| Contingent liabilities, committed                               | 239 001                          | 03 302   | _           | 31 431   | 74 137                                     | 0 702                | 127 000                     |  |
| facilities and other  | 1 569 702                        | 493 792  | 25 803      | 280 445  | 29 012                                     | 67 625               | 256 054                     |  |
| Total off-balance sheet exposures                               | 1 809 589                        | 577 294  | 25 803      | 311 876  | 103 149                                    | 74 327               | 383 062                     |  |
| Total gross credit and  | 1 000 000                        | 077 201  | 20 000      | 311 373  | 100 110                                    | 11021                | 300 302                     |  |
| counterparty exposures  |                                  |  |             |  |  |                      |                             |  |
| pre-collateral or other credit                                  |                                  |  |             |  |  |                      |                             |  |
| enhancements  | 7 700 860                        | 5 011 204  | 81 541      | 1 143 608  | 6 235 362                                  | 867 471              | 9 115 128                   |  |

<sup>^</sup> Historically legacy positions to non-target market clients.

<sup>^^</sup> Excludes guarantees provided to clients which are backed/secured by cash on deposit with the group.

| Retailers<br>and<br>wholesalers | Manufac-<br>turing and<br>commerce | Construc-<br>tion | Corporate commercial real estate | Other residential mortgages^ | Mining<br>and<br>resources | Leisure,<br>entertain-<br>ment<br>and tourism | Transport | Com-<br>munication | Total       |
|---------------------------------|------------------------------------|-------------------|----------------------------------|------------------------------|----------------------------|---|-----------|--------------------|-------------|
|                                 |                                    |                   |                                  |                              |                            |   |           |                    |             |
| _                               | _                                  | _                 | _                                | _                            | _                          | _   | _         | _                  | 2 528 133   |
| _                               | _                                  | _                 | _                                | _                            | _                          | _   | _         | _                  | 3 045 864   |
|                                 |                                    |                   |                                  |                              |                            |   |           |                    | 0 0 10 00 1 |
| 98 445                          | 121 811                            | 19 471            | _                                | _                            | 26 625                     | -   | 67 276    | 26 300             | 586 400     |
|                                 |                                    |                   |                                  |                              |                            |   |           |                    |             |
|                                 |                                    |                   |                                  |                              |                            |   |           |                    |             |
| -                               | 48 110                             | _                 | _                                | -                            | -                          | _   | 4 879     | _                  | 1 812 156   |
| -                               | -                                  | _                 | _                                | -                            | -                          | -   | _         | _                  | 2 958 641   |
| -                               | -                                  | _                 | _                                | -                            | -                          | _   | _         | _                  | 1 161 055   |
| 1 102                           | 3 535                              | _                 | _                                | 63 793                       | 149 423                    | 5 925   | 53 181    | 128 906            | 626 367     |
| 51 163                          | 60 924                             | 8 937             | 40 286                           | -                            | 40 855                     | 14 327  | 18 647    | 18 844             | 1 343 810   |
|                                 |                                    |                   |                                  |                              |                            |   |           |                    | === ===     |
| 3 828                           | 14 001                             | _                 | 1 343                            | -                            | 3 631                      | 1 150   | 4 828     | 3 129              | 570 288     |
| 513 560                         | 996 676                            | 215 453           | 463 046                          | _                            | 415 206                    | 186 534                                       | 1 083 217 | 433 154            | 16 992 064  |
| 313 300                         | 990 070                            | 210 400           | 403 040                          | _                            | 413 200                    | 100 334                                       | 1 003 217 | 433 134            | 10 992 004  |
|                                 |                                    |                   |                                  |                              |                            |   |           |                    |             |
| _                               | _                                  | _                 | _                                | _                            | _                          | _   | _         | _                  | 448 921     |
| _                               | _                                  | _                 | 9 702                            | 266 728                      | _                          | _   | _         | _                  | 420 611     |
| _                               | _                                  | _                 | _                                | 51 223                       | _                          | _   | _         | _                  | 51 223      |
| _                               | 138                                | _                 | 9                                | _                            | _                          | _   | _         | _                  | 63 862      |
| 668 098                         | 1 245 195                          | 243 861           | 514 386                          | 381 744                      | 635 740                    | 207 936                                       | 1 232 028 | 610 333            | 32 609 395  |
| 44 525                          | 46 894                             | _                 | 35                               | 430                          | 92 757                     | _   | 899       | 1 799              | 750 006     |
|                                 |                                    |                   |                                  |                              |                            |   |           |                    |             |
| 57 645                          | 57 818                             | 26 306            | 14 830                           | -                            | 135 153                    | 16 962  | 213 051   | 47 111             | 3 291 309   |
| 102 170                         | 104 712                            | 26 306            | 14 865                           | 430                          | 227 910                    | 16 962  | 213 950   | 48 910             | 4 041 315   |
|                                 |                                    |                   |                                  |                              |                            |   |           |                    |             |
|                                 |                                    |                   |                                  |                              |                            |   |           |                    |             |
| 770 268                         | 1 349 907                          | 270 167           | 529 251                          | 382 174                      | 863 650                    | 224 898                                       | 1 445 978 | 659 243            | 36 650 710  |
| 110 200                         | 1 348 807                          | 2/0 10/           | 329 231                          | 302 174                      | 003 030                    | 224 090                                       | 1 440 976 | 009 243            | 30 030 7 10 |

Private client loans account for 59.0% of total gross core loans and advances, as represented by the industry classification 'HNW and professional individuals' and 'lending collateralised by property'

#### Summary analysis of gross credit and counterparty exposures by industry

The remainder of core loans and advances largely relate to corporate client lending and are evenly spread across industry sectors.

Other credit and counterparty exposures are largely reflective of cash and near cash balances held with institutions and central banks, thus the large balance reflected in the 'public and non-business services' and 'finance and insurance' sectors. These exposures also include off-balance sheet items such as guarantees, committed facilities and contingent liabilities, largely to our HNW and professional individual clients.

|   | Gross co<br>and ad |                  | Other cr<br>counterpart |                  | Total           |                  |  |
|---|--------------------|------------------|-------------------------|------------------|-----------------|------------------|--|
| £,000   | 30 Sept<br>2015    | 31 March<br>2015 | 30 Sept<br>2015         | 31 March<br>2015 | 30 Sept<br>2015 | 31 March<br>2015 |  |
| HNW and professional individuals                                | 5 748 822          | 5 850 958        | 1 635 925               | 1 849 902        | 7 384 747       | 7 700 860        |  |
| Lending collateralised by property – largely to private clients | 4 264 558          | 4 433 910        | 518 212                 | 577 294          | 4 782 770       | 5 011 204        |  |
| Agriculture   | 90 037             | 55 159           | 27 360                  | 26 382           | 117 397         | 81 541           |  |
| Electricity, gas and water (utility services)                   | 638 882            | 629 184          | 350 246                 | 514 424          | 989 128         | 1 143 608        |  |
| Public and non-business services                                | 414 412            | 242 777          | 5 325 959               | 5 992 585        | 5 740 371       | 6 235 362        |  |
| Business services   | 832 038            | 710 874          | 236 482                 | 156 597          | 1 068 520       | 867 471          |  |
| Finance and insurance   | 1 103 472          | 1 211 277        | 8 039 788               | 7 903 851        | 9 143 260       | 9 115 128        |  |
| Retailers and wholesalers                                       | 449 834            | 513 560          | 244 037                 | 256 708          | 693 871         | 770 268          |  |
| Manufacturing and commerce                                      | 883 364            | 996 676          | 393 565                 | 353 231          | 1 276 929       | 1 349 907        |  |
| Construction  | 187 647            | 215 453          | 66 727                  | 54 714           | 254 374         | 270 167          |  |
| Corporate commercial real estate                                | 391 137            | 463 046          | 89 505                  | 66 205           | 480 642         | 529 251          |  |
| Other residential mortgages                                     | -                  | _                | 293 917                 | 382 174          | 293 917         | 382 174          |  |
| Mining and resources  | 402 376            | 415 206          | 499 033                 | 448 444          | 901 409         | 863 650          |  |
| Leisure, entertainment and tourism                              | 297 899            | 186 534          | 72 208                  | 38 364           | 370 107         | 224 898          |  |
| Transport   | 921 814            | 1 083 217        | 238 307                 | 362 761          | 1 160 121       | 1 445 978        |  |
| Communication   | 343 020            | 433 154          | 256 355                 | 226 089          | 599 375         | 659 243          |  |
| Total   | 16 969 312         | 17 440 985       | 18 287 626              | 19 209 725       | 35 256 938      | 36 650 710       |  |

30 Sept

31 March

# Risk management (continued)

### An analysis of our core loans and advances, asset quality and impairments

| 5,000   | 2015  | 2015  |
|---|---|---|
| Loans and advances to customers as per the balance sheet  | 16 267 283  | 16 740 263  |
| Add: Own originated loans and advances securitised as per the balance sheet   | 463 436   | 448 647   |
| Net core loans and advances to customers  | 16 730 719  | 17 188 910  |
| The tables that follow provide information with respect to the asset quality of our core loans and advances.  |   |   |
| €,000   | 30 Sept<br>2015   | 31 March<br>2015  |
| Gross core loans and advances to customers  | 16 969 312  | 17 440 985  |
| Total impairments Specific impairments Portfolio impairments Net core loans and advances to customers   | (238 593)<br>(191 593)<br>(47 000)<br>16 730 719              | (252 075)<br>(208 348)<br>(43 727)<br>17 188 910                |
| Average gross core loans and advances to customers  | 17 205 149  | 17 431 458  |
| Current loans and advances to customers Past due loans and advances to customers (1 – 60 days) Special mention loans and advances to customers Default loans and advances to customers Gross core loans and advances to customers   | 16 270 807<br>99 706<br>42 469<br>556 330<br>16 969 312       | 16 650 156<br>102 832<br>79 636<br>608 361<br>17 440 985        |
| Current loans and advances to customers  Default loans that are current and not impaired  Gross core loans and advances to customers that are past due but not impaired  Gross core loans and advances to customers that are impaired  Gross core loans and advances to customers   | 16 270 807<br>24 764<br>251 063<br>422 678<br>16 969 312      | 16 650 156<br>70 589<br>244 095<br>476 145<br><b>17 440 985</b> |
| Total income statement charge for impairments on core loans and advances  | (46 290)  | (118 068)   |
| Gross default loans and advances to customers Specific impairments Portfolio impairments Defaults net of impairments Aggregate collateral and other credit enhancements on defaults Net default loans and advances to customers (limited to zero)   | 556 330<br>(191 593)<br>(47 000)<br><b>317 737</b><br>456 274 | 608 361<br>(208 348)<br>(43 727)<br><b>356 286</b><br>488 258   |
| Ratios  |   |   |
| Total impairments as a % of gross core loans and advances to customers  Total impairments as a % of gross default loans  Gross defaults as a % of gross core loans and advances to customers  Defaults (net of impairments) as a % of net core loans and advances to customers  Net defaults as a % of net core loans and advances to customers  Annualised credit loss ratio (i.e. income statement impairment charge on core loans as a % of average gross core loans and advances) | 1.41%<br>42.89%<br>3.28%<br>1.90%<br>-                        | 1.45%<br>41.44%<br>3.49%<br>2.07%<br>-                          |

An analysis of core loans and advances to customers and asset quality by geography

|  | UK and          | d Other          | Southe          | n Africa         | Total           | group            |
|--|-----------------|------------------|-----------------|------------------|-----------------|------------------|
| £,000  | 30 Sept<br>2015 | 31 March<br>2015 | 30 Sept<br>2015 | 31 March<br>2015 | 30 Sept<br>2015 | 31 March<br>2015 |
| Gross core loans and advances to customers                                       | 7 385 313       | 7 249 561        | 9 583 999       | 10 191 424       | 16 969 312      | 17 440 985       |
| Total impairments  | (175 016)       | (188 444)        | (63 577)        | (63 631)         | (238 593)       | (252 075)        |
| Specific impairments   | (138 510)       | (154 262)        | (53 083)        | (54 086)         | (191 593)       | (208 348)        |
| Portfolio impairments  | (36 506)        | (34 182)         | (10 494)        | (9 545)          | (47 000)        | (43 727)         |
| Net core loans and advances to customers   | 7 210 297       | 7 061 117        | 9 520 422       | 10 127 793       | 16 730 719      | 17 188 910       |
| % of total   | 43.1%           | 41.1%            | 56.9%           | 58.9%            | 100.0%          | 100.0%           |
| % change since March 2015  | 2.1%            |                  | (6.0%)*         |                  | (2.7%)*         |                  |
| Average gross core loans and advances to customers                               | 7 317 437       | 7 832 564        | 9 887 712       | 9 598 894        | 17 205 149      | 17 431 458       |
| Current loans and advances to customers  | 6 910 596       | 6 733 402        | 9 360 211       | 9 916 754        | 16 270 807      | 16 650 156       |
| Past due loans and advances to customers (1 – 60 days)                           | 57 298          | 73 489           | 42 408          | 29 343           | 99 706          | 102 832          |
| Special mention loans and advances to customers                                  | 30 842          | 42 556           | 11 627          | 37 080           | 42 469          | 79 636           |
| Default loans and advances to customers  | 386 577         | 400 114          | 169 753         | 208 247          | 556 330         | 608 361          |
| Gross core loans and advances to customers                                       | 7 385 313       | 7 249 561        | 9 583 999       | 10 191 424       | 16 969 312      | 17 440 985       |
| Current loans and advances to customers  | 6 910 596       | 6 733 402        | 9 360 211       | 9 916 754        | 16 270 807      | 16 650 156       |
| Default loans that are current and not impaired                                  | 17 684          | 26 785           | 7 080           | 43 804           | 24 764          | 70 589           |
| Gross core loans and advances to customers that are past due but not impaired    | 147 003         | 146 428          | 104 060         | 97 667           | 251 063         | 244 095          |
| Gross core loans and advances to customers that are impaired                     | 310 030         | 342 946          | 112 648         | 133 199          | 422 678         | 476 145          |
| Gross core loans and advances to customers                                       | 7 385 313       | 7 249 561        | 9 583 999       | 10 191 424       | 16 969 312      | 17 440 985       |
| Total income statement charge for impairments                                    |                 |                  |                 |                  |                 |                  |
| on core loans and advances   | (32 626)        | (90 709)         | (13 664)        | (27 359)         | (46 290)        | (118 068)        |
| Gross default loans and advances to customers                                    | 386 577         | 400 114          | 169 753         | 208 247          | 556 330         | 608 361          |
| Specific impairments   | (138 510)       | (154 262)        | (53 083)        | (54 086)         | (191 593)       | (208 348)        |
| Portfolio impairments  | (36 506)        | (34 182)         | (10 494)        | (9 545)          | (47 000)        | (43 727)         |
| Defaults net of impairments  | 211 561         | 211 670          | 106 176         | 144 616          | 317 737         | 356 286          |
| Aggregate collateral and other credit enhancements                               | 278 698         | 280 697          | 177 576         | 207 561          | 456 274         | 488 258          |
| Net default loans and advances to customers                                      |                 |                  |                 |                  |                 |                  |
| (limited to zero)  | _               | -                | -               | -                | -               | -                |
| Ratios   |                 |                  |                 |                  |                 |                  |
| Total impairments as a % of gross core loans and                                 |                 |                  |                 |                  |                 |                  |
| advances to customers  | 2.37%           | 2.60%            | 0.66%           | 0.62%            | 1.41%           | 1.45%            |
| Total impairments as a % of gross default loans                                  | 45.27%          | 47.10%           | 37.45%          | 30.56%           | 42.89%          | 41.44%           |
| Gross defaults as a % of gross core loans and advances                           | = 000/          | = ===/           | . ===./         | 0.040/           | 0.000/          |                  |
| to customers   | 5.23%           | 5.52%            | 1.77%           | 2.04%            | 3.28%           | 3.49%            |
| Defaults (net of impairments) as a % of net core loans and advances to customers | 2.93%           | 3.00%            | 1.12%           | 1.43%            | 1.90%           | 2.07%            |
| Net defaults as a % of net core loans and advances                               | 2.0070          | 0.0070           | 1.12/0          | 1.40/0           | 1.0070          | 2.01 /0          |
| to customers   | _               | _                | _               | _                | _               | _                |
| Annualised credit loss ratio (i.e. income statement                              |                 |                  |                 |                  |                 |                  |
| impairment charge on core loans as a % of average                                | 0.000           |                  | 0.000           | 0.000            | 0 = 40          | 0.000/           |
| gross core loans and advances)   | 0.89%           | 1.16%            | 0.28%           | 0.28%            | 0.54%           | 0.68%            |

<sup>\*</sup> Impacted by depreciation of the Rand : Pounds Sterling exchange rate. The loan book in South Africa increased by 9.5% from R182.1 billion to R199.4 billion.

### An age analysis of past due and default core loans and advances to customers

| £'000  | 30 Sept<br>2015 | 31 March<br>2015 |
|--|-----------------|------------------|
| 2.000  | 2010            | 2013             |
| Default loans that are current   | 186 355         | 262 221          |
| 1 – 60 days  | 156 384         | 201 425          |
| 61 – 90 days   | 19 298          | 10 331           |
| 91 – 180 days  | 60 561          | 21 839           |
| 181 – 365 days   | 55 810          | 56 884           |
| >365 days  | 220 097         | 238 129          |
| Past due and default core loans and advances to customers (actual capital exposure)  | 698 505         | 790 829          |
|  |                 |                  |
| 1 – 60 days  | 14 049          | 35 974           |
| 61 – 90 days   | 820             | 2 234            |
| 91 – 180 days  | 25 211          | 9 807            |
| 181 – 365 days   | 22 372          | 12 929           |
| >365 days  | 179 637         | 209 923          |
| Past due and default core loans and advances to customers (actual amount in arrears) | 242 089         | 270 867          |

### A further age analysis of past due and default core loans and advances to customers

| £,000   | Current<br>watchlist<br>loans | 1 – 60<br>days    | 61 – 90<br>days | 91 – 180<br>days | 181 – 365<br>days | >365<br>days       | Total              |
|---|-------------------------------|-------------------|-----------------|------------------|-------------------|--------------------|--------------------|
| At 30 September 2015 Default loans that are current and not impaired Total capital exposure Gross core loans and advances to customers that are past due but not impaired | 24 764                        | -                 | -               | -                | -                 | -                  | 24 764             |
| Total capital exposure Amount in arrears Gross core loans and   | -                             | 128 619<br>13 387 | 15 289<br>274   | 52 091<br>20 494 | 25 690<br>9 389   | 29 374<br>15 348   | 251 063<br>58 892  |
| advances to customers that are impaired   | 104 504                       | 07.705            | 4 000           | 0.470            | 00.400            | 190 723            | 400.070            |
| Total capital exposure Amount in arrears  | 161 591<br>-                  | 27 765<br>662     | 4 009<br>546    | 8 470<br>4 717   | 30 120<br>12 983  | 190 723            | 422 678<br>183 197 |
| At 31 March 2015 Default loans that are current and not impaired Total capital exposure Gross core loans and advances to customers that are past due but not impaired     | 70 589                        | -                 | -               | -                | -                 | -                  | 70 589             |
| Total capital exposure Amount in arrears Gross core loans and advances to customers   |                               | 172 458<br>27 436 | 8 102<br>1 944  | 15 008<br>6 215  | 16 521<br>5 760   | 32 006<br>17 951   | 244 095<br>59 306  |
| that are impaired   | 101 600                       | 00.067            | 0.000           | 6 004            | 40.000            | 006 100            | 476 145            |
| Total capital exposure Amount in arrears  | 191 632<br>-                  | 28 967<br>8 538   | 2 229<br>290    | 6 831<br>3 592   | 40 363<br>7 169   | 206 123<br>191 972 | 476 145<br>211 561 |

An age analysis of past due and default core loans and advances to customers at 30 September 2015 (based on total capital exposure)

|                        | Current watchlist | 1 – 60  | 61 – 90 | 91 – 180 | 181 – 365 | >365    |         |
|------------------------|-------------------|---------|---------|----------|-----------|---------|---------|
| €,000                  | loans             | days    | days    | days     | days      | days    | Total   |
| Past due (1 – 60 days) | _                 | 99 706  | -       | -        | _         | _       | 99 706  |
| Special mention        | -                 | 25 928  | 13 653  | 1 245    | 406       | 1 237   | 42 469  |
| Special mention        |                   |         |         |          |           |         |         |
| (1 – 90 days)          | _                 | 25 928  | 152     | 1 245*   | 406*      | 1 237*  | 28 968  |
| Special mention        |                   |         |         |          |           |         |         |
| (61 – 90 days and item |                   |         |         |          |           |         |         |
| well secured)          | _                 | _       | 13 501  | _        | _         | _       | 13 501  |
| Default                | 186 355           | 30 750  | 5 645   | 59 316   | 55 404    | 218 860 | 556 330 |
| Sub-standard           | 69 787            | 14 910  | 2 135   | 50 863   | 43 027    | 83 507  | 264 229 |
| Doubtful               | 115 177           | 15 840  | 3 502   | 7 677    | 11 695    | 48 289  | 202 180 |
| Loss                   | 1 391             | _       | 8       | 776      | 682       | 87 064  | 89 921  |
| Total                  | 186 355           | 156 384 | 19 298  | 60 561   | 55 810    | 220 097 | 698 505 |

An age analysis of past due and default core loans and advances to customers at 30 September 2015 (based on actual amount in arrears)

| £'000                  | Current<br>watchlist<br>loans | 1 – 60<br>days | 61 – 90<br>days | 91 – 180<br>days | 181 – 365<br>days | >365<br>days | Total   |
|------------------------|-------------------------------|----------------|-----------------|------------------|-------------------|--------------|---------|
| Past due (1 – 60 days) | -                             | 13 202         | -               | -                | _                 | _            | 13 202  |
| Special mention        | _                             | 145            | 219             | 61               | 31                | 335          | 791     |
| Special mention        |                               |                |                 |                  |                   |              |         |
| (1 – 90 days)          | -                             | 145            | 4               | 61*              | 31*               | 335*         | 576     |
| Special mention        |                               |                |                 |                  |                   |              |         |
| (61 – 90 days and item |                               |                |                 |                  |                   |              |         |
| well secured)          | _                             | _              | 215             | _                | _                 | _            | 215     |
| Default                | _                             | 702            | 601             | 25 150           | 22 341            | 179 302      | 228 096 |
| Sub-standard           | -                             | 68             | 551             | 20 421           | 14 185            | 54 887       | 90 112  |
| Doubtful               | -                             | 634            | 42              | 3 958            | 7 481             | 37 725       | 49 840  |
| Loss                   | -                             | _              | 8               | 771              | 675               | 86 690       | 88 144  |
| Total                  | -                             | 14 049         | 820             | 25 211           | 22 372            | 179 637      | 242 089 |

<sup>\*</sup> Largely relates to solvent deceased estates and bonds under registration at the deeds office. Due to the lengthy external process with respect to these exposures, which are out of the control of Investec, these exposures have been classified as special mention and will remain there until settled or their credit quality deteriorates.

