



# Investec Bank Limited

The information in this presentation relates to the six months ending 30 September 2019,  
unless otherwise indicated.

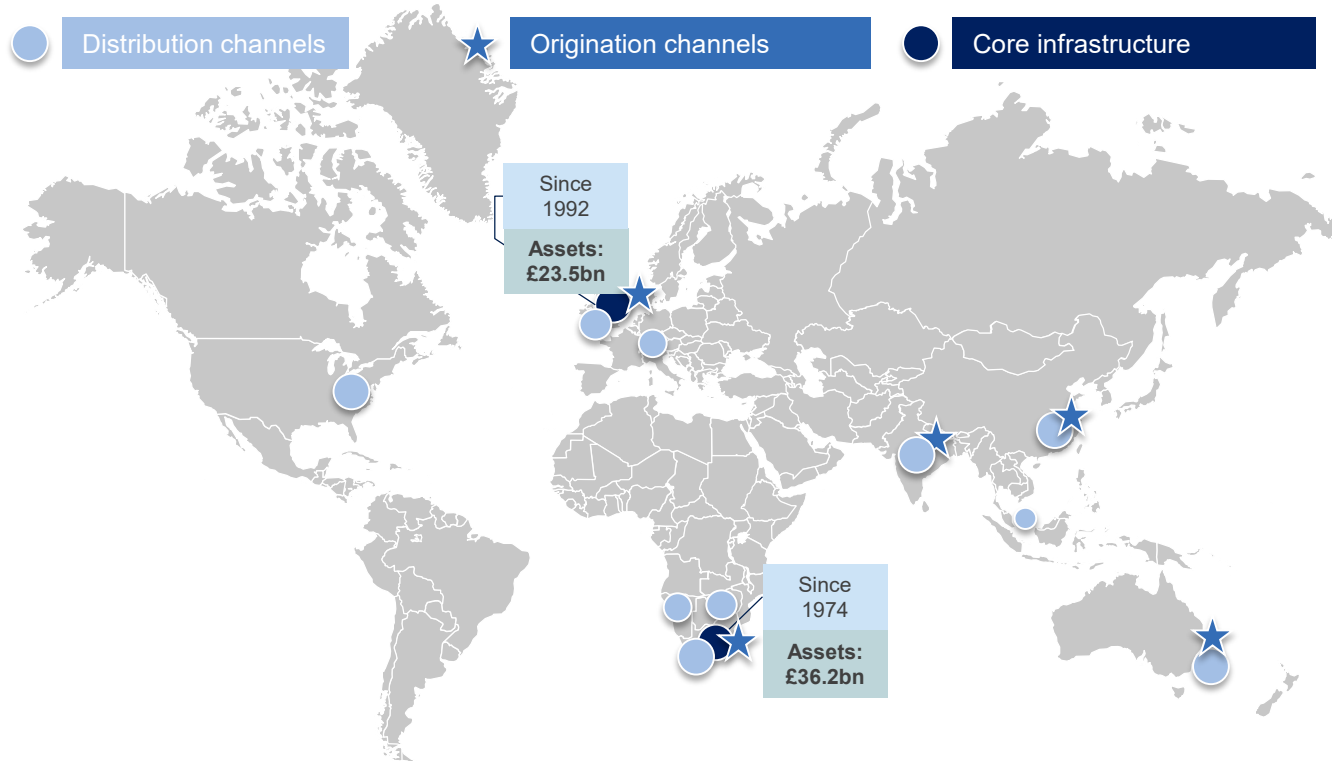


# An overview of the Investec Group

# Investec: a distinctive specialist bank and asset manager

## Facilitating the creation of wealth and management of wealth

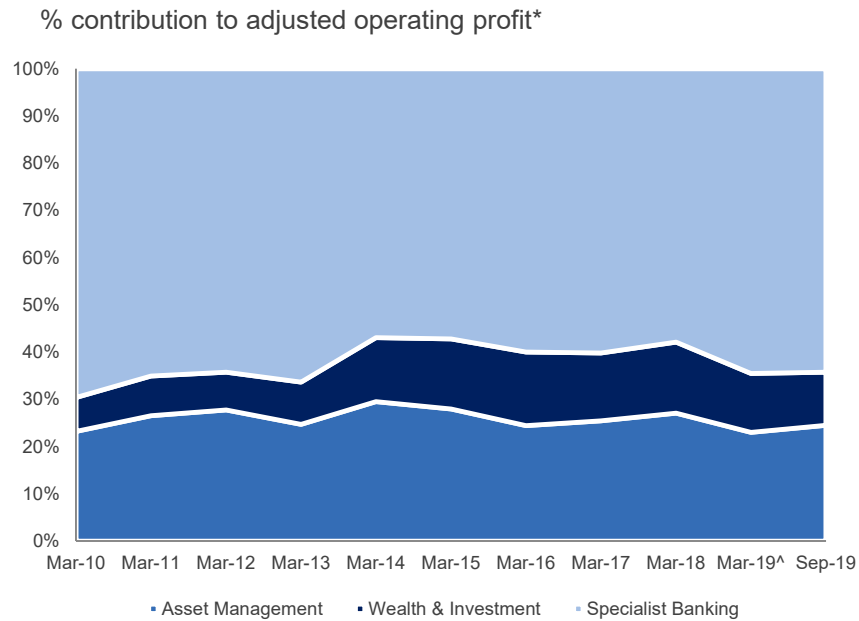
- Established in 1974
- Today, efficient integrated international business platform employing approximately **10 500\*** people
- Listed on the JSE and LSE (a FTSE 250 company)
- Total assets of £59.7bn; total equity £5.4bn; total FUM £177.9bn



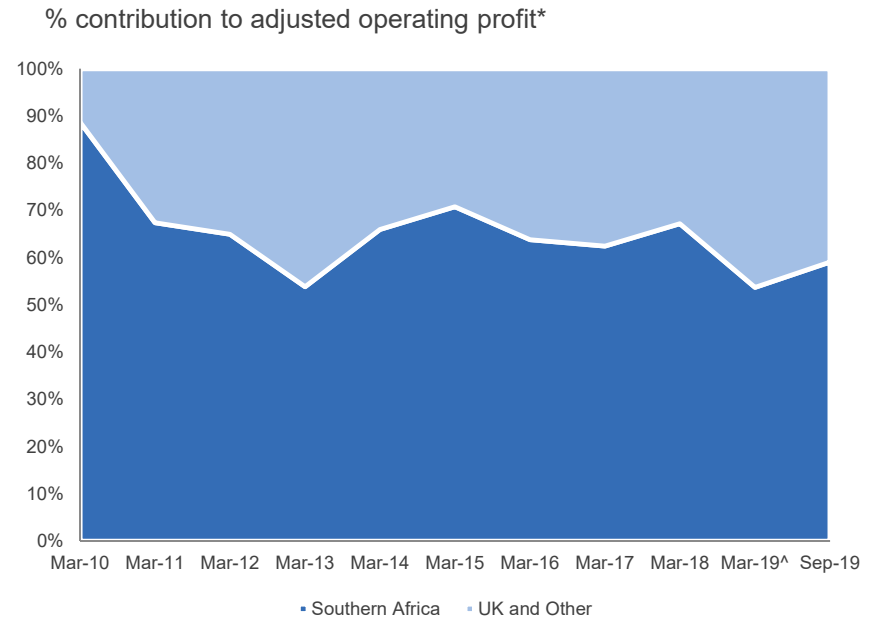
\*Including temporary employees and contractors

# Solid recurring income base supported by a diversified portfolio

## Across businesses



## Across geographies



\*Adjusted operating profit by geography is Operating profit before goodwill, acquired intangibles and strategic actions, less profit attributable to other non-controlling interests. Adjusted operating profit by business is Operating profit before group costs and before goodwill, acquired intangibles and strategic actions, less profit attributable to other non-controlling interests. ^Reflected in the above trends March 2019 information has been restated and excludes the financial impact of the rundown on the Hong Kong direct investments business and the impact of other group restructures as detailed on slide 41. All prior year numbers have not been restated.

# Strategic focus

Our strategic goals and objectives are based on our aspiration to be recognised as a **distinctive specialist bank and asset manager**

## The Investec distinction

### Client focused approach

- Clients are the core of our business
- We strive to build business depth by deepening existing and creating new client relationships
- High-tech, high-touch approach
- High level of service by being nimble, flexible and innovative.

### Specialised strategy

- Serving select market niches as a focused provider of tailored structured solutions
- Enhancing our existing position in principal businesses and geographies through organic growth and select bolt-on acquisitions.

### Sustainable business

- Contributing to society, macro-economic stability and the environment
- Well-established brand
- Managing and positioning the group for the long term
- Balancing revenue earned from capital light activities and capital intensive activities
- Cost and risk conscious.

### Strong culture

- Strong entrepreneurial culture that stimulates extraordinary performance
- Passionate and talented people who are empowered and committed
- Depth of leadership
- Strong risk awareness
- Material employee ownership.

## Our strategy

Our long-term strategy is to build a diversified portfolio of businesses and geographies to support clients through varying markets and economic cycles. Since inception we have expanded through a combination of organic growth and strategic acquisitions.

In order to create a meaningful and balanced portfolio we need proper foundations in place which gain traction over time.

### Group strategic focus

- Simplify, focus and grow with discipline
- Leverage our unique client profile and provide our clients with an integrated holistic offering
- Support our high-touch client approach with a comprehensive digital offering
- Ensure domestic relevance and critical mass in our chosen geographies
- Facilitate our clients with cross-border transactions and flow across our chosen geographies

## Divisional strategic focus

### Asset Management

- Continue to invest across our investment platform
- Grow Advisor and Institutional business
- Embrace and enhance the Sustainability trend
- Achieve a successful demerger and listing

### Bank and Wealth

- Focused on enhancing effectiveness of operating platform to better serve clients and deliver long-term shareholder returns
- Increase discipline in capital allocation
- Manage the cost base for greater efficiencies
- Accelerate revenue growth
- Expanding connectivity across the organization to more fully serve client needs
- Bolster digital capabilities

# Balanced business model supporting our long-term strategy

Three distinct business activities focused on well defined target clients

Corporate / institutional / government

Private client (high net worth / high income) / charities / trusts

## Asset Management

*(operating completely independently)*

Investment management services to external clients

## Specialist Banking

- Lending
- Transactional banking
- Treasury solutions
- Advisory
- Investment activities
- Deposit raising activities

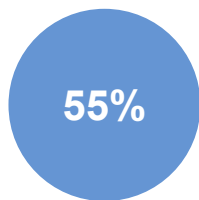
## Wealth & Investment

- Investment management services
- Independent financial planning advice

As announced on 14 September 2018 following a strategic review, the group made a decision to demerge and separately list the Investec Asset Management business. The demerger and the listing of the asset management business is subject to shareholder and other customary approvals, and is expected to be completed during the first quarter of calendar year 2020.

We aim to maintain an **appropriate balance** between revenue earned from capital light activities and revenue earned from balance sheet activities.

