

## **Investec Limited**

The information in this presentation relates to the six months ended 30 September 2019, unless otherwise indicated.



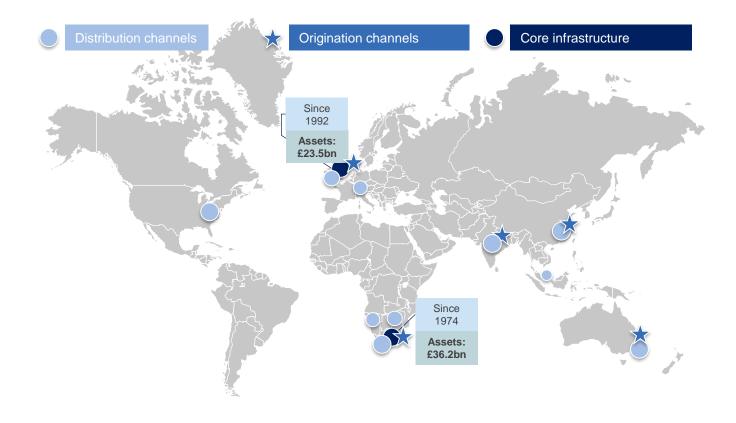


# An overview of the Investec Group

## Investec: a distinctive specialist bank and asset manager

#### Facilitating the creation of wealth and management of wealth

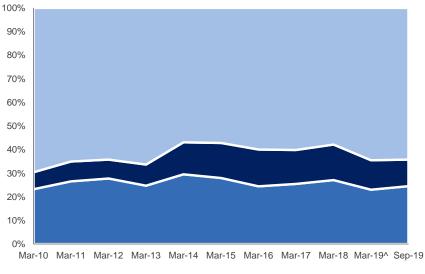
- Established in 1974
- Today, efficient integrated international business platform employing approximately 10 500\* people
- Listed on the JSE and LSE (a FTSE 250 company)
- Total assets of £59.7bn; total equity £5.4bn; total FUM £177.9bn



## Solid recurring income base supported by a diversified portfolio

#### **Across businesses**

**Across geographies** 



% contribution to adjusted operating profit\*

 Asset Management Wealth & Investment

Specialist Banking

#### 100% 90% 80% 70% 60% 50% 40% 30% 20% 10% 0% Mar-10 Mar-11 Mar-12 Mar-13 Mar-14 Mar-15 Mar-16 Mar-17 Mar-18 Mar-19^ Sep-19

% contribution to adjusted operating profit\*

Southern Africa
 UK and Other

\*Adjusted operating profit by geography is Operating profit before goodwill, acquired intangibles and strategic actions, less profit attributable to other non-controlling interests. Adjusted operating profit by business is Operating profit before group costs, goodwill, acquired intangibles and strategic actions, less profit attributable to other non-controlling interests. AReflected in the above trends March 2019 information has been restated and excludes the financial impact of the rundown on the Hong Kong direct investments business and the impact of other group restructures. All prior year numbers have not been restated.

## **Strategic focus**

#### Our strategic goals and objectives are based on our aspiration to be recognised as a distinctive specialist bank and asset manager

#### The Investec distinction

#### **Client focused approach**

- Clients are the core of our business
- We strive to build business depth by deepening existing and creating new client relationships
- High-tech, high-touch approach
- High level of service by being nimble, flexible and innovative.

#### Specialised strategy

- Serving select market niches as a focused provider of tailored structured solutions
- Enhancing our existing position in principal businesses and geographies through organic growth and select bolt-on acquisitions.

#### **Sustainable business**

- Contributing to society, macroeconomic stability and the environment
- · Well-established brand
- Managing and positioning the group for the long term
- Balancing revenue earned from capital light activities and capital intensive activities
- Cost and risk conscious.

#### **Divisional strategic focus**

#### Passionate and talented people who are empowered and

committed Depth of leadership

Strong culture

performance

- Strong risk awareness
- Material employee ownership.

Strong entrepreneurial culture

that stimulates extraordinary

#### **Our strategy**

Our long-term strategy is to build a diversified portfolio of businesses and geographies to support clients through varying markets and economic cycles. Since inception we have expanded through a combination of organic growth and strategic acquisitions.

In order to create a meaningful and balanced portfolio we need proper foundations in place which gain traction over time.

#### **Group strategic focus**

- Simplify, focus and grow with discipline
- Leverage our unique client profile and provide our clients with an integrated holistic offering
- Support our high-touch client approach with a comprehensive digital offering
- Ensure domestic relevance and critical mass in our chosen geographies
- Facilitate our clients with cross-border transactions and flow across our chosen geographies

#### \_\_\_\_\_\_

#### **Asset Management**

- Continue to invest across
   our investment platform
- Grow Advisor and Institutional business
- Embrace and enhance the Sustainability trend
- Achieve a successful demerger and listing

#### Bank and Wealth

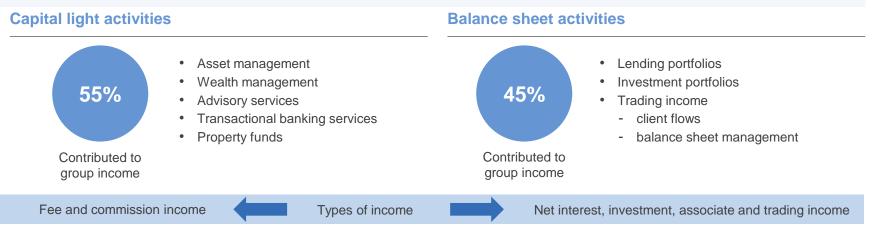
- Focused on enhancing effectiveness of operating platform to better serve clients and deliver long-term shareholder returns
- Increase discipline in capital allocation
- Manage the cost base for greater efficiencies
- Accelerate revenue growth
- Expanding connectivity across the organization to more fully serve client needs
- Bolster digital capabilities

## Balanced business model supporting our long-term strategy

Corporate / institutional / gov	ernment	Private client (high net worth / high income) / charities / trusts			
Asset Management (operating completely independently) Investment management services to external clients	<ul> <li>Specialist Ban</li> <li>Lending</li> <li>Transactional ban</li> <li>Treasury solution</li> <li>Advisory</li> <li>Investment activities</li> <li>Deposit raising activities</li> </ul>	nking is ties	<ul> <li>Wealth &amp; Investment</li> <li>Investment management services</li> <li>Independent financial planning advice</li> </ul>		

As announced on 14 September 2018 following a strategic review, the group made a decision to demerge and separately list the Investec Asset Management business. The demerger and the listing of the asset management business is subject to shareholder and other customary approvals, and is expected to be completed during the first quarter of calendar year 2020.

We aim to maintain an **appropriate balance** between revenue earned from capital light activities and revenue earned from balance sheet activities.