An age analysis of past due and default core loans and advances to customers at 31 March 2015 (based on total capital exposure)

|   | Current   | 1 00    | 01 00   | 01 100   | 101 005   | . 005   |         |
|---|-----------|---------|---------|----------|-----------|---------|---------|
|   | watchlist | 1 – 60  | 61 – 90 | 91 – 180 | 181 – 365 | >365    |         |
| £'000                                     | loans     | days    | days    | days     | days      | days    | Total   |
| Past due (1 – 60 days)                    | _         | 102 832 | _       | _        | _         | _       | 102 832 |
| Special mention                           | _         | 67 695  | 6 531   | 1 067    | 1 896     | 2 447   | 79 636  |
| Special mention<br>(1 – 90 days)          | -         | 67 695  | 114     | 1 067*   | 1 896*    | 2 447*  | 73 219  |
| Special mention<br>(61 – 90 days and item |           |         |         |          |           |         |         |
| well secured)                             | _         | _       | 6 417   | _        | _         | _       | 6 417   |
| Default                                   | 262 221   | 30 898  | 3 800   | 20 772   | 54 988    | 235 682 | 608 361 |
| Sub-standard                              | 131 309   | 1 987   | 1 571   | 14 192   | 43 605    | 69 299  | 261 963 |
| Doubtful                                  | 129 544   | 28 911  | 2 229   | 5 768    | 10 951    | 63 990  | 241 393 |
| Loss                                      | 1 368     | _       | _       | 812      | 432       | 102 393 | 105 005 |
| Total                                     | 262 221   | 201 425 | 10 331  | 21 839   | 56 884    | 238 129 | 790 829 |

An age analysis of past due and default core loans and advances to customers at 31 March 2015 (based on actual amount in arrears)

| £'000   | Current<br>watchlist<br>loans | 1 – 60<br>days | 61 – 90<br>days | 91 – 180<br>days | 181 – 365<br>days | >365<br>days | Total   |
|---|-------------------------------|----------------|-----------------|------------------|-------------------|--------------|---------|
| Past due (1 – 60 days)  | _                             | 8 137          | -               | _                | _                 | _            | 8 137   |
| Special mention   | _                             | 19 271         | 1 260           | 345              | 1 435             | 1 493        | 23 804  |
| Special mention<br>(1 – 90 days)<br>Special mention<br>(61 – 90 days and item | -                             | 19 271         | 3               | 345*             | 1 435*            | 1 493*       | 22 547  |
| well secured)   | -                             | _              | 1 257           | -                | -                 | -            | 1 257   |
| Default   | _                             | 8 566          | 974             | 9 462            | 11 494            | 208 430      | 238 926 |
| Sub-standard  | _                             | 31             | 684             | 6 093            | 5 901             | 56 001       | 68 710  |
| Doubtful  | _                             | 8 535          | 290             | 2 557            | 5 161             | 50 036       | 66 579  |
| Loss  | _                             | -              | _               | 812              | 432               | 102 393      | 103 637 |
| Total   | -                             | 35 974         | 2 234           | 9 807            | 12 929            | 209 923      | 270 867 |

<sup>\*</sup> Largely relates to solvent deceased estates and bonds under registration at the deeds office. Due to the lengthy external process with respect to these exposures, which are out of the control of Investec, these exposures have been classified as special mention and will remain there until settled or their credit quality deteriorates.

### An analysis of core loans and advances to customers

|                                 |                     | Gross core          |                   | Total gross       |                  |                  | Total net         |                   |
|---------------------------------|---------------------|---------------------|-------------------|-------------------|------------------|------------------|-------------------|-------------------|
|                                 | Gross core          | loans and           |                   | core loans        |                  |                  | core loans        |                   |
|                                 | loans and           | advances            | Gross core        | and               |                  |                  | and               |                   |
|                                 | advances            | that are            | loans and         | advances          | 0 10             | <b>5</b>         | advances          |                   |
|                                 | neither past        | past due            | advances          | (actual           | Specific         | Portfolio        | (actual           | Actual            |
| £,000                           | due nor<br>impaired | but not<br>impaired | that are impaired | capital exposure) | impair-<br>ments | impair-<br>ments | capital exposure) | amount in arrears |
| 2 000                           | impanca             | impaired            | impaired          | exposure)         | monto            | monto            | exposure)         | arcars            |
| At 30 September 2015            |                     |                     |                   |                   |                  |                  |                   |                   |
| Current core loans and advances | 16 270 807          | _                   | _                 | 16 270 807        | -                | (46 838)         | 16 223 969        | _                 |
| Past due (1 – 60 days)          | -                   | 99 706              | -                 | 99 706            | _                | (136)            | 99 570            | 13 202            |
| Special mention                 | -                   | 42 469              | -                 | 42 469            | _                | (22)             | 42 447            | 791               |
| Special mention                 |                     |                     |                   |                   |                  |                  |                   |                   |
| (1 – 90 days)                   | -                   | 28 968              | -                 | 28 968            | -                | (11)             | 28 957            | 576               |
| Special mention                 |                     |                     |                   |                   |                  |                  |                   |                   |
| (61 – 90 days and item          |                     |                     |                   |                   |                  |                  |                   |                   |
| well secured)                   | _                   | 13 501              | _                 | 13 501            | _                | (11)             | 13 490            | 215               |
| Default                         | 24 764              | 108 888             | 422 678           | 556 330           | (191 593)        | (4)              |                   | 228 096           |
| Sub-standard                    | 24 764              | 108 567             | 130 898           | 264 229           | (37 236)         | (4)              |                   | 90 112            |
| Doubtful                        | -                   | 321                 | 201 859           | 202 180           | (99 934)         | _                | 102 246           | 49 840            |
| Loss                            | -                   | -                   | 89 921            | 89 921            | (54 423)         | -                | 35 498            | 88 144            |
| Total                           | 16 295 571          | 251 063             | 422 678           | 16 969 312        | (191 593)        | (47 000)         | 16 730 719        | 242 089           |
|                                 |                     |                     |                   |                   |                  |                  |                   |                   |
| At 31 March 2015                |                     |                     |                   |                   |                  |                  |                   |                   |
| Current core loans and advances | 16 650 156          | _                   | _                 | 16 650 156        | -                | (43 163)         | 16 606 993        | _                 |
| Past due (1 – 60 days)          | _                   | 102 832             | _                 | 102 832           | -                | (147)            | 102 685           | 8 137             |
| Special mention                 | _                   | 79 636              | _                 | 79 636            | -                | (415)            | 79 221            | 23 804            |
| Special mention                 |                     |                     |                   |                   |                  |                  |                   |                   |
| (1 - 90 days)                   | -                   | 73 219              | _                 | 73 219            | -                | (384)            | 72 835            | 22 547            |
| Special mention                 |                     |                     |                   |                   |                  |                  |                   |                   |
| (61 – 90 days and item          |                     |                     |                   |                   |                  |                  |                   |                   |
| well secured)                   | _                   | 6 417               | -                 | 6 417             | _                | (31)             |                   | 1 257             |
| Default                         | 70 589              | 61 627              | 476 145           | 608 361           | (208 348)        | (2)              | 400 011           | 238 926           |
| Sub-standard                    | 70 023              | 61 627              | 130 313           | 261 963           | (36 870)         | (2)              | 225 091           | 68 710            |
| Doubtful                        | 566                 | _                   | 240 827           | 241 393           | (108 580)        | -                | 132 813           | 66 579            |
| Loss                            | _                   | _                   | 105 005           | 105 005           | (62 898)         | _                | 42 107            | 103 637           |
| Total                           | 16 720 745          | 244 095             | 476 145           | 17 440 985        | (208 348)        | (43 727)         | 17 188 910        | 270 867           |

An analysis of core loans and advances to customers and impairments by counterparty type

| £'000  | Private<br>client,<br>professional<br>and HNW<br>individuals | Corporate<br>sector | Insurance,<br>financial<br>services<br>(excluding<br>sovereign) | Public<br>and<br>government<br>sector<br>(including<br>central banks) | Trade<br>finance<br>and other | Total core loans and advances to customers |
|--|--|---------------------|---|---|-------------------------------|--|
| At 30 September 2015                                 |  |                     |   |   |                               |  |
| Current core loans and advances                      | 9 419 330  | 5 110 857           | 1 097 540   | 408 153   | 234 927                       | 16 270 807                                 |
| Past due (1 – 60 days)                               | 77 134   | 13 877              | 21  | 1 021   | 7 653                         | 99 706                                     |
| Special mention                                      | 39 888   | 2 277               | 2   | 302   | _                             | 42 469                                     |
| Special mention (1 – 90 days)                        | 26 773   | 2 195               | _   | _   | _                             | 28 968                                     |
| Special mention (61 – 90 days and item well secured) | 13 115   | 82                  | 2   | 302   | _                             | 13 501                                     |
| Default  | 477 028  | 61 204              | 5 909   | 4 936   | 7 253                         | 556 330                                    |
| Sub-standard   | 238 281  | 22 236              | 2 689   | 829   | 194                           | 264 229                                    |
| Doubtful   | 150 735  | 37 427              | 3 215   | 3 744   | 7 059                         | 202 180                                    |
| Loss   | 88 012   | 1 541               | 5   | 363   | _                             | 89 921                                     |
| Total gross core loans and advances                  |  |                     |   |   |                               |  |
| to customers   | 10 013 380   | 5 188 215           | 1 103 472   | 414 412   | 249 833                       | 16 969 312                                 |
| Total impairments                                    | (201 209)  | (30 501)            | (387)   | (588)   | (5 908)                       | (238 593)                                  |
| Specific impairments                                 | (156 624)  | (28 242)            | (233)   | (586)   | (5 908)                       | (191 593)                                  |
| Portfolio impairments                                | (44 585)   | (2 259)             | (154)   | (2)   | _                             | (47 000)                                   |
| Net core loans and advances                          |  |                     |   |   |                               |  |
| to customers   | 9 812 171  | 5 157 714           | 1 103 085   | 413 824   | 243 925                       | 16 730 719                                 |
| At 31 March 2015                                     |  |                     |   |   |                               |  |
| Current core loans and advances                      | 9 581 985  | 5 400 581           | 1 211 033   | 237 114   | 219 443                       | 16 650 156                                 |
| Past due (1 – 60 days)                               | 95 386   | 3 696               | _   | 870   | 2 880                         | 102 832                                    |
| Special mention                                      | 77 859   | 1 623               | _   | -   | 154                           | 79 636                                     |
| Special mention (1 – 90 days)                        | 71 864   | 1 355               | _   | _   | _                             | 73 219                                     |
| Special mention (61 – 90 days and                    |  |                     |   |   |                               |  |
| item well secured)                                   | 5 995  | 268                 | _   | _   | 154                           | 6 417                                      |
| Default  | 529 638  | 64 225              | 244   | 4 793   | 9 461                         | 608 361                                    |
| Sub-standard   | 244 048  | 17 800              | _   | -   | 115                           | 261 963                                    |
| Doubtful   | 182 129  | 45 221              | 229   | 4 468   | 9 346                         | 241 393                                    |
| Loss   | 103 461  | 1 204               | 15  | 325   | -                             | 105 005                                    |
| Total gross core loans and advances                  |  |                     |   |   |                               |  |
| to customers   | 10 284 868   | 5 470 125           | 1 211 277   | 242 777   | 231 938                       | 17 440 985                                 |
| Total impairments                                    | (216 154)  | (28 325)            | (350)   | (847)   | (6 399)                       | (252 075)                                  |
| Specific impairments                                 | (174 498)  | (26 488)            | (150)   | (813)   | (6 399)                       | (208 348)                                  |
| Portfolio impairments                                | (41 656)   | (1 837)             | (200)   | (34)  | -                             | (43 727)                                   |
| Net core loans and advances to customers             | 10 068 714   | 5 441 800           | 1 210 927   | 241 930   | 225 539                       | 17 188 910                                 |

An analysis of core loans and advances by risk category at 30 September 2015

|  |                        | UK and Other |  |           |  |                        | So                | uthern Afric   | a                                    |  |  |
|--|------------------------|--------------|--|-----------|--|------------------------|-------------------|--|--------------------------------------|--|--|
| £'000  | Gross<br>core<br>loans |              | Aggregate<br>collateral<br>and other<br>credit<br>enhance-<br>ments on<br>defaults | Balance   | Income<br>statement<br>impair-<br>ments* | Gross<br>core<br>loans | Gross<br>defaults | Aggregate<br>collateral<br>and other<br>credit<br>enhance-<br>ments on<br>defaults | Balance<br>sheet<br>impair-<br>ments | Income<br>statement<br>impair-<br>ments* |  |
| Lending collateralised by property                       | 2 334 301              | 327 135      | 229 704  | (119 720) | (20 108)                                 | 1 930 257              | 60 022            | 60 372   | (18 307)                             | 1 656                                    |  |
| Commercial real estate                                   | 1 429 158              | 122 930      | 83 413   | (46 833)  | (13 757)                                 | 1 786 750              | 29 389            | 35 479   | (9 301)                              | 93                                       |  |
| Commercial real estate - investment                      | 1 199 640              | 70 601       | 59 814   | (15 077)  | (4 495)                                  | 1 562 288              | 10 813            | 17 800   | (2 660)                              | 204                                      |  |
| Commercial real estate  – development  Commercial vacant | 118 198                | 20 614       | 6 618  | (13 995)  | (365)                                    | 157 002                | 4 216             | 3 945  | (694)                                | (964)                                    |  |
| land and planning  | 111 320                | 31 715       | 16 981   | (17 761)  | (8 897)                                  | 67 460                 | 14 360            | 13 734   | (5 947)                              | 853                                      |  |
| Residential real estate                                  | 905 143                | 204 205      | 146 291  | (72 887)  | (6 351)                                  | 143 507                | 30 633            | 24 893   | (9 006)                              | 1 563                                    |  |
| Residential real estate – investment                     | 305 352                | 72 206       | 65 789   | (14 651)  | (2 270)                                  | -                      | -                 | _  | _                                    | _  |  |
| Residential real estate - development                    | 534 215                | 94 178       | 55 768   | (44 373)  | (2 709)                                  | 70 707                 | 20 868            | 17 745   | (5 262)                              | (3 353)                                  |  |
| Residential vacant land                                  | 05 570                 | 07.004       | 04.704   | (40.000)  | (4.070)                                  | 70.000                 | 0.705             | 7 4 40   | (0.744)                              | 4.040                                    |  |
| and planning   | 65 576                 | 37 821       | 24 734   | (13 863)  | (1 372)                                  | 72 800                 | 9 765             | 7 148  | (3 744)                              | 4 916                                    |  |
| High net worth and other private client lending          | 1 331 777              | 29 097       | 26 343   | (11 073)  | (7 537)                                  | 4 417 045              | 60 774            | 88 158   | (7 524)                              | (6 163)                                  |  |
| Mortgages  | 1 059 624              | 6 438        | 12 937   | -         | 102                                      | 2 497 798              | 22 604            | 35 510   | (1 659)                              | (860)                                    |  |
| High net worth and specialised lending                   | 272 153                | 22 659       | 13 406   | (11 073)  | (7 639)                                  | 1 919 247              | 38 170            | 52 648   | (5 865)                              | (5 303)                                  |  |
| Corporate and other lending                              | 3 719 235              | 30 345       | 22 651   | (7 717)   | (4 981)                                  | 3 236 697              | 48 957            | 29 046   | (27 252)                             | (9 157)                                  |  |
| Acquisition finance                                      | 776 846                | 912          | 912  | _         | 43                                       | 739 034                | 23 998            | 18 883   | (8 222)                              | (5 053)                                  |  |
| Asset-based lending                                      | 263 698                | _            | _  | _         | -  | 226 352                | 7 253             | 4 912  | (5 908)                              | (1 033)                                  |  |
| Fund finance   | 459 931                | _            | _  | _         | -  | -                      | _                 | _  | _                                    | -  |  |
| Other corporates and financial institutions and          |                        |              |  |           |  |                        |                   |  |                                      |  |  |
| governments  | 612 222                | _            | _  | _         | -  | 1 741 024              | 11 235            | 5 251  | (6 651)                              | (2 908)                                  |  |
| Asset finance  | 1 150 594              | 11 310       | 5 931  | (5 402)   | (2 277)                                  | 221 150                | _                 | _  | _                                    | 504                                      |  |
| Small ticket asset                                       |                        |              |  |           |  |                        |                   |  |                                      |  |  |
| finance  | 868 471                | 11 310       | 5 931  | (5 402)   | (2 277)                                  | 58 671                 | _                 | _  | -                                    | 11                                       |  |
| Large ticket asset                                       | 000 100                |              |  |           |  | 160 470                |                   |  |                                      | 400                                      |  |
| finance Project finance                                  | 282 123<br>442 237     | 4 416        | 4 416  | _         | (2 710)                                  | 162 479<br>282 676     |                   | _  | _                                    | 493<br>6 366                             |  |
| Resource finance   | 13 707                 | 13 707       | 11 392   | (2 315)   | (37)                                     | 262 676                | 6 471             | _  | (6 471)                              | (7 033)                                  |  |
| Portfolio impairments                                    | 13 / 0/                | 10 / 0/      | 11092  | (36 506)  | (07)                                     | 20 401                 | 04/1              | _  | (10 494)                             | (1 000)                                  |  |
| Total  | 7 385 313              | 386 577      | 278 698  | (175 016) | (32 626)                                 | 9 583 999              | 169 753           | 177 576  | (63 577)                             | (13 664)                                 |  |

<sup>\*</sup> Where a positive number represents a recovery.