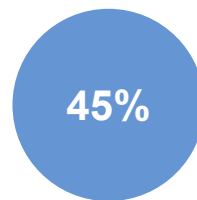
### Capital light activities



Contributed to group income

- Asset management
- Wealth management
- Advisory services
- Transactional banking services
- Property funds

### Balance sheet activities



Contributed to group income

- Lending portfolios
- Investment portfolios
- Trading income
  - client flows
  - balance sheet management

Fee and commission income



Types of income



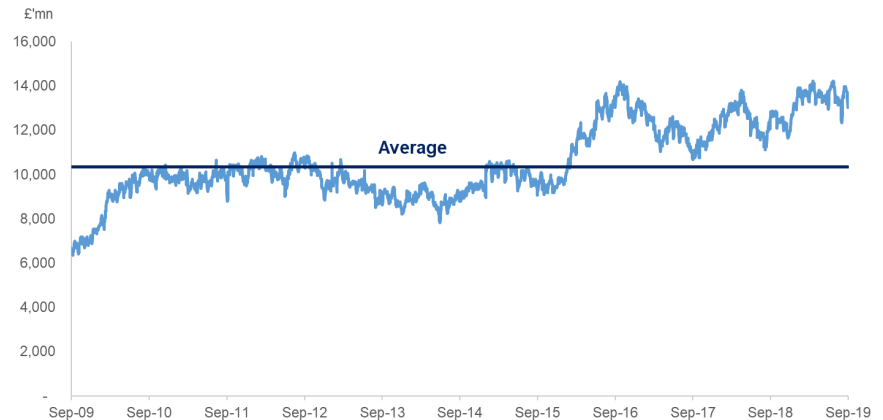
Net interest, investment, associate and trading income

# We continue to have a sound balance sheet

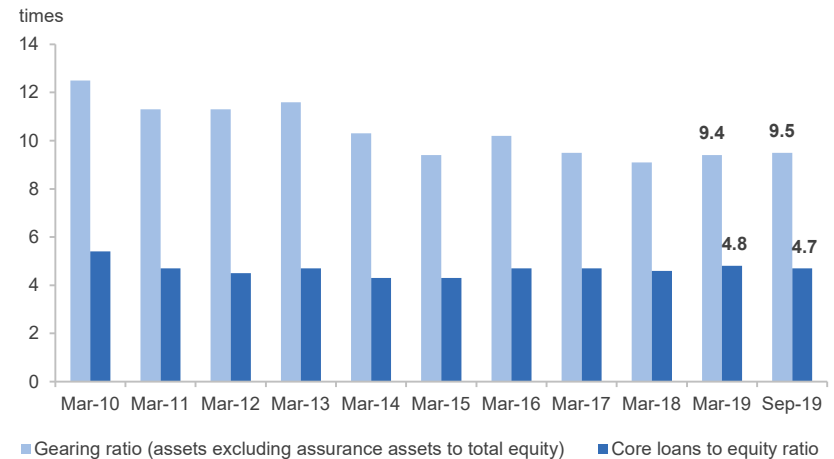
## Key operating fundamentals

- Senior management “hands-on” culture
- A high level of readily available, **high quality liquid assets**: representing c. 25% - 35% of our liability base. Cash and near cash balances amounted to £13.0 billion at year end, representing 40.7% of customer deposits.
- No reliance on wholesale funding
- Solid leverage ratios: always held **capital in excess of regulatory requirements** and the group intends to perpetuate this philosophy. Target common equity tier 1 ratio of above 10% and total capital ratios between 14% and 17%
- **Low gearing ratio**: 9.5x with leverage ratios in excess of 7%
- Geographical and operational diversity with a **high level of recurring income** continues to support sustainability of operating profit

## Cash and near cash

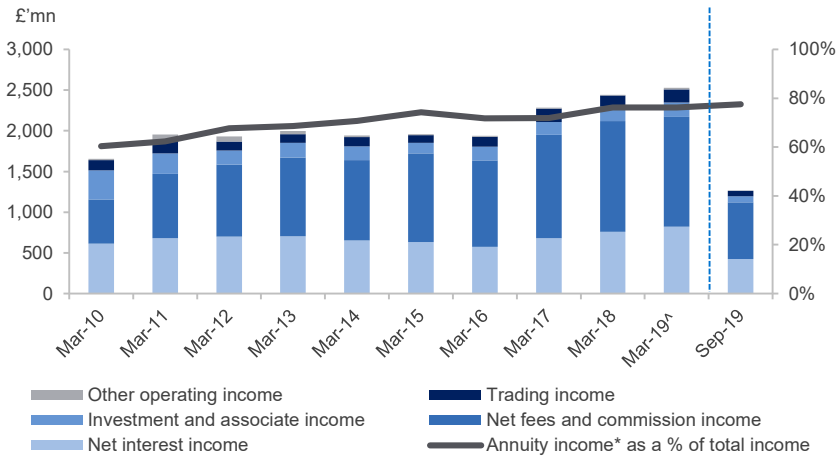


## Low gearing ratios

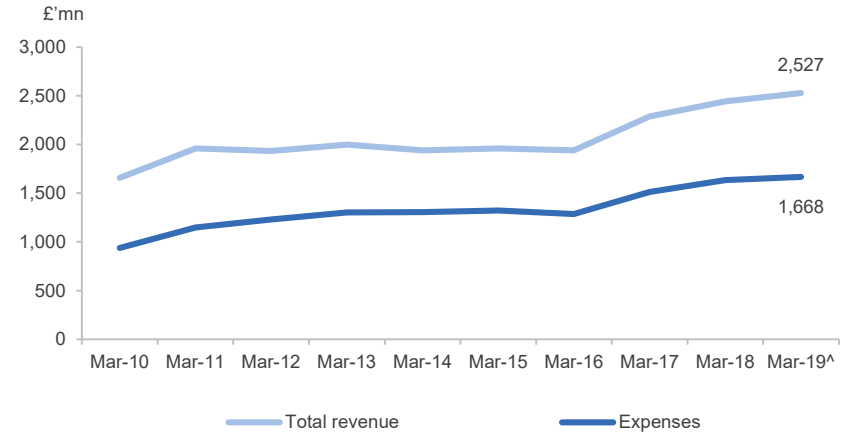


# We have a sound track record

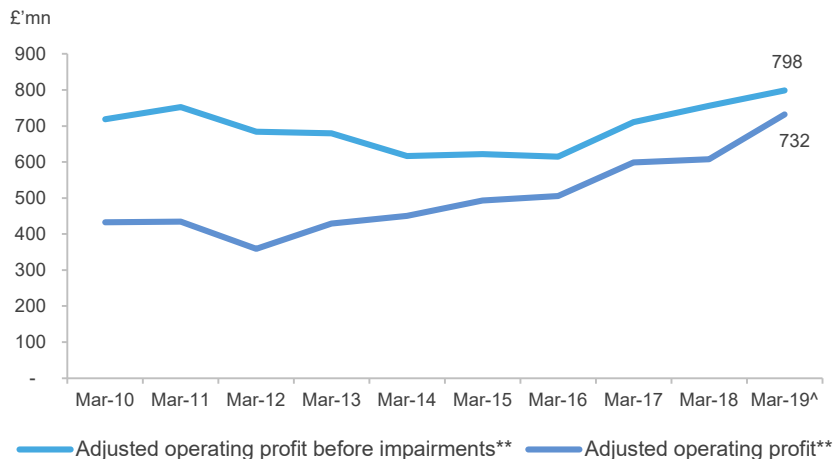
## Recurring income



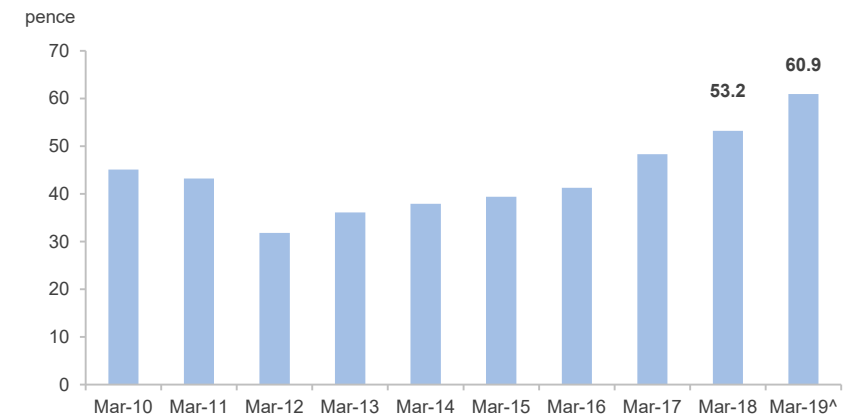
## Revenue versus expenses



## Operating profit\*\* before impairments



## Adjusted EPS^^



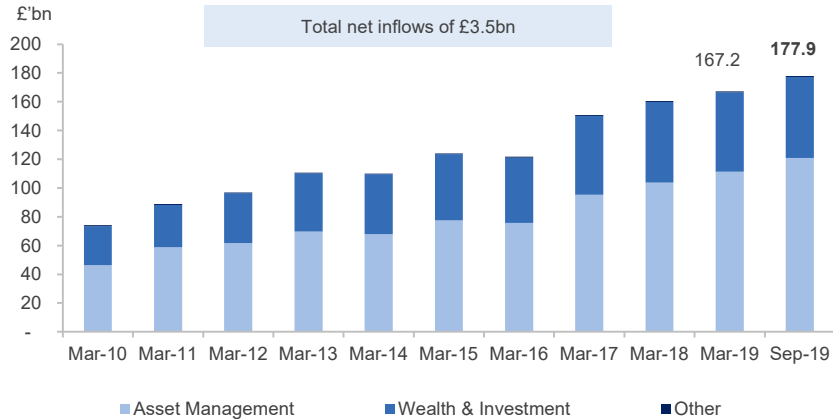
\*Where annuity income is net interest income and annuity fees. \*\* Operating profit before goodwill, acquired intangibles and strategic actions, less profit attributable to other non-controlling interests.

<sup>^</sup>Reflected in the above trends March 2019 information has been restated and excludes the financial impact of the rundown on the Hong Kong direct investments business and the impact of other group restructures as detailed on slide 41. All prior year numbers have not been restated. ^^Where adjusted EPS is earnings per share before goodwill, acquired intangibles and strategic actions and the deduction of preference shares.