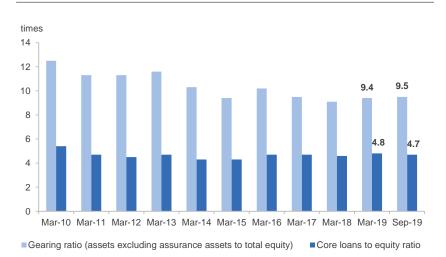


## We continue to have a sound balance sheet

#### Key operating fundamentals

- · Senior management "hands-on" culture
- A high level of readily available, high quality liquid assets: representing c. 25% - 35% of our liability base. Cash and near cash balances amounted to £13.0 billion at year end, representing 40.7% of customer deposits.
- · No reliance on wholesale funding
- Solid leverage ratios: always held capital in excess of regulatory requirements and the group intends to perpetuate this philosophy. Target common equity tier 1 ratio of above 10% and total capital ratios between 14% and 17%
- Low gearing ratio: 9.5x with leverage ratios in excess of 7%
- Geographical and operational diversity with a high level of recurring income continues to support sustainability of operating profit

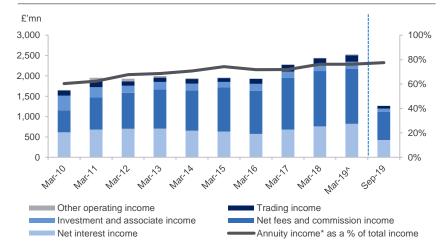
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#### Low gearing ratios

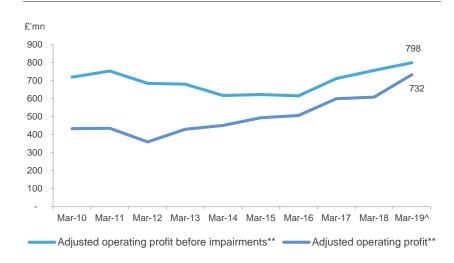
Cash and near cash

### We have a sound track record

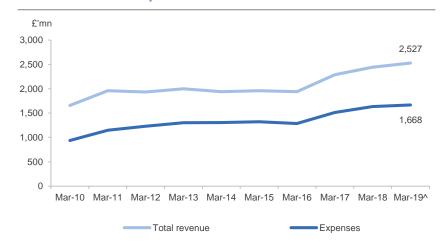


#### **Recurring income**

#### **Operating profit\*\* before impairments**



#### **Revenue versus expenses**



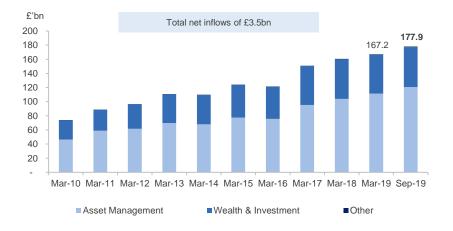


#### Adjusted EPS^^

\*Where annuity income is net interest income and annuity fees. \*\* Operating profit before goodwill, acquired intangibles and strategic actions, less profit attributable to other non-controlling interests.

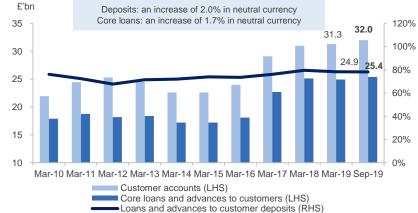
^Reflected in the above trends March 2019 information has been restated and excludes the financial impact of the rundown on the Hong Kong direct investments business and the impact of other group restructures. Page 8 All prior year numbers have not been restated. ^Where adjusted EPS is earnings per share before goodwill, acquired intangibles and strategic actions and the deduction of preference shares.

## We have a sound track record

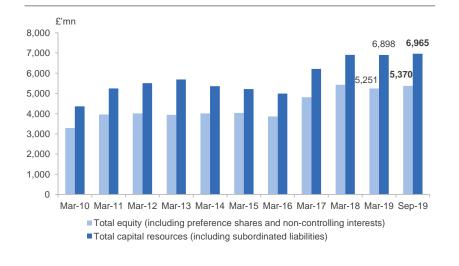


#### Third party assets under management

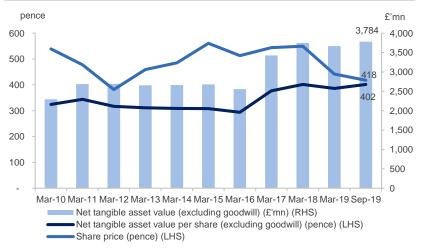
**Total equity and capital resources** 



#### Core loans and advances and deposits



#### Net tangible asset value



## We have invested in our Brand



## ...our Communities

...our People



## ... and the Planet



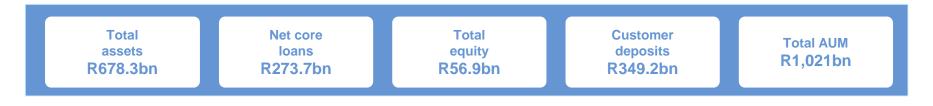
# An overview of Investec Limited

## **Overview of Investec Limited**

Investec Limited is a distinctive specialist bank and asset manager with primary business in Southern Africa.

We focus on delivering distinct profitable solutions for our clients in three core areas of activity, namely:

#### Asset Management, Wealth & Investment and Specialist Banking



	Established in 1974 in the Republic of South Africa.
	Regulated by the South African Prudential Authority.
	Obtained a banking licence in 1980 and listed on the Johannesburg Stock Exchange in 1986.
	• Since inception, we have expanded through a combination of substantial organic growth and a series of strategic
	acquisitions.
Well established franchise	<ul> <li>Today, efficient integrated business platform employing approximately 5 400 permanent employees.</li> </ul>
	5th largest banking group in South Africa (by assets).
	One of the largest asset managers with track record of growth and innovation.
	Top wealth manager and part of a global platform.
	Leading position in corporate and institutional and private client banking activities.

## **Core activities and operational footprint**

Asset Management	Wealth & Investment	Specialist Banking
Value Proposition	Value Proposition	Value Proposition
<ul> <li>An organically built global investment manager with emerging market origins</li> <li>Competitive investment performance in chosen specialities</li> <li>Institutional and advisor focus</li> <li>Unique and clearly understood culture</li> <li>Stable and experienced leadership</li> <li>A commitment to investing for a sustainable future</li> <li>Independently managed entity within the Investec group.</li> </ul>	<ul> <li>Built via the acquisition and integration of businesses and organic growth over a long period of time</li> <li>Established platform in South Africa</li> <li>Distinct distribution channels: direct, intermediaries, charities, international and digital</li> <li>Focus is on organic growth in our key markets and enhancing our range of services for the benefit of our clients.</li> </ul>	<ul> <li>High-quality specialist banking solutions to corporate and private clients with leading positions in selected areas</li> <li>High-touch personalised service – ability to execute quickly</li> <li>Ability to leverage international cross-border platforms</li> <li>Well positioned to capture opportunities between the developed and the emerging world – internationally mobile</li> <li>Strong ability to originate, manufacture and distribute</li> <li>Balanced business model with good business depth</li> </ul>