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|            |          | Total group                           |                     |           |
|------------|----------|---------------------------------------|---------------------|-----------|
|            |          | Aggregate collateral and other credit | Balance             | Income    |
| Gross      |          | enhance-                              | sheet               | statement |
| core       | Gross    | ments on                              | impair-             | impair-   |
| loans      | defaults | defaults                              | ments               | ments*    |
|            |          |                                       |                     |           |
| 4 264 558  | 387 157  | 290 076                               | (138 027)           | (18 452)  |
| 3 215 908  | 152 319  | 118 892                               | (56 134)            | (13 664)  |
| 2 761 928  | 81 414   | 77 614                                | (17 737)            | (4 291)   |
| 275 200    | 24 830   | 10 563                                | (14 689)            | (1 329)   |
| 178 780    | 46 075   | 30 715                                | (23 708)            | (8 044)   |
| 1 048 650  | 234 838  | 171 184                               | (81 893)            | (4 788)   |
| 305 352    | 72 206   | 65 789                                | (14 651)            | (2 270)   |
| 604 922    | 115 046  | 73 513                                | (49 635)            | (6 062)   |
| 138 376    | 47 586   | 31 882                                | (17 607)            | 3 544     |
|            |          |                                       |                     |           |
| 5 748 822  | 89 871   | 114 501                               | (18 597)            | (13 700)  |
| 3 557 422  | 29 042   | 48 447                                | (1 659)             | (758)     |
| 2 191 400  | 60 829   | 66 054                                | (16 938)            | (12 942)  |
| 6 955 932  | 79 302   | 51 697                                | (34 969)            | (14 138)  |
| 1 515 880  | 24 910   | 19 795                                | (8 222)             | (5 010)   |
| 490 050    | 7 253    | 4 912                                 | (5 908)             | (1 033)   |
| 459 931    | _        | -                                     | _                   | -         |
| 2 353 246  | 11 235   | 5 251                                 | (6 651)             | (2 908)   |
| 1 371 744  | 11 310   | 5 931                                 | (5 402)             | (1 773)   |
| 927 142    | 11 310   | 5 931                                 | (5 402)             | (2 266)   |
| 444 602    | _        | _                                     | _                   | 493       |
| 724 913    | 4 416    | 4 416                                 | _                   | 3 656     |
| 40 168     | 20 178   | 11 392                                | (8 786)<br>(47 000) | (7 070)   |
| 16 969 312 | 556 330  | 456 274                               | (238 593)           | (46 290)  |
|            |          |                                       |                     |           |

An analysis of core loans and advances by risk category at 31 March 2015

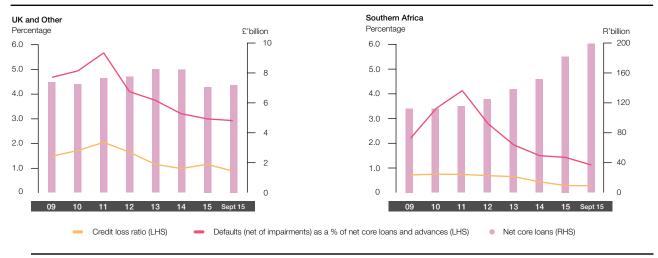
| An analysis of core loans                                    |                        |                   | JK and Othe  |           |  | Southern Africa        |                   |  |                                      |  |  |
|--|------------------------|-------------------|--|-----------|--|------------------------|-------------------|--|--------------------------------------|--|--|
| £,000  | Gross<br>core<br>loans | Gross<br>defaults | Aggregate<br>collateral<br>and other<br>credit<br>enhance-<br>ments on<br>defaults | Balance   | Income<br>statement<br>impair-<br>ments* | Gross<br>core<br>loans | Gross<br>defaults | Aggregate<br>collateral<br>and other<br>credit<br>enhance-<br>ments on<br>defaults | Balance<br>sheet<br>impair-<br>ments | Income<br>statement<br>impair-<br>ments* |  |
| Lending collateralised by property                           | 2 318 053              | 343 229           | 233 676  | (134 451) | (65 477)                                 | 2 115 857              | 72 994            | 72 462   | (19 791)                             | (10 055)                                 |  |
| Commercial real estate                                       | 1 510 506              | 122 886           | 79 588   | (51 517)  | (31 193)                                 | 1 942 835              | 36 261            | 41 200   | (10 219)                             | (8 061)                                  |  |
| Commercial real estate – investment Commercial real estate   | 1 229 217              | 58 142            | 50 302   | (11 752)  | (18 918)                                 | 1 726 158              | 15 370            | 24 658   | (1 746)                              | (2 100)                                  |  |
| <ul><li>development</li><li>Commercial vacant</li></ul>      | 147 707                | 20 129            | 6 544  | (13 585)  | (4 953)                                  | 131 974                | 4 020             | 4 217  | (321)                                | (209)                                    |  |
| land and planning  | 133 582                | 44 615            | 22 742   | (26 180)  | (7 322)                                  | 84 703                 | 16 871            | 12 325   | (8 152)                              | (5 752)                                  |  |
| Residential real estate                                      | 807 547                | 220 343           | 154 088  | (82 934)  | (34 284)                                 | 173 022                | 36 733            | 31 262   | (9 572)                              | (1 994)                                  |  |
| Residential real estate – investment                         | 292 089                | 53 911            | 50 294   | (10 756)  | (5 738)                                  | -                      | -                 | _  | -                                    | -  |  |
| Residential real estate  – development                       | 425 258                | 116 163           | 74 975   | (50 571)  | (14 638)                                 | 88 448                 | 19 262            | 18 510   | (2 755)                              | (84)                                     |  |
| Residential vacant land and planning                         | 90 200                 | 50 269            | 28 819   | (21 607)  | (13 908)                                 | 84 574                 | 17 471            | 12 752   | (6 817)                              | (1 910)                                  |  |
| High net worth and other private client lending              | 1 203 489              | 30 113            | 29 012   | (11 048)  | (12 139)                                 | 4 647 469              | 83 302            | 106 385  | (9 208)                              | (1 741)                                  |  |
| Mortgages High net worth and specialised lending             | 952 617<br>250 872     | 7 977             | 13 015   | (914)     | (1 091)                                  | 2 764 265<br>1 883 204 | 25 663<br>57 639  | 41 973<br>64 412   | (2 472)                              | (428)                                    |  |
| Corporate and other lending                                  | 3 728 019              | 26 772            | 18 009   | (8 763)   | (13 093)                                 |                        | 51 951            | 28 714   | (25 087)                             | (15 563)                                 |  |
| Acquisition finance  | 731 195                | _                 | _  | _         | 1 231                                    | 906 000                | 26 784            | 17 389   | (12 392)                             | (10 422)                                 |  |
| Asset-based lending  | 241 859                | _                 | _  | _         | -  | 206 814                | 9 461             | 6 527  | (6 399)                              | (2 055)                                  |  |
| Fund finance Other corporates and financial institutions and | 495 037                | _                 | -  | _         | -  | -                      | _                 | -  | -                                    | -  |  |
| governments  | 719 049                | _                 | _  | _         | (3 091)                                  | 1 728 443              | 14 731            | 4 757  | (5 360)                              | (3 187)                                  |  |
| Asset finance  | 1 119 165              | 8 346             | 3 642  | (4 704)   | (5 464)                                  | 246 702                | 3                 | 41   | 37                                   | (1 245)                                  |  |
| Small ticket asset finance                                   | 835 773                | 8 346             | 3 642  | (4 704)   | (5 464)                                  | 68 319                 | 3                 | 41   | 37                                   | (932)                                    |  |
| Large ticket asset finance                                   | 283 392                | _                 | _  | _         | _  | 178 383                | _                 | _  | _                                    | (313)                                    |  |
| Project finance  | 407 577                | 4 289             | 2 585  | (1 704)   | (719)                                    | 311 357                | 972               | _  | (973)                                | 1 346                                    |  |
| Resource finance   | 14 137                 | 14 137            | 11 782   | (2 355)   | (5 050)                                  | 28 782                 | _                 | _  | _                                    | _  |  |
| Portfolio impairments  |                        |                   |  | (34 182)  |  |                        |                   |  | (9 545)                              |  |  |
| Total  | 7 249 561              | 400 114           | 280 697  | (188 444) | (90 709)                                 | 10 191 424             | 208 247           | 207 561  | (63 631)                             | (27 359)                                 |  |

<sup>\*</sup> Where a positive number represents a recovery.

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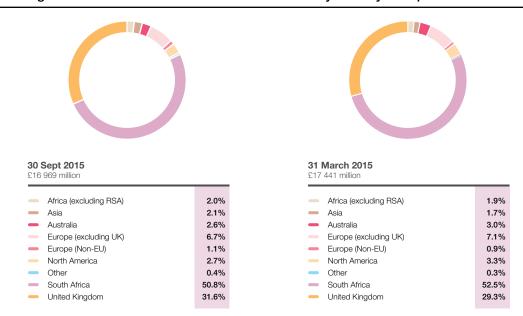
|            |          | Total group                           |                     |           |
|------------|----------|---------------------------------------|---------------------|-----------|
|            |          | Aggregate collateral and other credit | Balance             | Income    |
| Gross      |          | enhance-                              | sheet               | statement |
| core       | Gross    | ments on                              | impair-             | impair-   |
| loans      | defaults | defaults                              | ments               | ments*    |
|            |          |                                       |                     |           |
| 4 433 910  | 416 223  | 306 138                               | (154 242)           | (75 532)  |
| 3 453 341  | 159 147  | 120 788                               | (61 736)            | (39 254)  |
| 2 955 375  | 73 512   | 74 960                                | (13 498)            | (21 018)  |
| 279 681    | 24 149   | 10 761                                | (13 906)            | (5 162)   |
| 218 285    | 61 486   | 35 067                                | (34 332)            | (13 074)  |
| 980 569    | 257 076  | 185 350                               | (92 506)            | (36 278)  |
| 292 089    | 53 911   | 50 294                                | (10 756)            | (5 738)   |
| 513 706    | 135 425  | 93 485                                | (53 326)            | (14 722)  |
| 174 774    | 67 740   | 41 571                                | (28 424)            | (15 818)  |
|            |          |                                       |                     |           |
| 5 850 958  | 113 415  | 135 397                               | (20 256)            | (13 880)  |
| 3 716 882  | 33 640   | 54 988                                | (3 386)             | (1 519)   |
| 2 134 076  | 79 775   | 80 409                                | (16 870)            | (12 361)  |
| 7 156 117  | 78 723   | 46 723                                | (33 850)            | (28 656)  |
| 1 637 195  | 26 784   | 17 389                                | (12 392)            | (9 191)   |
| 448 673    | 9 461    | 6 527                                 | (6 399)             | (2 055)   |
| 495 037    | -        | -                                     | -                   | -         |
| 2 447 492  | 14 731   | 4 757                                 | (5 360)             | (6 278)   |
| 1 365 867  | 8 349    | 3 683                                 | (4 667)             | (6 709)   |
| 904 092    | 8 349    | 3 683                                 | (4 667)             | (6 396)   |
| 461 775    | _        | _                                     | _                   | (313)     |
| 718 934    | 5 261    | 2 585                                 | (2 677)             | 627       |
| <br>42 919 | 14 137   | 11 782                                | (2 355)<br>(43 727) | (5 050)   |
| 17 440 985 | 608 361  | 488 258                               | (252 075)           | (118 068) |

### Asset quality trends



#### **Additional information**

### An analysis of gross core loans and advances to customers by country of exposure



### Collateral

A summary of total collateral is provided in the table below.

|   | Collateral I                  | neld against                             |            |
|---|-------------------------------|--|------------|
| £,000                                     | Core<br>loans and<br>advances | Other credit and counterparty exposures* | Total      |
| At 30 September 2015                      |                               |  |            |
| Eligible financial collateral             | 2 248 507                     | 1 377 310                                | 3 625 817  |
| Listed shares                             | 1 979 543                     | 538 252                                  | 2 517 795  |
| Cash                                      | 196 403                       | 234 570                                  | 430 973    |
| Debt securities issued by sovereigns      | 72 561                        | 604 488                                  | 677 049    |
| Property charge                           | 16 800 198                    | 250 425                                  | 17 050 623 |
| Residential property                      | 8 358 310                     | 245 264                                  | 8 603 574  |
| Residential development                   | 833 023                       | _  | 833 023    |
| Commercial property development           | 700 124                       | 5 161                                    | 705 285    |
| Commercial property investments           | 6 908 741                     | -  | 6 908 741  |
| Other collateral                          | 6 056 849                     | 878 919                                  | 6 935 768  |
| Unlisted shares                           | 776 240                       | _  | 776 240    |
| Charges other than property               | 506 559                       | 814 385                                  | 1 320 944  |
| Debtors, stock and other corporate assets | 2 338 779                     | _  | 2 338 779  |
| Guarantees                                | 1 882 706                     | 1 081                                    | 1 883 787  |
| Other                                     | 552 565                       | 63 453                                   | 616 018    |
| Total collateral                          | 25 105 554                    | 2 506 654                                | 27 612 208 |
| At 31 March 2015                          |                               |  |            |
| Eligible financial collateral             | 2 295 543                     | 2 310 860                                | 4 606 403  |
| Listed shares                             | 2 055 962                     | 1 133 577                                | 3 189 539  |
| Cash                                      | 118 390                       | 535 064                                  | 653 454    |
| Debt securities issued by sovereigns      | 121 191                       | 642 219                                  | 763 410    |
| Property charge                           | 16 987 602                    | 259 789                                  | 17 247 391 |
| Residential property                      | 8 579 139                     | 254 565                                  | 8 833 704  |
| Residential development                   | 554 920                       | _  | 554 920    |
| Commercial property development           | 674 921                       | 5 224                                    | 680 145    |
| Commercial property investments           | 7 178 622                     | -  | 7 178 622  |
| Other collateral                          | 6 942 551                     | 757 079                                  | 7 699 630  |
| Unlisted shares                           | 940 251                       | _  | 940 251    |
| Charges other than property               | 576 953                       | 729 614                                  | 1 306 567  |
| Debtors, stock and other corporate assets | 2 565 083                     | _  | 2 565 083  |
| Guarantees                                | 1 505 080                     | 833                                      | 1 505 913  |
| Other                                     | 1 355 184                     | 26 632                                   | 1 381 816  |
| Total collateral                          | 26 225 696                    | 3 327 728                                | 29 553 424 |

<sup>\*</sup> A large percentage of these exposures (for example bank placements) are to highly rated financial institutions where limited collateral would be required due to the nature of the exposure.

**Equity and** investment risk in the banking book represents a moderate percentage of our total assets and is managed within appropriate risk limits

### Equity and investment risk in the banking book

### **Equity and investment risk** description

Equity and investment risk in the banking book arises primarily from the following activities conducted within the group:

Principal Investments (Private Equity and Direct Investments): investments are selected based on the track record of management, the attractiveness of the industry and the ability to build value for the existing business by implementing an agreed strategy. In addition, as a result of our local market knowledge and investment banking expertise, we are well positioned to take direct positions in listed shares where we believe

that the market is mispricing the value of the underlying portfolio with the intention to stimulate corporate activity. In South Africa, we also continue to pursue opportunities to help create and grow black-owned and controlled companies

- Lending transactions: the manner in which we structure certain transactions results in equity, warrant and profit shares being held, predominantly within unlisted companies
- Property activities: we source development, investment and trading opportunities to create value and trade for profit within agreed risk parameters
- Central Funding: in South Africa Central Funding is the custodian of certain equity and property investments.

#### Valuation and accounting methodologies

The tables below provide an analysis of income and revaluations recorded with respect to these investments.

| For the six months to 30 September 2015 £'000 |            | Fair value<br>through |           |        |        |
|---|------------|-----------------------|-----------|--------|--------|
| Country/category                              | Unrealised | Realised              | Dividends | Total  | equity |
| Unlisted investments                          | 22 457     | 28 036                | 20 499    | 70 992 | 1 008  |
| UK and Other                                  | (7 706)    | 12 534                | 12 486    | 17 314 | 932    |
| Southern Africa                               | 30 163     | 15 502                | 8 013     | 53 678 | 76     |
| Listed equities                               | 20 946     | (9 207)               | 1 704     | 13 443 | 549    |
| UK and Other                                  | 16 049     | (9 177)               | _         | 6 872  | 273    |
| Southern Africa                               | 4 897      | (30)                  | 1 704     | 6 571  | 276    |
| Investment and trading properties^            | (4 861)    | 9 085                 | _         | 4 224  | -      |
| UK and Other                                  | 880        | (208)                 | _         | 672    | _      |
| Southern Africa                               | (5 741)    | 9 293                 | -         | 3 552  | -      |
| Warrants, profit shares and other             |            |                       |           |        |        |
| embedded derivatives                          | (2 017)    | 9 381                 | -         | 7 364  | -      |
| UK and Other                                  | (1 482)    | 3 478                 | _         | 1 996  | _      |
| Southern Africa                               | (535)      | 5 903                 | -         | 5 368  | -      |
| Total   | 36 525     | 37 295                | 22 203    | 96 023 | 1 557  |

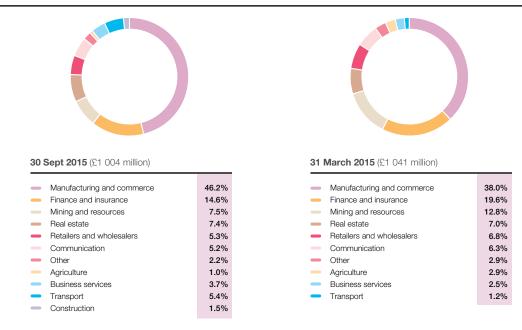
<sup>^</sup> For the purposes of the above analysis, the exposures arising from the consolidation of the Investec Property Fund have been reflected at the level of our economic ownership, being 33.2%. It is noted that the ultimate impact on the income statement reflects the group's net attributable earnings from the investment.

| For the year to 31 March 2015 £'000        |            | Fair value<br>through |           |          |        |
|--|------------|-----------------------|-----------|----------|--------|
| Country/category                           | Unrealised | Realised              | Dividends | Total    | equity |
| Unlisted investments                       | 8 940      | 85 624                | 24 618    | 119 182  | 709    |
| UK and Other                               | (25 673)   | 60 017                | 5 106     | 39 450   | 709    |
| Southern Africa                            | 34 613     | 25 607                | 19 512    | 79 732   | -      |
| Listed equities                            | 20 515     | 357                   | 6 068     | 26 940   | 100    |
| UK and Other                               | 19 770     | 1 505                 | 772       | 22 047   | 425    |
| Southern Africa                            | 745        | (1 148)               | 5 296     | 4 893    | (325)  |
| Investment and trading properties^         | 6 727      | 21 747                | -         | 28 474   | -      |
| UK and Other                               | 8 664      | 2 354                 | _         | 11 018   | -      |
| Southern Africa                            | (1 937)    | 19 393                | _         | 17 456   | -      |
| Warrants, profit shares and other embedded |            |                       |           |          |        |
| derivatives                                | (76 947)   | 19 628                | -         | (57 319) | -      |
| UK and Other                               | (70 947)   | 1 873                 | _         | (69 074) | -      |
| Southern Africa                            | (6 000)    | 17 755                | _         | 11 755   | -      |
| Total                                      | (40 765)   | 127 356               | 30 686    | 117 277  | 809    |

<sup>^</sup> For the purposes of the above analysis, the exposures arising from the consolidation of the Investec Property Fund have been reflected at the level of our economic ownership, being 33.1% in March 2015. It is noted that the ultimate impact on the income statement reflects the group's net attributable earnings from the investment.

#### **Additional information**

# An analysis of the investment portfolio, warrants, profit shares and other embedded derivatives by industry of exposure



#### Summary of investments held and stress testing analyses

The balance sheet value of investments is indicated in the table below.

| £'000<br>Country/category                              | On-balance<br>sheet<br>value of<br>investments<br>30 Sept<br>2015 | Valuation<br>change<br>stress test<br>30 Sept<br>2015* | On-balance<br>sheet<br>value of<br>investments<br>31 March<br>2015 | Valuation<br>change<br>stress test<br>31 March<br>2015* |
|--|---|--|--|---|
| Unlisted investments                                   | 797 241   | 119 586  | 810 031  | 121 505   |
| UK and Other   | 310 176   | 46 526   | 287 821  | 43 173  |
| Southern Africa  | 487 065   | 73 060   | 522 210  | 78 332  |
| Listed equities  | 160 566   | 40 142   | 178 541  | 44 635  |
| UK and Other   | 99 082  | 24 771   | 113 120  | 28 280  |
| Southern Africa  | 61 485  | 15 371   | 65 421   | 16 355  |
| Total listed equities and unlisted investments**       | 957 807   | 159 728  | 988 572  | 166 140   |
| UK and Other   | 409 258   | 71 297   | 400 941  | 71 453  |
| Southern Africa  | 548 549   | 88 431   | 587 631  | 94 687  |
| Investment and trading properties^                     | 482 462   | 68 036   | 550 367  | 76 641  |
| UK and Other   | 161 074   | 26 384   | 191 499  | 31 726  |
| Southern Africa  | 321 388   | 41 652   | 358 868  | 44 915  |
| Warrants, profit shares and other embedded derivatives | 45 766  | 16 018   | 52 719   | 18 452  |
| UK and Other   | 32 032  | 11 211   | 36 111   | 12 639  |
| Southern Africa  | 13 734  | 4 807  | 16 608   | 5 813   |
| Total  | 1 486 035   | 243 782  | 1 591 658  | 261 233   |

<sup>\*\*</sup> Includes the investment portfolio and non-current assets classified as held for sale lines as per the balance sheet.

<sup>\*</sup> In order to assess our earnings sensitivity to a movement in the valuation of these investments, the following stress testing parameters are applied.

| Stress test values applied                             |     |
|--|-----|
| Unlisted investments                                   | 15% |
| Listed equities  | 25% |
| Trading properties                                     | 20% |
| Investment properties                                  | 10% |
| Warrants, profit shares and other embedded derivatives | 35% |

### Stress testing summary

Based on the information at 30 September 2015, as reflected above, we could have a £244 million reversal in revenue (which assumes a year in which there is a 'severe stress scenario' simultaneously across all asset classes). This would not cause the group to report a

loss, but could have a significantly negative impact on earnings for that period. The probability of all these asset classes in all geographies in which we operate being negatively impacted at the same time is very low, although the probability of listed equities being negatively impacted at the same time is very high.

<sup>^</sup> For the purposes of the above analysis, the exposures arising from the consolidation of the Investec Property Fund have been reflected at the level of our economic ownership, being 33.2% (March 2015: 33.1%).