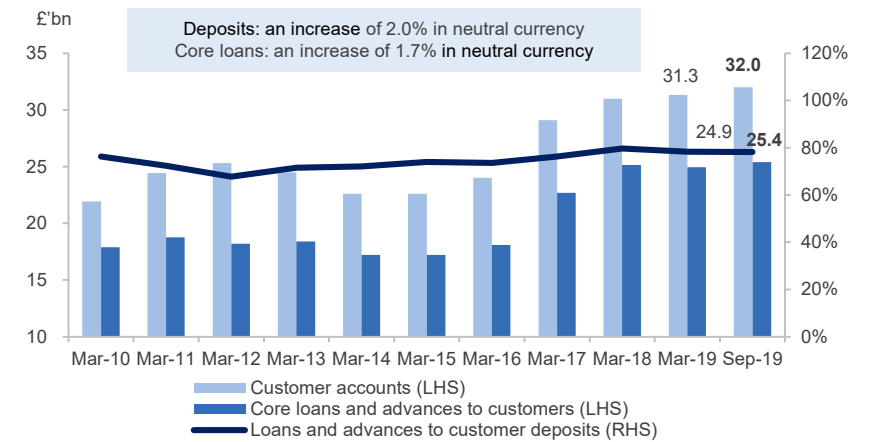


# We have a sound track record

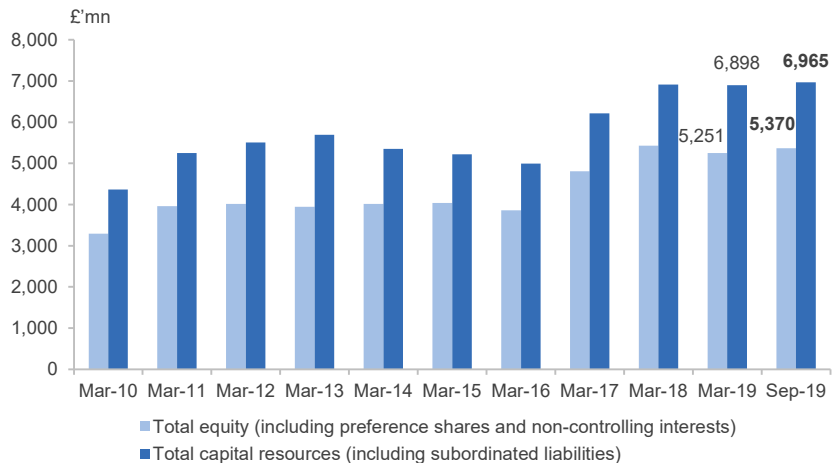
## Third party assets under management



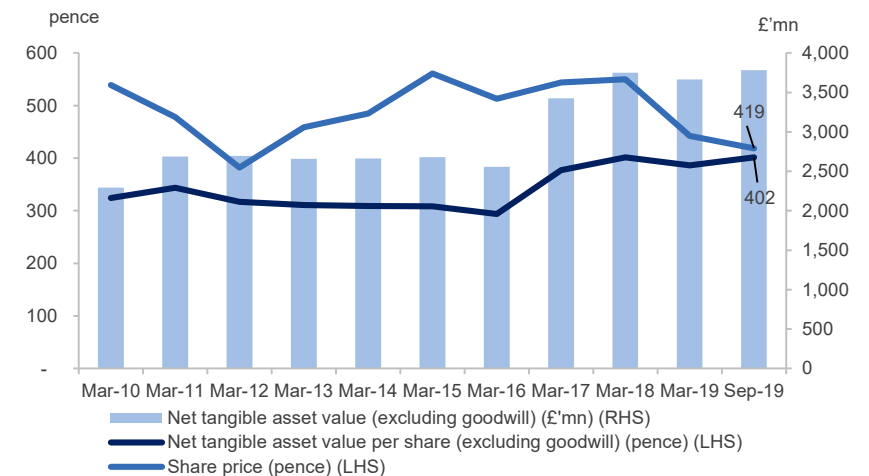
## Core loans and advances and deposits



## Total equity and capital resources



## Net tangible asset value

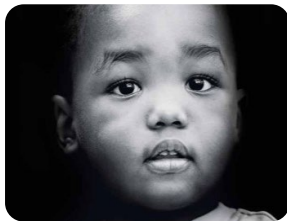


# We have invested in our Brand

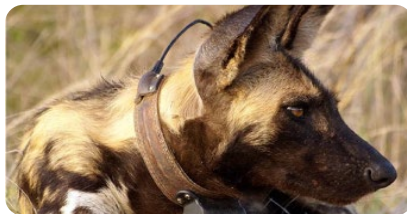


## ...our Communities

## ...our People



## ... and the Planet





An overview of  
Investec Bank Limited  
(IBL)

# Overview of Investec Bank Limited

IBL is a **specialist bank** with a strong franchise in niche market segments operating primarily in **Southern Africa**

Total assets  
R482.8bn

Net core loans  
R271.8bn

Total equity  
R43.9bn

Customer deposits  
R349.2bn

Employees (approx.)  
5 000

## Well established franchise

- **Established in 1974** in the Republic of South Africa
- Obtained a banking licence in 1980 and listed on the Johannesburg Stock Exchange in 1986
- Wholly owned subsidiary of **Investec Limited** (listed on the JSE)
  - Houses Investec group's **Southern African** and **Mauritius banking** subsidiaries
  - Asset Management, Wealth & Investment, Institutional Stockbroking, Investec Life and the Property divisions are housed in fellow subsidiaries under Investec Limited
- Today, efficient integrated business platform employing approximately **5 000** people\*
- **5th largest banking group** in South Africa (by assets)

## Key strategic objectives

- Deepen existing client relationships and client acquisition through the collaboration of product offerings
- Invest in digital and technology platforms in order to remain competitive and to deliver on our high-tech, high-touch value proposition
- Optimising funding channels and capital light activities
- Manage capital and optimise shareholder returns
- Disciplined client centric approach to equity investments while investing in areas of specialisation and divesting of non-core investments

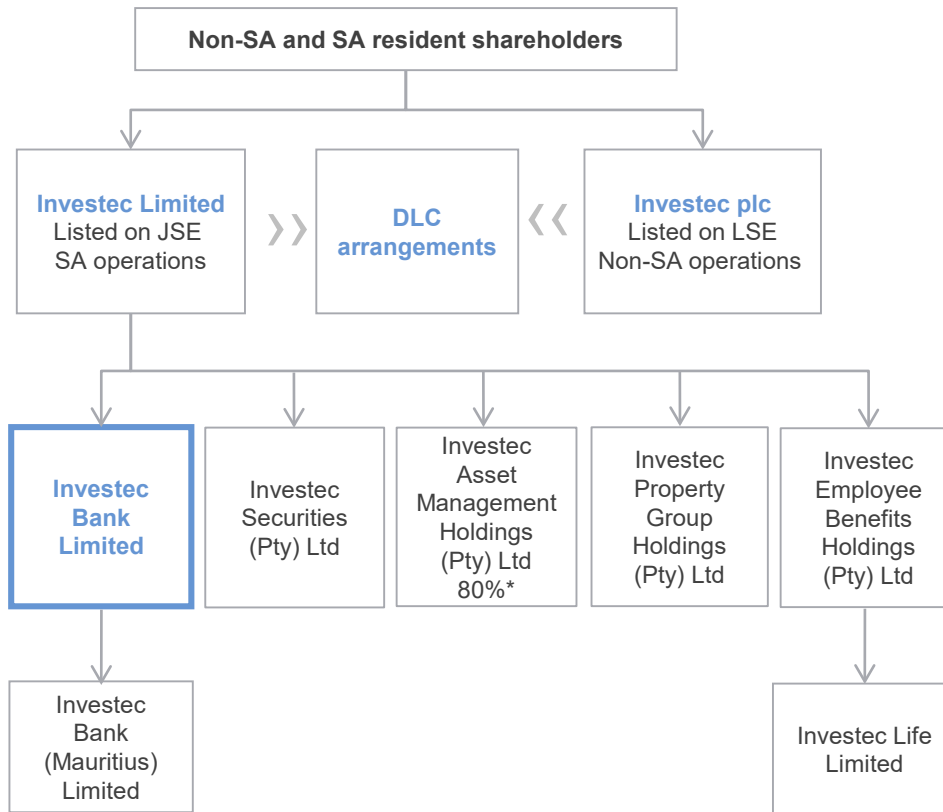
\*Including temporary employees and contractors

# Key credit strengths

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Sound balance sheet	<ul style="list-style-type: none"><li>• <b>Robust capital base:</b> 13.0% common equity tier 1 (CET1) ratio and strong leverage ratio of 7.8%*</li><li>• <b>Low gearing:</b> 10.5x</li><li>• <b>Strong liquidity ratios</b> with high level of readily available cash. The liquidity position of the bank remains sound with a total cash and near cash balance of R120.0bn representing 34.4% of customer deposits</li><li>• <b>Diversified funding base</b> with strong retail deposit franchise and low reliance on wholesale funding</li><li>• <b>Never required shareholder or government support</b></li></ul>
Strong risk management frameworks	<ul style="list-style-type: none"><li>• Group Risk Management operates within an <b>integrated geographical and divisional structure</b>, in line with our management approach, ensuring that the appropriate processes are used to address all risks across the business units</li><li>• Risk awareness, control and compliance are embedded in our <b>day-to-day activities</b></li><li>• Board, executives and management are intimately involved in the <b>risk management</b> process</li><li>• Senior management <b>“hands-on”</b> culture</li></ul>
Strong culture	<ul style="list-style-type: none"><li>• <b>Stable management</b> – senior management team average tenor of c.15 – 20 years</li><li>• Strong, entrepreneurial culture balanced with a strong risk awareness</li><li>• Employee ownership – long-standing philosophy</li></ul>

# IBL operational structure



- Investec Limited, the holding company for Investec Bank Limited, is part of a Dual Listed Companies (DLC) structure

## Salient features of Investec's DLC structure:

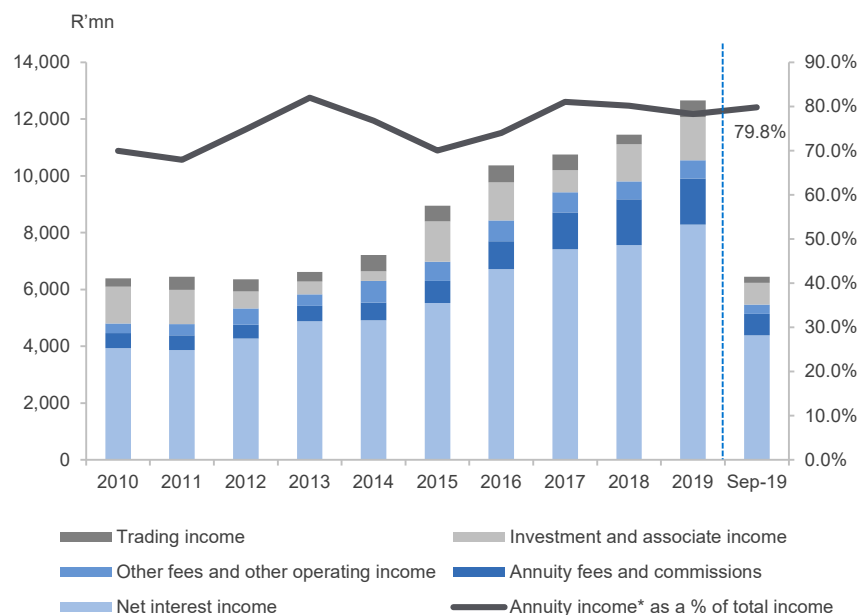
- Investec plc and Investec Limited are separate legal entities and listings, but are bound together by contractual agreements and mechanisms
  - Investec operates as if it is a single unified economic enterprise
  - The companies have the same Boards of Directors and management
  - **Shareholders** have common economic and voting interests as if Investec Limited and Investec plc were a single company:
    - Equivalent dividends on a per share basis
    - Joint electorate and class right voting
  - **Creditors** are however **ring-fenced** to either Investec Limited or Investec plc **as there are no cross guarantees between the companies**
  - **Capital and liquidity are prohibited from flowing between the two entities under the DLC structure conditions**
- **Regulation** of the DLC structure:
    - The South African Prudential Authority (SA PA) is the lead regulator of the group
    - The SA PA is the regulator of Investec Limited while the UK Prudential Regulation Authority and the Financial Conduct Authority are the regulators of Investec plc
    - The Memorandum of Understanding between the two regulators sets out that the role of the lead regulator would change if 70% or more of the on and off balance sheet assets are held by Investec plc



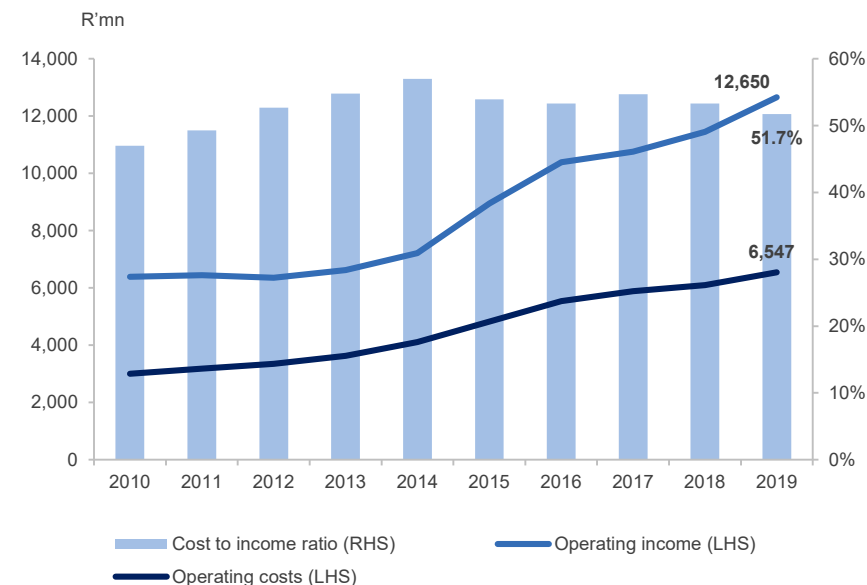
## IBL operating fundamentals

# We have a strong franchise that supports a solid revenue base

## Annuity income\*



## Revenue versus expenses^



- A diversified business model continues to support a **large recurring income base** comprising net interest and annuity fees, currently 79.8% of operating income (up from 70.0% in 2010)
- **Growth** in total operating income has largely been driven by **increased lending activities** (with a stable net interest margin of c. 2% in recent years) and a **broadening of our client franchises** generating growth in fee income and a recurring level of client flow
- We are focusing on **managing costs** while building for the future
- We are maintaining a **disciplined approach to cost control**, with a target cost to income ratio between 49% and 52%
- Cost to income ratio is 50.7% for the six months ended 30 September 2019 (51.7% for year ended 31 March 2019)