#### Where we operate



#### Mauritius

Established 1997

Focus on corporate, institutional and private client banking activities

#### South Africa

#### Strong brand and positioning

One of the largest asset managers with track record of growth and innovation

Top wealth manager with the ability to leverage off the global platform

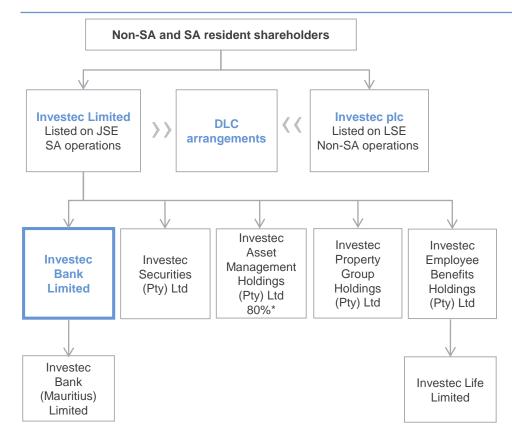
Fifth largest bank by assets

Leading position in corporate, institutional and private client banking activities

## **Key strengths**

Sound balance sheet	<ul> <li>Robust capital base: 11.6% CET1 ratio and strong leverage ratio of 7.3% (7.1% on a fully loaded basis).</li> <li>The implementation of the Foundation Internal Ratings-Based ('FIRB') approach from 1 April 2019 had a positive impact on our capital ratios. Having submitted our application to the SARB, we are in the process of moving to the Advanced ('AIRB') approach, from which we expect a further positive uplift to our capital ratios.</li> <li>Low gearing: 9.1x</li> <li>Strong liquidity ratios with high level of readily available cash. The liquidity position remains sound with a total cash and near cash balance of R120.0bn representing 34.4% of customer deposits.</li> <li>Diversified funding base with strong retail deposit franchise and low reliance on wholesale funding.</li> <li>Never required shareholder or government support.</li> </ul>
Strong risk management frameworks	<ul> <li>Group Risk Management operates within an integrated geographical and divisional structure, in line with our management approach, ensuring that the appropriate processes are used to address all risks across the business units</li> <li>Risk awareness, control and compliance are embedded in our day-to-day activities</li> <li>Board, executives and management are intimately involved in the risk management process</li> <li>Senior management "hands-on" culture</li> </ul>
Strong culture	<ul> <li>Stable management – senior management team average tenor of c.15 – 20 years</li> <li>Strong, entrepreneurial culture balanced with a strong risk awareness</li> <li>Employee ownership – long-standing philosophy</li> </ul>

## **Investec Limited- operational structure**



- Regulation of the DLC structure:
  - The South African Prudential Authority (SA PA) is the lead regulator of the group
  - The SA PA is the regulator of Investec Limited while the UK Prudential Regulation Authority and the Financial Conduct Authority are the regulators of Investec plc
  - The Memorandum of Understanding between the two regulators sets out that the role of the lead regulator would change if 70% or more of the on and off-balance sheet assets are held by Investec plc

All shareholdings are 100% unless otherwise stated. Only main operating subsidiaries are indicated. \*Senior management in the company hold 20% minus one share (31 March 2019: 20% minus one share)

• Investec Limited, the holding company for Investec Bank Limited, is part of a Dual Listed Companies (DLC) structure

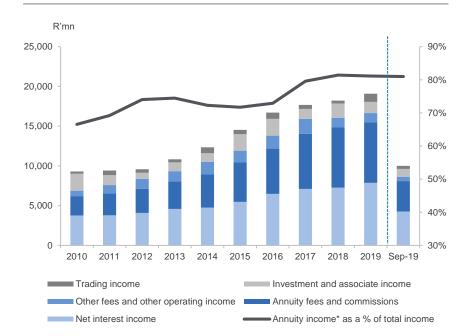
#### Salient features of Investec's DLC structure:

- Investec plc and Investec Limited are separate legal entities and listings, but are bound together by contractual agreements and mechanisms
- Investec operates as if it is a single unified economic enterprise
- The companies have the same Boards of Directors and management
- Shareholders have common economic and voting interests as if Investec Limited and Investec plc were a single company:
  - Equivalent dividends on a per share basis
  - Joint electorate and class right voting
- Creditors are however ring-fenced to either Investec Limited or Investec plc as there are no cross guarantees between the companies
- Capital and liquidity are prohibited from flowing between the two entities under the DLC structure conditions.



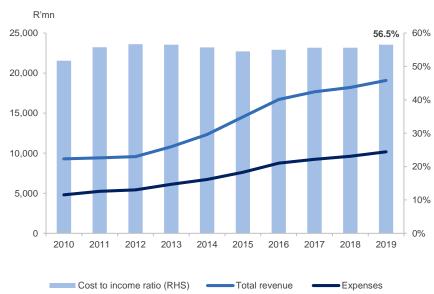
# Investec Limited operating fundamentals

## We have a strong franchise that supports a solid revenue base



#### **Annuity income\***

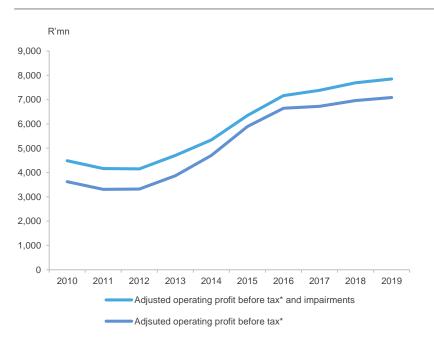
Revenue versus expenses<sup>#</sup>



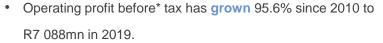
- A diversified business model continues to support a large recurring income base comprising net interest income and annuity fees
- Recurring revenue base, totaling **81.0%** of operating income in 2019
- Growth in total revenue between 2015 and 2019 has largely been driven by increased lending activities and a broadening of our client franchise
- · We are focusing on managing costs while building for the future
- We are maintaining a disciplined approach to cost control, with a target cost to income ratio of below 55%
- Cost to income ratio is 56.5% for year ended 31 March 2019 (55.6% for 2018)

<sup>\*</sup>Where annuity income is net interest income and annuity fees. ^The Investec group has changed its cost to income ratio definition to exclude profits and losses attributable to other non-controlling interests. As such, the cost to income ratio is calculated as: operating costs divided by operating income before ECL (net of depreciation on operating leased assets and net of operating profits or losses attributable to other non-controlling interests). #As at 31 March 2019.

## We have a strong franchise that supports a solid revenue base

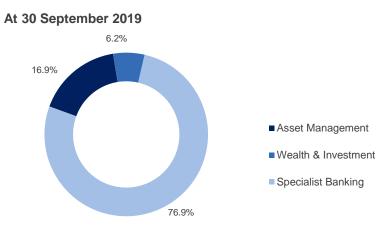


#### Adjusted operating profit before tax\*^

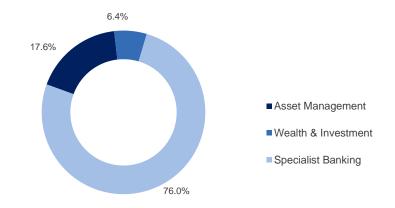


- Between 2010 and 2013 our results were impacted by an increase in impairments. These are back to normalised levels.
- Recent growth in net profit before tax has been supported by positive business momentum, reflected in an increase in our client base and loans and advances.