# Securitisation/structured credit activities exposures

#### Overview

The group's definition of securitisation/ structured credit activities (as explained below) is wider than the definition as applied for regulatory capital purposes, which largely focuses on those securitisations in which the group has achieved significant risk transfer. We, however, believe that the information provided below is meaningful in that it groups all these related activities in order for a reviewer to obtain a fuller picture of the activities that we have conducted in this space. Some of the information provided below overlaps with the group's credit and counterparty exposure information. Refer to page 113 for the balance sheet and credit risk classification.

The group applies the standardised approach in the assessment of regulatory capital for securitisation exposures within its banking book and trading book. The trading book exposures at 30 September 2015 are not regarded as material, and therefore no further information is disclosed for these exposures.

The information below sets out the initiatives we have focused on over the past few years, albeit that most of these business lines have been curtailed given the changes in the securitisation market and given the strategic divestments Investec has undertaken last year.

#### **UK and Other**

The bank plays an originator role in the securitisation of assets it has originated. To date these have largely been traditional securitisations of residential mortgages originated through the Kensington business which was disposed of in January 2015. For regulatory purposes, structured entities are not consolidated where significant risk in the structured entities has been transferred to third parties. The positions we continue to hold in the securitisation will be either risk-weighted and/or deducted from capital.

The bank has no securitisations backed by revolving exposures.

Fitch Ratings, Moody's, S&P and DBRS have been involved in rating these abovementioned transactions.

We hold rated structured credit instruments (including resecuritisation exposures). These exposures are largely in the UK and amount to £270 million at 30 September 2015 (31 March 2015: £317 million). This is intended as a hold to maturity portfolio rather than a trading portfolio. Therefore, since our commercial intention is to hold the assets to maturity, the portfolio will be valued on an amortised cost basis. These investments are risk weighted for regulatory capital purposes.

#### **South Africa**

In South Africa, our securitisation business was established over 15 years ago. Over this time, we have arranged a number of residential and commercial mortgage-backed programmes, asset-backed commercial paper conduits (ABCP), and third party securitisations.

Historically, we have also assisted in the development of select securitisation platforms with external third party originating intermediaries. Our exposure to these platforms has reduced and been sold down over the last few years and at present we have a single limited warehouse funding line to one platform.

Furthermore, we are sponsor to and provide a standby liquidity facility to Private Mortgages 1. This facility, which totalled R0.2 billion at 30 September 2015 (31 March 2015: R0.2 billion), has not been drawn on and is reflected as off-balance sheet contingent exposures in terms of our credit analysis. Refer to page 138.

We have also sought out select opportunities in the credit/debt markets and traded and purchased in structured credit. These have largely been rated instruments within the UK and Europe, totalling R1.7 billion at 30 September 2015 (31 March 2015: R1.4 billion). These investments are risk weighted for regulatory capital purposes.

In addition, we have own originated, securitised assets in our Private Client business in South Africa. The primary

motivations for the securitisation of assets within our Private Client division are to:

- Provide an alternative source of funding
- Act as a mechanism to transfer risk
- Leverage returns through the retention of equity tranches in low default rate portfolios.

Total assets that have been originated and securitised by the Private Client division amount to R9.7 billion at 30 September 2015 (31 March 2015: R8.1 billion) and consist of residential mortgages (R9.7 billion). Within these securitisation vehicles loans greater than 90 days in arrears amounted to R21.8 million.

#### Credit analysis

In terms of our analysis of our credit and counterparty risk, exposures arising from securitisation/structured credit activities reflect only those exposures to which we consider ourselves to be at risk.

In addition, assets that have been securitised by our Private Client division are reflected as part of our core lending exposures and not our securitisation/ structured credit exposures as we believe this reflects the true nature and intent of these exposures and activities.

| Nature of exposure/activity  | Exposure<br>30 Sept<br>2015<br>£'million | Exposure<br>31 March<br>2015<br>£'million | Balance sheet and credit risk classification  | Asset quality  – relevant comments  |
|--|--|---|---|---|
| Structured credit*   | 362                                      | 437                                       | Other debt securities, other  |   |
| Rated  | 350                                      | 395                                       | loans and advances, and other   |   |
| Unrated  | 12                                       | 42  | securitised assets  |   |
| Loans and advances to<br>customers and third party<br>intermediary originating<br>platforms (mortgage loans) (with<br>the potential to be securitised) | 182                                      | 180                                       | Other loans and advances  |   |
| Private Client division assets which have been securitised   | 463                                      | 449                                       | Own originated loans and advances to customers securitised  | Analysed as part of the group's overall asset quality on core loans and advances as reflected on page 121 |
| South Africa – liquidity facilities provided to third party corporate securitisation vehicles  | 10                                       | 11  | Off-balance sheet credit exposure<br>as these facilities have remained<br>undrawn and reflect a contingent<br>liability of the bank |   |

#### \*Analysis of rated and unrated structured credit

|                                 | 30      | September 20 | 15    | 31 March 2015 |         |       |  |
|---------------------------------|---------|--------------|-------|---------------|---------|-------|--|
| £'million                       | Rated** | Unrated      | Total | Rated         | Unrated | Total |  |
| US corporate loans              | 136     | -            | 136   | 118           | _       | 118   |  |
| UK and European RMBS            | 172     | 9            | 181   | 222           | 29      | 251   |  |
| UK and European CMBS            | -       | _            | -     | 6             | 4       | 10    |  |
| UK and European corporate loans | 36      | 3            | 39    | 42            | 9       | 51    |  |
| Australian RMBS                 | 6       | _            | 6     | 7             | _       | 7     |  |
| Total                           | 350     | 12           | 362   | 395           | 42      | 437   |  |
| Investec plc                    | 270     | 9            | 279   | 317           | 33      | 350   |  |
| Investec Limited                | 80      | 3            | 83    | 78            | 9       | 87    |  |

<sup>\*\*</sup>Further analysis of rated structured credit at 30 September 2015

|                            |     |     |    |     |    |   | CCC and |       |
|----------------------------|-----|-----|----|-----|----|---|---------|-------|
| £'million                  | AAA | AA  | Α  | BBB | ВВ | В | below   | Total |
| US corporate loans         | 73  | 21  | 35 | 7   | _  | _ | _       | 136   |
| UK and European RMBS       | 33  | 62  | 47 | 17  | 10 | _ | 3       | 172   |
| UK and European corporate  |     |     |    |     |    |   |         |       |
| loans                      | 16  | 9   | 10 | 1   | _  | _ | _       | 36    |
| Australian RMBS            | _   | 6   | _  | _   | _  | _ | _       | 6     |
| Total at 30 September 2015 | 122 | 98  | 92 | 25  | 10 | - | 3       | 350   |
| Total at 31 March 2015     | 64  | 163 | 82 | 53  | 11 | _ | 22      | 395   |

# Market risk in the trading book

# Traded market risk description

Traded Market Risk is a measure of potential change in the value of a portfolio of instruments as a result of changes in the financial environment (resulting from changes in underlying market risk factors, such as interest rates, equity markets, bond markets, commodity markets, exchange rates and volatilities) between now and a future point in time. The Market Risk Management team identifies, quantifies and manages the effects of these potential changes in accordance with Basel and policies determined by the board.

Within our trading activities, we act as principal with clients or the market. Market risk, therefore, exists where we have taken on principal positions, resulting from proprietary trading, market making, arbitrage, underwriting and investments in the foreign exchange, capital and money markets. The focus of these businesses is primarily on supporting client activity. Our strategic intent is that proprietary trading should be limited and that trading should be conducted largely to facilitate clients in deal execution.

# Management and measurement of traded market risk

Market Risk Management teams review the market risks on our books. Detailed risk reports are produced daily for each trading desk and for the aggregate risk of the trading book.

These reports are distributed to management and traders. There is a formal process for management recognition and authorisation for any risk excesses incurred. The production of risk reports allows for the monitoring of every instrument traded against prescribed limits. Valuation models for new instruments or products are independently validated by Market Risk before trading can commence. Each traded instrument undergoes various stresses to assess potential losses. Each trading desk is monitored on an overall basis as an additional control. Trading limits are generally tiered with the most liquid and least 'risky' instruments being assigned the largest limits.

The Market Risk Management teams review a profit attribution, where our daily traded revenue is attributed to the various underlying risk factors on a day-to-day basis. An understanding of the sources of profit and loss is essential to understanding the risks of the business.

Measurement techniques used to quantify market risk arising from our trading activities include sensitivity analysis, value at risk (VaR), stressed VaR (sVaR), expected tail loss (ETL) and extreme value theory (EVT). Stress testing and scenario analysis are used to simulate extreme conditions to supplement these core measures.

VaR numbers are monitored daily at the 95%, 99% and 100% (maximum loss) confidence intervals, with limits set at the 95% confidence interval. ETLs are also monitored daily at the 95% and 99% levels. Scenario analysis considers the impact of a significant market event on our current trading portfolios. We consider the impact for the 10 days after the event, not merely the instantaneous shock to the markets. Included in our scenario analysis are for example the following: October 1987 (Black Monday), 11 September 2001, the December Rand crisis in 2001 and the Lehmans crisis. We also consider the impact of extreme yet plausible future economic events on the trading portfolio as well as possible worst case (not necessarily plausible) scenarios. Scenario analysis is done once a week and is included in the data presented to ERRF.

All VaR models, while forward-looking, are based on past events and depend on the quality of available market data. The accuracy of the VaR model as a predictor of potential loss is continuously monitored through backtesting. This involves comparing the hypothetical (clean) trading revenues arising from the previous day's closing positions with the one-day VaR calculated for the previous day on these same positions. If the revenue is negative and exceeds the one-day VaR, a 'backtesting breach' is considered to have occurred. Over time we expect the average rate of observed backtesting breaches to be consistent with the percentile of the VaR statistic being tested.

In South Africa, we have internal model approval from the SARB and so trading capital is calculated as a function of the 99% 10-day VaR as well as the 99% 10-day sVaR. Backtesting results and a detailed stress-testing pack are submitted to the regulator on a monthly basis. In the UK, the market risk capital requirement is measured using an internal risk management model, approved by the PRA, for netting certain parts of the portfolio, while the capital requirements of the whole portfolio are calculated using standard rules.

The graphs that follow show the result of backtesting total daily VaR against profit and loss figures for our trading activities over the reporting period. The values shown are for the 99% one-day VaR, i.e. 99% of the time, the total trading activities will not be expected to lose more than the values depicted below. Based on these graphs, we can gauge the accuracy of the VaR figures.

#### VaR

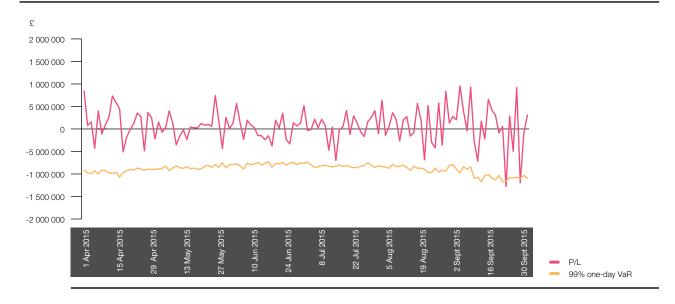
|                                    |            | 30 September 2015 |      |     |          | 31 March 2015 |      |     |  |
|------------------------------------|------------|-------------------|------|-----|----------|---------------|------|-----|--|
|                                    | Period end | Average           | High | Low | Year end | Average       | High | Low |  |
| UK and Other<br>(using 95% VaR)    |            |                   |      |     |          |               |      |     |  |
| Equities (£'000)                   | 554        | 537               | 699  | 412 | 524      | 573           | 825  | 436 |  |
| Foreign exchange (£'000)           | 33         | 33                | 81   | 15  | 23       | 20            | 64   | 1   |  |
| Interest rates (£'000)             | 188        | 219               | 559  | 136 | 495      | 300           | 536  | 197 |  |
| Consolidated (£'000)*              | 577        | 581               | 719  | 488 | 691      | 617           | 921  | 475 |  |
| Southern Africa<br>(using 95% VaR) |            |                   |      |     |          |               |      |     |  |
| Commodities (R'million)            | 0.1        | 0.1               | 0.2  | _   | -        | 0.1           | 0.5  | -   |  |
| Equities (R'million)               | 2.4        | 2.4               | 5.8  | 1.2 | 1.7      | 2.7           | 6.7  | 0.7 |  |
| Foreign exchange (R'million)       | 3.2        | 2.8               | 6.4  | 1.4 | 3.0      | 3.1           | 5.9  | 1.1 |  |
| Interest rates (R'million)         | 1.3        | 1.3               | 3.0  | 0.6 | 2.7      | 1.6           | 3.5  | 0.9 |  |
| Consolidated (R'million)*          | 4.2        | 4.2               | 8.5  | 2.1 | 3.5      | 4.4           | 7.7  | 1.7 |  |

<sup>\*</sup> The consolidated VaR for each entity is lower than the sum of the individual VaRs. This arises from the consolidation offset between various asset classes (diversification).

#### **UK and Other**

The average VaR utilisation for the six months to 30 September 2015 was lower than for 31 March 2015, as a result of a decrease in the interest rate risk run across all trading businesses. Using hypothetical (clean) profit and loss data for backtesting resulted two exceptions at the 99% confidence level, i.e. where the loss was greater than the 99% one-day VaR. This is one exception more than expected at the 99% level and is due to increased equity volatility during August and September 2015.

### 99% one-day VaR backtesting

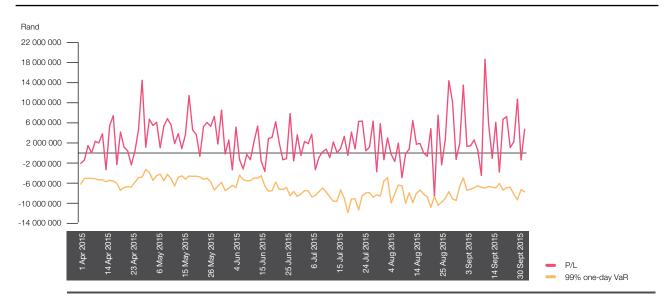


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#### **Southern Africa**

VaR for the six months to 30 September 2015 increased moderately during the period. Using hypothetical (clean) profit and loss data for backtesting resulted in one exception (as shown in the graph below), which is in line with the one exception that a 99% VaR implies. The exception was due to normal trading losses.

### 99% one-day VaR backtesting



### **ETL**

|                   | UK and<br>Other<br>95%<br>(one-day)<br>£'000 | Southern<br>Africa<br>95%<br>(one-day)<br>R'million |
|-------------------|--|---|
| 30 September 2015 |  |   |
| Equities          | 735  | 4.9   |
| Foreign exchange  | 46   | 5.1   |
| Interest rates    | 213  | 2.0   |
| Consolidated*     | 774  | 7.0   |
| 31 March 2015     |  |   |
| Equities          | 663  | 2.5   |
| Foreign exchange  | 34   | 4.4   |
| Interest rates    | 717  | 3.8   |
| Consolidated*     | 874  | 5.1   |

<sup>\*</sup> The consolidated ETL for each entity is lower than the sum of the individual ETLs. This arises from the correlation offset between various asset classes.

#### Stress testing

The table below indicates the potential losses that could arise if the portfolio is stress tested under extreme market conditions. The method used is known as extreme value theory (EVT), the reported stress scenario below calculates the 99% EVT which is a 1-in-8 year possible loss event. These numbers do not assume normality but rather rely on fitting a distribution to the tails of the distribution.

|                                 | 30 September 2015 |         |       | 31 March<br>2015 |          |
|---------------------------------|-------------------|---------|-------|------------------|----------|
|                                 | Period end        | Average | High  | Low              | Year end |
| UK and Other (using 99% EVT)    |                   |         |       |                  |          |
| Equities (£'000)                | 1 631             | 1 258   | 2 275 | 761              | 1 658    |
| Foreign exchange (£'000)        | 93                | 82      | 221   | 37               | 102      |
| Interest rates (£'000)          | 327               | 546     | 1 312 | 280              | 1 676    |
| Consolidated (£'000)**          | 1 787             | 1 261   | 2 222 | 827              | 1 413    |
| Southern Africa (using 99% EVT) |                   |         |       |                  |          |
| Commodities (R'million)         | 0.1               | 0.2     | 1.9   | _                | 0.1      |
| Equities (R'million)            | 9.5               | 7.2     | 29.0  | 3.0              | 9.6      |
| Foreign exchange (R'million)    | 13.0              | 13.5    | 72.2  | 4.4              | 16.2     |
| Interest rates (R'million)      | 4.5               | 5.4     | 9.5   | 2.1              | 7.7      |
| Consolidated (R'million)**      | 12.3              | 13.7    | 53.9  | 5.2              | 13.5     |

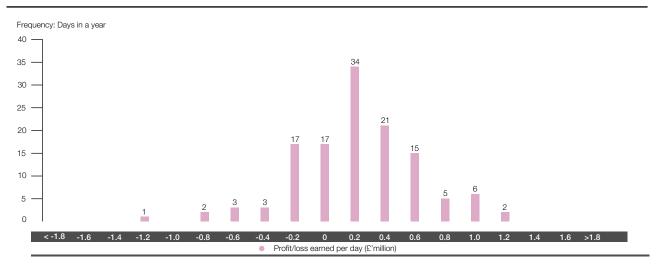
<sup>\*\*</sup> The consolidated stress testing for each entity is lower than the sum of the individual stress test numbers. This arises from the correlation offset between various asset classes (diversification).

#### **Profit and loss histograms**

#### **UK and Other**

The histogram below illustrates the distribution of revenue during the period for our trading businesses. The distribution is skewed to the profit side and the graph shows that a positive trading revenue was realised on 83 days out of a total of 126 days in the trading business. The average daily trading revenue generated for the six months to 30 September 2015 was £119 423 (31 March 2015: £162 486).

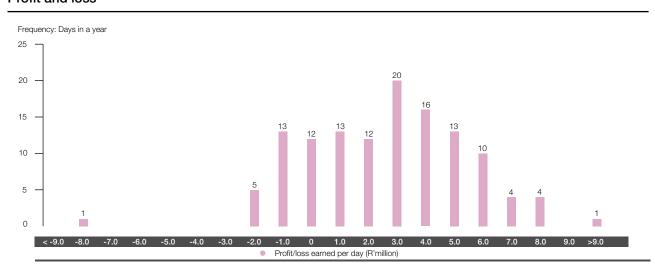
#### Profit and loss



#### **Southern Africa**

The histogram below illustrates the distribution of daily revenue during the period for our trading businesses. The distribution is skewed to the profit side and the graph shows that a positive trading revenue was realised on 93 days out of a total of 124 days in the trading business. The average daily trading revenue generated for the six months to 30 September 2015 was R2.1 million (31 March 2015: R1.5 million).

### Profit and loss



# Balance sheet risk management

## **Balance sheet risk description**

Balance sheet risk encompasses the financial risks relating to our asset and liability portfolios, comprising market liquidity, funding, concentration, non-trading interest rate and foreign exchange risks on balance sheet, encumbrance and leverage.

# Non-trading interest rate risk description

Non-trading interest rate risk, otherwise known as interest rate risk in the banking book, is the impact on net interest earnings and sensitivity to economic value as a result of unexpected adverse movements in interest rates arising from the execution of our core business strategies and the delivery of products and services to our customers.

Sources of interest rate risk include:

- Repricing risk: arises from the timing differences in the fixed rate maturity and floating rate repricing of bank assets, liabilities and off-balance sheet derivative positions. This affects the interest rate margin realised between lending income and borrowing costs when applied to our rate sensitive portfolios
- Yield curve risk: repricing mismatches also expose the bank to changes in the slope and shape of the yield curve
- Basis risk: arises from imperfect correlation in the adjustments of the rates earned and paid on different instruments with otherwise similar repricing characteristics
- Embedded option risk: we are not materially exposed to embedded option risk, as contract breakage penalties on fixed-rate advances specifically cover

- this risk, while prepayment optionality is restricted to variable rate contracts and has no impact on interest rate risk
- Endowment risk: refers to the interest rate risk exposure arising from the net differential between interest rate insensitive assets, interest rate insensitive liabilities and capital.

The above sources of interest rate risk affect the interest rate margin realised between lending income and borrowing costs, when applied to our rate sensitive asset and liability portfolios, which has a direct effect on future net interest income and the economic value of equity.

## Interest rate sensitivity gap

The tables below show our non-trading interest rate mismatch. These exposures affect the interest rate margin realised between lending income and borrowing costs assuming no management intervention.

