

# INVESTEC 2020

(a subsidiary of Investec plc)

Financial information Unaudited condensed consolidated financial information for the year ended 31 March 2020 IFRS – Pounds Sterling

### Introduction

We supplement our IFRS figures with alternative performance measures used by management internally, which provide valuable and relevant information. The description of alternative performance measures and their calculation is provided on page 26. All other definitions can be found on page 27.

| Key financial statistics   | 31 March<br>2020 | 31 March<br>2019^ | % change |
|--|------------------|-------------------|----------|
| Total operating income before expected credit loss impairment charges (£'000)    | 957 207          | 1 089 842         | (12.2%)  |
| Operating costs (£'000)  | 705 626          | 792 380           | (10.9%)  |
| Adjusted operating profit (£'000)  | 173 604          | 274 817           | (36.8%)  |
| Earnings attributable to ordinary shareholder (£'000)                            | 57 822           | 161 917           | (64.3%)  |
| Cost to income ratio (%)   | 73.9%            | 72.6%             |          |
| Total capital resources (including subordinated liabilities) (£'000)             | 3 118 202        | 2 966 927         | 5.1%     |
| Total equity (£'000)   | 2 331 172        | 2 163 228         | 7.8%     |
| Total assets (£'000)   | 24 669 539       | 22 121 020        | 11.5%    |
| Net core loans and advances (£'000)  | 11 832 499       | 10 486 701        | 12.8%    |
| Customer accounts (deposits) (£'000)   | 15 505 883       | 13 499 234        | 14.9%    |
| Loans and advances to customers as a % of customer deposits                      | 76.3%            | 77.7%             |          |
| Cash and near cash balances (£'million)  | 6 040            | 6 792             | (11.1%)  |
| Funds under management (£'million)   | 33 465           | 39 482            | (15.2%)  |
| Total gearing ratio (i.e. total assets to equity)                                | 10.6x            | 10.2x             |          |
| Total capital ratio  | 16.5%            | 17.0%             |          |
| Tier 1 ratio   | 13.1%            | 12.9%             |          |
| Common equity tier 1 ratio   | 11.5%            | 11.2%             |          |
| Leverage ratio – current   | 8.0%             | 7.9%              |          |
| Leverage ratio – 'fully loaded'  | 7.7%             | 7.7%              |          |
| Stage 3 exposure as a % of gross core loans and advances subject to ECL          | 3.3%             | 3.2%              |          |
| Stage 3 exposure net of ECL as a % of net core loans and advances subject to ECL | 2.4%             | 2.2%              |          |
| Credit loss ratio  | 0.69%            | 0.38%             |          |

^ Restated as detailed on pages 17 to 19.

| £'000  | Year to<br>31 March<br>2020 | Year to<br>31 March<br>2019^ |
|--|-----------------------------|------------------------------|
| Interest income  | 784 421                     | 723 321                      |
| Interest expense   | (374 872)                   | (325 037)                    |
| Net interest income  | 409 549                     | 398 284                      |
| Fee and commission income  | 495 789                     | 500 095                      |
| Fee and commission expense   | (13 766)                    | (13 207)                     |
| Investment income  | 6 591                       | 92 095                       |
| Share of post-taxation profit of associates and joint venture holdings         | 2 128                       | 2 680                        |
| Trading income arising from  |                             |                              |
| – customer flow  | 50 980                      | 86 766                       |
| <ul> <li>balance sheet management and other trading activities</li> </ul>      | (528)                       | 12 653                       |
| Other operating income   | 6 464                       | 10 476                       |
| Total operating income before expected credit loss impairment charges          | 957 207                     | 1 089 842                    |
| Expected credit loss impairment charges  | (75 706)                    | (24 987)                     |
| Operating income   | 881 501                     | 1 064 855                    |
| Operating costs  | (705 626)                   | (792 380)                    |
| Depreciation on operating leased assets  | (1 407)                     | (2 137)                      |
| Operating profit before acquired intangibles and strategic actions             | 174 468                     | 270 338                      |
| Amortisation of acquired intangibles   | (12 915)                    | (12 958)                     |
| Closure and rundown of the Hong Kong direct investments business               | (89 257)                    | (65 593)                     |
| Operating profit   | 72 296                      | 191 787                      |
| Financial impact of group restructures   | (26 898)                    | (14 595)                     |
| Profit before taxation   | 45 398                      | 177 192                      |
| Taxation on operating profit before acquired intangibles and strategic actions | (7 638)                     | (37 353)                     |
| Taxation on acquired intangibles and strategic actions                         | 20 926                      | 17 599                       |
| Profit after taxation  | 58 686                      | 157 438                      |
| Profit / Loss attributable to non-controlling interests                        | (864)                       | 4 479                        |
| Earnings attributable to shareholder   | 57 822                      | 161 917                      |

^ Restated as detailed on pages 17 to 19.

1

| £'000  | Year to<br>31 March<br>2020 | Year to<br>31 March<br>2019^ |
|--|-----------------------------|------------------------------|
| Profit after taxation  | 58 686                      | 157 438                      |
| Other comprehensive income/(loss):   |                             |                              |
| Items that may be reclassified to the income statement:                                  |                             |                              |
| Gains on realisation of debt instruments at FVOCI recycled through the income statement* | (1 372)                     | (1 907)                      |
| Fair value movements on debt instruments at FVOCI taken directly to other                |                             |                              |
| comprehensive income*  | 2 644                       | 1 517                        |
| Foreign currency adjustments on translating foreign operations**                         | (1 002)                     | 2 381                        |
| Effect of rate change on deferred tax relating to adjustment for IFRS 9                  | (1 134)                     | (1 572)                      |
| Items that will never be reclassified to the income statement:                           |                             |                              |
| Gains attributable to own credit risk*   | 9 440                       | 9 104                        |
| Movement in post-retirement benefit liabilities  | 51                          | -                            |
| Total comprehensive income   | 67 313                      | 166 961                      |
| Total comprehensive income attributable to non-controlling interests                     | 864                         | (4 891)                      |
| Total comprehensive income attributable to ordinary shareholder                          | 49 574                      | 157 958                      |
| Total comprehensive income attributable to perpetual preferred securities and Additional |                             |                              |
| Tier 1 securities  | 16 875                      | 13 894                       |
| Total comprehensive income   | 67 313                      | 166 961                      |

Net of taxation (except for the impact of rate changes on deferred tax, as shown separately above).

^ Restated as detailed on pages 17 to 19.

" Includes £834k gains on recycling of currency translation differences from sale of Ireland Wealth business.