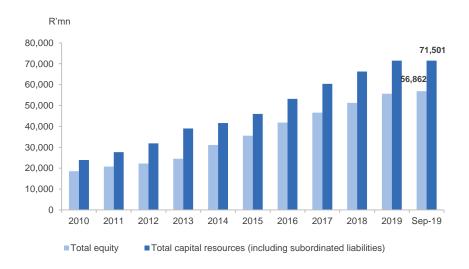
#### Contribution to adjusted operating profit\*\* before tax



#### At 31 March 2019



## Sound capital base and capital ratios

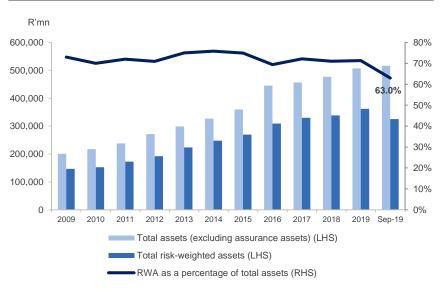


#### **Total capital**



 Our total capital resources have grown by c.200% since 2010 to R71 501mn at 30 September 2019 (CAGR of 12.2% per year).

#### Total risk-weighted assets: high RWA density

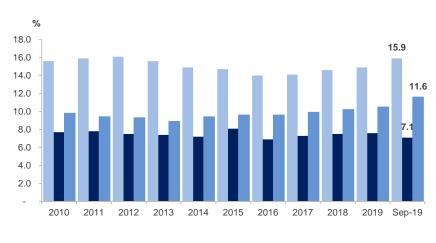


- From 1 April 2019, the Foundation Internal Ratings-Based ('FIRB') approach was adopted which has had a positive impact on IBL's capital position.
- We have submitted our application to the SARB to move to the Advanced ('AIRB') approach, we expect a further uplift to our capital ratios on adoption of AIRB.
- IBL's Total RWAs / Total assets is 63.0%, which is higher relative to many SA banks on the Advanced Approach.

## Sound capital base and capital ratios

- Investec has always held capital in excess of regulatory requirements and intends to perpetuate this philosophy to ensure that it remains well capitalised.
- At 30 September 2019, a total capital adequacy ratio of 15.9% and a Common equity tier 1 ratio of 11.6% was achieved.
- Our fully loaded Basel III common equity tier 1 ratio is also 11.6% and our fully loaded leverage ratio is 7.1%
- We received regulatory approval to adopt the FIRB^ approach, effective 1 April 2019 which had a positive impact on our capital ratios. We have submitted our application to the SARB to move onto the Advanced ('AIRB' approach).

#### **Basel capital ratios\***



Total capital adequacy ratio Leverage ratio Common equity tier 1 ratio

#### **Capital development**

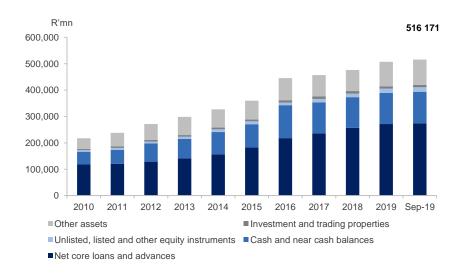
	FIRB	Pro forma FIRB^^	Standardised	
Summary of ratios*	30 Sep 2019	31 Mar 2019	31 Mar 2019	Target
Common equity tier 1 (as reported)	11.6%	11.6%	10.5%	>10%
Common equity tier 1 (fully loaded)^	11.6%	11.6%	10.5%	
Tier 1 (as reported)	12.4%	12.4%	11.2%	>11%
Total capital adequacy ratio (as reported)	15.9%%	16.0%	14.9%	14% to 17%
Leverage ratio** (current)	7.3%	7.4%	7.6%	>6%
Leverage ratio** (fully loaded)^	7.1%	7.1%	7.3%	

^The key difference between the 'reported' basis at 31 September and the 'fully loaded' basis is primarily relating to capital instruments that previously qualified as regulatory capital, but do not fully qualify under South African Prudential Authority regulations. These instruments continue to be recognised on a reducing basis in the 'reported' figures until 2022.

\*\* The leverage ratios are calculated on an end-quarter basis and are based on revised BIS rules.

<sup>^</sup>We had approval to adopt the Foundation Internal Rating (FIRB) approach, effective 1 April 2019. We therefore also presented numbers on a pro-forma basis for 31 March 2019. \*Since 2013 capital information is based on Basel III capital requirements as currently applicable in South Africa. September 2019 capital ratios are on the FIRB approach.

## Consistent asset growth, gearing ratios remain low

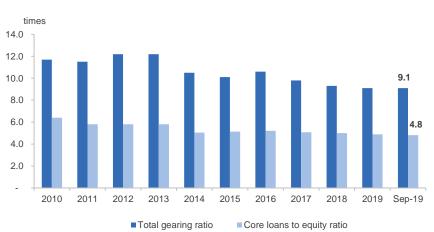


#### **Total assets^ composition**



 In addition, we have seen solid growth in cash and near cash balances over the same period.

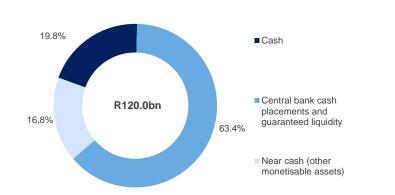
#### **Gearing\* remains low**



• We have maintained low gearing ratios\* with total gearing at 9.1x and an average of 10.6x since March 2010.

## **Substantial surplus liquidity**

#### Cash and near cash balances at 30 September 2019

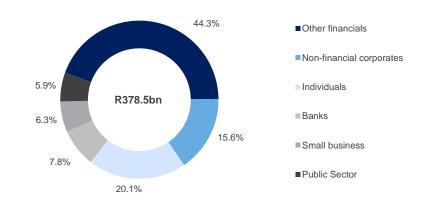


- We maintain a high level of readily available, high quality liquid assets, targeting a minimum cash to customer deposit ratio of 25%. Cash and near cash balances have increased significantly since 2010 (10.1% CAGR) to R120.0bn at 30 September 2019 (representing 34.4% of customer deposits)
- We delivered liquidity ratios well in excess of regulatory requirements. At 30 September 2019, IBL's (bank solo) three-month average Liquidity Coverage Ratio (LCR) was 132.4% and IBL's (bank solo) Net Stable Funding Ratio (NSFR) was 114.6% (ahead of minimum requirements of 100% respectively)

#### R'mn 160,000 140.000 120.000 100,000 Average 80,000 R'mn 10 years 60,000 86.255 Average Minimum 29.218 40,000 Maximum 137.224 20,000 Sept 2019 119,979 Sep-09 Sep-10 Sep-11 Sep-12 Sep-13 Sep-14 Sep-15 Sep-16 Sep-17 Sep-18 Sep-19