## UK and Other - interest rate sensitivity at 30 September 2015

|                                   |                | > Three             | > Six         |                   |                 |          |             |
|-----------------------------------|----------------|---------------------|---------------|-------------------|-----------------|----------|-------------|
|                                   | Not<br>> three | months<br>but < six | months<br>but | > One year<br>but | > Five          |          | Total       |
| £'million                         | months         | months              |               | < five years      | > rive<br>years | Non-rate | non-trading |
|                                   | 0.470          |                     |               | ,<br>  ,          |                 |          | 2.422       |
| Cash and short-term funds – banks | 3 170          | 2                   | _             | 1                 | 7               | _        | 3 180       |
| Investment/trading assets and     | 570            | 10                  | 00            | 00.4              | 0.40            | 0        | 1 710       |
| statutory liquids                 | 579            | 13                  | 29            | 234               | 848             | 9        | 1 712       |
| Securitised assets                | 157            | -                   | _             |                   | -               | _        | 157         |
| Advances                          | 5 850          | 468                 | 325           | 706               | 253             | 5        | 7 607       |
| Non-rate assets                   | -              | _                   | _             | _                 | -               | 2 080    | 2 080       |
| Assets                            | 9 756          | 483                 | 354           | 941               | 1 108           | 2 094    | 14 736      |
| Deposits – banks                  | (251)          | _                   | _             | _                 | _               | -        | (251)       |
| Deposits – non-banks              | (7 844)        | (354)               | (901)         | (618)             | _               | -        | (9 717)     |
| Negotiable paper                  | (244)          | (28)                | (29)          | (408)             | (508)           | -        | (1 217)     |
| Securitised liabilities           | (123)          | -                   | -             | -                 | -               | -        | (123)       |
| Subordinated liabilities          | -              | _                   | -             | (18)              | (575)           | (31)     | (624)       |
| Other liabilities                 | _              | _                   | _             | _                 | _               | (909)    | (909)       |
| Liabilities                       | (8 462)        | (382)               | (930)         | (1 044)           | (1 083)         | (940)    | (12 841)    |
| Intercompany loans                | 26             | _                   | -             | _                 | _               | (12)     | 14          |
| Shareholders' funds               | _              | _                   | -             | _                 | _               | (1 909)  | (1 909)     |
| Balance sheet                     | 1 320          | 101                 | (576)         | (103)             | 25              | (767)    | -           |
| Off-balance sheet                 | 652            | 198                 | (132)         | (135)             | (583)           | _        | -           |
| Repricing gap                     | 1 972          | 299                 | (708)         | (238)             | (558)           | (767)    | -           |
| Cumulative repricing gap          | 1 972          | 2 271               | 1 563         | 1 325             | 767             | -        | -           |

# Southern Africa - interest rate sensitivity at 30 September 2015

|                                |                | > Three             | > Six         | _                 |         |          |             |
|--------------------------------|----------------|---------------------|---------------|-------------------|---------|----------|-------------|
|                                | Not<br>> three | months<br>but < six | months<br>but | > One year<br>but | > Five  |          | Total       |
| R'million                      | months         | months              | < one year    | < five years      | years   | Non-rate | non-trading |
| Cash and short-term funds –    |                |                     |               |                   |         |          |             |
| banks                          | 26 012         | 28                  | 1             | 34                | _       | 6 612    | 32 687      |
| Cash and short-term funds –    |                |                     |               |                   |         |          |             |
| non-banks                      | 11 408         | 24                  | _             | _                 | _       | 3        | 11 435      |
| Investment/trading assets and  |                |                     |               |                   |         |          |             |
| statutory liquids              | 33 377         | 11 032              | 7 344         | 13 783            | 13 020  | 30 683   | 109 239     |
| Securitised assets             | 10 610         | -                   | -             | _                 | _       | 49       | 10 659      |
| Advances                       | 171 346        | 5 329               | 994           | 9 586             | 2 626   | 254      | 190 135     |
| Other assets                   | 2 637          | _                   | _             | _                 | _       | 12 000   | 14 637      |
| Assets                         | 255 390        | 16 413              | 8 339         | 23 403            | 15 646  | 49 601   | 368 792     |
| Deposits – banks               | (32 537)       | (724)               | _             | _                 | _       | (42)     | (33 303)    |
| Deposits – non-banks           | (207 517)      | (14 482)            | (14 034)      | (10 503)          | (2 164) | (1 262)  | (249 962)   |
| Negotiable paper               | (5 970)        | (192)               | (252)         | (4 285)           | (1)     | _        | (10 700)    |
| Securitised liabilities        | (410)          | _                   | _             | _                 | (571)   | (751)    | (1 732)     |
| Investment/trading liabilities | (2)            | -                   | -             | _                 | _       | (19 827) | (19 829)    |
| Subordinated liabilities       | (7 447)        | -                   | -             | (200)             | (2 605) | (156)    | (10 408)    |
| Other liabilities              | (138)          | _                   | _             | (6)               | _       | (10 493) | (10 637)    |
| Liabilities                    | (254 021)      | (15 398)            | (14 286)      | (14 994)          | (5 341) | (32 531) | (336 571)   |
| Intercompany loans             | 10 672         | (239)               | (160)         | (239)             | 201     | 1 610    | 11 845      |
| Shareholders' funds            | (3 264)        | _                   | _             | _                 | (1 421) | (32 405) | (37 090)    |
| Balance sheet                  | 8 777          | 776                 | (6 107)       | 8 170             | 9 085   | (13 725) | 6 976       |
| Off-balance sheet              | 10 995         | (4 677)             | 4 757         | (9 508)           | (8 348) | (195)    | (6 976)     |
| Repricing gap                  | 19 772         | (3 901)             | (1 350)       | (1 338)           | 737     | (13 920) | -           |
| Cumulative repricing gap       | 19 772         | 15 871              | 14 521        | 13 183            | 13 920  | _        |             |

# Economic value sensitivity at 30 September 2015

Our preference for monitoring and measuring non-trading interest rate risk is economic value sensitivity. The tables below reflect our economic value sensitivity to a 2% parallel shift in interest rates assuming no management intervention. The numbers represent the change to the value of the interest rate sensitive portfolios should such a hypothetical scenario arise. This sensitivity effect does not have a significant direct impact on our equity.

# **UK** and Other

|             | Sens   | Sensitivity to the following interest rates (expressed in original currencies) |       |       |       |             |           |  |  |  |
|-------------|--------|--|-------|-------|-------|-------------|-----------|--|--|--|
| 'million    | GBP    | USD  | EUR   | AUD   | ZAR   | Other (GBP) | All (GBP) |  |  |  |
| 200bps down | (81.0) | (9.8)  | (4.9) | 0.6   | 2.0   | 0.4         | (89.9)    |  |  |  |
| 200bps up   | 74.5   | 10.2   | 6.9   | (0.6) | (1.6) | (0.4)       | 85.2      |  |  |  |

# Southern Africa

|             | Sens    | Sensitivity to the following interest rates (expressed in original currencies) |        |     |       |             |           |  |  |  |
|-------------|---------|--|--------|-----|-------|-------------|-----------|--|--|--|
| 'million    | ZAR     | GBP  | USD    | EUR | AUD   | Other (ZAR) | All (ZAR) |  |  |  |
| 200bps down | 124.8   | 5.4  | 15.0   | _   | 0.8   | 93.1        | 545.1     |  |  |  |
| 200bps up   | (128.4) | (4.8)  | (12.0) | 0.1 | (0.8) | (16.8)      | (418.4)   |  |  |  |

## Liquidity risk

## Liquidity risk description

Liquidity risk is the risk that, despite being solvent, we have insufficient capacity to fund increases in assets, or are unable to meet our payment obligations as they fall due, without incurring unacceptable losses. This includes repaying depositors or maturing wholesale debt. This risk is inherent in all banking operations and can be impacted by a range of institution-specific and market-wide events.

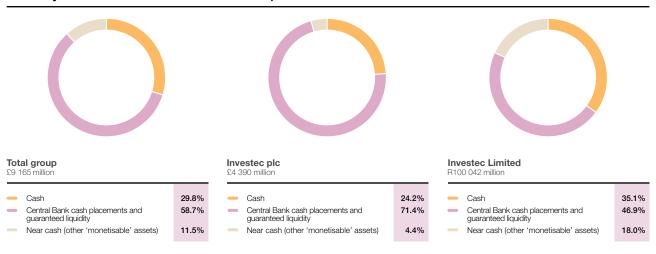
Liquidity risk is further broken down into:

- Funding liquidity: which relates to the risk that the bank will be unable to meet current and/or future cash flow or collateral requirements in the normal course of business, without adversely affecting its financial position or its reputation
- Market liquidity: which relates to the risk that the bank may be unable to trade in specific markets or that it may only be able to do so with difficulty due to market disruptions or a lack of market liquidity.

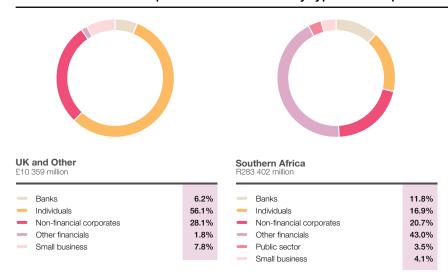
Sources of liquidity risk include:

- Unforeseen withdrawals of deposits
- Restricted access to new funding with appropriate maturity and interest rate characteristics
- Inability to liquidate a marketable asset in a timely manner with minimal risk of capital loss
- Unpredicted customer non-payment of loan obligations
- A sudden increased demand for loans in the absence of corresponding funding inflows of appropriate maturity.

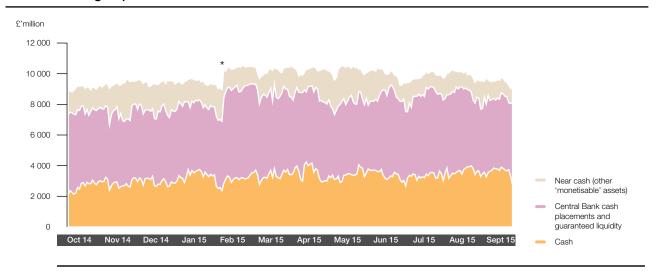
# An analysis of cash and near cash at 30 September 2015



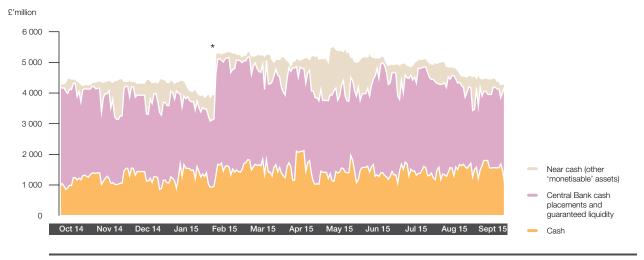
# Bank and non-bank depositor concentration by type at 30 September 2015



# Total Investec group cash and near cash trend

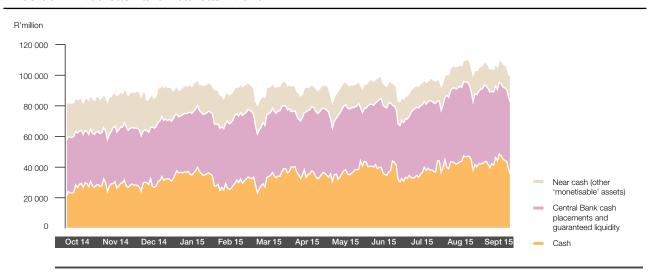


# Investec plc cash and near cash trend



<sup>\*</sup> Increase in cash balances due to the sale of group assets.

# Investec Limited cash and near cash trend



#### Liquidity mismatch

The tables that follow show our contractual liquidity mismatch across our core geographies.

The tables will not agree directly to the balances disclosed in the respective balance sheets since the tables incorporate cash flows on a contractual, undiscounted basis based on the earliest date on which the group can be required to pay.

The liquidity position of the group remained sound with total cash and near cash balances amounting to £9.2 billion. We continued to enjoy strong inflows of customer deposits while maintaining good access to wholesale markets despite the underlying market environment. Our liquidity and funding profile reflects our strategy, risk appetite and business activities.

The tables reflect that loans and advances to customers are largely financed by stable funding sources.

With respect to the contractual liquidity mismatch:

- No assumptions are made except as mentioned below, and we record all assets and liabilities with the underlying contractual maturity as determined by the cash flow profile for each deal
- As an integral part of the broader liquidity generation strategy, we maintain a liquidity buffer in the form of unencumbered cash, government, or rated securities and near cash against both expected and unexpected cash flows
- The actual contractual profile of this asset class is of little consequence, as practically Investec would meet any unexpected net cash outflows by repo'ing or selling these securities.

We have:

- set the time horizon to 'on demand' to monetise our statutory liquid assets for which liquidity is guaranteed by the central bank;
- set the time horizon to one month to monetise our cash and near cash portfolio of 'available-for-sale' discretionary treasury assets, where there are deep secondary markets for this elective asset class; and
- reported the 'contractual' profile by way of a note to the tables.

With respect to the behavioural liquidity mismatch:

Behavioural liquidity mismatch tends to display a fairly high probability, low severity liquidity position. Many retail deposits, which are included within customer accounts, are repayable on demand or at short notice on a contractual basis. In practice, these instruments form a stable base for the group's operations and liquidity needs because of the broad base of customers. To this end, behavioural profiling is applied to liabilities with an indeterminable maturity, as the contractual repayments of many customer accounts are on demand or at short notice but expected cash flows vary significantly from contractual maturity. An internal analysis model is used, based on statistical research of the historical series of products. This is used to identify significant additional sources of structural liquidity in the form of core deposits that exhibit stable behaviour. In addition, reinvestment behaviour, with profile and attrition based on history, is applied to term deposits in the normal course of business.

The liquidity position of the group remained sound with total cash and near cash balances amounting to £9.2 billion

UK and Other Contractual liquidity at 30 September 2015

|                                |         | Up      | One      | Three   | Six<br>months | One     |         |          |
|--------------------------------|---------|---------|----------|---------|---------------|---------|---------|----------|
|                                |         | to one  | to three | to six  | to one        | to five | > Five  |          |
| £'million                      | Demand  | month   | months   | months  | year          | years   | years   | Total    |
| Cash and short-term funds –    |         |         |          |         |               |         |         |          |
| banks                          | 2 131   | 979     | 433      | 3       | 6             | -       | 15      | 3 567    |
| Investment/trading assets      | 387     | 288     | 64       | 252     | 564           | 478     | 1 457   | 3 490    |
| Securitised assets             | _       | 2       | 2        | 4       | 7             | 53      | 89      | 157      |
| Advances                       | 207     | 442     | 665      | 564     | 1 062         | 3 260   | 1 455   | 7 655    |
| Other assets                   | 28      | 1 146   | 95       | 4       | 9             | 100     | 765     | 2 147    |
| Assets                         | 2 753   | 2 857   | 1 259    | 827     | 1 648         | 3 891   | 3 781   | 17 016   |
| Deposits – banks               | (44)    | (304)   | _        | _       | _             | _       | (71)    | (419)    |
| Deposits – non-banks           | (1 174) | (2 694) | (1 372)  | (1 971) | (846)         | (1 638) | (245)   | (9 940)  |
| Negotiable paper               | (1)     | (2)     | (16)     | (57)    | (85)          | (921)   | (446)   | (1 528)  |
| Securitised liabilities        | _       | (1)     | (2)      | (3)     | (6)           | (37)    | (74)    | (123)    |
| Investment/trading liabilities | (2)     | (139)   | (95)     | (47)    | (70)          | (360)   | (328)   | (1 041)  |
| Subordinated liabilities       | _       | _       | _        | _       | (28)          | (34)    | (563)   | (625)    |
| Other liabilities              | (84)    | (965)   | (143)    | (26)    | (94)          | (100)   | (33)    | (1 445)  |
| Liabilities                    | (1 305) | (4 105) | (1 628)  | (2 104) | (1 129)       | (3 090) | (1 760) | (15 121) |
| Intercompany                   | (25)    | _       | 229      | _       | _             | (33)    | (157)   | 14       |
| Shareholders' funds            | _       | _       | _        | _       | _             | _       | (1 909) | (1 909)  |
| Contractual liquidity gap      | 1 423   | (1 248) | (140)    | (1 277) | 519           | 768     | (45)    | -        |
| Cumulative liquidity gap       | 1 423   | 175     | 35       | (1 242) | (723)         | 45      | _       |          |

# Behavioural liquidity

| £'million                 | Demand | Up<br>to one<br>month | One<br>to three<br>months | Three<br>to six<br>months | Six<br>months<br>to one<br>year | One<br>to five<br>years | > Five<br>years | Total |
|---------------------------|--------|-----------------------|---------------------------|---------------------------|---------------------------------|-------------------------|-----------------|-------|
| Behavioural liquidity gap | 3 477  | (1 609)               | 885                       | (355)                     | 523                             | (2 294)                 | (627)           | -     |
| Cumulative                | 3 477  | 1 868                 | 2 753                     | 2 398                     | 2 921                           | 627                     | _               |       |

## Southern Africa

Contractual liquidity at 30 September 2015

|   |            | Up to     | One to three | Three<br>to six | Six<br>months<br>to one | One<br>to five | > Five   |           |
|---|------------|-----------|--------------|-----------------|-------------------------|----------------|----------|-----------|
| R'million   | Demand     | one month | months       | months          | year                    | years          | years    | Total     |
| Cash and short-term                               |            |           |              |                 |                         |                |          |           |
| funds – banks*                                    | 20 432     | 10 594    | 1 383        | -               | 242                     | 1 461          | -        | 34 112    |
| Cash and short-term                               |            | _         |              |                 |                         |                |          |           |
| funds – non-banks                                 | 11 244     | 3         | 164          | 24              | -                       | -              | -        | 11 435    |
| Investment/trading assets and statutory liquids** | 38 785     | 28 719    | 3 606        | 4 557           | 5 731                   | 26 305         | 34 774   | 142 477   |
| Securitised assets                                | 1 418      | 17        | 70           | 128             | 218                     | 868            | 7 940    | 10 659    |
| Advances  | 5 870      | 4 312     | 9 258        | 11 171          | 21 975                  | 92 024         | 45 525   | 190 135   |
| Other assets                                      | 4 371      | 2 911     | 1 005        | 105             | _                       | 3 245          | 4 060    | 15 697    |
| Assets  | 82 120     | 46 556    | 15 486       | 15 985          | 28 166                  | 123 903        | 92 299   | 404 515   |
| Deposits – banks                                  | (1 847)    | (5 778)   | (4 525)      | (1 477)         | (1 580)                 | (18 096)       | _        | (33 303)  |
| Deposits – non-banks                              | (105 083)^ | (28 919)  | (36 761)     | (24 507)        | (24 428)                | (27 718)       | (2 683)  | (250 099) |
| Negotiable paper                                  |            | (1 158)   | (2 448)      | (161)           | (1 206)                 | (5 713)        | (14)     | (10 700)  |
| Securitised liabilities                           | _          | _         | _            | _               | _                       | (412)          | (1 320)  | (1 732)   |
| Investment/trading                                |            |           |              |                 |                         |                |          |           |
| liabilities                                       | (780)      | (23 817)  | (9 303)      | (4 128)         | (4 330)                 | (6 422)        | (525)    | (49 305)  |
| Subordinated liabilities                          | -          | -         | -            | -               | (665)                   | (400)          | (9 343)  | (10 408)  |
| Other liabilities                                 | (2 725)    | (1 335)   | (895)        | (360)           | (778)                   | (704)          | (5 081)  | (11 878)  |
| Liabilities                                       | (110 435)  | (61 007)  | (53 932)     | (30 633)        | (32 987)                | (59 465)       | (18 966) | (367 425) |
| Shareholders' funds                               | -          | -         | -            | -               | -                       | -              | (37 090) | (37 090)  |
| Contractual liquidity gap                         | (28 315)   | (14 451)  | (38 446)     | (14 648)        | (4 821)                 | 64 438         | 36 243   | -         |
| Cumulative liquidity gap                          | (28 315)   | (42 766)  | (81 212)     | (95 860)        | (100 681)               | (36 243)       | -        |           |

<sup>^</sup> Includes call deposits of R102.3 billion and the balance reflects term deposits which have finally reached/are reaching contractual maturity.

Note: Contractual profile of 'cash and near cash' asset class

# As discussed on page 148.

| R'million  | Demand | Up<br>to one<br>month | One<br>to three<br>months | Three<br>to six<br>months | Six<br>months<br>to one<br>year | One<br>to five<br>years | > Five<br>years | Total   |
|--|--------|-----------------------|---------------------------|---------------------------|---------------------------------|-------------------------|-----------------|---------|
| *Cash and short-term funds –<br>banks<br>**Investment/trading assets and | 13 837 | 10 594                | 1 383                     | -                         | 242                             | 1 461                   | 6 595           | 34 112  |
| statutory liquids  | -      | 34 046                | 10 365                    | 13 613                    | 10 597                          | 29 103                  | 44 753          | 142 477 |

# Behavioural liquidity

# As discussed on page 148.

|                           |        |        |          |        | Six    |           |        |       |
|---------------------------|--------|--------|----------|--------|--------|-----------|--------|-------|
|                           |        | Up     | One      | Three  | months | One       |        |       |
|                           |        | to one | to three | to six | to one | to five   | > Five |       |
| R'million                 | Demand | month  | months   | months | year   | years     | years  | Total |
|                           |        |        |          |        |        |           |        |       |
| Behavioural liquidity gap | 37 766 | 5 694  | (7 199)  | 242    | 1 480  | (112 034) | 74 051 | -     |
| Cumulative                | 37 766 | 43 460 | 36 261   | 36 503 | 37 983 | (74 051)  | -      |       |

# Capital management and allocation

## Capital measurement

Investec Limited (and its subsidiaries) and Investec plc (and its subsidiaries) are managed independently and have their respective capital bases ring-fenced. The governance of capital management is, however, consistent across the two groups. The DLC structure requires the two groups to independently manage each group's balance sheet and hence capital is managed on this basis. This approach is overseen by the BRCC (via the Investec DLC capital committee) which is a board sub-committee with ultimate responsibility for the capital adequacy of both Investec Limited and Investec plc.