### CONSOLIDATED BALANCE SHEET

| £'000  | At 31 March<br>2020            | At 31 March<br>2019         |
|--|--------------------------------|-----------------------------|
| Assets   | 2020                           | 2013                        |
| Cash and balances at central banks                                       | 2 277 318                      | 4 445 430                   |
| Loans and advances to banks  | 1 793 867                      | 954 938                     |
| Reverse repurchase agreements and cash collateral on securities borrowed | 1 627 246                      | 633 202                     |
| Sovereign debt securities  | 1 688 670                      | 1 298 947                   |
| Bank debt securities   | 51 238                         | 52 265                      |
| Other debt securities  | 695 818                        | 508 142                     |
| Derivative financial instruments   | 1 251 394                      | 642 530                     |
| Securities arising from trading activities                               | 582 693                        | 798 224                     |
|  | 350 662                        | 486 493                     |
| Investment portfolio   |                                |                             |
| Loans and advances to customers  | 11 834 207                     | 10 488 022                  |
| Other loans and advances   | 266 501                        | 246 400                     |
| Other securitised assets   | 106 218                        | 118 143                     |
| Interests in associated undertakings and joint venture holdings          | 6 579                          | 8 855                       |
| Deferred taxation assets   | 129 715                        | 133 344                     |
| Other assets   | 1 462 159                      | 847 604                     |
| Property and equipment   | 216 955                        | 94 714                      |
| Investment properties  | -                              | 14 500                      |
| Goodwill   | 252 958                        | 260 858                     |
| Intangible assets  | 75 341                         | 88 409                      |
| Liabilities  | 24 669 539                     | 22 121 020                  |
| Deposits by banks  | 1 450 463                      | 1 318 776                   |
| Derivative financial instruments   | 1 246 109                      | 719 027                     |
| Other trading liabilities  | 118 572                        | 80 217                      |
| Repurchase agreements and cash collateral on securities lent             | 396 811                        | 314 335                     |
|  | 15 505 883                     | 13 499 234                  |
| Customer accounts (deposits)<br>Debt securities in issue                 | 1 026 474                      | 2 050 141                   |
|  |                                |                             |
| Liabilities arising on securitisation of other assets                    | 110 679                        | 113 711                     |
| Current taxation liabilities   | 43 470                         | 136 818                     |
| Deferred taxation liabilities  | 22 112                         | 21 341                      |
| Other liabilities  | 1 630 764<br><b>21 551 337</b> | 900 493                     |
| Subordinated liabilities   | 787 030                        | 803 699                     |
| Subordinated liabilities   | 22 338 367                     | 19 957 792                  |
| Equity   |                                | 10 001 102                  |
| Ordinary share capital   | 1 280 550                      | 1 186 800                   |
| Share premium  | 199 538                        | 143 288                     |
| Treasury shares  | 153 177                        | 162 789                     |
| Other reserves   | (11 071)                       | (19 647)                    |
| Retained income  | 455 609                        | 447 924                     |
| Shareholder's equity excluding non-controlling interests                 | 2 077 803                      | 1 921 154                   |
| Additional Tier 1 securities in issue                                    | 250 000                        | 250 000                     |
|  |                                |                             |
| Non-controlling interests in partially held subsidiaries Total equity    | 3 369<br>2 331 172             | (7 926)<br><b>2 163 228</b> |
|  |                                |                             |
| Total liabilities and equity   | 24 669 539                     | 22 121 020                  |

З

| £'000   | Ordinary<br>share capital | Share<br>premium | Capital<br>reserve<br>account |  |
|---|---------------------------|------------------|-------------------------------|--|
| At 31 March 2018  | 1 186 800                 | 143 288          | 162 789                       |  |
| Adoption of IFRS 9  | -                         | -                | -                             |  |
| At 1 April 2018   | 1 186 800                 | 143 288          | 162 789                       |  |
| Movement in reserves 1 April 2018 – 31 March 2019   |                           |                  |                               |  |
| Profit after taxation   | _                         |                  | _                             |  |
| Effect of rate change on deferred tax relating to adjustment for IFRS 9                                 | _                         | _                | _                             |  |
| Gains on realisation of debt instruments at FVOCI recycled through the income statement                 | _                         | _                | _                             |  |
| Fair value movements on debt instruments at FVOCI taken directly to other comprehensive income^         | _                         | _                | _                             |  |
| Foreign currency adjustments on translating foreign operations<br>Gains attributable to own credit risk |                           | -                |                               |  |
| Total comprehensive income for the year   | _                         | _                | _                             |  |
| Share-based payments adjustments  | _                         | _                | _                             |  |
| Issue of Additional Tier 1 security instruments   | _                         | _                | _                             |  |
| Dividends paid to ordinary shareholder  | _                         | _                | _                             |  |
| Dividends declared to Additional Tier 1 security holders  | _                         | _                | _                             |  |
| Dividends paid to Additional Tier 1 security holders  | _                         | _                | _                             |  |
| Transfer own credit reserve on sale of subordinated liabilities   | _                         | _                | _                             |  |
| Net equity impact of non-controlling interest movements   | _                         | _                | _                             |  |
| At 31 March 2019  | 1 186 800                 | 143 288          | 162 789                       |  |
| Movement in reserves 1 April 2019 – 31 March 2020   |                           |                  |                               |  |
| Profit after taxation   | -                         | -                | -                             |  |
| Effect of rate change on deferred tax relating to adjustment for IFRS 9                                 | -                         | -                | -                             |  |
| Gains on realisation of debt instruments at FVOCI recycled through the income statement                 | _                         | _                | _                             |  |
| Fair value movements on debt instruments at FVOCI taken directly to other comprehensive income^         | _                         | _                | _                             |  |
| Foreign currency adjustments on translating foreign operations  | -                         | -                | -                             |  |
| Gains attributable to own credit risk   | -                         | -                | -                             |  |
| Movement in post-retirement benefit liabilities   | -                         | -                | -                             |  |
| Total comprehensive income for the year   | -                         | -                | -                             |  |
| Share-based payments adjustments  | -                         | -                | -                             |  |
| Issue of ordinary shares  | 93 750                    | 56 250           | -                             |  |
| Dividends paid to ordinary shareholder  | -                         | -                | -                             |  |
| Dividends declared to Additional Tier 1 security holders  | -                         | -                | -                             |  |
| Dividends paid to Additional Tier 1 security holders  | -                         | -                | -                             |  |
| Transfer from capital reserve   | -                         | -                | (9 612)                       |  |
| Net equity impact of non-controlling interest movements   | -                         | -                | -                             |  |
| At 31 March 2020  | 1 280 550                 | 199 538          | 153 177                       |  |

^ Restated as detailed on pages 17 to 19.