\*Where annuity income is net interest income and annuity fees ^The Investec group has changed its cost to income ratio definition to exclude profits and losses attributable to other non-controlling interests. As such, the cost to income ratio is calculated as: operating costs divided by operating income before ECL (net of depreciation on operating leased assets and net of operating profits or losses attributable to other non-controlling interests)

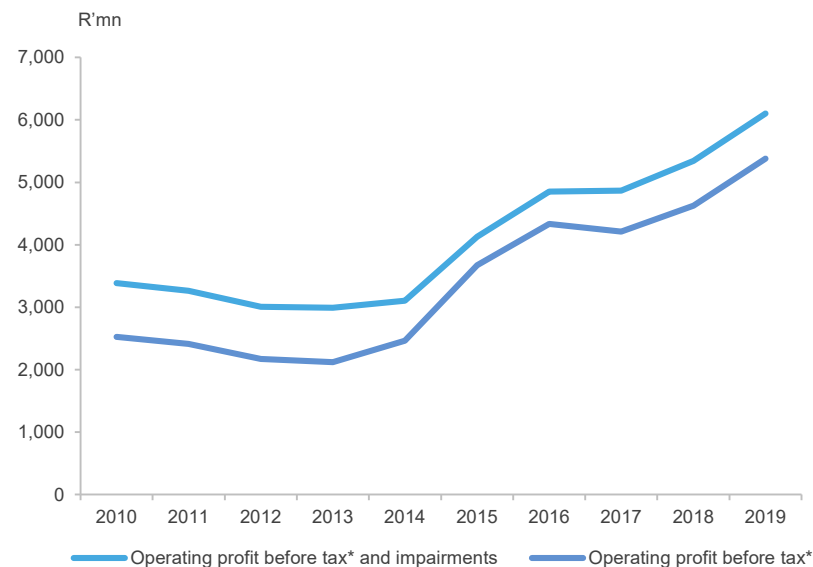


# We have a strong franchise that supports a solid revenue base

- **Operating profit underpinned by well established franchises:**

- Leading Private Bank over many years
- Leading Corporate Advisory house
- Highly regarded Corporate and Institutional Bank

## Operating profit before tax\*

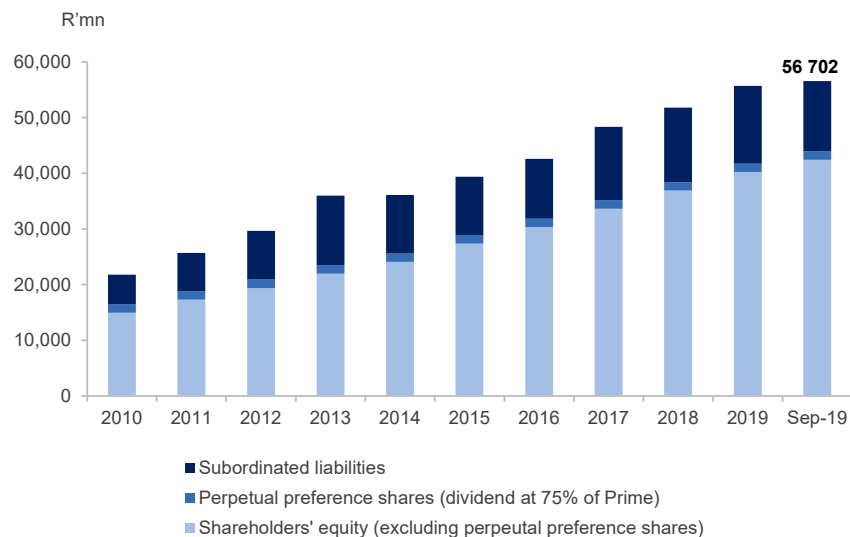


- We have **grown operating profit before tax\*** (increased by 24.3% over the past three years to R5.3bn for the 2019 financial year; CAGR of 7.5%)
- Growth in earnings has been supported by positive business momentum, reflected in an **increase in our client base** and **solid growth of loans and advances**
- Between 2009 and 2013 our results were impacted by an increase in impairments. These are back to normalised levels

\*Before goodwill, acquired intangibles, non-operating items and after non-controlling interests.

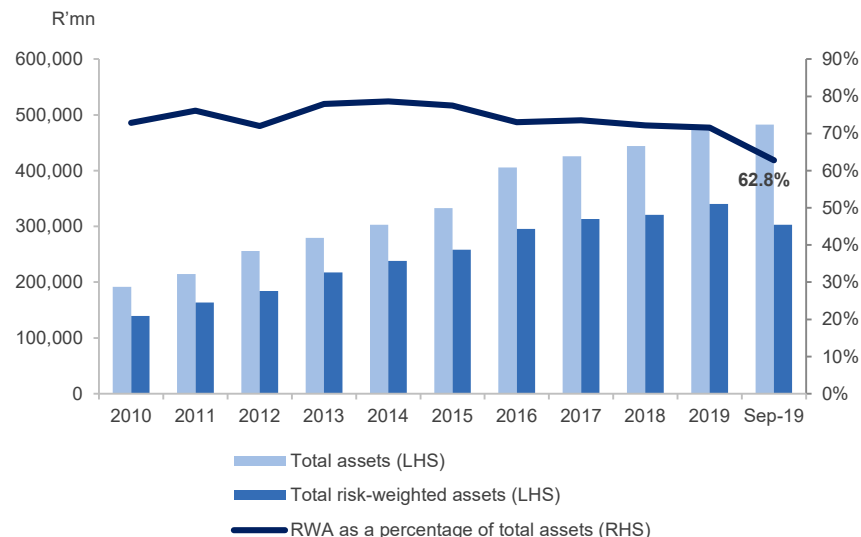
# Sound capital base and capital ratios

## Total capital



- We have continued to grow our capital base over the past 10 years **without recourse to government or shareholders**
- Our total **capital resources has grown by 159.4%** since 2010 to R56 539mn at 30 September 2019 (CAGR of 11.6% per year)

## Total risk-weighted assets: high RWA density

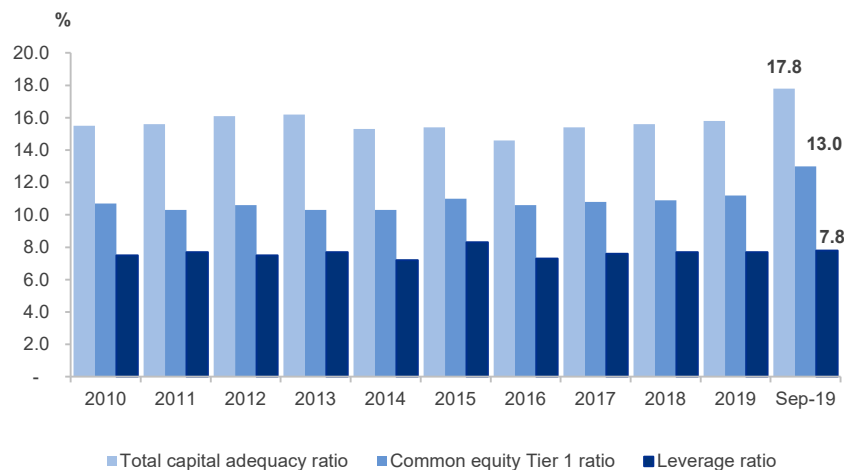


- From 1 April 2019, the Foundation Internal Ratings-Based ('**FIRB**') approach was adopted which has had a **positive impact on IBL's capital position**.
- IBL's **Total RWAs / Total assets is 62.8%** as at **30 September 2019**, which is still higher relative to many SA banks on the Advanced Approach
- Application has been made to adopt Advanced Internal Ratings Based ('**AIRB**') approach, from which we expect a further positive uplift to our capital ratios.

# Sound capital base and capital ratios

- Investec has **always held capital in excess of regulatory requirements** and intends to perpetuate this philosophy and ensure that it remains well capitalised
- 30 September 2019: total capital adequacy ratio of 17.8% and a common equity tier 1 ratio of 13.0%
- Our fully loaded Basel III common equity tier 1 ratio is estimated to be 13.0% and our fully loaded leverage ratio is 7.7%#
- IBL received regulatory approval to adopt the FIRB^ approach, effective 1 April 2019 which had a positive impact on IBL's capital ratios. We have submitted our application to the SARB to move onto the Advanced ('AIRB' approach).

## Basel capital ratios\*



## Capital development

	FIRB^	Standardised	
A summary of ratios	30 Sep 19	31 Mar 19	Target
Common equity tier 1 (as reported)	13.0%	11.2%	>10%
Common equity tier 1 (fully loaded) #	13.0%	11.1%	
Tier 1 (as reported)	13.3%	11.5%	>11%
Total capital adequacy ratio (as reported)	17.8%	15.8%	14% to 17%
Leverage ratio** (current)#	7.8%	7.7%	>6%
Leverage ratio** (fully loaded)#	7.7%	7.6%	

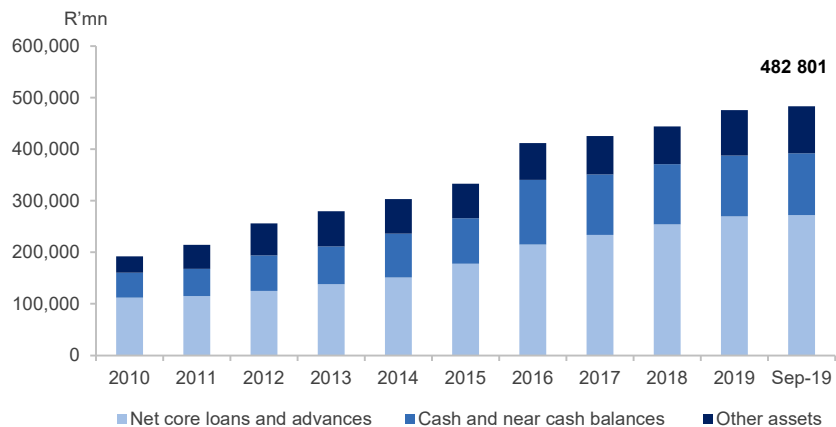
# The key difference between the 'reported' basis at 30 September 2019 and the 'fully loaded' basis is primarily relating to capital instruments that previously qualified as regulatory capital, but do not fully qualify under South African Prudential Authority regulations. These instruments continue to be recognised on a reducing basis in the 'reported' figures until 2022.

\*\* The leverage ratios are calculated on an end-quarter basis and are based on revised BIS rules.