The legal and regulatory treatment of capital is independent of existing shareholder arrangements that are in place to ensure that shareholders have common economic and voting interests as if Investec plc and Investec Limited were a single, unified enterprise.

Investec Limited and Investec plc are separately regulated entities. They operate under different regulatory capital regimes, and therefore it is difficult to directly compare the regulatory capital adequacy of the two entities. The following provides a brief outline of the regulatory environment relevant to the group's capital management framework.

# Regulatory capital – Investec Limited

## **Current regulatory framework**

Investec Limited is supervised for capital purposes by the SARB on a consolidated basis.

Since 1 January 2013, Investec Limited has been calculating capital resources and requirements at a group level using the Basel III framework, as implemented in South Africa by the SARB, in accordance with the Bank's Act and all related regulations.

Investec Limited uses the standardised approach to calculate its credit and counterparty credit risk and operational

risk capital requirements. Equity risk capital is calculated using the IRB approach by applying the simple risk-weight method. The market risk capital requirement is measured using an internal risk management model, approved by the SARB.

Various subsidiaries of Investec Limited are subject to additional regulation covering various activities or implemented by local regulators in other jurisdictions. For capital management purposes, it is the prevailing rules applied to the consolidated Investec Limited group that are monitored most closely. Nevertheless, where capital is a relevant consideration, management within each regulated entity pays close attention to prevailing local regulatory rules as determined by their respective regulators. Management of each regulated entity, with the support of the group's capital management functions, ensures that capital remains prudently above minimum requirements at all times.

# Regulatory capital – Investec plc

## **Current regulatory framework**

Investec plc is authorised by the PRA and is regulated by the FCA and the PRA on a consolidated basis. Since 1 January 2014 Investec plc has been calculating capital resources and requirements at a group level using the Basel III framework, as implemented in the European Union through the Capital Requirements Directive IV (CRD IV). The group continues to phase in the remaining CRD IV rule changes, notably the grandfathering provisions applicable to non-qualifying capital instruments (reducing by 10% per annum until fully derecognised in 2022) and the increase in the minimum regulatory capital ratios. With effect from 1 January 2015, the common equity tier 1 capital requirement increased from 4% to 4.5%, while the tier 1 capital requirement increased from 5.5% to 6%. The group continues to hold capital in excess of the new minimum requirements.

Investec plc has also implemented the PRA Pillar 2A rule change and has from 1 January 2015 met at least 56% of its individual capital guidance, as determined by the internal capital adequacy assessment and supervisory review process, with common equity tier 1 capital. During April 2015 the PRA issued the Investec plc group with a revised Pillar 2A requirement of 2.5% of risk-weighted assets effective from 30 April 2015, of which 1.4% has to be met from common equity tier 1 capital.

Investec plc uses the standardised approach to calculate its credit and counterparty credit risk, securitisation and operational risk capital requirements. The mark-to-market method is used to calculate the counterparty credit risk exposure amount. The market risk capital requirement is calculated using standard rules. The group has obtained permission from its regulator to apply an internal risk management model when netting certain over-the-counter (OTC) derivative options within its portfolio.

Subsidiaries of Investec plc may be subject to additional regulations as implemented by local regulators in other relevant jurisdictions. Where capital is a relevant consideration, management within each regulated entity pays close attention to prevailing local regulatory rules as determined by their respective regulators. For capital management purposes, it is the prevailing rules applied to the consolidated Investec plc group that are monitored closely. With the support of the group's capital management function, local management of each regulated entity ensures that capital remains prudently above minimum requirements at all times.

#### Regulatory considerations

The regulatory environment has continued to evolve during 2015, with a vast number of new consultations, regulations and implementation of technical standards and the publication or adoption of additional proposals, notably by the PRA, the BCBS, European Banking Authority (EBA) and the SARB.

#### International

#### Counterparty credit risk

The BCBS continues to review the capital framework and its balance of simplicity, comparability and risk sensitivity. In March 2014, the BCBS published a final standardised approach for measuring counterparty credit risk exposures. The new standardised approach replaces both the Current Exposure Method and the Standardised Method and will apply to OTC derivatives, exchange-traded derivatives and long settlement transactions. In August 2014, the BCBS published a technical paper explaining the different modelling assumptions used in developing this new approach. The new standardised approach for counterparty credit risk will take effect from 1 January 2017.

#### Pillar 3 disclosures

In June 2014, the BSCS consulted on revisions to the Pillar 3 disclosure requirements, to promote greater consistency in the way banks disclose information about risks, as well as their risk measurement and management. The review proposed greater use of templates to achieve consistency. The final standard was published in January 2015.

## Operational risk

In October 2014, the BCBS proposed revisions to the standardised approach for measuring operational risk capital. Once finalised, the revised standardised approach will replace the non-model based approaches, which comprise the basis indicator approach, the standardised approach and the alternative standardised approach. No implementation timeframe has been set.

#### Market risk

The BCBS continues to consult on the fundamental review of the trading book, and in December 2014 issued a third consultation paper, addressing outstanding issues. The proposals make further refinements to the new proposed market risk framework. A further Quantitative Impact Study (QIS) will be carried out in early 2015 to inform the final calibration of the new framework. The final standard

will be published once all comments and the results of the QIS exercise have been assessed by the committee. No formal implementation date has been published by the BCBS to date.

#### Securitisation risk

In December 2014, the BCBS published the revised securitisation framework, which aims to address a number of shortcomings in the Basel II securitisation framework and to strengthen the capital standards for securitisations held in the banking book. The framework will take effect in January 2018. The revised framework has been through multiple consultation processes and two separate QIS exercises to ensure the standard is appropriately calibrated and refined.

#### Credit risk

In addition to the above reforms, the BCBS released a consultation paper in late December 2014 recommending changes to the current standardised approach. The committee seeks to substantially improve the standardised approach for credit risk in a number of ways, including reducing the reliance on external credit ratings, increasing risk sensitivity, reducing national discretions, and more importantly strengthening the link between the standardised approach and the internal ratings-based approach so as to enhance comparability of capital requirements across banks. The committee will conduct a comprehensive QIS as part of the Basel III monitoring exercise collecting data as of end December 2014. This information will help inform the overall calibration of the new standard before the final standard is published. The committee will consider this proposal along with all other reforms currently under discussion to ensure sufficient time is given for implementation, including providing appropriate grandfathering provisions where appropriate.

The revised standards published by the BCBS will need to be adopted by the European Commission and SARB before they become binding on UK firms and South African Banks, respectively.

#### UK

# Pillar 2 framework

With effect from 1 January 2015, the PRA requires firms to meet at least 56% of their individual capital guidance under the Pillar 2A capital framework with common equity tier 1 capital. Previously the individual capital guidance, which is determined by the internal capital adequacy assessment and supervisory review process, could be met with total capital.

In January 2015, the PRA released a consultation paper proposing changes to their Pillar 2 framework, including introducing the PRA's methodologies for setting Pillar 2 capital. In addition the PRA proposed to introduce the PRA buffer, which will replace the current Capital Planning Buffer (known as Pillar 2B). The PRA buffer will be met from common equity tier 1 capital, and will transition in from January 2016 at 25%, increasing by 25% in each consecutive year until fully phased in by January 2019. All firms will be subject to a PRA buffer assessment and the PRA will set a PRA buffer only if it judges that the CRD IV buffers (capital conservation buffer and systemic risk buffer, if applicable) are inadequate for a particular firm given its vulnerability in a stress scenario, or where the PRA has identified risk management and governance failings, which the CRD IV buffers are not intended to address. To address weak risk management and governance, the PRA proposes applying a scalar ranging from 10% to 40% of a firm's common equity tier 1 Pillar 1 plus Pillar 2A capital requirement. The PRA issued final rules in July 2015, ahead of implementation on 1 January 2016.

# Capital buffers

In April 2014, the PRA published its final rules and supervisory statement to implement the CRD IV provisions on capital buffers in the UK. The CRD IV creates a combined capital buffer that all firms will be expected to meet in addition to their Pillar 1 and Pillar 2 capital requirements. The combined buffer will include the capital conservation buffer, countercyclical capital buffer, buffer for global systemically important institutions (G-SIIs) and the

systemic risk buffer (if applicable) and must be met with common equity tier 1 capital. These buffers will be phased in from 1 January 2016. Firms that do not meet their combined buffer shall face restrictions on their distributions.

The CRD IV rules also require HM Treasury to designate authorities responsible for setting certain CRD IV buffers in the UK. From 1 May 2014 the Bank of England is the designated authority for the countercyclical capital buffer (CCB) with policy decisions delegated to the Financial Policy Committee (FPC). At the FPC's policy meeting held in March 2015, the committee chose to maintain the CCB buffer rate for UK exposures at 0%.

The PRA will be responsible for identifying G-SIIs and setting their buffers and will also be responsible for identifying other systemically important institutions from 1 January 2016.

#### Leverage ratio

In July 2014, the FPC launched a consultation on the design of the leverage ratio framework for the UK. In November 2013, the Chancellor of the Exchequer asked the FPC to conduct a review into the role for the leverage ratio within the capital framework for UK banks, and to consider the case for the FPC having the power to implement a leverage ratio requirement ahead of the international timetable, or to set a higher baseline ratio in some circumstances for UK banks. The FPC issued its final report in October 2014 introducing a leverage ratio framework ahead of the international timetable for G-SIIs and other major domestic UK banks and building societies. The final recommendations included a minimum leverage ratio requirement of 3% to be implemented immediately, a supplementary leverage ratio buffer of 35% of corresponding risk-weighted systemic buffer rates, and a countercyclical leverage ratio buffer of 35% of the relevant risk-weighted countercyclical capital buffer rates applicable from 2018. The minimum leverage ratio requirement and countercyclical leverage ratio buffer will also apply to all PRA regulated banks, building societies and investment firms from 2018,

subject to a review of progress of the international standards in 2017.

#### Europe

#### Leverage ratio

In October 2014, the European
Commission adopted the leverage ratio
delegated Act, establishing a common
definition of the leverage ratio for EU banks
which will be the basis for publishing the
leverage ratio from the beginning of 2015
onwards. It does not introduce a binding
leverage ratio. A decision on whether or
not to introduce a binding leverage ratio will
only be made in 2016. The Act aims to align
the leverage ratio currently included in the
Capital Requirements Regulation with the
internationally agreed BCBS standard.

## Capital targets

Over recent years, capital adequacy standards for banks have been raised as part of attempts to increase the stability and resilience of the global banking sector. Investec Limited and Investec plc have always held capital in excess of regulatory requirements and the individual groups continue to remain well capitalised. Accordingly, we are targeting a minimum common equity tier 1 capital ratio of above 10% by March 2016, a tier 1 capital ratio of above 11% by March 2016 (current 10.5% target) and a total capital adequacy ratio target in the range of 14% to 17%. These targets are continuously assessed for appropriateness.

The DLC capital committee is responsible for ensuring that the impact of any regulatory change is analysed, understood, prepared and planned for. To allow the committee to carry out this function, the group's Regulatory and Capital Management teams closely monitor regulatory developments and regularly present to the committee on the latest developments and proposals. As part of any assessment, the committee is provided with analysis setting out the group's capital adequacy position, taking into account the most up-to-date interpretation of the rule changes. In addition, regular sessions with the board are held to ensure that members are kept up to date with the most salient changes to ensure the impact on

the group and its subsidiaries is monitored and understood.

# Management of leverage

At present Investec Limited calculates and reports its leverage ratio based on the latest SARB regulations. The leverage ratio is a non-risk-based measure intended to prevent excessive build up of leverage and mitigate the risks associated with deleveraging during periods of market uncertainty. The reporting of the leverage ratio in South Africa has been mandatory since 1 January 2013 as part of an exercise to monitor South African banks' readiness to comply with the minimum standard of 4% from 1 January 2018. Following guidance from the SARB, Investec applies the rules as outlined in the most recent BCBS publication.

In the UK, the leverage ratio is a non-risk-based measure, with public disclosure applicable from 1 January 2015, applying the rules set out in the leverage ratio delegated Act. The leverage ratio is subject to a monitoring period from 1 January 2014 to 30 June 2016, at which point the EBA will report to the European Commission suggesting adequate calibration and appropriate adjustments to the capital and total exposure measure.

As with the governance of capital management, the DLC capital committee is responsible for ensuring that the impact of any regulatory changes on the leverage ratio is calculated, analysed and understood at all reporting levels.

# Leverage ratio target

Investec is currently targeting a leverage ratio above 6%, but will continue to reassess this target for appropriateness pending the outcome of the EBA's report in 2016.

## Capital management

## Philosophy and approach

Both the Investec Limited and Investec plc groups operate an approach to capital management that utilises both regulatory capital, as appropriate to that jurisdiction, and internal capital, which is an internal risk-based assessment of capital requirements. Capital management primarily relates to management of the interaction

of both, with the emphasis on regulatory capital for managing portfolio level capital sufficiency and on internal capital for ensuring that returns are appropriate for the level of risk taken at an individual transaction or business unit level.

The determination of target capital is driven by our risk profile, strategy and risk appetite, taking into account regulatory and market factors applicable to the group. At the most fundamental level, we seek to balance our capital consumption between prudent capitalisation in the context of the group's risk profile and optimisation of shareholder returns.

Our internal capital framework is designed to manage and achieve this balance.

The internal capital framework is based on the group's risk identification, review and assessment processes and is used to provide a risk-based approach to capital allocation, performance and structuring of our balance sheet. The objectives of the internal capital framework are to quantify the minimum capital required to:

- Maintain sufficient capital to satisfy the board's risk appetite across all risks faced by the group
- Provide protection to depositors against losses arising from risks inherent in the business
- Provide sufficient capital surplus to ensure that the group is able to retain its going concern basis under relatively severe operating conditions
- Inform the setting of minimum regulatory capital through the Supervisory Review and Evaluation Process (SREP).

The DLC capital committee seeks to optimise the balance sheet such that capital held is in excess of internal capital. Internal capital performs a critical role in:

- Investment decision-making and pricing that is commensurate with the risk being taken
- Allocating capital according to the greatest expected marginal risk-based return, and tracking performance on this basis
- Determining transactional risk-based returns on capital

- Rewarding performance, taking into account the relative levels of risk adopted by forming a basis for the determination of economic value added at a transactional level, and hence the basis for discretionary variable remuneration
- Comparing risk-based performance across business areas.

The framework has been approved by the board and is managed by the DLC capital committee, which is responsible for oversight of the management of capital on a regulatory and an internal basis.

## Capital disclosures

The composition of our regulatory capital under a Basel III/CRD IV basis is provided in the table below.

# Capital structure and capital adequacy

|  |                |           | Investec  |           |
|--|----------------|-----------|-----------|-----------|
|  | Investec plc*o | IBP*°     | Limited*  | IBL*      |
| At 30 Sept 2015  | £'million      | £'million | R'million | R'million |
| Tier 1 capital   |                |           |           |           |
| Shareholders' equity   | 1 685          | 1 799     | 27 045    | 29 081    |
| Shareholders' equity per balance sheet                                     | 1 892          | 1 843     | 30 228    | 30 615    |
| Perpetual preference share capital and share premium                       | (150)          | -         | (3 183)   | (1 534)   |
| Deconsolidation of special purpose entities                                | (57)           | (44)      | -         | _         |
| Non-controlling interests  | 8              | 2         | _         | _         |
| Non-controlling interests per balance sheet                                | 17             | 2         | 4 778     | _         |
| Non-controlling interests excluded for regulatory purposes                 | -              | -         | (4 778)   | _         |
| Surplus non-controlling interest disallowed in common equity tier 1        | (9)            | -         | -         | _         |
| Regulatory adjustments to the accounting basis                             | (46)           | (16)      | 1 476     | 1 483     |
| Defined benefit pension fund adjustment                                    | (30)           | _         | _         | _         |
| Additional value adjustments   | (16)           | (16)      | -         | _         |
| Cash flow hedging reserve  | -              | -         | 1 476     | 1 483     |
| Deductions   | (474)          | (382)     | (815)     | (729)     |
| Goodwill and intangible assets net of deferred taxation                    | (467)          | (375)     | (815)     | (729)     |
| Deferred taxation assets that rely on future profitability excluding those |                |           |           |           |
| arising from temporary differences   | (7)            | (7)       | -         | -         |
| Common equity tier 1 capital   | 1 173          | 1 403     | 27 706    | 29 835    |
| Additional tier 1 capital  | 129            | -         | 3 890     | 1 074     |
| Additional tier 1 instruments  | 129            | -         | 5 267     | 1 534     |
| Phase out of non-qualifying additional Tier 1 instruments                  | -              | -         | (1 415)   | (460)     |
| Non-qualifying surplus capital attributable to non-controlling interests   | -              | -         | (34)      | -         |
| Non-controlling interests in non-banking entities                          | -              | -         | 72        | -         |
| Tier 1 capital   | 1 302          | 1 403     | 31 596    | 30 909    |
| Tier 2 capital   | 530            | 590       | 9 561     | 10 412    |
| Collective impairment allowances   | -              | -         | 212       | 212       |
| Tier 2 instruments   | 610            | 590       | 10 408    | 10 408    |
| Phase out of non-qualifying tier 2 instruments                             | -              | -         | (208)     | (208)     |
| Non-qualifying surplus capital attributable to non-controlling interests   | (80)           | -         | (851)     | _         |
| Total regulatory capital   | 1 832          | 1 993     | 41 157    | 41 321    |
| Risk-weighted assets   | 11 144         | 10 632    | 290 301   | 285 900   |
| Capital ratios   |                |           |           |           |
| Common equity tier 1 ratio   | 10.5%          | 13.2%     | 9.5%      | 10.4%     |
| Tier 1 ratio   | 11.7%          | 13.2%     | 10.9%     | 10.8%     |
| Total capital adequacy ratio   | 16.4%          | 18.7%     | 14.2%     | 14.5%     |

<sup>\*</sup> Where: IBP is Investec Bank plc consolidated and IBL is Investec Bank Limited. The information for Investec plc includes the information for IBP. The information for Investec Limited includes the information for IBL.

o The capital adequacy disclosures follow Investec's normal basis of presentation so as to show a consistent basis of calculation across the jurisdictions in which the group operates. For Investec plc and IBP this does not include the deduction of foreseeable dividends when calculating common equity tier 1 capital as now required under the Capital Requirements Regulation and EBA technical standards. The impact of the final proposed ordinary and preference dividends totalling £59 million for Investec plc and £15 million for IBP would be around 50bps and 10bps, respectively.

# Capital structure and capital adequacy (continued)

|  |                          |                    | Investec              |                   |
|--|--------------------------|--------------------|-----------------------|-------------------|
| At 31 March 2015   | Investec plc*° £'million | IBP*°<br>£'million | Limited*<br>R'million | IBL*<br>R'million |
|  | £ IIIIIIOII              | £ IIIIIIOII        | n IIIIIIIIII          | h IIIIIIOII       |
| Tier 1 capital   |                          |                    |                       |                   |
| Shareholders' equity   | 1 699                    | 1 749              | 24 988                | 27 365            |
| Shareholders' equity per balance sheet                                     | 1 914                    | 1 800              | 28 811                | 28 899            |
| Perpetual preference share capital and share premium                       | (150)                    | -                  | (3 183)               | (1 534)           |
| Equity holding in deconsolidated entities                                  | -                        | -                  | (640)                 | -                 |
| Deconsolidation of special purpose entities                                | (65)                     | (51)               |                       |                   |
| Non-controlling interests  | 9                        | -                  | -                     |                   |
| Non-controlling interests per balance sheet                                | 160                      | 1                  | 4 631                 | _                 |
| Non-controlling interests excluded for regulatory purposes                 | -                        | -                  | (4 631)               | _                 |
| Non-controlling interests transferred to tier 1                            | (144)                    | -                  | -                     | _                 |
| Non-controlling interests in deconsolidated entities                       | -                        | (1)                | -                     | _                 |
| Surplus non-controlling interest disallowed in common equity tier 1        | (7)                      | -                  | -                     | _                 |
| Regulatory adjustments to the accounting basis                             | (44)                     | (15)               | 1 134                 | 1 140             |
| Defined benefit pension fund adjustment                                    | (29)                     | -                  | -                     | _                 |
| Additional value adjustments   | (15)                     | (15)               | -                     | _                 |
| Cash flow hedging reserve  | _                        | -                  | 1 134                 | 1 140             |
| Deductions   | (485)                    | (394)              | (291)                 | (190)             |
| Goodwill and intangible assets net of deferred taxation                    | (473)                    | (382)              | (291)                 | (190)             |
| Deferred taxation assets that rely on future profitability excluding those |                          |                    |                       |                   |
| arising from temporary differences   | (8)                      | (8)                | -                     |                   |
| Securitisation positions   | (4)                      | (4)                |                       |                   |
| Common equity tier 1 capital   | 1 179                    | 1 340              | 25 831                | 28 315            |
| Additional tier 1 capital  | 205                      | -                  | 4 584                 | 1 073             |
| Additional tier 1 instruments  | 274                      | -                  | 5 267                 | 1 534             |
| Phase out of non-qualifying additional Tier 1 instruments                  | (69)                     | -                  | (1 415)               | (461)             |
| Non-qualifying surplus capital attributable to non-controlling interests   | -                        | -                  | (61)                  | _                 |
| Non-controlling interests in non-banking entities                          | -                        | -                  | 793                   | _                 |
| Tier 1 capital   | 1 384                    | 1 340              | 30 415                | 29 388            |
| Tier 2 capital   | 556                      | 590                | 9 213                 | 10 319            |
| Collective impairment allowances   | -                        | -                  | 169                   | 169               |
| Tier 2 instruments   | 610                      | 590                | 10 449                | 10 449            |
| Phase out of non-qualifying tier 2 instruments                             | -                        | -                  | (299)                 | (299)             |
| Non-qualifying surplus capital attributable to non-controlling interests   | (54)                     | -                  | (1 106)               | _                 |
| Total regulatory capital   | 1 940                    | 1 930              | 39 628                | 39 707            |
| Risk-weighted assets   | 11 608                   | 10 967             | 269 466               | 257 931           |
| Capital ratios   |                          |                    |                       |                   |
| Common equity tier 1 ratio   | 10.2%                    | 12.2%              | 9.6%                  | 11.0%             |
| Tier 1 ratio   | 11.9%                    | 12.2%              | 11.3%                 | 11.4%             |
| Total capital adequacy ratio   | 16.7%                    | 17.6%              | 14.7%                 | 15.4%             |

<sup>\*</sup> Where: IBP is Investec Bank plc consolidated and IBL is Investec Bank Limited. The information for Investec plc includes the information for IBP. The information for Investec Limited includes the information for IBL.