| Ot                       | her reserves                    |                       |                          |  |  |                                  |                               |
|--------------------------|---------------------------------|-----------------------|--------------------------|--|--|----------------------------------|-------------------------------|
| Fair value<br>reserve    | Foreign<br>currency<br>reserves | Own credit<br>reserve | Retained<br>income       | Shareholder's<br>equity<br>excluding<br>non-controlling<br>interests | Additional<br>Tier 1<br>securities in<br>issue | Non-<br>controlling<br>interests | Total<br>equity               |
| 10,400                   | (0.440)                         |                       | 540.000                  | 0.010.007  | 000.000  | (0.000)                          | 0.000.107                     |
| <b>10 490</b><br>(7 970) | (3 146)                         | –<br>(55 388)         | <b>512 006</b> (148 306) | <b>2 012 227</b><br>(211 664)  | 200 000  | (3 060)                          | <b>2 209 167</b><br>(211 664) |
| <b>2 520</b>             | (3 146)                         | (55 388)              | <b>363 700</b>           | 1 800 563  | 200 000  | (3 060)                          | 1 997 503                     |
| 2 020                    | (0 140)                         | (00 000)              | 000100                   | 1000000  | 200 000  | (0 000)                          | 1007 000                      |
| <br>_                    | _                               | _                     | 161 917                  | 161 917  | _  | (4 479)                          | 157 438                       |
| (47)                     | _                               | (817)                 | (708)                    | (1 572)  | _  | _                                | (1 572)                       |
|                          |                                 | · · ·                 |                          | . ,  |  |                                  |                               |
| (1 907)                  | -                               | -                     | -                        | (1 907)  | -  | -                                | (1 907)                       |
| 4 547                    |                                 |                       |                          | 4 547  |  |                                  | 4 547                         |
| 1 517                    | -                               | -                     | -                        | 1 517  | _  | -                                | 1 517                         |
| 1                        | 2 792                           | -<br>9 104            | -                        | 2 793<br>9 104   | -  | (412)                            | 2 381<br>9 104                |
|                          |                                 |                       |                          |  |  |                                  |                               |
| (436)                    | 2 792                           | 8 287                 | 161 209                  | 171 852  | -  | (4 891)                          | 166 961                       |
| -                        | -                               | -                     | (2 367)                  | (2 367)  | -  | -                                | (2 367)                       |
| -                        | -                               | -                     | -                        | -  | 50 000   | -                                | 50 000                        |
| -                        | -                               | -                     | (35 000)                 | (35 000)   | -  | -                                | (35 000)                      |
| -                        | -                               | -                     | (13 894)                 | (13 894)   | 13 894   | -                                | -                             |
| -                        | -                               | -                     | -                        | -  | (13 894)                                       | -                                | (13 894)                      |
| -                        | -                               | 25 724                | (25 724)                 | -  | -  | -                                | -                             |
| -                        | -                               | -                     | -                        | -  | -  | 25                               | 25                            |
| 2 084                    | (354)                           | (21 377)              | 447 924                  | 1 921 154  | 250 000  | (7 926)                          | 2 163 228                     |
|                          |                                 |                       | 57.000                   | 57.000   |  | 004                              | 50.000                        |
| -                        | _                               | -                     | 57 822                   | 57 822   | -  | 864                              | 58 686                        |
| (887)                    | -                               | (247)                 | -                        | (1 134)  | -  | -                                | (1 134)                       |
| (1 372)                  | _                               | _                     | _                        | (1 372)  | _  | _                                | (1 372)                       |
| (1 01 2)                 |                                 |                       |                          | (1 01 2)   |  |                                  | (1012)                        |
| 2 644                    | _                               | _                     | _                        | 2 644  | _  | -                                | 2 644                         |
| -                        | (1 002)                         | -                     | -                        | (1 002)  | -  | -                                | (1 002)                       |
| -                        | -                               | 9 440                 | -                        | 9 440  | -  | -                                | 9 440                         |
| _                        | _                               | -                     | 51                       | 51   | -  | -                                | 51                            |
| 385                      | (1 002)                         | 9 193                 | 57 873                   | 66 449   | _  | 864                              | 67 313                        |
| _                        | _                               | -                     | (6 953)                  | (6 953)  | _  | -                                | (6 953)                       |
| _                        | -                               | -                     | -                        | 150 000  | _  | -                                | 150 000                       |
| _                        | _                               | _                     | (35 000)                 | (35 000)   | _  | -                                | (35 000)                      |
| _                        | -                               | _                     | (16 875)                 | (16 875)   | 16 875   | -                                | -                             |
| _                        | _                               | _                     | -                        | -  | (16 875)                                       | -                                | (16 875)                      |
| _                        | _                               | _                     | 9 612                    | -  | _  | -                                | -                             |
| -                        | -                               | -                     | (972)                    | (972)  | -  | 10 431                           | 9 459                         |
| 2 469                    | (1 356)                         | (12 184)              | 455 609                  | 2 077 803  | 250 000  | 3 369                            | 2 331 172                     |

5

| Segmental business analysis – income statement<br>For the year to 31 March 2020<br>£'000 | Wealth & Investment | Specialist<br>Banking | Total group |
|--|---------------------|-----------------------|-------------|
| Net interest income  | 12 604              | 396 945               | 409 549     |
| Fee and commission income  | 305 090             | 190 699               | 495 789     |
| Fee and commission expense   | (678)               | (13 088)              | (13 766)    |
| Investment income  | (436)               | 7 027                 | 6 591       |
| Share of post-taxation profit of associates and joint venture holdings                   | -                   | 2 128                 | 2 128       |
| Trading income arising from  |                     |                       |             |
| - customer flow  | 862                 | 50 118                | 50 980      |
| - balance sheet management and other trading activities                                  | 108                 | (636)                 | (528)       |
| Other operating income   | 181                 | 6 283                 | 6 464       |
| Total operating income before expected credit loss impairment charges                    | 317 731             | 639 476               | 957 207     |
| Expected credit loss impairment release/(charges)  | 1                   | (75 707)              | (75 706)    |
| Operating income   | 317 732             | 563 769               | 881 501     |
| Operating costs  | (254 714)           | (450 912)             | (705 626)   |
| Depreciation on operating leased assets  | -                   | (1 407)               | (1 407)     |
| Operating profit before acquired intangibles and strategic actions                       | 63 018              | 111 450               | 174 468     |
| Profit attributable to non-controlling interests   | _                   | (864)                 | (864)       |
| Adjusted operating profit  | 63 018              | 110 586               | 173 604     |
| Selected returns and key statistics  |                     |                       |             |
| Cost to income ratio   | 80.2%               | 70.8%                 | 73.9%       |
| Total assets (£'million)   | 1 013               | 23 657                | 24 670      |

| Segmental business analysis – income statement^<br>For the year to 31 March 2019<br>£'000 | Wealth &<br>Investment | Specialist<br>Banking | Total group |
|---|------------------------|-----------------------|-------------|
| Net interest income   | 9 189                  | 389 095               | 398 284     |
| Fee and commission income   | 306 070                | 194 025               | 500 095     |
| Fee and commission expense  | (724)                  | (12 483)              | (13 207)    |
| Investment income   | 1 185                  | 90 910                | 92 095      |
| Share of post-taxation profit of associates and joint venture holdings                    | -                      | 2 680                 | 2 680       |
| Trading income arising from   |                        |                       |             |
| - customer flow   | 793                    | 85 973                | 86 766      |
| <ul> <li>balance sheet management and other trading activities</li> </ul>                 | (1)                    | 12 654                | 12 653      |
| Other operating income  | 342                    | 10 134                | 10 476      |
| Total operating income before expected credit loss impairment charges                     | 316 854                | 772 988               | 1 089 842   |
| Expected credit loss impairment charges   | (24)                   | (24 963)              | (24 987)    |
| Operating income  | 316 830                | 748 025               | 1 064 855   |
| Operating costs   | (246 201)              | (546 179)             | (792 380)   |
| Depreciation on operating leased assets   |                        | (2 137)               | (2 137)     |
| Operating profit before acquired intangibles and strategic actions                        | 70 629                 | 199 709               | 270 338     |
| Loss attributable to non-controlling interests  | _                      | 4 479                 | 4 479       |
| Adjusted operating profit   | 70 629                 | 204 188               | 274 817     |
| Selected returns and key statistics   |                        |                       |             |
| Cost to income ratio  | 77.7%                  | 70.4%                 | 72.6%       |
| Total assets (£'million)  | 866                    | 21 255                | 22 121      |

^ Restated as detailed on pages 17 to 19.

### Net interest income

|   |       | 20                     | 20                 | 2019^                  |                    |
|---|-------|------------------------|--------------------|------------------------|--------------------|
| For the year to 31 March<br>£'000                           | Notes | Balance<br>sheet value | Interest<br>income | Balance<br>sheet value | Interest<br>income |
| Cash, near cash and bank debt and sovereign debt securities | 1     | 7 438 339              | 73 872             | 7 384 782              | 61 817             |
| Loans and advances  | 2     | 11 834 207             | 587 379            | 10 488 022             | 578 605            |
| Private client  |       | 5 075 380              | 191 199            | 4 197 181              | 165 397            |
| Corporate, institutional and other clients                  |       | 6 758 827              | 396 180            | 6 290 841              | 413 208            |
| Other debt securities and other loans and advances#         |       | 962 319                | 106 026            | 754 542                | 82 899             |
| Finance lease receivables*                                  |       | 322 211                | 17 144             | _                      | -                  |
| Total interest-earning assets                               |       | 20 557 076             | 784 421            | 18 627 346             | 723 321            |

|   |       | 20                     | 20                  | 2019^                  |                     |
|---|-------|------------------------|---------------------|------------------------|---------------------|
| For the year to 31 March<br>£'000                     | Notes | Balance<br>sheet value | Interest<br>expense | Balance<br>sheet value | Interest<br>expense |
| Deposits by banks and other debt-related securities** | 3     | 2 873 748              | 125 460             | 3 683 252              | 119 259             |
| Customer accounts (deposits)**                        |       | 15 505 883             | 184 742             | 13 499 234             | 154 727             |
| Subordinated liabilities                              |       | 787 030                | 48 319              | 803 699                | 51 051              |
| Lease liabilities                                     |       | 478 558                | 16 351              | -                      | -                   |
| Total interest-bearing liabilities                    |       | 19 645 219             | 374 872             | 17 986 185             | 325 037             |
| Net interest income                                   |       |                        | 409 549             |                        | 398 284             |
| Net interest margin                                   |       |                        | 2.09%               |                        | 2.26%               |

Notes:

Comprises (as per the balance sheet) cash and balances at central banks; loans and advances to banks; reverse repurchase agreements and cash 1. collateral on securities borrowed; sovereign debt securities; and bank debt securities.