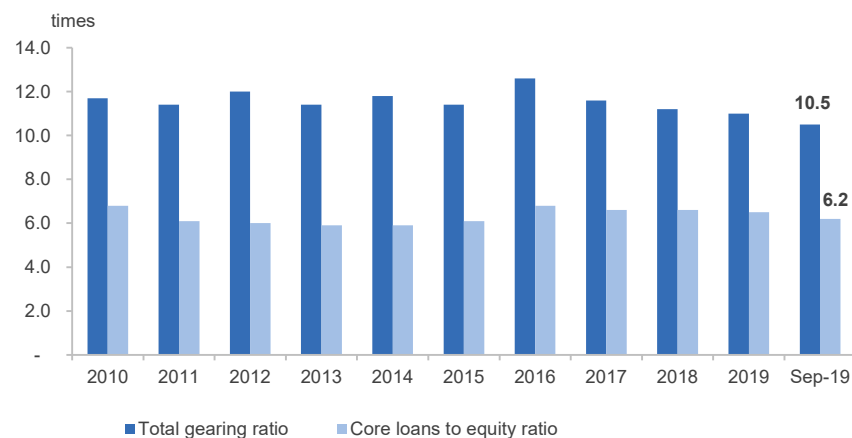
^IBL adopted the FIRB approach effective 1 April 2019

# Consistent asset growth, gearing ratios remain low

## Total assets composition



## Gearing\* remains low



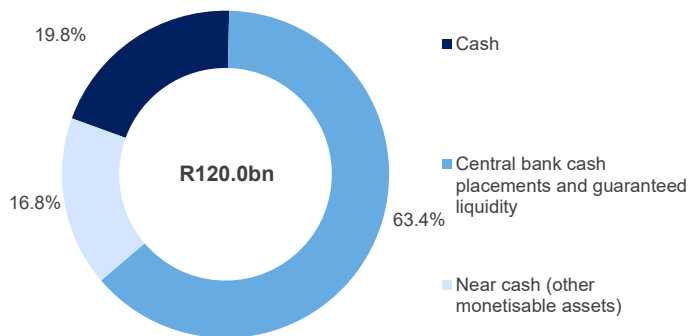
- We have recorded a **CAGR of 9.9% in net core loans and advances** since 2015 driven by increased activity across our target client base, as well as growth in our franchise
- In addition, we have seen **solid growth in cash and near cash balances** over the same period

- We have **maintained low gearing ratios\*** with total gearing at 10.5x and an average of 11.5x over the past 10 years

\*Gearing ratio calculated as Total Assets (excluding intergroup loans) divided by Total Equity

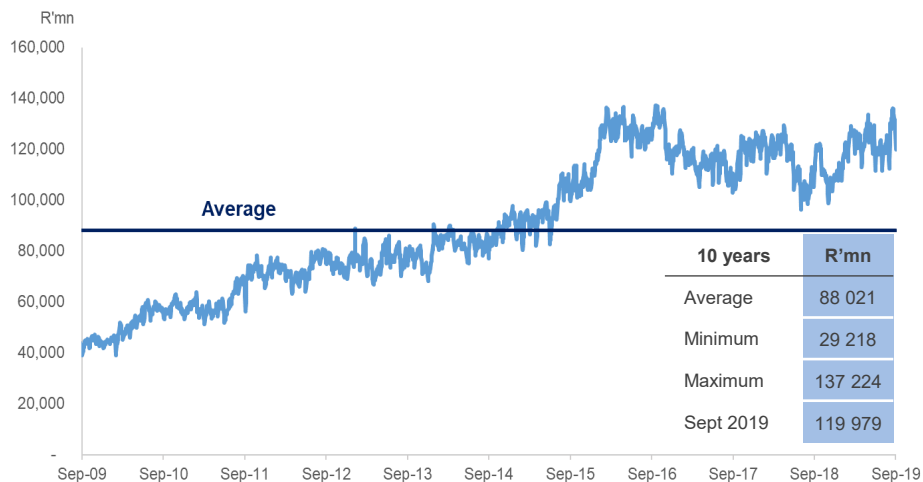
# Substantial surplus liquidity

## Cash and near cash balances at 30 September 2019

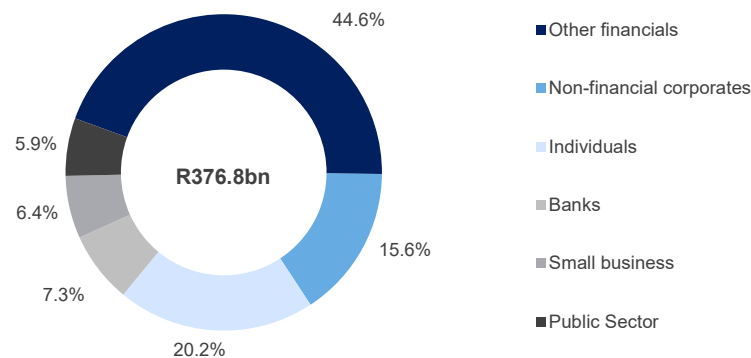


- We maintain a **high level of readily available, high quality liquid assets**, targeting a minimum cash to customer deposit ratio of 25%. Cash and near cash balances have increased significantly since 2010 (9.8% CAGR) to R120.0bn at 30 September 2019 (representing 34.4% of customer deposits)
- We delivered **liquidity ratios well in excess of regulatory requirements**. At 30 September 2019, IBL's (bank solo) three-month average **Liquidity Coverage Ratio (LCR) was 132.4%** and IBL's (bank solo) **Net Stable Funding Ratio (NSFR) was 114.6%** (ahead of minimum requirements of 100% respectively)

## Cash and near cash balances



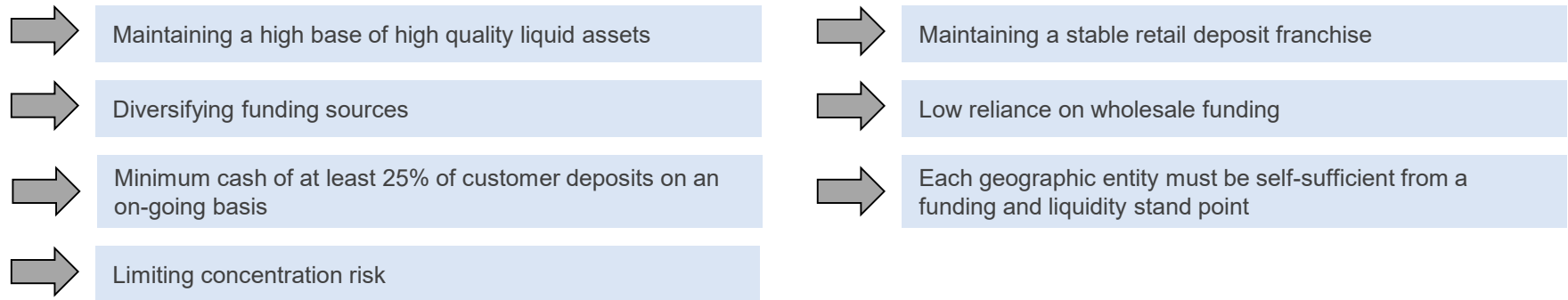
## Depositor concentration at 30 September 2019



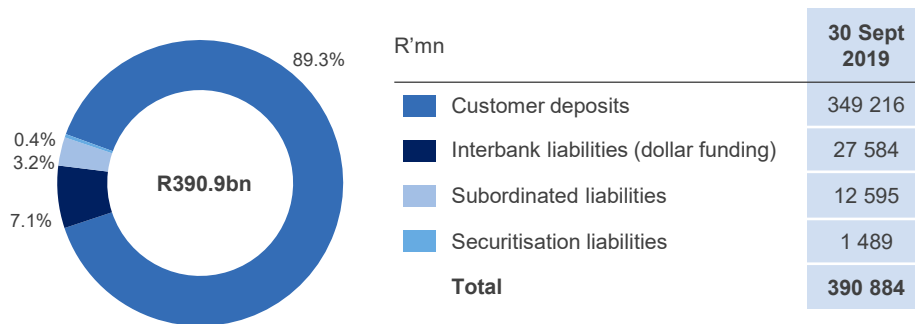
# Diversified funding strategy

- Investec's funding consists **primarily of customer deposits**
- Investec adopts a **conservative and prudent funding strategy**

## Conservative and prudent funding strategy



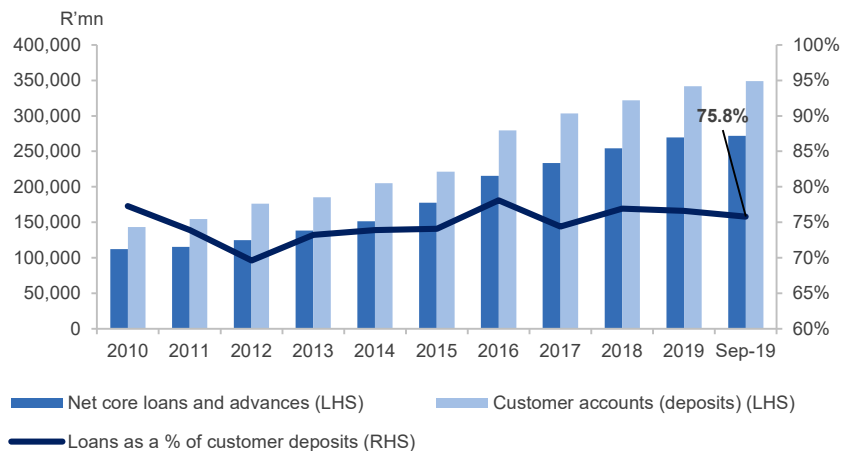
## Selected funding sources at 30 September 2019



- Customer deposits account for 89.3% of selected funding sources** as at 30 September 2019
- Customer deposits are supplemented by deposits from banks (7.1%), securitisation liabilities (0.4%) and subordinated debt (3.2%)
- We have **no reliance on any one deposit channel** and no reliance on interbank funding
- Core loans are funded from customer deposits** and interbank (dollar) funding supplements cash and near cash balances

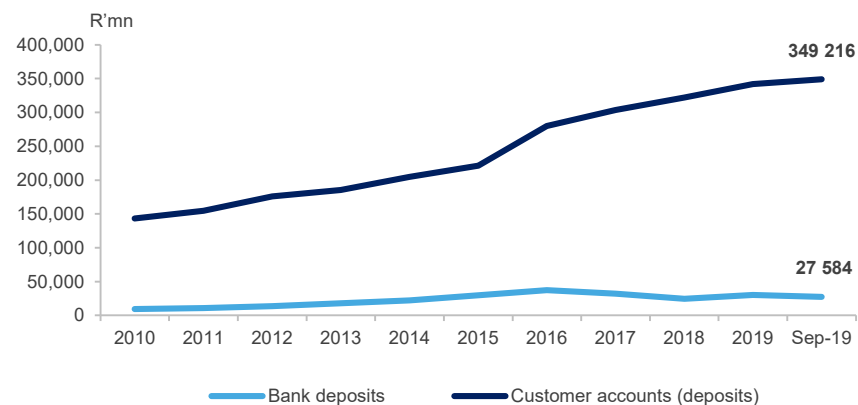
# Surplus liquidity

## Fully self funded from customer deposits: healthy loan to deposit ratio



- Customer deposits have **grown by 143.5%** (c.9.8% CAGR p.a.) since 2010 to R349.2bn at 30 September 2019
- Loans and advances as a percentage of customer deposits **amounts to 75.8%**

## Total deposits: stable customer deposit base



- Significant **increase in retail deposits**
- We also have strong relationships with our institutional clients and our wholesale funding is diversified by product and tenor
- **Fixed and notice customer deposits** have continued to display a strong '**stickiness**' with continued willingness from clients to reinvest in our suite of term and notice products