#### Cash and near cash balances

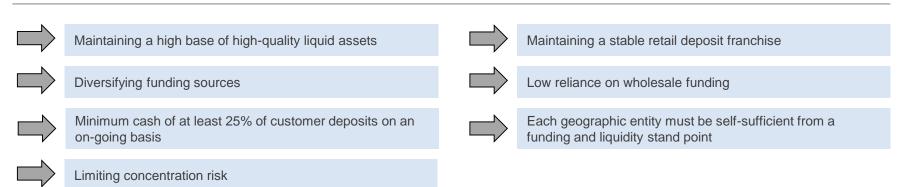




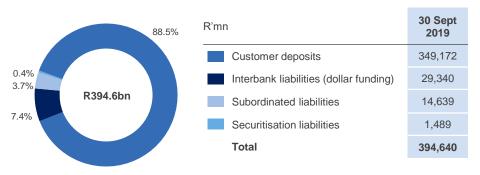
## **Diversified funding strategy**

- Investec's funding consists primarily of customer deposits
- Investec adopts a conservative and prudent funding strategy

#### Conservative and prudent funding strategy



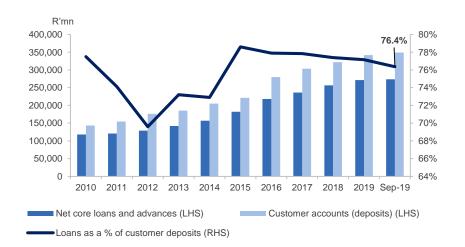
#### Selected funding sources at 30 September 2019



- Customer deposits account for 88.5% of selected funding sources as at 30 September 2019.
- Customer deposits are supplemented by deposits from banks (7.4%), securitisation liabilities (0.4%) and subordinated liabilities (3.7%).
- We have no reliance on any one deposit channel and no reliance on interbank funding.
- Core loans are funded from customer deposits and interbank (dollar) funding supplements cash and near cash balances.

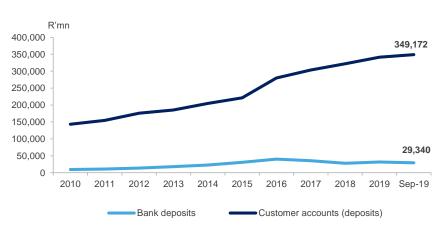
## **Surplus liquidity**

## Fully self funded from customer deposits: healthy loan to deposit ratio



- Customer deposits have grown by 144.0% (c.10% CAGR p.a.) since 2010 to R349.2bn at 30 September 2019.
- Loans and advances as a percentage of customer deposits amounts to 76.4%.

#### Total deposits: stable customer deposit base



- Significant increase in retail deposits.
- We also have strong relationships with our institutional clients and our wholesale funding is diversified by product and tenor.
- Fixed and notice customer deposits have continued to display a strong 'stickiness' with continued willingness from clients to reinvest in our suite of term and notice products.

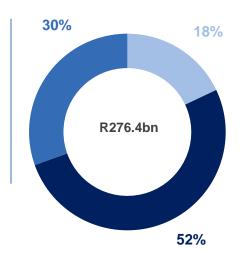
## Exposures in a select target market

- Credit and counterparty exposures are to a select target market:
  - high net worth and high-income clients
  - mid to large sized corporates
  - · public sector bodies and institutions
- We typically originate loans with the intent of holding these assets to maturity, and thereby developing a 'hands-on' and long-standing relationship with our clients
- The majority of the bank's credit and counterparty exposures reside within its principal operating geographies, namely South Africa and Mauritius

#### Gross core loans by risk category at 30 September 2019

#### **Corporate and other**

Other corporate, institutional, govt. loans	17.5%
Acquisition finance	4.3%
Asset based lending	3.2%
Project finance	2.3%
Fund finance	2.0%
Asset finance	1.1%
Resource finance and commodities	0.1%

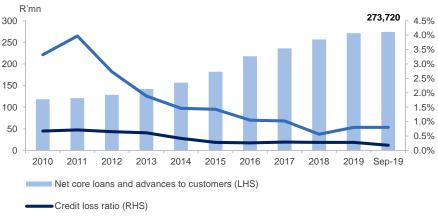


#### Lending collateralised against property

Commercial property investment	14.6%
Commercial property development	1.8%
Residential property development	1.0%
Commercial vacant land and planning	0.3%
Residential vacant land and planning	0.3%

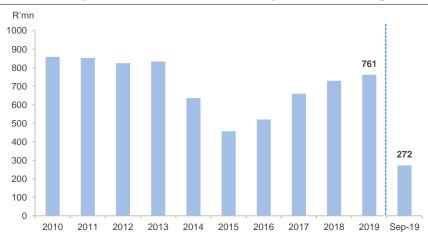
#### High net worth and other private client

HNW and private client - mortgages	27.6%
HNW and specialised lending	24.0%



#### Core loans and asset quality

Net default loans before collateral as a % of net core loans and advances to customers / Stage 3 exposure net of ECL as a % of net core loans and advances subject to ECL (RHS)



#### Trend in impairment losses / ECL impairment charges\*

- Credit quality on core loans and advances for the year ended 30 September 2019:
  - The total income statement ECL impairment charges amounted to R272 million for the six months ended 30 September 2019 (2018 : R378 million).
  - The annualised credit loss ratio<sup>#</sup> was 0.18% (below its long-term average trend) at 30 September 2019 (31 March 2019: 0.28%).
  - Stage 3 exposures net of ECL at 30 September 2019 amounted to R2 045 million (31 March 2019: R2 072 million).
  - Stage 3 exposures net of ECL as a percentage of net core loans and advances subject to ECL at 30 September 2019 was stable at 0.8% (31 March 2019: 0.8%).

\*As at 31 March 2019. On adoption of IFRS 9, there is a move from an incurred loss model to an expected credit loss methodology #Expected credit loss (ECL) impairment charges on gross core loans and advances as a % of average gross core loans and advances subject to ECL. The improvement in the credit loss ratio is a function of large recoveries in FY19 exceeding the IFRS9 ECL provision.

#### **Current credit ratings of Investec Limited**

Fitch	Rating
Viability rating:	bb+
Support rating:	3
Long-term foreign currency issuer default rating:	BB+
Short-term foreign currency issuer default rating:	В
Long-term National rating:	AA(zaf)
Short-term National rating:	F1+(zaf)
Outlook:	Negative

#### Historical credit ratings of Investec Limited

Long-Term Foreign Currency Issuer Default Rating	Current	Apr-17*	Dec-15
Fitch	BB+	BB+	BBB-

### Investec Limited's ratings have remained stable over many years reflecting the financial soundness of the bank over a long period of time

- Past ratings adjustments have largely been associated with changes in views by the rating agencies of the credit worthiness of the South African sovereign
- It is generally accepted that a bank cannot have a higher rating than the sovereign of the country in which it operates, unless it is largely foreign-owned and the foreign holding company is domiciled in a country with a higher rating than South Africa

#### Historical credit ratings of Investec Bank Limited (IBL)

Long-Term Foreign Currency Issuer Default Rating	Current	Jul- 18*	Nov- 17*	Jun- 17*	Apr- 17*	Dec-15
Moody's	Baa3	Baa3	Baa3	Baa3	Baa2	Baa2
Fitch	BB+	BB+	BB+	BB+	BB+	BBB-
S&P	BB	BB	BB	BB+	BB+	BBB-

\*Changes reflect downgrades of the sovereign of South Africa.