2. Comprises (as per the balance sheet) loans and advances to customers.

З. Comprises (as per the balance sheet) deposits by banks; debt securities in issue; and repurchase agreements and cash collateral on securities lent. Restated as detailed on pages 17 to 19.

\* The group adopted IFRS 16 from 1 April 2019. The impact has been to recognise interest income and interest expense on the unwind of finance lease receivables and lease liabilities respectively. The prior period comparatives have not been restated.

Includes interest income and interest expense on derivative assets and liabilities used for hedging purposes. This results in interest income and interest expense being recognised with no associated balance sheet value.

\*\* As at 31 March 2020, certain Investec structured products amounting to £823 million have been reclassified from Debt securities in issue to Customer accounts (deposits) in order to better reflect the underlying characteristics, contractual terms and liquidity of these products. The prior year balance of £825 million has not been restated. Please refer to page 15 for further information.

### Net fee and commission income

| For the year to 31 March<br>£'000                               | 2020     | 2019^    |
|---|----------|----------|
| Wealth & Investment businesses net fee and commission income    | 304 412  | 305 346  |
| Fund management fees/fees for assets under management           | 261 093  | 258 299  |
| Private client transactional fees                               | 43 997   | 47 771   |
| Fee and commission expense                                      | (678)    | (724)    |
| Specialist banking net fee and commission income                | 177 611  | 181 542  |
| Corporate and institutional transactional and advisory services | 179 301  | 183 621  |
| Private client transactional fees                               | 11 398   | 10 404   |
| Fee and commission expense                                      | (13 088) | (12 483) |
| Net fee and commission income                                   | 482 023  | 486 888  |
| Annuity fees (net of fees payable)                              | 280 037  | 275 963  |
| Deal fees   | 201 986  | 210 925  |

^ Restated as detailed on pages 17 to 19.

### **Investment income**

| For the year to<br>31 March<br>£'000 | Listed<br>equities | Unlisted<br>equities | Warrants<br>and profit<br>shares | Total<br>investment<br>portfolio | Debt<br>securities<br>(sovereign,<br>bank and<br>other) | Investment<br>properties | Other asset categories | Total    |
|--------------------------------------|--------------------|----------------------|----------------------------------|----------------------------------|---|--------------------------|------------------------|----------|
| 2020                                 |                    |                      |                                  |                                  |   |                          |                        |          |
| Realised                             | (765)              | 51 038               | 15 558                           | 65 831                           | 4 274   | (3 616)                  | 889                    | 67 378   |
| Unrealised*                          | (9 571)            | (39 600)             | (7 329)                          | (56 500)                         | (3 743)   | 1 814                    | (8 011)                | (66 440) |
| Dividend income                      | 7                  | 2 892                | -                                | 2 899                            | -   | -                        | -                      | 2 899    |
| Funding and other net related income | _                  | _                    | _                                | -                                | _   | 2 754                    | _                      | 2 754    |
|                                      | (10 329)           | 14 330               | 8 229                            | 12 230                           | 531   | 952                      | (7 122)                | 6 591    |
| 2019^                                |                    |                      |                                  |                                  |   |                          |                        |          |
| Realised                             | (7 566)            | 22 251               | 18 373                           | 33 058                           | 7 313   | (7 231)                  | (13 884)               | 19 256   |
| Unrealised*                          | (9 771)            | 46 978               | (769)                            | 36 438                           | 1 530   | 13 267                   | 10 638                 | 61 873   |
| Dividend income                      | 72                 | 4 161                | _                                | 4 233                            | -   | -                        | -                      | 4 233    |
| Funding and other net related income | 23                 | _                    | _                                | 23                               | _   | 6 710                    | -                      | 6 733    |
|                                      | (17 242)           | 73 390               | 17 604                           | 73 752                           | 8 843   | 12 746                   | (3 246)                | 92 095   |

<sup>.</sup> In a year of realisation, any prior period mark-to-market gains/(losses) recognised are reversed in the unrealised line item.

^ Restated as detailed on pages 17 to 19.

### Analysis of financial assets and liabilities by category of financial instruments

| At 31 March 2020<br>£'000  | Total<br>instruments at<br>fair value | Amortised<br>cost | Non–financial<br>instruments<br>or scoped<br>out of IFRS 9 | Total BS   |
|--|---------------------------------------|-------------------|--|------------|
| Assets   |                                       |                   |  |            |
| Cash and balances at central banks                                       | _                                     | 2 277 318         | _  | 2 277 318  |
| Loans and advances to banks  | _                                     | 1 793 867         | _  | 1 793 867  |
| Reverse repurchase agreements and cash collateral on securities borrowed | 84 197                                | 1 543 049         | _  | 1 627 246  |
| Sovereign debt securities  | 1 688 670                             | _                 | _  | 1 688 670  |
| Bank debt securities   | 51 238                                | _                 | _  | 51 238     |
| Other debt securities  | 217 364                               | 478 454           | _  | 695 818    |
| Derivative financial instruments**                                       | 1 251 394                             | -                 | _  | 1 251 394  |
| Securities arising from trading activities                               | 582 693                               | _                 | _  | 582 693    |
| Investment portfolio   | 350 662                               | _                 | _  | 350 662    |
| Loans and advances to customers  | 1 075 179                             | 10 759 028        | _  | 11 834 207 |
| Other loans and advances   | _                                     | 266 501           | _  | 266 501    |
| Other securitised assets   | 106 218                               | _                 | -  | 106 218    |
| Interests in associated undertakings and joint venture holdings          | _                                     | _                 | 6 579  | 6 579      |
| Deferred taxation assets   | -                                     | -                 | 129 715  | 129 715    |
| Other assets   | 27 221                                | 885 036           | 549 902  | 1 462 159  |
| Property and equipment   | -                                     | _                 | 216 955  | 216 955    |
| Investment properties  | -                                     | -                 | -  | -          |
| Goodwill   | -                                     | -                 | 252 958  | 252 958    |
| Intangible assets  | -                                     | -                 | 75 341   | 75 341     |
|  | 5 434 836                             | 18 003 253        | 1 231 450  | 24 669 539 |
| Liabilities  |                                       |                   |  |            |
| Deposits by banks  | 336                                   | 1 450 127         | -  | 1 450 463  |
| Derivative financial instruments**                                       | 1 246 109                             | -                 | -  | 1 246 109  |
| Other trading liabilities  | 118 572                               | -                 | -  | 118 572    |
| Repurchase agreements and cash collateral on securities lent             | 21 679                                | 375 132           | -  | 396 811    |
| Customer accounts (deposits)   | -                                     | 15 505 883        | -  | 15 505 883 |
| Debt securities in issue   | 219 915                               | 806 559           | -  | 1 026 474  |
| Liabilities arising on securitisation of other assets                    | 110 679                               | -                 | -  | 110 679    |
| Current taxation liabilities   | _                                     | -                 | 43 470   | 43 470     |
| Deferred taxation liabilities  | -                                     | -                 | 22 112   | 22 112     |
| Other liabilities  | -                                     | 1 039 298         | 591 466  | 1 630 764  |
|  | 1 717 290                             | 19 176 999        | 657 048  | 21 551 337 |
| Subordinated liabilities   | 343 233                               | 443 797           | -  | 787 030    |
|  | 2 060 523                             | 19 620 796        | 657 048  | 22 338 367 |

\*\* Derivative financial instruments have been classified as held-for-trading and include derivatives held as hedges.