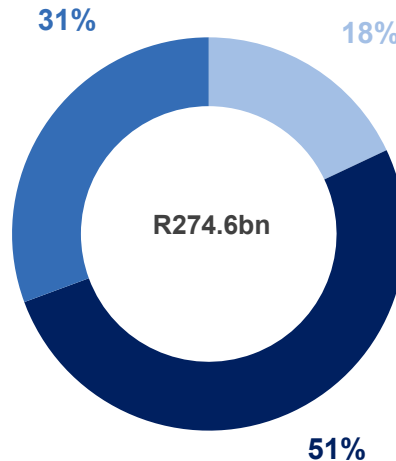
# Exposures in a select target market

- **Credit and counterparty exposures are to a select target market:**
  - high net worth and high income clients
  - mid to large sized corporates
  - public sector bodies and institutions
- We typically originate loans with the intent of holding these assets to maturity, and thereby developing a 'hands-on' and long-standing relationship with our clients
- **The majority of the bank's credit and counterparty exposures reside within its principal operating geographies, namely South Africa and Mauritius**

## Gross core loans by risk category at 30 September 2019

### Corporate and other

Acquisition finance	4.3%
Asset based lending	3.2%
Fund finance	2.0%
Other corporate, institutional, govt. loans	17.6%
Asset finance	1.1%
Project finance	2.3%
Resource finance and commodities	0.1%



### Lending collateralised against property

Commercial property investment	14.6%
Commercial property development	1.8%
Commercial vacant land and planning	0.3%
Residential property development	1.0%
Residential vacant land and planning	0.3%

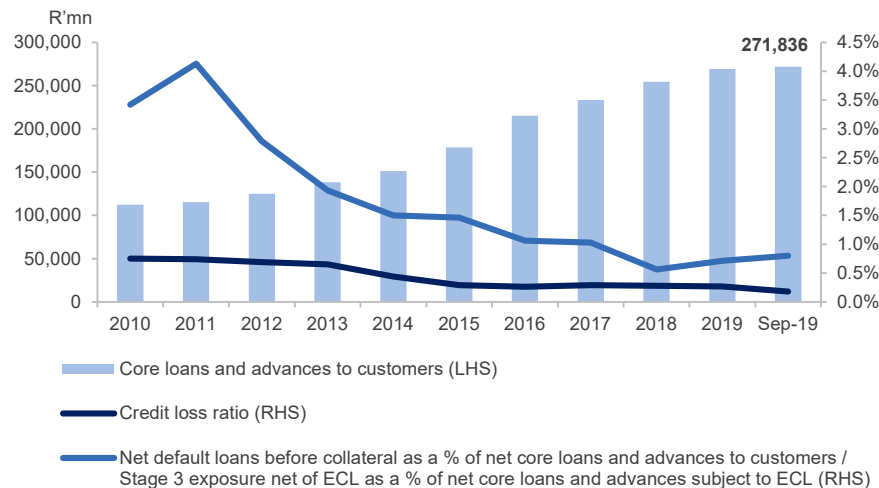
### High net worth and other private client

HNW and private client - mortgages	27.7%
HNW and specialised lending	23.6%



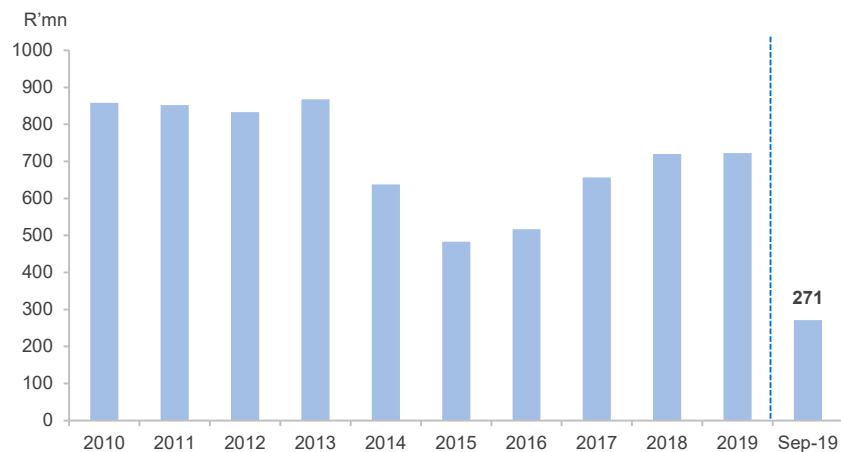
# Sound and improving asset quality

## Core loans and asset quality



- Credit quality on core loans and advances for the six months ended 30 September 2019:
  - The total income statement **ECL impairment** charges amounted to R271 million for the six months ended 30 September 2019 (2018: R376 million).
  - The **annualised credit loss ratio<sup>#</sup>** was **0.18%** at 30 September 2019 (2018: 0.29%).
  - Stage 3 exposures net of ECL at 30 September 2019 amounted to R2 045 million (31 March 2019: R1 894 million).
  - Stage **3 exposure net of ECL** as a percentage of net core loans and advances as at 30 September 2019 amounted to **0.8%** (31 March 2019: 0.7%)

## Trend in impairment losses / ECL impairment charges\*



\* On adoption of IFRS 9, there is a move from an incurred loss model to an expected credit loss methodology

# Expected credit loss (ECL) impairment charges on gross core loans and advances as a % of average gross core loans and advances subject to ECL

# Credit ratings

## Current credit ratings

Fitch	Rating	Outlook
Viability rating:	bb+	Negative
Support rating:	3	
Long-term foreign currency issuer default rating:	BB+	
Short-term foreign currency issuer default rating:	B	
National long-term rating:	AA(zaf)	
National short-term rating:	F1+(zaf)	
Moody's	Rating	Outlook
Baseline credit assessment (BCA) and adjusted BCA:	baa3	Negative
Global long-term deposit rating:	Baa3	
Global short-term deposit rating:	P-3	
National scale long-term deposit rating:	Aa1.za	
National scale short-term deposit rating:	P-1.za	
S&P	Rating	Outlook
Foreign currency long-term deposit rating:	BB	Negative
Foreign currency short-term deposit rating:	B	
National scale long-term rating:	za.AA	
National scale short-term rating:	za.A-1+	
Global Credit Ratings	Rating	
International long-term rating:	BB	
National long-term rating:	AA(za)	
National short-term rating:	A1+(za)	

- IBL's ratings have remained stable over many years **reflecting the financial soundness** of the bank over a long period of time
- Past ratings adjustments have largely been associated with changes in views by the rating agencies of the **credit worthiness of the South African sovereign**
- It is generally accepted that a bank cannot have a higher rating than the sovereign of the country in which they operate, unless they are largely foreign-owned and the foreign holding company is domiciled in a country with a higher rating than South Africa

## Historical credit ratings

Long-Term Foreign Currency Deposit Rating	Current	Nov-17*	Jun-17*	Apr-17*	Dec-15
Moody's	Baa3	Baa3	Baa3	Baa2	Baa2
Fitch	BB+	BB+	BB+	BB+	BBB-
S&P	BB	BB	BB+	BB+	BBB-

\*Changes reflect downgrades of the sovereign of South Africa.



## IBL peer analysis

## Peer group companies

Long-Term Deposit Rating	S&P		Fitch				Moody's			Global Credit Ratings	
	Foreign currency*	National scale	Foreign currency*	National scale	Viability ratings	Support rating	Global	National scale	Baseline credit assessment	International	National
Absa Bank Limited	n/a	za.AA	BB+	AA(zaf)	bb+	3	Baa3	Aa1.za	baa3	BB	AA(za)
FirstRand Bank Limited	BB	za.AA	BB+	AA(zaf)	bb+	3	Baa3	Aaa.za	baa3	BB+	AA+(za)
Nedbank Limited	BB	za.AA	BB+	AA(zaf)	bb+	3	Baa3	Aa1.za	baa3	BB	AA(za)
Standard Bank of South Africa Limited	n/a	n/a	BB+	AA(zaf)	bb+	3	Baa3	Aa1.za	baa3	BB+	AA+(za)
<b>Investec Bank Limited</b>	<b>BB</b>	<b>za.AA</b>	<b>BB+</b>	<b>AA(zaf)</b>	<b>bb+</b>	<b>3</b>	<b>Baa3</b>	<b>Aa1.za</b>	<b>baa3</b>	<b>BB</b>	<b>AA(za)</b>

Short-Term Deposit Rating	S&P		Fitch		Moody's		Global Credit Ratings
	Foreign currency*	National scale	Foreign currency*	National scale	Global	National scale	National
Absa Bank Limited	n/a	za.A-1+	B	F1+(zaf)	P-3	P-1.za	A1+(za)
FirstRand Bank Limited	B	za.A-1+	B	F1+(zaf)	P-3	P-1.za	A1(za)
Nedbank Limited	B	za.A-1+	B	F1+(zaf)	P-3	P-1.za	A1+(za)
Standard Bank of South Africa Limited	n/a	n/a	B	F1+(zaf)	P-3	P-1.za	A1(za)
<b>Investec Bank Limited</b>	<b>B</b>	<b>za.A-1+</b>	<b>B</b>	<b>F1+(zaf)</b>	<b>P-3</b>	<b>P-1.za</b>	<b>A1+(za)</b>

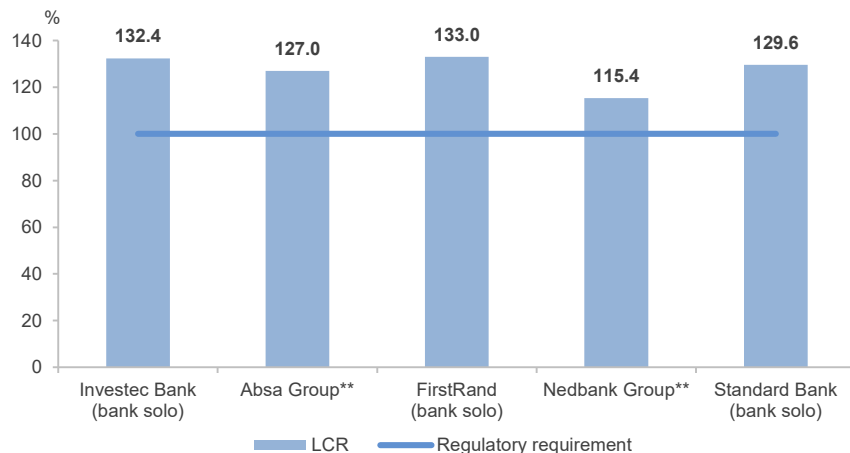
### Rating definitions:

Short-term ratings should be used for investments less than a one year time horizon and long-term ratings for periods greater than a year. Foreign currency ratings should be used when one is considering foreign denominated investments. Investments in Rand should be assessed against local currency and national ratings, (zaf) being Fitch's notation and .za for Moody's, Standard & Poor's and Global Credit Ratings notation for South African ratings.

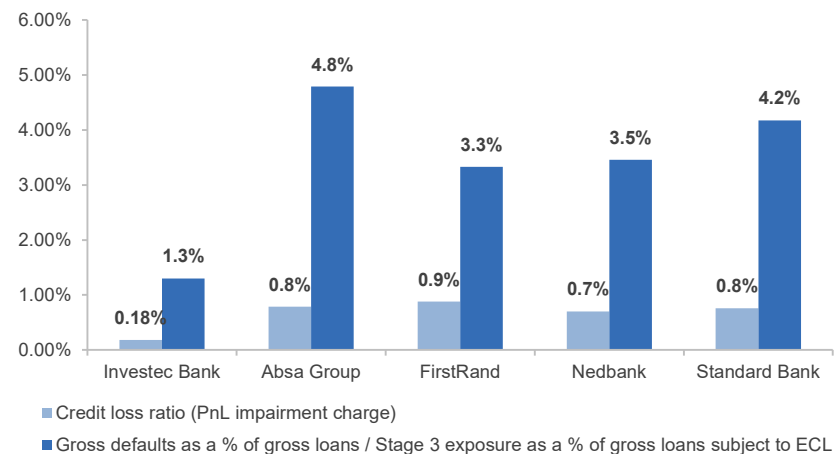
# Peer group companies\*

Investec is one of the **most liquid** of the Big 5 banks and is a **net provider of funds** to the interbank market in South Africa.