# Investec Limited peer analysis

## **Peer group companies**

Long-Term Deposit Rating	S8	<b>P</b>		Fit	ch			Moody's		Global Cred	it Ratings
	Foreign currency*	National scale	Foreign currency*	National scale	Viability ratings	Support rating	Foreign	National scale	Baseline credit assessment	International*	National
Absa Bank Limited	n/a	za.AA	BB+	AA(zaf)	bb+	3	Baa3	Aa1.za	baa3	BB	AA(za)
FirstRand Bank Limited	BB	za.AA	BB+	AA(zaf)	bb+	3	Baa3	Aaa.za	baa3	BB+	AA+(za)
Nedbank Limited	BB	za.AA	BB+	AA(zaf)	bb+	3	Baa3	Aa1.za	baa3	BB	AA(za)
Standard Bank of South Africa Limited	n/a	n/a	BB+	AA(zaf)	bb+	3	Baa3	Aa1.za	baa3	BB+	AA+(za)
Investec Limited			BB+		bb+	3					
Investec Bank Limited	BB	za.AA	BB+	AA(zaf)	bb+	3	Baa3	Aa1.za	baa3	BB	AA(za)

Short-Term Deposit Rating	S&P		Fit	ch	Moody's		Global Credit Ratings
	Foreign currency*	National scale	Foreign currency*	National scale	Foreign	National scale	National
Absa Bank Limited	n/a	za.A-1+	В	F1+(zaf)	P-3	P-1.za	A1+(za)
FirstRand Bank Limited	В	za.A-1+	В	F1+(zaf)	P-3	P-1.za	A1+(za)
Nedbank Limited	В	za.A-1+	В	F1+(zaf)	P-3	P-1.za	A1+(za)
Standard Bank of South Africa Limited	n/a	n/a	В	F1+(zaf)	P-3	P-1.za	A1+(za)
Investec Limited			В				
Investec Bank Limited	В	za.A-1+	В	F1+(zaf)	P-3	P-1.za	A1+(za)

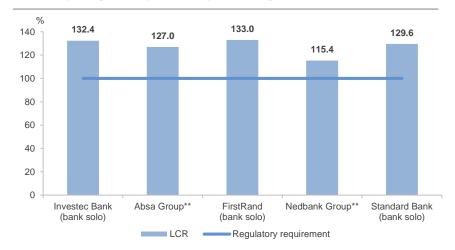
#### **Rating definitions:**

Short-term ratings should be used for investments less than a one-year time horizon and long-term ratings for periods greater than a year. Foreign currency ratings should be used when one is considering foreign denominated investments. Investments in Rand should be assessed against local currency and national ratings, (zaf) being Fitch's notation and .za for Moody's, Standard & Poor's and Global Credit Ratings notation for South African ratings.

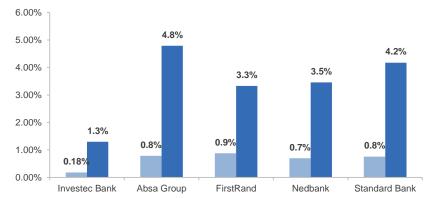
Comparative ratings have been sourced from the respective company websites and recent press releases as at 26 November 2019 and may be subject to changes for which we Page 29 cannot be held accountable. It is advisable to discuss the ratings of the various companies with the companies themselves as this information merely reflects our interpretation thereof \*Impacted by the rating downgrades of the South African Sovereign.

## Peer group companies\*

Investec is one of the most liquid of the Big 5 banks and is a net provider of funds to the interbank market in South Africa.



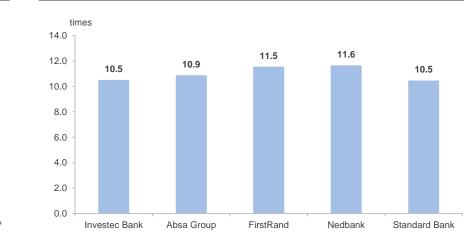
#### Liquidity: regulatory liquidity coverage ratio



#### **Asset quality ratios**

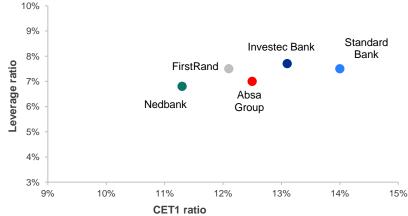
Credit loss ratio (PnL impairment charge)

Gross defaults as a % of gross loans / Stage 3 exposure as a % of gross loans subject to ECL



#### Gearing ratio

#### **Capital ratios**



## Peer group companies

#### Definitions and/or explanations of certain ratios:

- Customer deposits do not include deposits from banks.
- The customer advances to customer deposits ratio reflects how much of a bank's advances to customers are funded from the "retail and corporate" market as opposed to the "wholesale funding and banking market". A ratio higher than one indicates that advances to customers are not fully funded from the retail and corporate market, with the balance been funded from the wholesale market.
- A capital adequacy ratio is a measure of a bank's available capital expressed as a percentage of a bank's risk-weighted assets. It is based on regulatory qualifying capital (including common equity tier 1, additional tier 1 and tier 2 capital) as a percentage of risk-weighted assets. Assets are risk-weighted either according to the Standardised Approach in terms of Basel or the Advanced Approach.
- The leverage ratio is calculated as total tier 1 capital (according to regulatory definitions) divided by total assets (exposure measure). This ratio effectively assumes all assets are 100% risk weighted and is a more conservative measure than the capital adequacy ratio. Regulators are expecting that this ratio should exceed 5%.
- The gearing ratio is calculated as total assets divided by total equity (according to accounting definitions).
- The credit loss ratio is calculated as the income statement impairment/charge on advances as a percentage of average gross advances to customers.
- Default loans largely comprise loans that are impaired and/or over 90 days in arrears.