9

### Fair value hierarchy

The table below analyses recurring fair value measurements for financial assets and financial liabilities. These fair value measurements are categorised into different levels in the fair value hierarchy based on the inputs to the valuation technique used. The different levels are identified as follows:

Level 1 - quoted (unadjusted) prices in active markets for identical assets or liabilities.

Level 2 – inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3 – inputs for the asset or liability that are not based on observable market data (unobservable inputs).

|  |                                       | Fai       | r value categor | У         |
|--|---------------------------------------|-----------|-----------------|-----------|
| At 31 March<br>£'000   | Total<br>instruments<br>at fair value | Level 1   | Level 2         | Level 3   |
| Group  |                                       |           |                 |           |
| 2020   |                                       |           |                 |           |
| Assets   |                                       |           |                 |           |
| Reverse repurchase agreements and cash collateral on securities borrowed | 84 197                                | -         | 84 197          | _         |
| Sovereign debt securities  | 1 688 670                             | 1 688 670 | _               | -         |
| Bank debt securities   | 51 238                                | -         | 51 238          | -         |
| Other debt securities  | 217 364                               | -         | 74 369          | 142 995   |
| Derivative financial instruments   | 1 251 394                             | -         | 1 221 749       | 29 645    |
| Securities arising from trading activities                               | 582 693                               | 552 922   | 23 571          | 6 200     |
| Investment portfolio   | 350 662                               | 7 120     | 4 456           | 339 086   |
| Loans and advances to customers  | 1 075 179                             | -         | 7 803           | 1 067 376 |
| Other securitised assets   | 106 218                               | -         | -               | 106 218   |
| Other assets   | 27 221                                | 27 221    | -               | -         |
|  | 5 434 836                             | 2 275 933 | 1 467 383       | 1 691 520 |
| Liabilities  |                                       |           |                 |           |
| Deposits by banks  | 336                                   | -         | -               | 336       |
| Derivative financial instruments   | 1 246 109                             | 13 853    | 1 205 575       | 26 681    |
| Other trading liabilities  | 118 572                               | 118 572   | -               | -         |
| Repurchase agreements and cash collateral on securities lent             | 21 679                                | -         | 21 679          | -         |
| Debt securities in issue   | 219 915                               | -         | 219 915         | -         |
| Liabilities arising on securitisation of other assets                    | 110 679                               | -         | -               | 110 679   |
| Subordinated liabilities   | 343 233                               | 343 233   | -               | -         |
|  | 2 060 523                             | 475 658   | 1 447 169       | 137 696   |
| Net assets at fair value   | 3 374 313                             | 1 800 275 | 20 214          | 1 553 824 |

Transfers between level 1 and level 2

During the current year there were no transfers between level 1 and level 2.

### Fair value hierarchy (continued)

The following table is a reconciliation of the opening balances to the closing balances for the fair value measurements in level 3 of the fair value hierarchy:

| £'000                                    | Investment<br>portfolio | Loans and<br>advances to<br>customers | Other<br>securitised<br>assets | Other balance<br>sheet assets <sup>1</sup> | Total       |
|--|-------------------------|---------------------------------------|--------------------------------|--|-------------|
| Assets                                   |                         |                                       |                                |  |             |
| Balance as at 1 April 2019               | 467 646                 | 1 169 133                             | 118 143                        | 128 923                                    | 1 883 845   |
| Total gains or (losses)                  | (30 258)                | 33 246                                | (1 425)                        | 25 725                                     | 27 288      |
| In the income statement                  | (30 258)                | 32 768                                | (1 425)                        | 25 725                                     | 26 810      |
| In the statement of comprehensive income | -                       | 478                                   | -                              | -  | 478         |
| Purchases                                | 37 944                  | 1 349 058                             | -                              | 59 048                                     | 1 446 050   |
| Sales                                    | (132 642)               | (1 039 464)                           | -                              | (1 082)                                    | (1 173 188) |
| Issues                                   | -                       | -                                     | -                              | -  | -           |
| Settlements                              | (6 091)                 | (475 929)                             | (10 500)                       | (33 357)                                   | (525 877)   |
| Transfers into level 3                   | 106                     | -                                     | -                              | -  | 106         |
| Transfers out of level 3                 | (4 785)                 | -                                     | -                              | -  | (4 785)     |
| Foreign exchange adjustments             | 7 166                   | 31 332                                | -                              | (417)                                      | 38 081      |
| Balance as at 31 March 2020              | 339 086                 | 1 067 376                             | 106 218                        | 178 840                                    | 1 691 520   |

| £'000                                    | Liabilities<br>arising on<br>securitisation<br>of other assets | Other balance<br>sheet<br>liabilities <sup>2</sup> | Total   |
|--|--|--|---------|
| Liabilities                              |  |  |         |
| Balance as at 1 April 2019               | 113 711  | 16 626   | 130 337 |
| Total (gains) or losses                  | (2 094)  | 10 341   | 8 247   |
| In the income statement                  | (2 094)  | 10 341   | 8 247   |
| In the statement of comprehensive income | -  | -  | -       |
| Purchases                                | -  | 390  | 390     |
| Sales                                    | -  | -  | -       |
| Issues                                   | 7 306  | -  | 7 306   |
| Settlements                              | (8 244)  | (719)  | (8 963) |
| Transfers into level 3                   | -  | -  | -       |
| Transfers out of level 3                 | -  | -  | -       |
| Foreign exchange adjustments             | -  | 379  | 379     |
| Balance as at 31 March 2020              | 110 679  | 27 017   | 137 696 |

1. Comprises of other debt securities, derivative financial instruments and securities arising from trading.

2. Comprises of deposits by banks and derivative financial instruments.

The group transfers between levels within the fair value hierarchy when the observability of inputs change or if the valuation methods change.

For the year ended 31 March 2020, there were no transfers from level 3 into level 2. There were transfers from level 3 into level 1 of £4.8 million due to the listing of two securities during the year (31 March 2019: £nil). In the current year, there were £106k assets transfers from level 2 to level 3 as the inputs are no longer based on observable market data (31 March 2019: £nil).

### Fair value hierarchy (continued)

The following table quantifies the gains or (losses) included in the income statement and other comprehensive income recognised on level 3 financial instruments:

| For the year to 31 March 2020<br>£'000  | Total    | Realised | Unrealised |
|---|----------|----------|------------|
| Total gains or (losses) included in the income statement for the year                   |          |          |            |
| Net interest income   | 77 586   | 60 922   | 16 664     |
| Fee and commission (expense)/income   | (3 184)  | -        | (3 184)    |
| Investment income*  | (53 944) | 62 989   | (116 933)  |
| Trading income arising from customer flow   | (1 895)  | -        | (1 895)    |
|   | 18 563   | 123 911  | (105 348)  |
| Total gains or (losses) included in other comprehensive income for the year             |          |          |            |
| Gains on realisation on debt instruments at FVOCI recycled through the income statement | 1 694    | 1 694    | -          |
| Fair value movements on debt instruments at FVOCI taken directly to other               |          |          |            |
| comprehensive income  | 478      | -        | 478        |
|   | 2 172    | 1 694    | 478        |

\* Included within the investment income balance are unrealised losses of £75.8 million presented within non-operational items in the income statement.