<sup>°</sup> The capital adequacy disclosures follow Investec's normal basis of presentation so as to show a consistent basis of calculation across the jurisdictions in which the group operates. For Investec plc and IBP this does not include the deduction of foreseeable dividends when calculating common equity tier 1 capital as now required under the Capital Requirements Regulation and EBA technical standards. The impact of the final proposed ordinary and preference dividends totalling £57 million for Investec plc and £15 million for IBP would be around 50bps and 10bps, respectively.

# **Capital requirements**

|  | Investec plc* | IBP*      | Investec<br>Limited* | IBL*      |
|--|---------------|-----------|----------------------|-----------|
| At 30 September 2015                                   | £'million     | £'million | R'million            | R'million |
| Capital requirements                                   | 892           | 851       | 29 030               | 28 590    |
| Credit risk – prescribed standardised exposure classes | 622           | 612       | 21 178               | 21 109    |
| Corporates   | 292           | 294       | 12 677               | 12 904    |
| Secured on real estate property                        | 142           | 142       | 2 292                | 2 292     |
| Short-term claims on institutions and corporates       | -             | _         | 3 660                | 3 586     |
| Retail   | 38            | 38        | 457                  | 457       |
| Institutions   | 25            | 21        | 1 076                | 1 075     |
| Other exposure classes                                 | 119           | 111       | 415                  | 194       |
| Securitisation exposures                               | 6             | 6         | 601                  | 601       |
| Equity risk  | 12            | 12        | 3 980                | 4 503     |
| Listed equities  | 4             | 4         | 242                  | 825       |
| Unlisted equities                                      | 8             | 8         | 3 738                | 3 678     |
| Counterparty credit risk                               | 42            | 42        | 547                  | 547       |
| Credit valuation adjustment risk                       | 3             | 3         | 274                  | 274       |
| Market risk  | 70            | 69        | 568                  | 505       |
| Interest rate  | 23            | 23        | 71                   | 71        |
| Foreign exchange                                       | 17            | 16        | 224                  | 224       |
| Commodities  |               | _         | 3                    | 3         |
| Equities   | 24            | 24        | 270                  | 207       |
| Options  | 6             | 6         | _                    | _         |
| Operational risk – standardised approach               | 143           | 113       | 2 483                | 1 652     |
| Large exposure requirement                             | -             | -         |                      | 1 002     |
|  |               |           |                      |           |
| At 31 March 2015                                       |               |           |                      |           |
| Capital requirements                                   | 929           | 878       | 26 946               | 25 794    |
| Credit risk – prescribed standardised exposure classes | 649           | 634       | 19 826               | 19 073    |
| Corporates   | 287           | 285       | 12 167               | 11 505    |
| Secured on real estate property                        | 133           | 133       | 1 923                | 1 923     |
| Short-term claims on institutions and corporates       | -             | -         | 3 308                | 3 242     |
| Retail   | 36            | 36        | 549                  | 549       |
| Institutions   | 36            | 33        | 872                  | 872       |
| Other exposure classes                                 | 146           | 136       | 302                  | 277       |
| Securitisation exposures                               | 11            | 11        | 705                  | 705       |
| Equity risk  | 11            | 11        | 3 834                | 4 297     |
| Listed equities  | 4             | 4         | 332                  | 847       |
| Unlisted equities                                      | 7             | 7         | 3 502                | 3 450     |
| Counterparty credit risk                               | 35            | 35        | 576                  | 576       |
| Credit valuation adjustment risk                       | 3             | 4         | 32                   | 32        |
| Market risk  | 74            | 71        | 342                  | 324       |
| Interest rate  | 26            | 26        | 88                   | 88        |
| Foreign exchange                                       | 20            | 17        | 113                  | 113       |
| Commodities  | -             | -         | 10                   | 10        |
| Equities   | 23            | 23        | 131                  | 113       |
| Options  | 5             | 5         | _                    |           |
| Operational risk – standardised approach               | 157           | 123       | 2 336                | 1 492     |

<sup>\*</sup> Where: IBP is Investec Bank plc consolidated and IBL is Investec Bank Limited. The information for Investec plc includes the information for IBP. The information for Investec Limited includes the information for IBL.

# **Risk-weighted assets**

| At 30 September 2015                                   | Investec plc*<br>£'million | IBP*<br>£'million | Investec<br>Limited*<br>R'million | IBL*<br>R'million |
|--|----------------------------|-------------------|-----------------------------------|-------------------|
| Risk-weighted assets                                   | 11 144                     | 10 632            | 290 301                           | 285 900           |
| Credit risk – prescribed standardised exposure classes | 7 770                      | 7 649             | 211 772                           | 211 082           |
| Corporates   | 3 649                      | 3 677             | 126 754                           | 129 022           |
| Secured on real estate property                        | 1 771                      | 1 771             | 22 924                            | 22 923            |
| Short-term claims on institutions and corporates       | -                          | -                 | 36 598                            | 35 862            |
| Retail   | 479                        | 479               | 4 569                             | 4 569             |
| Institutions   | 311                        | 266               | 10 763                            | 10 751            |
| Other exposure classes                                 | 1 484                      | 1 380             | 4 150                             | 1 941             |
| Securitisation exposures                               | 76                         | 76                | 6 014                             | 6 014             |
| Equity risk  | 150                        | 147               | 39 803                            | 45 031            |
| Listed equities  | 49                         | 49                | 2 424                             | 8 247             |
| Unlisted equities                                      | 101                        | 98                | 37 379                            | 36 784            |
| Counterparty credit risk                               | 521                        | 522               | 5 473                             | 5 473             |
| Credit valuation adjustment risk                       | 42                         | 43                | 2 740                             | 2 740             |
| Market risk  | 871                        | 855               | 5 682                             | 5 052             |
| Interest rate  | 285                        | 285               | 711                               | 711               |
| Foreign exchange                                       | 217                        | 201               | 2 238                             | 2 238             |
| Commodities  | 1                          | 1                 | 28                                | 28                |
| Equities   | 295                        | 295               | 2 705                             | 2 075             |
| Options  | 73                         | 73                | _                                 |                   |
| Operational risk – standardised approach               | 1 784                      | 1 416             | 24 831                            | 16 522            |
| Large exposure requirement                             | 6                          | _                 | -                                 | _                 |
| At 31 March 2015                                       |                            |                   |                                   |                   |
| Risk-weighted assets                                   | 11 608                     | 10 967            | 269 466                           | 257 931           |
| Credit risk – prescribed standardised exposure classes | 8 111                      | 7 923             | 198 255                           | 190 717           |
| Corporates   | 3 588                      | 3 561             | 121 671                           | 115 047           |
| Secured on real estate property                        | 1 657                      | 1 657             | 19 230                            | 19 230            |
| Short-term claims on institutions and corporates       | -                          | _                 | 33 084                            | 32 420            |
| Retail   | 453                        | 450               | 5 488                             | 5 488             |
| Institutions   | 450                        | 410               | 8 717                             | 8 717             |
| Other exposure classes                                 | 1 822                      | 1 704             | 3 020                             | 2 770             |
| Securitisation exposures                               | 141                        | 141               | 7 045                             | 7 045             |
| Equity risk  | 140                        | 140               | 38 346                            | 42 967            |
| Listed equities  | 52                         | 52                | 3 324                             | 8 472             |
| Unlisted equities                                      | 88                         | 88                | 35 022                            | 34 495            |
| Counterparty credit risk                               | 436                        | 436               | 5 762                             | 5 762             |
| Credit valuation adjustment risk                       | 42                         | 47                | 324                               | 324               |
| Market risk  | 922                        | 888               | 3 424                             | 3 240             |
| Interest rate  | 328                        | 328               | 878                               | 878               |
| Foreign exchange                                       | 246                        | 212               | 1 134                             | 1 134             |
| Commodities  | _                          | -                 | 96                                | 96                |
| Equities   | 291                        | 291               | 1 316                             | 1 132             |
| Options  | 57                         | 57                | _                                 | -                 |
| Operational risk – standardised approach               | 1 957                      | 1 533             | 23 355                            | 14 921            |

<sup>\*</sup> Where: IBP is Investec Bank plc consolidated and IBL is Investec Bank Limited. The information for Investec plc includes the information for IBP. The information for Investec Limited includes the information for IBL.

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## Investec plc

#### Movement in risk-weighted assets

Total risk-weighted assets (RWAs) have decreased by 4% over the period, predominantly within credit risk RWAs.

#### Credit risk RWAs

For Investec plc consolidated reporting, we have adopted the standardised approach for calculating credit risk RWAs. Credit risk RWAs, which include equity risk, decreased by £331 million. The decrease is primarily attributable to the redemption of legacy assets, offset by core lending growth predominately in Private Bank mortgages coupled with various residential development facilities.

# Counterparty credit risk RWAs and Credit Valuation Risk (CVA)

Counterparty credit risk RWAs increased by £85 million mainly due to increased trading volumes, while CVA RWAs remained flat.

#### Market risk RWAs

We apply the standardised approach for calculating market risk RWAs. Market risk RWAs decreased by £51 million, primarily due to a decrease in interest rate risk due to better overall hedging and a reduction in US dollar foreign exchange risk.

#### Operational risk RWAs

Operational risk RWAs are calculated using the standardised approach and decreased by £173 million. The decrease is due to a lower three-year average operating income, primarily driven by the removal of operating income relating to strategic disposals from the three-year average.

## **Investec Limited**

# Movement in risk-weighted assets

Total RWAs grew by 7.7% over the period, with approximately 75% of this growth attributable to credit risk, 11% to market risk and the remaining risk types contributing the balance.

#### Credit risk RWAs

For Investec Limited consolidated reporting, we have adopted the standardised approach for calculating credit risk RWAs. Credit risk RWAs grew by R15.6 billion with strong growth across the various businesses, including Corporate and Institutional Banking and Private Client Lending. While approximately 35% of this growth is due to currency movement on foreign-denominated assets, the majority is the result of consistent growth across multiple asset classes, the most noticeable being term and short-dated corporate lending and lending secured by real estate. The impact of Basel III and the associated enhancements to the Banks Act by the SARB were implemented in 2013, and there has been minimal change in the methodology governing the calculation of required capital during the 2016 financial

# Counterparty credit risk and credit valuation adjustment RWAs

Counterparty credit risk RWAs remain relatively unchanged over the period while CVA increased by R2.4 billion as a result of the withdrawal of the exemption notice granted to South Africa by the SARB. While the increase is significant, CVA has proven to be consistent over the period and has not introduced additional volatility into Investec's capital requirements.

We currently apply the standardised approach to the calculation of the CVA capital requirement.

## Equity risk RWAs

Equity risk grew by approximately R1.5 billion over the period. The risk weight attributable to equity investments is relatively high, with listed equities attracting an effective 318% and unlisted equities 424%.

The impact of this is a proportionally much larger increase in RWAs than the associated balance sheet equity value. The growth is attributable to new investments and revaluations of existing assets.

#### Market risk RWAs

Market Risk RWAs are calculated using the Value at Risk (VaR) approach and has shown a relatively large increase due to increased volatility in the market coupled with short-term trades executed during the September 2015 reporting period. This figure is expected to normalise during the coming months.

#### Operational risk RWAs

Operational risk is calculated using the standardised approach and is driven by the levels of income over a three-year average period, applying specific factors applicable to the nature of the business generating the income.

# Movement in total regulatory capital

The table below analyses the movement in common equity tier 1, additional tier 1 and tier 2 capital during the year.

# Total regulatory capital flow statement

| At 30 September 2015   | Investec plc* £'million | IBP*<br>£'million | Investec<br>Limited*<br>R'million | IBL*<br>R'million |
|--|-------------------------|-------------------|-----------------------------------|-------------------|
| Opening common equity tier 1 capital   | 1 179                   | 1 340             | 25 831                            | 28 315            |
| New capital issues   | 23                      | -                 | 702                               | -                 |
| Dividends  | (63)                    | _                 | (1 487)                           | (59)              |
| Profit after taxation  | 77                      | 61                | 2 810                             | 1 785             |
| Treasury shares  | (52)                    | -                 | (908)                             | _                 |
| Reduction of non-controlling interests   | (142)                   | -                 | -                                 | _                 |
| Share-based payment adjustments  | 12                      | (1)               | 280                               | _                 |
| Movement in other comprehensive income   | (19)                    | (16)              | 167                               | (10)              |
| Goodwill and intangible assets (deduction net of related taxation liability)                               | 6                       | 6                 | (524)                             | (539)             |
| Deferred taxation that relies on future profitability (excluding those arising from temporary differences) | 1                       | 1                 | -                                 | _                 |
| Deconsolidation of special purpose entities  | 8                       | 7                 | -                                 | _                 |
| Non-controlling interests transferred to additional tier 1   | 144                     | -                 | -                                 | _                 |
| Other, including regulatory adjustments and transitional arrangements                                      | (1)                     | 5                 | 195                               | 343               |
| Movement in deductions related to insurance entities   |                         |                   | 640                               | _                 |
| Closing common equity tier 1 capital   | 1 173                   | 1 403             | 27 706                            | 29 835            |
| Opening additional tier 1 capital  | 205                     | -                 | 4 584                             | 1 074             |
| Redeemed capital   | (145)                   | -                 | _                                 | -                 |
| Other, including regulatory adjustments and transitional arrangements                                      | 69                      | _                 | (694)                             | _                 |
| Closing additional tier 1 capital  | 129                     | -                 | 3 890                             | 1 074             |
| Closing tier 1 capital   | 1 302                   | 1 403             | 31 596                            | 30 909            |
| Opening tier 2 capital   | 556                     | 590               | 9 214                             | 10 320            |
| Redeemed capital   | -                       | -                 | (175)                             | (175)             |
| Collective impairment allowances   | -                       | _                 | 44                                | 44                |
| Other, including regulatory adjustments and transitional arrangements                                      | (26)                    | _                 | 478                               | 223               |
| Closing tier 2 capital   | 530                     | 590               | 9 561                             | 10 412            |
| Closing total regulatory capital   | 1 832                   | 1 993             | 41 157                            | 41 321            |

<sup>\*</sup> Where: IBP is Investec Bank plc consolidated and IBL is Investec Bank Limited. The information for Investec plc includes the information for IBP. The information for Investec Limited includes the information for IBL.

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# Total regulatory capital flow statement (continued)

| At 31 March 2015   | Investec plc*<br>£'million | IBP*<br>£'million | Investec<br>Limited*<br>R'million | IBL*<br>R'million |
|--|----------------------------|-------------------|-----------------------------------|-------------------|
| Opening common equity tier 1 capital   | 1 207                      | 1 392             | 23 411                            | 24 487            |
| New capital issues   | 25                         | -                 | 682                               | -                 |
| Dividends  | (121)                      | (172)             | (2 058)                           | (135)             |
| (Loss)/profit after taxation   | (31)                       | 110               | 5 182                             | 3 128             |
| Treasury shares  | (55)                       | _                 | (1 205)                           | -                 |
| Gain on transfer of non-controlling interests  | (1)                        | _                 | 798                               | _                 |
| Share-based payment adjustments  | 35                         | 4                 | 506                               | _                 |
| Movement in other comprehensive income   | (46)                       | (53)              | (56)                              | 305               |
| Goodwill and intangible assets (deduction net of related taxation liability)                               | 85                         | 49                | (71)                              | (88)              |
| Deferred taxation that relies on future profitability (excluding those arising from temporary differences) | 30                         | 30                | -                                 | -                 |
| Deconsolidation of special purpose entities  | 34                         | (22)              | _                                 | _                 |
| Transfer of non-controlling interest in non-banking entities to additional tier 1                          | _                          | _                 | (471)                             | _                 |
| Other, including regulatory adjustments and transitional arrangements                                      | 17                         | 2                 | (887)                             | 618               |
| Closing common equity tier 1 capital   | 1 179                      | 1 340             | 25 831                            | 28 315            |
| Opening additional tier 1 capital  | 234                        | -                 | 3 764                             | 1 227             |
| New additional tier 1 capital issues   | _                          | _                 | 550                               | -                 |
| Other, including regulatory adjustments and transitional arrangements                                      | (29)                       | _                 | (523)                             | (154)             |
| Transfer of non-controlling interests in non-banking entities from common equity tier 1                    | _                          | _                 | 793                               | _                 |
| Closing additional tier 1 capital  | 205                        | -                 | 4 584                             | 1 073             |
| Closing tier 1 capital   | 1 384                      | 1 340             | 30 415                            | 29 388            |
| Opening tier 2 capital   | 662                        | 637               | 9 846                             | 10 670            |
| Redeemed capital   | (13)                       | (13)              | (250)                             | (250)             |
| Collective impairment allowances   | _                          | _                 | (2)                               | (2)               |
| Sale of subsidiaries   | (63)                       | (39)              | _                                 | -                 |
| Other, including regulatory adjustments and transitional arrangements                                      | (30)                       | 5                 | (381)                             | (99)              |
| Closing tier 2 capital   | 556                        | 590               | 9 213                             | 10 319            |
| Closing total regulatory capital   | 1 940                      | 1 930             | 39 628                            | 39 707            |

<sup>\*</sup> Where: IBP is Investec Bank plc consolidated and IBL is Investec Bank Limited. The information for Investec plc includes the information for IBP. The information for Investec Limited includes the information for IBL.

# A summary of capital adequacy and leverage ratios

| At 30 September 2015                       | Investec<br>plc*° | IBP*° | Investec<br>Limited* | IBL*  |
|--|-------------------|-------|----------------------|-------|
| Common equity tier 1 (as reported)         | 10.5%             | 13.2% | 9.5%                 | 10.4% |
| Common equity tier 1 (fully loaded)^^      | 10.5%             | 13.2% | 9.5%                 | 10.4% |
| Tier 1 (as reported)                       | 11.7%             | 13.2% | 10.9%                | 10.8% |
| Total capital adequacy ratio (as reported) | 16.4%             | 18.7% | 14.2%                | 14.5% |
| Leverage ratio** – permanent capital       | 7.4%              | 8.1%  | 7.8%                 | 8.0%  |
| Leverage ratio** – current                 | 7.4%              | 8.1%  | 7.4%                 | 7.9%  |
| Leverage ratio** - 'fully loaded'^^        | 6.7%              | 8.1%  | 6.7%                 | 7.6%  |
|  |                   |       |                      |       |

| At 31 March 2015                           | Investec<br>plc*° | IBP*° | Investec<br>Limited* | IBL*  |
|--|-------------------|-------|----------------------|-------|
| Common equity tier 1 (as reported)         | 10.2%             | 12.2% | 9.6%                 | 11.0% |
| Common equity tier 1 (fully loaded)^^      | 10.2%             | 12.2% | 9.5%                 | 10.9% |
| Tier 1 (as reported)                       | 11.9%             | 12.2% | 11.3%                | 11.4% |
| Total capital adequacy ratio (as reported) | 16.7%             | 17.6% | 14.7%                | 15.4% |
| Leverage ratio** – permanent capital       | 8.1%              | 7.6%  | 8.5%                 | 8.5%  |
| Leverage ratio** – current                 | 7.7%              | 7.6%  | 8.1%                 | 8.3%  |
| Leverage ratio** - 'fully loaded'^^        | 6.6%              | 7.6%  | 7.2%                 | 8.0%  |

Where: IBP is Investec Bank plc consolidated and IBL is Investec Bank Limited. The information for Investec plc includes the information for IBP. The information for Investec Limited includes the information for IBL.