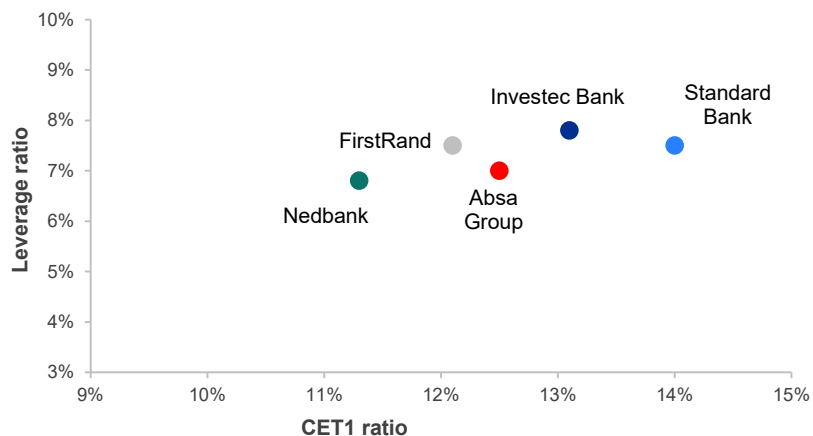
## Liquidity: regulatory liquidity coverage ratio



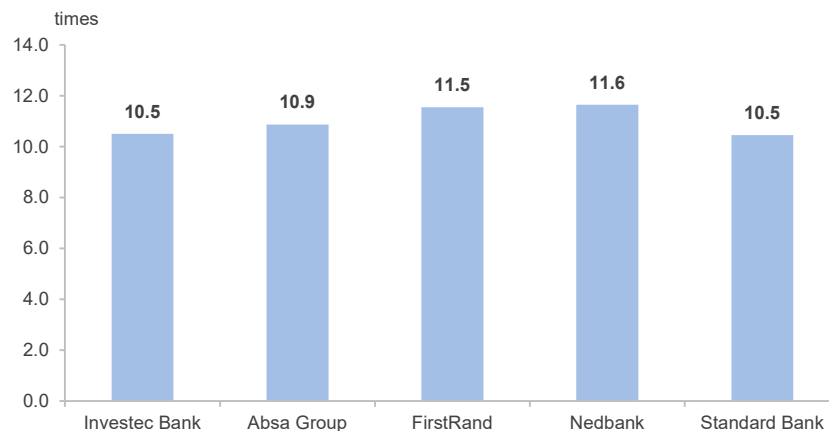
## Asset quality ratios



## Capital ratios



## Gearing ratio



\*Source: Latest company interim / annual and quarterly results available at 20 November 2019. \*\*LCR not disclosed on a bank solo level

# Peer group companies

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## Definitions and/or explanations of certain ratios:

- Customer deposits do not include deposits from banks.
- The customer advances to customer deposits ratio reflects how much of a bank's advances to customers are funded from the "retail and corporate" market as opposed to the "wholesale funding and banking market". A ratio higher than one indicates that advances to customers are not fully funded from the retail and corporate market, with the balance been funded from the wholesale market.
- A capital adequacy ratio is a measure of a bank's available capital expressed as a percentage of a bank's risk-weighted assets. It is based on regulatory qualifying capital (including common equity tier 1, additional tier 1 and tier 2 capital) as a percentage of risk-weighted assets. Assets are risk-weighted either according to the Standardised Approach in terms of Basel or the Advanced Approach.
- The leverage ratio is calculated as total tier 1 capital (according to regulatory definitions) divided by total assets (exposure measure). This ratio effectively assumes all assets are 100% risk weighted and is a more conservative measure than the capital adequacy ratio. Regulators are expecting that this ratio should exceed 5%.
- The gearing ratio is calculated as total assets divided by total equity (according to accounting definitions).
- The credit loss ratio is calculated as the income statement impairment/charge on advances as a percentage of average gross advances to customers.
- Default loans largely comprise loans that are impaired and/or over 90 days in arrears.



# Investec Bank Limited Appendices

## IBL: salient financial features

Key financial statistics	30 Sept 2019	30 Sept 2018	% change	31 March 2019
Total operating income before expected credit losses (R'million)	6 442	6 149	4.8%	12 650
Operating costs (R'million)	3 267	3 217	1.6%	6 547
Operating profit before taxation and acquired intangibles (R'million)	2 904	2 556	13.6%	5 381
Headline earnings attributable to ordinary shareholders (R'million)	2 418	2 038	18.6%	4 784
Cost to income ratio*	50.7%	52.3%		51.7%
Total capital resources (including subordinated liabilities) (R'million)	56 539	52 412	7.9%	55 678
Total equity (R'million)	43 944	39 659	10.8%	41 760
Total assets (R'million)	482 801	448 305	7.7%	475 603
Net core loans and advances (R'million)	271 836	259 147	4.9%	269 404
Customer accounts (deposits) (R'million)	349 216	331 732	5.3%	341 710
Loans and advances to customers as a % of customer accounts (deposits)	75.8%	75.6%		76.6%
Cash and near cash balances (R'million)	119 979	110 827	8.3%	118 365
Total gearing ratio (i.e. total assets excluding intergroup loans to equity)	10.5x	10.9x		11.0x

Key asset quality and capital ratios	30 Sept 2019	31 March 2019
Total capital adequacy ratio	17.8%	15.8%
Tier 1 ratio	13.3%	11.5%
Common equity tier 1 ratio	13.0%	11.2%
Leverage ratio – current	7.8%	7.7%
Leverage ratio – 'fully loaded'^	7.7%	7.6%
Stage 3 exposure as a % of gross core loans and advances to customers subject to ECL	1.3%	1.3%
Stage 3 exposure net of ECL as a % of net core loans and advances to customers subject to ECL	0.8%	0.7%
Credit loss ratio#	0.18%**	0.27%

\*Based on the group's understanding of current regulations, 'fully loaded' is based on Capital Requirements Regulation requirements as fully phased in by 2022, including full adoption of IFRS 9

#Expected credit loss (ECL) impairment charges on gross core loans and advances as a % of average gross core loans and advances subject to ECL. \*The Investec group has changed its cost to income ratio definition to exclude profits and losses attributable to other non-controlling interests. As such, the cost to income ratio is calculated as: operating costs divided by operating income before ECL (net of depreciation on operating leased assets and net of operating profits or losses attributable to other non-controlling interests). \*\*Annualised.



## IBL: income statement

R'million	Six months to 30 Sept 2019	Six months to 30 Sept 2018	% change	31 March 2019
Interest income	17 874	15 936	12.2%	33 611
Interest expense	(13 492)	(11 917)	13.2%	(25 324)
<b>Net interest income</b>	<b>4 382</b>	<b>4 019</b>	<b>9.0%</b>	<b>8 287</b>
Fee and commission income	1 392	1 182	17.8%	2 662
Fee and commission expense	(311)	(106)	>100.0%	(401)
Investment income	503	253	98.8%	360
Share of post taxation profit of associates	262	369	(29.0%)	1 163
Trading income/(loss) arising from				
– customer flow	225	204	10.3%	369
– balance sheet management and other trading liabilities	(11)	227	(>100.0%)	210
Other operating income	–	1		–
<b>Total operating income before expected credit losses</b>	<b>6 442</b>	<b>6 149</b>	<b>4.8%</b>	<b>12 650</b>
Expected credit loss impairment charges	(271)	(376)		(722)
<b>Operating income</b>	<b>6 171</b>	<b>5 773</b>	<b>6.9%</b>	<b>11 928</b>
Operating costs	(3 267)	(3 217)	1.6%	(6 547)
<b>Operating profit before impairment of goodwill and acquired intangibles</b>	<b>2 904</b>	<b>2 556</b>	<b>13.6%</b>	<b>5 381</b>
Impairment of goodwill	–	(26)		(3)
Amortisation of acquired intangibles	(26)	<b>2 530</b>		(51)
<b>Operating profit</b>	<b>2 878</b>	–	<b>13.8%</b>	<b>5 327</b>
Financial impact of acquisition of subsidiary	–	6	(>100.0%)	10
<b>Profit before taxation</b>	<b>2 878</b>	<b>2 536</b>	<b>13.5%</b>	<b>5 337</b>
Taxation on operating profit before acquired intangibles	(374)	(411)	(9.0%)	(391)
Taxation on acquired intangibles	7	7	–	14
<b>Profit after taxation</b>	<b>2 511</b>	<b>2 132</b>	<b>17.8%</b>	<b>4 960</b>

## IBL: balance sheet

R'million	30 Sept 2019	31 March 2019	% change
<b>Assets</b>			
Cash and balances at central banks	12 290	10 290	19.4%
Loans and advances to banks	19 306	19 903	(3.0%)
Non-sovereign and non-bank cash placements	12 683	12 192	4.0%
Reverse repurchase agreements and cash collateral on securities borrowed	11 196	18 552	(39.7%)
Sovereign debt securities	71 756	60 893	17.8%
Bank debt securities	10 695	12 526	(14.6%)
Other debt securities	14 367	13 553	6.0%
Derivative financial instruments	9 805	7 700	27.3%
Securities arising from trading activities	2 547	5 059	(49.7%)
Investment portfolio	7 313	7 664	(4.6%)
Loans and advances to customers	264 769	261 737	1.2%
Own originated loans and advances to customers securitised	7 067	7 667	(7.8%)
Other loans and advances	262	329	(20.4%)
Other securitised assets	208	232	(10.3%)
Interests in associated undertakings	6 535	6 251	4.5%
Deferred taxation assets	1 790	1 514	(18.2%)
Other assets	7 296	8 237	(11.4%)
Property and equipment	3 048	2 563	18.9%
Investment properties	1	1	–
Goodwill	171	171	–
Intangible assets	373	418	(10.8%)
Loans to group companies	19 323	18 151	6.5%
	<b>482 801</b>	<b>475 603</b>	<b>1.5%</b>

## IBL: balance sheet

R'million	30 Sept 2019	31 March 2019	% change
<b>Liabilities</b>			
Deposits by banks	27 584	30 041	(8.2%)
Derivative financial instruments	14 681	11 097	32.3%
Other trading liabilities	3 591	4 468	(19.6%)
Repurchase agreements and cash collateral on securities lent	14 300	15 234	(6.1%)
Customer accounts (deposits)	349 216	341 710	2.2%
Debt securities in issue	6 516	6 512	0.1%
Liabilities arising on securitisation of own originated loans and advances	1 489	1 720	(13.4%)
Current taxation liabilities	809	542	49.3%
Deferred taxation liabilities	54	78	(30.8%)
Other liabilities	6 428	6 263	2.6%
Loans from group companies	1 594	2 260	(29.5%)
	<b>426 262</b>	<b>419 925</b>	<b>1.5%</b>
Subordinated liabilities	12 595	13 918	(9.5%)
	<b>438 857</b>	<b>433 843</b>	<b>1.2%</b>
<b>Equity</b>			
Ordinary share capital	32	32	–
Share premium	14 885	14 885	–
Other reserves	1 731	1 790	(3.3%)
Retained income	26 836	24 597	9.1%
<b>Shareholders' equity excluding non-controlling interests</b>	<b>43 484</b>	<b>41 304</b>	<b>5.3%</b>
Other Additional Tier 1 securities in issue	460	460	–
Non-controlling interests	–	(4)	(>100.0%)
<b>Total equity</b>	<b>43 944</b>	<b>41 760</b>	<b>5.2%</b>
<b>Total liabilities and equity</b>	<b>482 801</b>	<b>475 603</b>	<b>1.3%</b>