## **Investec Limited Appendices**

## **Investec Limited: salient financial features**

Key financial statistics	30 Sept 2019	30 Sept 2018	% change	31 Mar 2019
Total operating income before expected credit losses (R'million)	9 999	9 755	2.5%	19 086
Operating costs (R'million)	5 174	5 037	2.7%	10 188
Operating profit before goodwill and acquired intangibles (R'million)	4 553	4 340	4.9%	8 137
Headline earnings attributable to ordinary shareholders (R'million)	2 914	2 583	12.8%	5 704
Cost to income ratio*	54.6%	55.4%		56.5%
Total capital resources (including subordinated liabilities) (R'million)	71 501	67 881	5.3%	71 472
Total equity (R'million)	56 862	53 258	6.8%	55 615
Total assets (R'million)	678 341	637 952	6.3%	661 669
Net core loans and advances (R'million)	273 720	260 636	5.0%	271 204
Customer accounts (deposits) (R'million)	349 172	331 672	5.3%	341 578
Loans and advances to customers as a % of customer accounts (deposits)	76.4%	76.1%		77.2%
Cash and near cash balances (R'million)	119 979	110 827	8.3%	118 365
Funds under management (R'million)	1 021 472	955 655	6.9%	972 285
Total gearing ratio (i.e. total assets excluding assurance assets to equity)	9.1x	9.1x		9.1x

	FIRB <sup>^</sup>	Pro forma FIRB <sup>^</sup>	Standardised <sup>^</sup>
Key asset quality and capital ratios	30 Sept 2019	31 Mar 2019	31 Mar 2019
Total capital adequacy ratio	15.9%	16.0%	14.9%
Tier 1 ratio	12.4%	12.4%	11.2%
Common equity tier 1 ratio	11.6%	11.6%	10.5%
Leverage ratio – current	7.3%	7.4%	7.6%
Leverage ratio – 'fully loaded'^	7.1%	7.1%	7.3%
Stage 3 as a % of gross core loans and advances subject to ECL	1.3%	1.4%	1.4%
Stage 3 net of ECL as a % of net core loans and advances subject to ECL	0.8%	0.8%	0.8%
Credit loss ratio#	0.18%**	0.28%	0.28%

\*The Investec group has changed its cost to income ratio definition to exclude profits and losses attributable to other non-controlling interests. As such, the cost to income ratio is calculated as: operating costs divided by operating income before ECL (net of depreciation on operating leased assets and net of operating profits or losses attributable to other non-controlling interests)

#Expected credit loss (ECL) impairment charges on gross core loans and advances as a % of average gross core loans and advances subject to ECL.

\*\*The Sep 2019 ratio is annualised. The improvement in the credit loss ratio is a function of large recoveries in FY19 exceeding the IFRS9 ECL provision.

AWe had approval to adopt the Foundation Internal Rating (FIRB) approach, effective 1 April 2019. We therefore also presented numbers on a pro-forma basis for 31 March 2019.

## **Investec Limited: income statement**

R'million		Six months to 30 Sept 2018	% change	31 March 2019
Interest income	18 109	16 182	11.9%	34 099
Interest expense	(13 842)	(12 341)	8.5%	(26 229)
Net interest income	4 267	3 841	11.1%	7 870
Fee and commission income	4 790	4 469	7.2%	9 346
Fee and commission expense	(433)	(206)	>100.0%	(606)
Investment income	725	607	19.4%	240
Share of post taxation profit of associates	260	364	(28.6%)	1 163
Trading income arising from				
- customer flow	309	295	4.7%	613
<ul> <li>balance sheet management and other trading liabilities</li> </ul>	70	376	(81.3%)	419
Other operating income	11	9	22.2%	41
Total operating income before expected credit losses	9 999	9 755	2.5%	19 086
Expected credit loss impairment charges	(272)	(378)	(28.0%)	(761)
Operating income	9 727	9 377	3.7%	18 325
Operating costs	(5 174)	(5 037)	2.7%	(10 188)
Operating profit before goodwill and acquired intangibles	4 553	4 340	4.9%	8 137
Impairment of goodwill	-		-	(3)
Amortisation of acquired intangibles	(26)	(26)	-	(51)
Operating profit	4 527	4 314	4.9%	8 038
Financial impact of group restructures	(81)	_	-	(9)
Profit before taxation	4 446	4 314	3.1%	8 074
Taxation on operating profit before acquired intangibles	(673)	(711)	(5.3%)	(694)
Taxation on acquired intangibles and financial impact on group restructures	17	7	>100.0%	18
Profit after taxation	3 790	3 610	5.0%	7 398
Profit attributable to Asset Management non-controlling interests	(99)	(80)	23.8%	(176)
Profit attributable to other non-controlling interests	(530)	(657)	(19.3%)	(1 049)
Earnings attributable to shareholders	3 161	2 873	10.0%	6 173

## **Investec Limited: balance sheet**

R'million	30 Sept 2019	31 March 2019	% change
Assets			
Cash and balances at central banks	12 290	10 290	19.4%
Loans and advances to banks	21 270	22 125	(3.9%)
Non-sovereign and non-bank cash placements	12 683	12 192	4.0%
Reverse repurchase agreements and cash collateral on securities borrowed	13 228	21 346	(38.0%)
Sovereign debt securities	71 756	60 893	17.8%
Bank debt securities	10 593	12 502	(15.3%)
Other debt securities	14 392	13 580	6.0%
Derivative financial instruments	9 921	7 736	28.2%
Securities arising from trading activities	18 492	20 079	(7.9%)
Investment portfolio	10 684	10 070	6.1%
Loans and advances to customers	266 653	263 537	1.2%
Own originated loans and advances to customers securitised	7 067	7 667	(7.8%)
Other loans and advances	262	329	(20.4%)
Other securitised assets	270	294	(8.2%)
Interests in associated undertakings	6 566	6 284	4.5%
Deferred taxation assets	2 287	1 890	21.0%
Other assets	15 900	14 281	11.3%
Property and equipment	3 221	3 043	5.8%
Investment properties	18 428	18 425	-
Goodwill	211	211	-
Intangible assets	373	418	(10.8%)
	516 547	507 192	1.8%
Other financial instruments at fair value through profit or loss in respect of liabilities to customers	161 794	154 477	4.7%
	678 341	661 669	2.5%

## **Investec Limited: balance sheet**

R'million	30 Sept 2019	31 March 2019	% change
Liabilities			
Deposits by banks	29 340	31 735	(7.5%)
Derivative financial instruments	14 720	11 111	32.5%
Other trading liabilities	11 458		2.9%
Repurchase agreements and cash collateral on securities lent	14 300		(6.1%)
Customer accounts (deposits)	349 172		2.2%
Debt securities in issue	12 315		
Liabilities arising on securitisation of own originated loans and advances	1 489		(13.4%)
Current taxation liabilities	958		66.9%
Deferred taxation liabilities	77	• ·	42.6%
Other liabilities	11 217		9.4%
	445 046		2.1%
Liabilities to customers under investment contracts	161 648		4.7%
Insurance liabilities, including unit-linked liabilities	146		>100.0%
	606 840		2.8%
Subordinated liabilities	14 639		(7.7%)
	621 479	606 054	2.5%
Equity	1	1	
Ordinary share capital	1	•	-
Share premium	13 576		-
Treasury shares	(2 521)		34.0%
Other reserves	2 091	2 055	1.8%
Retained income	31 123	29 398	5.9%
Shareholders' equity excluding non-controlling interests	44 270	43 149	2.6%
Other Additional Tier 1 securities in issue	1 010	1 010	
Non-controlling interests	11 582	11 456	1.1%
<ul> <li>Perpetual preferred securities issued by subsidiaries</li> </ul>	1 534	1 534	
<ul> <li>Non-controlling interests in partially held subsidiaries</li> </ul>	10 048	9 922	1.3%
Total equity	56 862	55 615	2.2%
			/