The capital adequacy disclosures follow Investec's normal basis of presentation so as to show a consistent basis of calculation across the jurisdictions in which the group operates. For Investec plc and IBP this does not include the deduction of foreseeable dividends when calculating common equity tier 1 capital as now required under the Capital Requirements Regulation and EBA technical standards. The impact of the final proposed ordinary and preference dividends totalling £59 million for Investec plc and £15 million for IBP would be around 50bps and 10bps, respectively. At 31 March 2015 the impact of the final proposed ordinary and preference dividends totalling £57 million for Investec plc and £15 million for IBP would be around 50bps and 10bps, respectively.

<sup>£57</sup> million for Investec plc and £15 million for IBP would be around 50bps and 10bps, respectively.

^ Based on the group's understanding of current regulations, 'fully loaded' is based on Basel III capital requirements as fully phased in by 2022.

<sup>\*\*</sup> The leverage ratios are calculated on an end-quarter basis.

# Analysis of rated counterparties in each standardised credit risk exposure class

# Investec plc

The table below shows the breakdown of rated credit risk exposures by credit quality step.

|                                   | 30 September 2015     |   | 31 March 2015         |   |
|-----------------------------------|-----------------------|---|-----------------------|---|
| Credit quality step               | Exposure<br>£'million | Exposure<br>after<br>credit risk<br>mitigation<br>£'million | Exposure<br>£'million | Exposure<br>after<br>credit risk<br>mitigation<br>£'million |
| Central banks and sovereigns      |                       |   |                       |   |
| 1                                 | 2 297                 | 2 297   | 3 374                 | 3 374   |
| 2                                 | -                     | -   | 23                    | 23  |
| 3                                 | -                     | -   | -                     | _   |
| 4                                 | -                     | -   | -                     | _   |
| 5                                 | -                     | -   | -                     | _   |
| 6                                 | -                     | -   | -                     | _   |
| Institutions*                     |                       |   |                       |   |
| 1                                 | 347                   | 347   | 279                   | 279   |
| 2                                 | 663                   | 471   | 663                   | 549   |
| 3                                 | 169                   | 169   | 52                    | 52  |
| 4                                 | 12                    | 8   | 2                     | 2   |
| 5                                 | -                     | -   | -                     | _   |
| 6                                 | -                     | -   | -                     | _   |
| Corporates                        |                       |   |                       |   |
| 1                                 | -                     | -   | -                     | _   |
| 2                                 | 35                    | 5   | -                     | _   |
| 3                                 | 68                    | 24  | -                     | _   |
| 4                                 | 24                    | 6   | -                     | _   |
| 5                                 | 9                     | 9   | 6                     | 6   |
| 6                                 | -                     | -   | -                     | _   |
| Securitisation positions          | 407                   | 405   | 404                   | 104   |
| 1                                 | 187<br>55             | 185<br>52   | 184                   | 184   |
| 2                                 |                       | 12  | 56                    | 56  |
| 3 4                               | 14                    | -   | 76                    | 76  |
|                                   | _                     |   | 1                     | 1   |
| 5 Re-securitisation positions     | _                     | -   | -                     | _   |
| 1                                 | _                     | _   | _                     |   |
| 2                                 | 3                     | 3   | 3                     | 3   |
| 3                                 | -                     |   | _                     | 5   |
| 4                                 | _                     | _   | _                     | _   |
| 5                                 | _                     |   | _                     | _   |
| Total rated counterparty exposure | 3 883                 | 3 588   | 4 719                 | 4 605   |

<sup>\*</sup> The institutions exposure class includes exposures to institutions with an original effective maturity of more than and less than three months.

# Analysis of rated counterparties in each standardised credit exposure class

# **Investec Limited**

The capital requirement disclosed as held against credit risk includes a small amount of capital held for counterparty credit risk, mainly within the group's trading businesses. On the basis of materiality, no detail has been provided on this risk in the following analysis.

The table below shows the exposure amounts associated with the credit quality steps.

|  | 30 September 2015 |  | 31 March 2015 |  |
|--|-------------------|--|---------------|--|
| ·  | Exposure          | Exposure<br>after<br>credit risk<br>mitigation | Exposure      | Exposure<br>after<br>credit risk<br>mitigation |
| Credit quality step  | R'million         | R'million                                      | R'million     | R'million                                      |
| Central banks and sovereigns                                       |                   |  |               |  |
| 1  | 42 671            | 42 671   | 38 800        | 38 800   |
| 2  | -                 | -  | -             | _  |
| 3  | 440               | 369  | -             | _  |
| 4  | 103               | 103  | 113           | 113  |
| 5  | 166               | 166  | 164           | 164  |
| 6  | -                 | -  | -             | _  |
| Institutions original effective maturity of more than three months |                   |  |               |  |
| 1  | 772               | 772  | 390           | 390  |
| 2  | 10 035            | 8 930  | 9 131         | 7 761  |
| 3  | 7 333             | 6 852  | 8 283         | 7 195  |
| 4  | 209               | 209  | -             | _  |
| 5  | 281               | 281  | 61            | 61   |
| 6  | 207               | 207  | 180           | 180  |
| Short-term claims on institutions                                  |                   |  |               |  |
| 1  | 2 337             | 2 337  | 3 524         | 3 524  |
| 2  | 9 745             | 9 745  | 11 398        | 11 398   |
| 3  | 11 141            | 10 974   | 12 719        | 12 451   |
| 4  | -                 | -  | -             | _  |
| 5  | -                 | -  | -             | _  |
| 6  | -                 | -  | -             | _  |
| Corporates   |                   |  |               |  |
| 1  | 830               | 830  | 727           | 727  |
| 2  | 1 310             | 1 310  | 2 454         | 1 363  |
| 3  | 9 707             | 7 690  | 7 991         | 5 596  |
| 4  | 1 373             | 1 173  | 1 624         | 1 245  |
| 5  | -                 | -  | -             | _  |
| 6  | -                 | -  | -             | _  |
| Securitisation positions   |                   |  |               |  |
| 1  | 348               | 348  | 322           | 322  |
| 2  | 2 361             | 2 361  | 1 465         | 1 465  |
| 3  | 322               | 322  | 1 018         | 915  |
| 4  | 197               | 197  | 214           | 214  |
| 5  | 78                | 78   | 909           | 909  |
| Total rated counterparty exposure                                  | 101 966           | 97 925   | 101 487       | 94 763   |





# **Annexure 1 Definitions**

## Adjusted shareholders' equity

Refer to calculation on page 86

#### Cost to income ratio

Operating costs divided by operating income (net of depreciation on leased assets). Depreciation on operating leased assets has been netted off against operating income

#### Core loans and advances

Net loans and advances to customers plus net own originated securitised assets

Refer to calculation on page 121

#### **Dividend cover**

Adjusted earnings per ordinary share before goodwill and non-operating items divided by dividends per ordinary share

# Earnings attributable to ordinary shareholders before goodwill, acquired intangibles and non-operating items (i.e. adjusted earnings)

Refer to page 60

# Adjusted earnings per ordinary share before goodwill, acquired intangibles and non-operating items

Refer to page 60

# Effective operational tax rate

Tax on profit on ordinary activities (excluding non-operating items) divided by operating profit

## Market capitalisation

Total number of shares in issue (including Investec plc and Investec Limited) multiplied by the closing share price of Investec plc on the London Stock Exchange

# Net tangible asset value per share

Refer to calculation on page 83

# Non-operating items

Reflects profits and/or losses on termination, restructuring or disposal of group operations and acquisitions made

## Operating profit

Operating income less administrative expenses, impairments for bad and doubtful debts and depreciation of tangible fixed assets. This amount is before goodwill, acquired intangibles and non-operating items

# Operating profit per employee

Refer to calculation on page 87

## Recurring income

Net interest income plus net annuity fees and commissions expressed as a percentage of total operating income

# Return on average adjusted shareholders' equity

Refer to calculation on page 86

# Return on average adjusted tangible shareholders' equity

Refer to calculation on page 86

# Return on risk-weighted assets

Adjusted earnings divided by average risk-weighted assets

## **Risk-weighted assets**

Is calculated as the sum of risk-weighted assets for Investec plc and Investec Limited (converted into Pounds Sterling) as reflected on page 84

# Staff compensation to operating income ratio

All employee-related costs expressed as a percentage of operating income

# Third party assets under administration

Includes third party assets under administration managed by the Wealth & Investment, Asset Management and Property businesses

## **Total capital resources**

Includes shareholders' equity, subordinated liabilities and non-controlling interests

# Total equity

Total shareholders' equity including non-controlling interests

# Weighted number of ordinary shares in issue

The number of ordinary shares in issue at the beginning of the year increased by shares issued during the year, weighted on a time basis for the period during which they have participated in the income of the group less treasury shares. Refer to calculation on page 60

# Annexure 2 Dividend announcements

# Investec plc

Incorporated in England and Wales Registration number 3633621 LSE ordinary share code: INVP JSE ordinary share code: INP ISIN: GB00B17BBQ50

## Ordinary share dividend announcement

In terms of the DLC structure, Investec plc shareholders registered on the United Kingdom share register may receive all or part of their dividend entitlements through dividends declared and paid by Investec plc on their ordinary shares and/or through dividends declared and paid on the SA DAN share issued by Investec Limited.

Investec plc shareholders registered on the South African branch register, may receive all or part of their dividend entitlements through dividends declared and paid by Investec plc on their ordinary shares and/or through dividends declared and paid on the SA DAS share issued by Investec Limited.

#### **Declaration of dividend number 27**

Notice is hereby given that an interim dividend number 27, being a gross dividend of 9.5 pence (2014: 8.5 pence) per ordinary share has been declared by the Board from income reserves in respect of the six months ended 30 September 2015 payable to shareholders recorded in the members' register of the company at the close of business on Friday, 11 December 2015.

The relevant dates for the payment of dividend number 27 are as follows:

# Last day to trade cum-dividend

On the London Stock Exchange (LSE) On the Johannesburg Stock Exchange (JSE) Wednesday, 09 December 2015 Friday, 04 December 2015

Shares commence trading ex-dividend
On the London Stock Exchange (LSE)

On the Johannesburg Stock Exchange (JSE)

Money

Mo

Record date (on the JSE and LSE)

Payment date (on the JSE and LSE)

Thursday, 10 December 2015 Monday, 07 December 2015

Friday, 11 December 2015

Wednesday, 23 December 2015

Share certificates on the South African branch register may not be dematerialised or rematerialised between Monday, 07 December 2015 and Friday, 11 December 2015, both dates inclusive, nor may transfers between the United Kingdom share register and the South African branch register take place between Monday, 07 December 2015 and Friday, 11 December 2015, both dates inclusive.

## Additional information for South African resident shareholders of Investec plc

- Shareholders registered on the South African branch register are advised that the distribution of 9.5 pence, equivalent to a gross dividend of 207.00000 cents per share, has been arrived at using the Rand/Pound Sterling average buy/sell forward rate, as determined at 11:00 (SA time) on Wednesday, 18 November 2015
- Investec plc United Kingdom tax reference number: 2683967322360
- The issued ordinary share capital of Investec plc is 617 418 864 ordinary shares
- The dividend paid by Investec plc to South African resident shareholders registered on the South African branch register subject to South African Dividend Tax of 15% (subject to any available exemptions as legislated)

- Shareholders registered on the South African branch register who are exempt from paying the Dividend Tax will receive a net dividend of 207.00000 cents per ordinary share paid by Investec plc
- Shareholders registered on the South African branch register who are not exempt from paying the Dividend Tax will receive a net dividend of 175.95000 cents per share (gross dividend of 207.00000 cents per share less Dividend Tax of 31.05000 cents per share).

By order of the board

D Miller

Company secretary

18 November 2015

# **Investec Limited**

Incorporated in the Republic of South Africa Registration number 1925/002833/06 JSE ordinary share code: INL

NSX ordinary share code: IVD BSE ordinary share code: INVESTEC

ISIN: ZAE000081949

## Ordinary share dividend announcement

## **Declaration of dividend number 120**

Notice is hereby given that an interim dividend number 120, being a gross dividend of 207.00000 cents (2014: 146 cents) per ordinary share has been declared by the board from income reserves in respect of the six months ended 30 September 2015 payable to shareholders recorded in the shareholders' register of the company at the close of business on Friday, 11 December 2015.

# The relevant dates for the payment of dividend number 120 are as follows:

Last day to trade cum-dividend Friday, 04 December 2015
Shares commence trading ex-dividend Monday, 07 December 2015
Record date (on the JSE) Friday, 11 December 2015
Payment date (on the JSE) Wednesday, 23 December 2015

The interim gross dividend of 207.00000 cents per ordinary share has been determined by converting the Investec plc distribution of 9.5 pence per ordinary share into Rands using the Rand/Pounds Sterling average buy/sell forward rate at 11:00 (SA time) on Wednesday, 18 November 2015.

Share certificates may not be dematerialised or rematerialised between Monday, 07 December 2015 and Friday, 11 December 2015, both dates inclusive.

#### Additional information to take note of:

- Investec Limited South African tax reference number: 9800/181/71/2
- The issued ordinary share capital of Investec Limited is 291 363 706 ordinary shares
- The dividend paid by Investec Limited is subject to South African Dividend Tax (Dividend Tax) of 15% (subject to any available exemptions as legislated)
- Shareholders who are exempt from paying the Dividend Tax will receive a net dividend of 207.00000 cents per ordinary share
- Shareholders who are not exempt from paying the Dividend Tax will receive a net dividend of 175.95000 cents per ordinary share (gross dividend of 207.00000 cents per ordinary share less Dividend Tax of 31.05000 cents per ordinary share)

By order of the board

N van Wyk Company secretary

18 November 2015

# Investec plc

Incorporated in England and Wales Registration number 3633621 Share code: INPP

ISIN: GB00B19BX541

#### Preference share dividend announcement

# Non-redeemable non-cumulative non-participating preference shares (preference shares)

#### **Declaration of dividend number 19**

Notice is hereby given that preference dividend number 19 has been declared from income reserves for the period 01 April 2015 to 30 September 2015 amounting to a gross preference dividend of 7.52055 pence per preference share payable to holders of the non-redeemable non-cumulative non-participating preference shares as recorded in the books of the company at the close of business on Friday, 04 December 2015.

For shares trading on the Johannesburg Stock Exchange (JSE), the dividend of 7.52055 pence per preference share is equivalent to a gross dividend of 163.30423 cents per share, which has been determined using the Rand/Pound Sterling average buy/sell forward rate as at 11:00 (SA Time) on Wednesday, 18 November 2015.

The relevant dates relating to the payment of dividend number 19 are as follows:

| Lact day | to tra | da cum. | -dividend |
|----------|--------|---------|-----------|

On the Channel Islands Stock Exchange (CISX) Wednesday, 02 December 2015 On the Johannesburg Stock Exchange (JSE)

#### Shares commence trading ex-dividend

On the Channel Islands Stock Exchange (CISX) On the Johannesburg Stock Exchange (JSE)

Record date (on the JSE and CISX)

Payment date (on the JSE and CISX)

Friday, 27 November 2015

Thursday, 03 December 2015 Monday, 30 November 2015

Friday, 04 December 2015

Monday, 14 December 2015

Share certificates may not be dematerialised or rematerialised between Monday, 30 November 2015 and Friday, 04 December 2015 both dates inclusive, nor may transfers between the United Kingdom share register and the South African branch register take place between Monday, 30 November 2015 and Friday, 04 December 2015, both dates inclusive.

#### For SA resident preference shareholders, additional information to take note of:

- Investec plc United Kingdom tax reference number: 2683967322360
- The issued preference share capital of Investec plc is 15 081 149 preference shares
- The dividend paid by Investec plc to shareholders recorded on the South African branch register is subject to South African Dividend Tax (Dividend Tax) of 15% (subject to any available exemptions as legislated)
- The net dividend amounts to 138.80860 cents per preference share for preference shareholders liable to pay the Dividend Tax and 163.30423 cents per preference share for preference shareholders exempt from paying the Dividend Tax.

By order of the board

D Miller

Company secretary

18 November 2015

# Investec plc

Incorporated in England and Wales Registration number 3633621 Share code: INPPR

ISIN: GB00B4B0Q974

# Rand denominated preference share dividend announcement

# Rand denominated non-redeemable, non-cumulative, non-participating perpetual preference shares (preference shares)

#### **Declaration of dividend number 9**

Notice is hereby given that preference dividend number 9 has been declared from income reserves for the period 01 April 2015 to 30 September 2015 amounting to a gross preference dividend of 445.06849 cents per preference share payable to holders of the Rand denominated non-redeemable non-cumulative non-participating perpetual preference shares as recorded in the books of the company at the close of business on Friday, 04 December 2015.

#### The relevant dates relating to the payment of dividend number 9 are as follows:

Last day to trade cum-dividend Friday, 27 November 2015
Shares commence trading ex-dividend Monday, 30 November 2015
Record date (on the JSE) Friday, 04 December 2015
Payment date (on the JSE) Monday, 14 December 2015

Share certificates may not be dematerialised or rematerialised between Monday, 30 November 2015 and Friday, 04 December 2015, both dates inclusive.

#### For SA resident preference shareholders, additional information to take note of:

- Investec plc United Kingdom tax reference number: 2683967322360
- The issued Rand denominated preference share capital of Investec plc is 2 275 940 preference shares
- The dividend paid by Investec plc to shareholders recorded on the South African register is subject to South African Dividend Tax (Dividend Tax) of 15% (subject to any available exemptions as legislated)
- The net dividend amounts to 378.30822 cents per preference share for preference shareholders liable to pay the Dividend Tax and 445.06849 cents per preference share for preference shareholders exempt from paying the Dividend Tax.

By order of the board

D Miller

Company secretary

18 November 2015

# **Investec Limited**

Incorporated in the Republic of South Africa Registration number 1925/002833/06 JSE ordinary share code: INPR NSX ordinary share code: IVD

BSE ordinary share code: INVESTEC

ISIN: ZAE000063814

#### Preference share dividend announcement

# Non-redeemable non-cumulative non-participating preference shares (preference shares)

## **Declaration of dividend number 22**

Notice is hereby given that preference dividend number 22 has been declared from income reserves for the period 01 April 2015 to 30 September 2015 amounting to a gross preference dividend of 364.34712 cents per share payable to holders of the non-redeemable non-cumulative non-participating preference shares as recorded in the books of the company at the close of business on Friday, 04 December 2015.

## The relevant dates for the payment of dividend number 22 are as follows:

| Last day to trade cum-dividend      | Friday, 27 November 2015 |
|-------------------------------------|--------------------------|
| Shares commence trading ex-dividend | Monday, 30 November 2015 |
| Record date                         | Friday, 04 December 2015 |
| Payment date                        | Monday, 14 December 2015 |

Share certificates may not be dematerialised or rematerialised between Monday, 30 November 2015 and Friday, 04 December 2015, both dates inclusive.

#### Additional information to take note of:

- Investec Limited South African tax reference number: 9800/181/71/2
- The issued preference share capital of Investec Limited is 32 214 499 preference shares in this specific class
- The dividend paid by Investec Limited is subject to South African Dividend Tax (Dividend Tax) of 15% (subject to any available exemptions as legislated)
- The net dividend amounts to 309.69505 cents per preference share for shareholders liable to pay the Dividend Tax and 364.34712 cents per preference share for preference shareholders exempt from paying the Dividend Tax

By order of the board

N van Wyk Company secretary

18 November 2015

# **Investec Bank Limited**

Incorporated in the Republic of South Africa Registration number 1969/004763/06

Share code: INLP ISIN: ZAE000048393

#### Preference share dividend announcement

# Non-redeemable non-cumulative non-participating preference shares (preference shares)

#### **Declaration of dividend number 25**

Notice is hereby given that preference dividend number 25 has been declared by the board from income reserves for the period 01 April 2015 to 30 September 2015 amounting to a gross preference dividend of 390.39534 cents per share payable to holders of the non-redeemable non-cumulative non-participating preference shares as recorded in the books of the company at the close of business on Friday, 04 December 2015.

## The relevant dates for the payment of dividend number 25 are as follows:

| Last day to trade cum-dividend      | Friday, 27 November 2015 |
|-------------------------------------|--------------------------|
| Shares commence trading ex-dividend | Monday, 30 November 2015 |
| Record date                         | Friday, 04 December 2015 |
| Payment date                        | Monday, 14 December 2015 |

Share certificates may not be dematerialised or rematerialised between Monday, 30 November 2015 and Friday, 04 December 2015, both dates inclusive.

#### Additional information to take note of:

- Investec Bank Limited tax reference number: 9675/053/71/5
- The issued preference share capital of Investec Bank Limited is 15 447 630 preference shares in this specific class
- The dividend paid by Investec Bank Limited is subject to South African Dividend Tax (Dividend Tax) of 15% (subject to any available exemptions as legislated)
- The net dividend amounts to 331.83604 cents per preference share for shareholders liable to pay the Dividend Tax and 390.39534 cents per preference share for preference shareholders exempt from paying the Dividend Tax.

By order of the board

N van Wyk Company secretary

18 November 2015