### Level 2 financial assets and financial liabilities

The following table sets out the group's principal valuation techniques as at 31 March 2020 used in determining the fair value of its financial assets and financial liabilities that are classified within level 2 of the fair value hierarchy.

|  | VALUATION BASIS/TECHNIQUES   | MAIN ASSUMPTIONS  |
|--|--|---|
| Assets   |  |   |
| Reverse repurchase agreements<br>and cash collateral on<br>securities borrowed | Discounted cash flow model,<br>Hermite interpolation,  | Discount rates  |
| Bank debt securities   | Discounted cash flow model   | Discount rates  |
| Other debt securities  | Discounted cash flow model   | Discount rates, swap curves and NCD curves, external prices, broker quotes  |
| Derivative financial instruments   | Discounted cash flow model, Hermite<br>interpolation, industry standard derivative pricing<br>models including Black-Scholes | Discount rate, risk free rate, volatilities, forex<br>forward points and spot rates, interest rate swap<br>curves and credit curves |
| Securities arising from trading activities                                     | Standard industry derivative pricing model   | Interest rate curves, implied bond spreads, equity volatilities   |
| Investment portfolio   | Discounted cash flow model, net asset value model  | Discount rate and fund unit price   |
|  | Comparable quoted inputs   | Net assets  |
| Loans and advances to customers  | Earnings multiple  | Company earnings  |
| Liabilities  |  |   |
| Derivative financial instruments   | Discounted cash flow model, Hermite<br>interpolation, industry standard derivative pricing<br>models including Black-Scholes | Discount rate, risk free rate, volatilities, forex<br>forward points and spot rates, interest rate swap<br>curves and credit curves |
| Repurchase agreements and cash collateral on securities lent                   | Discounted cash flow model,<br>Hermite interpolation   | Discount rates  |
| Debt securities in issue   | Discounted cash flow model   | Discount rates  |

#### Sensitivity of fair values to reasonably possible alternative assumptions by level 3 instrument type

The fair value of financial instruments in level 3 are measured using valuation techniques that incorporate assumptions that are not evidenced by prices from observable market data. The following table shows the sensitivity of these fair values to reasonably possible alternative assumptions, determined at a transactional level:

| 31 March 2020                              | Balance<br>sheet value<br>£'000 | Significant unobservable input                 | Range of<br>unobservable<br>input used | Favourable<br>changes<br>£'000 | Unfavourable<br>changes<br>£'000 |
|--|---------------------------------|--|--|--------------------------------|----------------------------------|
| Assets                                     |                                 |  |  |                                |                                  |
| Other debt securities                      | 142 995                         | Potential impact on income statement           |  | 4 427                          | (12 439)                         |
|  |                                 | Credit spreads                                 | 0.38% - 0.88%                          | 23                             | (144)                            |
|  |                                 | Cash flow adjustments                          | CPR 6.8%                               | 9                              | (9)                              |
|  |                                 | Discount rate                                  | 5.56%                                  | 7                              | (43)                             |
|  |                                 | Underlying asset value^^                       | ^^                                     | 454                            | (442)                            |
|  |                                 | Other^   | ^                                      | 3 934                          | (11 801)                         |
| Derivative financial instruments           | 29 645                          | Potential impact on income statement           |  | 8 232                          | (8 846)                          |
|  |                                 | Volatilities                                   | 4.1% - 25.3%                           | 94                             | (283)                            |
|  |                                 | Cash flow adjustments                          | CPR 6.8%                               | 33                             | (31)                             |
|  |                                 | Underlying asset value^^                       | ^^                                     | 7 891                          | (7 891)                          |
|  |                                 | Other^   | ^                                      | 214                            | (641)                            |
| Securities arising from trading activities | 6 200                           | Potential impact on income statement           |  |                                |                                  |
|  |                                 | Cash flow adjustments                          | CPR 9.8%                               | 736                            | (870)                            |
| Investment portfolio                       | 339 086                         | Potential impact on income statement           |  | 41 133                         | (101 468)                        |
|  |                                 | Price earnings multiple                        | 5.3x -9.7 x                            | 5 210                          | (12 742)                         |
|  |                                 | Underlying asset value^^                       | ^^                                     | 9 553                          | (8 695)                          |
|  |                                 | Other^   | ^                                      | 26 370                         | (80 031)                         |
| Loans and advances to customers            | 1 067 376                       | Potential impact on income statement           |  | 19 020                         | (50 747)                         |
|  |                                 | Credit spreads                                 | 0.05% -5.9% & PAR                      | 1 099                          | (7 041)                          |
|  |                                 | Price earnings multiple                        | 3.85x-7x                               | 636                            | (466)                            |
|  |                                 | Underlying asset value^^                       | ^^                                     | 647                            | 352                              |
|  |                                 | Other^   | ^                                      | 16 638                         | (43 592)                         |
|  |                                 | Potential impact on other comprehensive income |  |                                |                                  |
|  |                                 | Credit spreads                                 | 0.03% -5.8% & PAR                      | 4 645                          | (724)                            |
| Other securitised assets                   | 106 218                         | Potential impact on income statement           |  |                                |                                  |
|  |                                 | Cash flow adjustments                          | CPR 6.8%                               | 2 543                          | (2 530)                          |
|  |                                 |  |  |                                |                                  |
| Total level 3 assets                       | 1 691 520                       |  |  | 80 736                         | (177 624)                        |
| Liabilities                                |                                 |  |  |                                |                                  |
| Deposits by banks                          | 336                             | Potential impact on income statement           | ^^                                     |                                |                                  |
|  |                                 | Underlying asset value^^                       | ^^                                     | _                              | 48                               |
| Derivative financial instruments           | 26 681                          | Potential impact on income statement           |  | (7 929)                        | 7 937                            |
|  |                                 | Cash flow adjustments                          | 5.6%                                   | (24)                           | 4                                |
|  |                                 | Volatilities                                   | 4.1% -25.3%                            | (14)                           | 42                               |
|  |                                 | Underlying asset value^^                       | ^^                                     | (7 891)                        | 7 891                            |
| Liabilities arising on securitisation of   |                                 |  |  |                                |                                  |
| other assets                               | 110 679                         | Potential impact on income statement           |  |                                |                                  |
|  |                                 | Cash flow adjustments                          | CPR 6.8%                               | (546)                          | 489                              |
| Total level 3 liabilities                  | 137 696                         |  |  | (8 475)                        | 8 474                            |
| Net level 3 assets                         | 1 553 824                       |  |  |                                |                                  |

The sensitivity of the fair value of liabilities arising on securitisation of other assets has been considered together with other securitised assets.
 Other – The valuation sensitivity has been assessed by adjusting various inputs such as expected cash flows, discount rates and earnings multiples rather

than a single input. It is deemed appropriate to reflect the outcome on a portfolio basis for the purposes of this analysis as the sensitivity of the assets cannot be determined through the adjustment of a single input.

<sup>^^</sup> Underlying asset values are calculated by reference to a tangible asset, for example property, aircraft or shares.

Within the Hong Kong direct investment portfolio in rundown there are exposures within the investment portfolio with a balance sheet value of  $\pounds$ 26 million. The consideration of reasonably possible alternative assumptions with respect to the fair value of this exposure results in a favourable change of  $\pounds$ 2.8 million and a unfavourable change of  $\pounds$ 8.4 million, included within the table above.

In determining the value of level 3 financial instruments, the following are the principal inputs that can require judgement:

#### Credit spreads

Credit spreads reflect the additional yield that a market participant would demand for taking exposure to the credit risk of an instrument. The credit spread for an instrument forms part of the yield used in a discounted cash flow calculation. In general a significant increase in a credit spread in isolation will result in a movement in fair value that is unfavourable for the holder of a financial instrument. It is an unobservable input into a discounted cash flow valuation.

#### Discount rates

Discount rates (including WACC) are used to adjust for the time value of money when using a discounted cash flow valuation method. Where relevant, the discount rate also accounts for illiquidity, market conditions and uncertainty of future cash flows.