## **Investec Limited: asset quality**

R'million	30 Sept 2019	31 March 2019
Gross core loans and advances subject to ECL	274 376	271 859
Stage 1	255 977	257 297
Stage 2	14 917	10 768
of which past due greater than 30 days	286	354
Stage 3	3 482	3 794
Gross core loans and advances subject to ECL (%)		
Stage 1	93.3%	94.6%
Stage 2	5.4%	4.0%
Stage 3	1.3%	1.4%
Stage 3 net of ECL	2 045	2 072
Aggregate collateral and other credit enhancements on Stage 3	2 858	3 055
Stage 3 net of ECL and collateral	-	-
Stage 3 as a % gross core loans and advances to customers subject to ECL	1.3%	1.4%
Total ECL as a % of Stage 3 exposure	78.1%	71.2%
Stage 3 net of ECL as a % of net core loans and advances to customers subject to ECL	0.8%	0.8%

Investec Limited: capital adequacy	FIRB	Pro-forma FIRB*	Standardised
R'million	30 Sept 2019	31 March 2019	31 March 2019
Tier 1 capital			
Shareholders' equity per balance sheet	44 270	43 149	43 149
Perpetual preference share capital and share premium	(3 183)	) (3 183)	(3 183)
Regulatory adjustments to the accounting basis	1 285	931	1 155
Deductions	(4 489)	) (3 825)	(2 971)
Common equity tier 1 capital	37 883	37 072	38 150
Additional tier 1 capital before deductions			
Additional tier 1 instruments	5 727	5 727	5 727
Phase out of non-qualifying additional tier 1 instruments	(3 302)	(3 302)	(3 302)
Tier 1 capital	40 266	39 446	40 582
Tier 2 capital			
Collective impairment allowances	806	483	876
Tier 2 instruments	14 639		
Non-qualifying surplus capital attributable to non-controlling interests	(3 876)		(3 568)
Total Tier 2 capital	11 569	( ,	, ,
Total regulatory capital	51 835	51 012	53 747
Risk-weighted assets	325 432	318 533	361 750
Capital ratios			
Common equity tier 1 ratio	11.6%	11.6%	10.5%
Tier 1 ratio	12.4%		
Total capital adequacy ratio	15.9%		
Leverage ratio	7.3%		

#### **IMPORTANT NOTICE**

THE INFORMATION, STATEMENTS AND OPINIONS CONTAINED IN THIS DOCUMENT DO NOT CONSTITUTE A PUBLIC OFFER UNDER ANY APPLICABLE LEGISLATION OR AN OFFER TO SELL OR SOLICITATION OF ANY OFFER TO BUY ANY SECURITIES OR FINANCIAL INSTRUMENTS OR ANY ADVICE OR RECOMMENDATION WITH RESPECT TO SUCH SECURITIES OR OTHER FINANCIAL INSTRUMENTS.

#### FORWARD-LOOKING STATEMENTS

THIS DOCUMENT CONTAINS CERTAIN FORWARD-LOOKING STATEMENTS WITHIN THE MEANING OF SECTION 21e OF THE US SECURITIES EXCHANGE ACT OF 1934, AS AMENDED, AND SECTION 27a OF THE US SECURITIES ACT OF 1933, AS AMENDED, WITH RESPECT TO CERTAIN OF THE GROUP'S'S PLANS AND ITS CURRENT GOALS AND EXPECTATIONS RELATING TO ITS FUTURE FINANCIAL CONDITION AND PERFORMANCE. INVESTEC CAUTIONS READERS THAT NO FORWARD-LOOKING STATEMENT IS A GUARANTEE OF FUTURE PERFORMANCE AND THAT ACTUAL RESULTS COULD DIFFER MATERIALLY FROM THOSE CONTAINED IN THE FORWARD-LOOKING STATEMENTS. THESE FORWARD-LOOKING STATEMENTS CAN BE IDENTIFIED BY THE FACT THAT THEY DO NOT RELATE ONLY TO HISTORICAL OR CURRENT FACTS. FORWARD-LOOKING STATEMENTS SOMETIMES USE WORDS SUCH AS "may", "will", "seek", "continue", "aim", "anticipate", "target", "expect", "estimate", "intend", "plan", "goal", "believe" OR OTHER WORDS OF SIMILAR MEANING, EXAMPLES OF FORWARD-LOOKING STATEMENTS INCLUDE, AMONG OTHERS, STATEMENTS REGARDING THE GROUP'S FUTURE FINANCIAL POSITION, INCOME GROWTH, ASSETS, IMPAIRMENT CHARGES, BUSINESS STRATEGY, CAPITAL RATIOS, LEVERAGE. PAYMENT OF DIVIDENDS. PROJECTED LEVELS OF GROWTH IN THE BANKING AND FINANCIAL MARKETS. PROJECTED COSTS. ESTIMATES OF CAPITAL EXPENDITURES AND PLANS AND OBJECTIVES FOR FUTURE OPERATIONS AND OTHER STATEMENTS THAT ARE NOT HISTORICAL FACT. BY THEIR NATURE, FORWARD-LOOKING STATEMENTS INVOLVE RISK AND UNCERTAINTY BECAUSE THEY RELATE TO FUTURE EVENTS AND CIRCUMSTANCES. INCLUDING, BUT NOT LIMITED TO, UK DOMESTIC, EUROZONE AND GLOBAL ECONOMIC AND BUSINESS CONDITIONS. THE EFFECTS OF CONTINUED VOLATILITY IN CREDIT MARKETS, MARKET RELATED RISKS SUCH AS CHANGES IN INTEREST RATES AND EXCHANGE RATES, EFFECTS OF CHANGES IN VALUATION OF CREDIT MARKET EXPOSURES, CHANGES IN VALUATION OF ISSUED NOTES, THE POLICIES AND ACTIONS OF GOVERNMENTAL AND REGULATORY AUTHORITIES (INCLUDING REQUIREMENTS REGARDING CAPITAL AND GROUP STRUCTURES AND THE POTENTIAL FOR ONE OR MORE COUNTRIES EXITING THE EURO), CHANGES IN LEGISLATION, THE FURTHER DEVELOPMENT OF STANDARDS AND INTERPRETATIONS UNDER IFRS APPLICABLE TO PAST. CURRENT AND FUTURE PERIODS. EVOLVING PRACTICES WITH REGARD TO THE INTERPRETATION AND APPLICATION OF STANDARDS UNDER IFRS. THE OUTCOME OF CURRENT AND FUTURE LITIGATION, THE SUCCESS OF FUTURE ACQUISITIONS AND OTHER STRATEGIC TRANSACTIONS AND THE IMPACT OF COMPETITION - A NUMBER OF SUCH FACTORS BEING BEYOND THE GROUP'S CONTROL. AS A RESULT. THE GROUP'S ACTUAL FUTURE RESULTS MAY DIFFER MATERIALLY FROM THE PLANS. GOALS. AND EXPECTATIONS SET FORTH IN THE GROUP'S FORWARD-LOOKING STATEMENTS.