## IBL: asset quality

R'million	30 Sept 2019	31 March 2019
<b>Gross core loans and advances to customers subject to ECL</b>	<b>272 587</b>	<b>270 122</b>
Stage 1	254 366	255 769
Stage 2	14 739	10 768
of which past due greater than 30 days	286	354
Stage 3	3 482	3 585
<b>Gross exposure (%)</b>		
Stage 1	93.3%	94.7%
Stage 2	5.4%	4.0%
Stage 3	1.3%	1.3%
Stage 3 net of ECLs	2 045	1 894
Aggregate collateral and other credit enhancements on Stage 3	2 858	3 055
Stage 3 net of ECL and collateral	–	–
Stage 3 as a % gross core loans and advances to customers subject to ECL	1.3%	1.3%
Stage 3 ECL impairments as a % of Stage 3 exposure	78.1%	74.5%
Stage 3 net of ECL as a % of net core loans and advances to customers subject to ECL	0.8%	0.7%

# IBL: analysis of core loans and defaults at 30 September 2019

At 30 September 2019 R'million	Gross core loans and advances at amortised cost and FVPL (subject to ECL)								Gross core loans and advances at FVPL (not subject to ECL)	Gross core loans and advances
	Stage 1		Stage 2		Stage 3		Total			
	Gross Exposure	ECL	Gross Exposure	ECL	Gross Exposure	ECL	Gross Exposure	ECL		
<b>Lending collateralised by property</b>	<b>46,716</b>	<b>(143)</b>	<b>1,624</b>	<b>(30)</b>	<b>1,055</b>	<b>(409)</b>	<b>49,395</b>	<b>(582)</b>	<b>–</b>	<b>49,395</b>
Commercial real estate	<b>43,899</b>	<b>(83)</b>	<b>1,154</b>	<b>(3)</b>	<b>802</b>	<b>(262)</b>	<b>45,855</b>	<b>(348)</b>	<b>–</b>	<b>45,855</b>
Commercial real estate – investment	38,214	(68)	1,149	(3)	707	(171)	40,070	(242)	–	40,070
Commercial real estate – development	4,910	(11)	–	–	–	–	4,910	(11)	–	4,910
Commercial vacant land and planning	775	(4)	5	–	95	(91)	875	(95)	–	875
Residential real estate	<b>2,817</b>	<b>(60)</b>	<b>470</b>	<b>(27)</b>	<b>253</b>	<b>(147)</b>	<b>3,540</b>	<b>(234)</b>	<b>–</b>	<b>3,540</b>
Residential real estate – investment	–	–	–	–	–	–	–	–	–	–
Residential real estate – development	2,169	(26)	421	(21)	183	(95)	2,773	(142)	–	2,773
Residential vacant land and planning	648	(34)	49	(6)	70	(52)	767	(92)	–	767
<b>High net worth and other private client lending</b>	<b>133 383</b>	<b>(236)</b>	<b>5 984</b>	<b>(140)</b>	<b>1 692</b>	<b>(728)</b>	<b>141 059</b>	<b>(1,104)</b>	<b>–</b>	<b>141 059</b>
Mortgages	70 151	(77)	4 931	(131)	1 090	(252)	76 172	(460)	–	76 172
High net worth and specialised lending	63 232	(159)	1 053	(9)	602	(476)	64 887	(644)	–	64 887
<b>Corporate and other lending</b>	<b>74,267</b>	<b>(229)</b>	<b>7,131</b>	<b>(503)</b>	<b>735</b>	<b>(300)</b>	<b>82,133</b>	<b>(1,032)</b>	<b>1,967</b>	<b>84,100</b>
Acquisition finance	11,528	(36)	253	(8)	30	(8)	11,811	(52)	–	11,811
Asset-based lending	7,411	(44)	870	(9)	549	(271)	8,830	(324)	–	8,830
Fund finance	5,549	(7)	3	–	–	–	5,552	(7)	–	5,552
Other corporates and financial institutions and governments	41,491	(129)	4,615	(474)	156	(21)	46,262	(624)	1,967	48,229
Asset finance	3,004	(4)	16	(1)	–	–	3,020	(5)	–	3,020
Small ticket asset finance	1,860	(1)	16	(1)	–	–	1,876	(2)	–	1,876
Large ticket asset finance	1,144	(3)	–	–	–	–	1,144	(3)	–	1,144
Project finance	5,188	(9)	1,230	(10)	–	–	6,418	(19)	–	6,418
Resource finance	96	–	144	(1)	–	–	240	(1)	–	240
<b>Gross core loans and advances</b>	<b>254 366</b>	<b>(608)</b>	<b>14 739</b>	<b>(673)</b>	<b>3 482</b>	<b>(1 437)</b>	<b>272 587</b>	<b>(2 718)</b>	<b>1 967</b>	<b>274 554</b>

# IBL: capital adequacy

	FIRB	Pro-forma FIRB*	Standardised
R'million	30 Sept 2019	31 March 2019	31 March 2019
<b>Tier 1 capital</b>			
Shareholders' equity per balance sheet	43 484	41 304	41 304
Perpetual preference share capital and share premium	(1 534)	(1 534)	(1 534)
Regulatory adjustments to the accounting basis	1 285	931	1 157
Deductions	(3 726)	(3 461)	(2 776)
<b>Common equity tier 1 capital</b>	<b>39 509</b>	<b>37 240</b>	<b>38 151</b>
<b>Additional tier 1 capital before deductions</b>			
Additional tier 1 instruments	1 994	1 994	1 994
Phase out of non-qualifying additional tier 1 instruments	(1 074)	(1 074)	(1 074)
<b>Tier 1 capital</b>	<b>40 429</b>	<b>38 160</b>	<b>39 071</b>
<b>Tier 2 capital</b>			
Collective impairment allowances	806	483	877
Tier 2 instruments	12 595	13 918	13 918
Phase out of non-qualifying tier 2 instruments	–	–	–
<b>Total tier 2 capital</b>	<b>13 401</b>	<b>14 401</b>	<b>14 795</b>
<b>Total regulatory capital</b>	<b>53 830</b>	<b>52 561</b>	<b>53 866</b>
<b>Risk-weighted assets</b>	<b>303 157</b>	<b>297 506</b>	<b>340 315</b>
<b>Capital ratios</b>			
Common equity tier 1 ratio	13.0%	12.5%	11.2%
Tier 1 ratio	13.3%	12.8%	11.5%
Total capital adequacy ratio	17.8%	17.7%	15.8%
Leverage ratio	7.8%	7.6%	7.7%

\*We have approval to adopt the Foundation Internal Ratings-Based (FIRB) approach, effective 1 April 2019. We present numbers on a pro-forma basis for 31 March 2019.

# Legal disclaimer

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## **IMPORTANT NOTICE**

THE INFORMATION, STATEMENTS AND OPINIONS CONTAINED IN THIS DOCUMENT DO NOT CONSTITUTE A PUBLIC OFFER UNDER ANY APPLICABLE LEGISLATION OR AN OFFER TO SELL OR SOLICITATION OF ANY OFFER TO BUY ANY SECURITIES OR FINANCIAL INSTRUMENTS OR ANY ADVICE OR RECOMMENDATION WITH RESPECT TO SUCH SECURITIES OR OTHER FINANCIAL INSTRUMENTS.

## **FORWARD-LOOKING STATEMENTS**

THIS DOCUMENT CONTAINS CERTAIN FORWARD-LOOKING STATEMENTS WITHIN THE MEANING OF SECTION 21e OF THE US SECURITIES EXCHANGE ACT OF 1934, AS AMENDED, AND SECTION 27a OF THE US SECURITIES ACT OF 1933, AS AMENDED, WITH RESPECT TO CERTAIN OF THE GROUP'S PLANS AND ITS CURRENT GOALS AND EXPECTATIONS RELATING TO ITS FUTURE FINANCIAL CONDITION AND PERFORMANCE. INVESTEC CAUTIONS READERS THAT NO FORWARD-LOOKING STATEMENT IS A GUARANTEE OF FUTURE PERFORMANCE AND THAT ACTUAL RESULTS COULD DIFFER MATERIALLY FROM THOSE CONTAINED IN THE FORWARD-LOOKING STATEMENTS. THESE FORWARD-LOOKING STATEMENTS CAN BE IDENTIFIED BY THE FACT THAT THEY DO NOT RELATE ONLY TO HISTORICAL OR CURRENT FACTS. FORWARD-LOOKING STATEMENTS SOMETIMES USE WORDS SUCH AS "may", "will", "seek", "continue", "aim", "anticipate", "target", "expect", "estimate", "intend", "plan", "goal", "believe" OR OTHER WORDS OF SIMILAR MEANING. EXAMPLES OF FORWARD-LOOKING STATEMENTS INCLUDE, AMONG OTHERS, STATEMENTS REGARDING THE GROUP'S FUTURE FINANCIAL POSITION, INCOME GROWTH, ASSETS, IMPAIRMENT CHARGES, BUSINESS STRATEGY, CAPITAL RATIOS, LEVERAGE, PAYMENT OF DIVIDENDS, PROJECTED LEVELS OF GROWTH IN THE BANKING AND FINANCIAL MARKETS, PROJECTED COSTS, ESTIMATES OF CAPITAL EXPENDITURES AND PLANS AND OBJECTIVES FOR FUTURE OPERATIONS AND OTHER STATEMENTS THAT ARE NOT HISTORICAL FACT. BY THEIR NATURE, FORWARD-LOOKING STATEMENTS INVOLVE RISK AND UNCERTAINTY BECAUSE THEY RELATE TO FUTURE EVENTS AND CIRCUMSTANCES, INCLUDING, BUT NOT LIMITED TO, UK DOMESTIC, EUROZONE AND GLOBAL ECONOMIC AND BUSINESS CONDITIONS, THE EFFECTS OF CONTINUED VOLATILITY IN CREDIT MARKETS, MARKET RELATED RISKS SUCH AS CHANGES IN INTEREST RATES AND EXCHANGE RATES, EFFECTS OF CHANGES IN VALUATION OF CREDIT MARKET EXPOSURES, CHANGES IN VALUATION OF ISSUED NOTES, THE POLICIES AND ACTIONS OF GOVERNMENTAL AND REGULATORY AUTHORITIES (INCLUDING REQUIREMENTS REGARDING CAPITAL AND GROUP STRUCTURES AND THE POTENTIAL FOR ONE OR MORE COUNTRIES EXITING THE EURO), CHANGES IN LEGISLATION, THE FURTHER DEVELOPMENT OF STANDARDS AND INTERPRETATIONS UNDER IFRS APPLICABLE TO PAST, CURRENT AND FUTURE PERIODS, EVOLVING PRACTICES WITH REGARD TO THE INTERPRETATION AND APPLICATION OF STANDARDS UNDER IFRS, THE OUTCOME OF CURRENT AND FUTURE LITIGATION, THE SUCCESS OF FUTURE ACQUISITIONS AND OTHER STRATEGIC TRANSACTIONS AND THE IMPACT OF COMPETITION – A NUMBER OF SUCH FACTORS BEING BEYOND THE GROUP'S CONTROL. AS A RESULT, THE GROUP'S ACTUAL FUTURE RESULTS MAY DIFFER MATERIALLY FROM THE PLANS, GOALS, AND EXPECTATIONS SET FORTH IN THE GROUP'S FORWARD-LOOKING STATEMENTS.