### Volatilities

Volatility is a key input in the valuation of derivative products containing optionality. Volatility is a measure of the variability or uncertainty in returns for a given derivative underlying. It represents an estimate of how much a particular underlying instrument, parameter or index will change in value over time.

#### Cash flows

Cash flows relate to the future cash flows which can be expected from the instrument and requires judgement. Cash flows are input into a discounted cash flows valuation.

#### Price earnings multiple

The price-to-earnings ratio is an equity valuation multiple used in the adjustment of underlying market prices. It is a key driver in the valuation of unlisted investments.

### EBITDA

A company's earnings before interest, taxes, depreciation and amortisation. This is the main input into a price earnings multiple valuation method.

#### Underlying asset value

In instances where cash flows have links to referenced assets, the underlying asset value is used to determine the fair value. The underlying asset valuation is derived using observable market prices sourced from broker quotes, specialist valuers or other reliable pricing sources.

### Fair value of financial instruments at amortised cost

| At 31 March 2020<br>£'000  | Carrying<br>amount | Fair value |
|--|--------------------|------------|
| Assets   |                    |            |
| Cash and balances at central banks                                       | 2 277 318          | 2 277 318  |
| Loans and advances to banks  | 1 793 867          | 1 793 710  |
| Reverse repurchase agreements and cash collateral on securities borrowed | 1 543 049          | 1 542 976  |
| Other debt securities  | 478 454            | 445 886    |
| Loans and advances to customers  | 10 759 028         | 10 790 016 |
| Other loans and advances   | 266 501            | 254 259    |
| Other assets   | 885 036            | 884 946    |
|  | 18 003 253         | 17 989 111 |
| Liabilities  |                    |            |
| Deposits by banks  | 1 450 127          | 1 453 423  |
| Repurchase agreements and cash collateral on securities lent             | 375 132            | 388 347    |
| Customer accounts (deposits)   | 15 505 883         | 15 514 588 |
| Debt securities in issue   | 806 559            | 814 585    |
| Other liabilities  | 1 039 298          | 1 038 501  |
| Subordinated liabilities   | 443 797            | 409 723    |
|  | 19 620 796         | 19 619 167 |

### **Reclassification of Deposits**

Following a review of the contractual terms of certain Investec Structured Products, funds held within some Investment plans have been reclassified to Customer accounts (deposits) as at 31 March 2020 from Debt securities in issue. This reclassification is to better reflect the underlying characteristics of these plans and the liquidity of the products which is more aligned to Customer accounts (deposits). The balance of these plans was £823 million as at 31 March 2020. Management consider that this amount was not material to the users of the balance sheet in the prior year and so has not made the same reclassification in the prior year, if this change had been made at 31 March 2019 the impact would have been a movement of £825 million from Debt securities in issue to Customer accounts (deposits).

### Updates to accounting policies

### Implementation of IFRS 16

On 1 April 2019 the group adopted IFRS 16 Leases which replaced IAS 17 Leases. The group's accounting as a lessor under IFRS 16 is substantially unchanged from its approach under IAS 17, apart from certain subleases which are now classified as finance lease receivables. For lessees, IFRS 16 removes the distinction between finance and operating leases and introduces a single lease accounting model that will, with some limited exemptions, apply to all leases and result in bringing them on balance sheet.

As a lessee, the group now recognises a lease liability measured at the present value of remaining cash flows and a right of use (ROU) asset measured at the amount of the initial measurement of the lease liability, plus any lease payments made prior to commencement date, initial direct costs, and estimated costs of restoring the underlying asset to the condition required by the lease, less any lease incentives received. The lease payments are discounted using the group's incremental borrowing rate. The incremental borrowing rate is the rate of interest that a lessee would have to pay to borrow, over a similar term and with a similar security, the funds necessary to obtain an asset of a similar value to the ROU asset in a similar economic environment.

The lease liability will increase for the accrual of interest, and will result in a constant rate of return throughout the life of the lease, and reduce when payments are made. The ROU asset is being amortised to the income statement over the life of the lease.

As permitted by the standard the group applied IFRS 16 on a modified retrospective basis without restating prior years.

The group elected to take advantage of the following transition options on transition at 1 April 2019:

- applied IFRS 16 to contracts previously identified as leases by IAS 17
- calculated the ROU asset equal to the lease liability, adjusted for prepaid or accrued payments
- used the incremental borrowing rate as the discount rate
- not apply IFRS 16 to operating leases with a remaining lease term of less than 12 months
- relied on the assessment of whether the lease contract is onerous under IAS 37 at 31 March 2019 as an alternative to performing an impairment review of the right use of assets created on 1 April 2019. Where this is the case the carrying amount of the assets has been adjusted by the onerous lease provision.

The impact on adoption was the recognition of ROU assets of  $\pounds141$  million, finance lease receivables of  $\pounds330$  million relating to certain subleases, and lease liabilities of  $\pounds500$  million, with no impact on retained income. An existing accrual of  $\pounds29$  million was adjusted against the ROU assets.

### IAS 12 – Income Taxes – Amendments to IAS 12

The IASB amended IAS 12 in order to clarify the accounting treatment of income tax consequences of dividends. As a result, the tax relief of all payments on financial instruments that are classified as equity for accounting purposes previously taken directly to retained profits, will now be reported as a reduction to the tax charge in the income statement. Comparatives have been restated. This resulted in reducing the tax charge and increasing the profit after tax for the year ended 31 March 2020 £3.2 million (31 March 2019: £2.6 million).

### Events after the reporting date

The significant judgements and estimates applied to prepare the financial statements as at 31 March reflected the impact of Covid-19 and the resulting lockdown as at the reporting date.

These judgments, specifically those relating to the impairment of loans and advances and valuation of fair value instruments were determined by considering a range of economic scenarios including the adverse impact of the lockdown and by applying the guidance issued by various international regulators and standard setting bodies.

The action of various governments and central banks, in particular in the United Kingdom, provides an indication of the potential severity of the downturn and that the recovery environment could be significantly different from past crises with a duration which is also difficult to predict.

Subsequent to the reporting date, extensions to lockdown periods have been announced and there has been further deterioration in certain macro-economic forecasts. In the UK previously launched schemes have been extended in an attempt to mitigate the economic impact of Covid-19.

Some of the markets in which we operate are showing signs of recovery with less new Covid-19 cases being reported, lockdown rules beginning to ease and economic activity starting to increase slightly. The Group believe that the significant judgements and estimates made at the reporting date incorporated the impact of Covid-19 and that the level of uncertainty relating to the deterioration in macro-economic forecasts and the positive impact of government assistance is currently too uncertain to be able to quantify a subsequent impact. However, should the Covid-19 crisis cause disruption to global economic activity for an extended period than forecast this could put upward pressure on our ECLs and downward pressure on other valuations.

The Group is not aware of any other events after the reporting date as defined by IAS 10 Events after the Reporting Period, that would require the financial statements to be adjusted or that would require additional disclosures.

The group remains committed to its objective to simplify and focus the business in pursuit of disciplined growth over the long-term.

In this regard the following strategic actions have been effected:

- Closure of Click & Invest which formed part of the UK wealth management business
- Sale of the Irish Wealth & Investment business
- Restructure of the Irish branch
- Sale of the UK Property Fund
- Closure and rundown of the Hong Kong direct investments business.

We have elected to separately disclose the financial impact of these strategic actions as the financial impact from group restructures and the rundown of portfolios where operations have ceased. Due to the significant change in the nature of the entity's operations, we consider it appropriate to present the information on a like-for-like basis, resulting in reclassifications for related items which were previously included in operating income and operating costs in the income statement.

In addition, from 1 April 2019, as a result of amendments to IAS 12 Income Taxes, tax relief on payments in relation to Additional Tier 1 securities has been recognised as a reduction in taxation on operating profit before acquired intangibles and strategic actions whereas it was previously recorded directly in retained income. Prior period comparatives have been restated, increasing the profit after taxation for the year to 31 March 2019 by £2.6 million.

These reclassifications in the income statement for the prior reported periods and the consequential restated comparatives have been shown below.

The net effect on restated earnings attributable to shareholders relates solely to the tax previously included directly in equity which is now being reported in the income statement.

| £'000  | Year to<br>31 March<br>2019<br>as previously<br>reported | Re-<br>classification | Year to<br>31 March<br>2019<br>restated |
|--|--|-----------------------|---|
| Interest income  | 727 742  | (4 421)               | 723 321                                 |
| Interest expense   | (336 363)  | 11 326                | (325 037)                               |
| Net interest income  | 391 379  | 6 905                 | 398 284                                 |
| Fee and commission income  | 523 247  | (23 152)              | 500 095                                 |
| Fee and commission expense   | (12 366)   | (841)                 | (13 207)                                |
| Investment income  | 34 236   | 57 859                | 92 095                                  |
| Share of post-taxation profit of associates and joint venture holdings         | 2 830  | (150)                 | 2 680                                   |
| Trading income arising from  |  |                       |   |
| - customer flow  | 86 766   | -                     | 86 766                                  |
| <ul> <li>balance sheet management and other trading activities</li> </ul>      | 12 732   | (79)                  | 12 653                                  |
| Other operating income   | 10 476   | -                     | 10 476                                  |
| Total operating income before expected credit loss impairment charges          | 1 049 300  | 40 542                | 1 089 842                               |
| Expected credit loss impairment charges  | (24 991)   | 4                     | (24 987)                                |
| Operating income   | 1 024 309  | 40 546                | 1 064 855                               |
| Operating costs  | (819 169)  | 26 789                | (792 380)                               |
| Depreciation on operating leased assets  | (2 137)  | -                     | (2 137)                                 |
| Operating profit before acquired intangibles and strategic actions             | 203 003  | 67 335                | 270 338                                 |
| Amortisation of acquired intangibles   | (12 958)   | -                     | (12 958)                                |
| Closure and rundown of the Hong Kong direct investments business               | -  | (65 593)              | (65 593)                                |
| Operating profit   | 190 045  | 1 742                 | 191 787                                 |
| Financial impact of group restructures   | (12 853)   | (1 742)               | (14 595)                                |
| Profit before taxation   | 177 192  | -                     | 177 192                                 |
| Taxation on operating profit before acquired intangibles and strategic actions | (27 216)   | (10 137)              | (37 353)                                |
| Taxation on acquired intangibles and strategic actions                         | 4 822  | 12 777                | 17 599                                  |
| Profit after taxation  | 154 798  | 2 640                 | 157 438                                 |
| Loss attributable to other non-controlling interests                           | 4 479  | -                     | 4 479                                   |
| Earnings attributable to shareholder   | 159 277  | 2 640                 | 161 917                                 |

### Financial impact of strategic actions

| £'000  | Year to<br>31 March<br>2020 | Year to<br>31 March<br>2019 |
|--|-----------------------------|-----------------------------|
| Closure and rundown of the Hong Kong direct investments business | (89 257)                    | (65 593)                    |
| Financial impact of group restructures                           | (26 898)                    | (14 595)                    |
| Closure of Click & Invest  | (3 973)                     | (14 265)                    |
| Sale of the Irish Wealth & Investment business                   | 18 215                      | -                           |
| Restructure of the Irish branch                                  | (41 110)                    | (330)                       |
| Sale of UK Property Fund   | 83                          | -                           |
| Other  | (113)                       | -                           |
| Financial impact of strategic actions                            | (116 155)                   | (80 188)                    |

Included within the balance are fair value adjustments of £83.2 million (31 March 2019: £57.8 million).

### • An analysis of gross core loans and advances, asset quality and ECL

Composition of core loans and advances

| £'million  | 31 March<br>2020 | 31 March<br>2019 |
|--|------------------|------------------|
| Loans and advances to customers per the balance sheet                      | 11 834           | 10 488           |
| ECL held against FVOCI loans reported on the balance sheet within reserves | (2)              | (1)              |
| Net core loans and advances  | 11 832           | 10 487           |
| of which amortised cost and FVOCI ('subject to ECL')                       | 11 179           | 9 715            |
| of which FVPL  | 653              | 772              |
| Add: ECL   | 175              | 149              |
| Gross core loans and advances  | 12 007           | 10 636           |
| of which amortised cost and FVOCI ('subject to ECL')                       | 11 354           | 9 864            |
| of which FVPL  | 653              | 772              |

An analysis of gross core loans and advances subject to ECL by stage

| £'million  | 31 March<br>2020 | 31 March<br>2019 |
|--|------------------|------------------|
| Gross core loans and advances subject to ECL     | 11 354           | 9 864            |
| Stage 1  | 10 399           | 8 969            |
| Stage 2  | 576              | 576              |
| of which past due greater than 30 days           | 31               | 13               |
| Stage 3  | 379              | 319              |
| of which Ongoing (excluding Legacy) Stage 3*     | 249              | 149              |
| Gross core loans and advances subject to ECL (%) |                  |                  |
| Stage 1  | 91.6%            | 91.0%            |
| Stage 2  | 5.1%             | 5.8%             |
| Stage 3  | 3.3%             | 3.2%             |
| of which Ongoing (excluding Legacy) Stage 3*     | 2.2%             | 1.5%             |

An analysis of ECL impairments on gross core loans and advances subject to ECL

| £'million  | 31 March<br>2020 | 31 March<br>2019 |
|--|------------------|------------------|
| ECL impairment charges on core loans and advances    | (74)             | (36)             |
| Average gross core loans and advances subject to ECL | 10 609           | 9 371            |
| Credit loss ratio                                    | 0.69%            | 0.38%            |

| £'million                                    | 31 March<br>2020 | 31 March<br>2019 |
|--|------------------|------------------|
| ECL  | (175)            | (149)            |
| Stage 1                                      | (37)             | (14)             |
| Stage 2                                      | (31)             | (27)             |
| Stage 3                                      | (107)            | (108)            |
| of which Ongoing (excluding Legacy) Stage 3* | (62)             | (35)             |
| Coverage ratio (%)                           |                  |                  |
| Stage 1                                      | 0.4%             | 0.2%             |
| Stage 2                                      | 5.4%             | 4.7%             |
| Stage 3                                      | 28.2%            | 33.9%            |
| of which Ongoing (excluding Legacy) Stage 3* | 24.9%            | 23.5%            |

\* Refer to definitions on page 27.

| £'million   | 31 March<br>2020 | 31 March<br>2019 |
|---|------------------|------------------|
| Stage 3 net of ECL  | 272              | 211              |
| of which Ongoing (excluding Legacy) Stage 3*                            | 187              | 114              |
| Aggregate collateral and other credit enhancements on Stage 3           | 274              | 228              |
| Stage 3 net of ECL and collateral                                       | -                | -                |
| Stage 3 as a % of gross core loans and advances subject to ECL          | 3.3%             | 3.2%             |
| of which Ongoing (excluding Legacy) Stage 3*                            | 2.2%             | 1.5%             |
| Total ECL as a % of Stage 3 exposure                                    | 46.2%            | 46.7%            |
| Stage 3 net of ECL as a % of net core loans and advances subject to ECL | 2.4%             | 2.2%             |
| of which Ongoing (excluding Legacy) Stage 3*                            | 1.7%             | 1.2%             |

### A further analysis of Stage 3 gross core loans and advances subject to ECL

\* Refer to definitions on page 27.

## An analysis of core loans and advances by risk category – High net worth and other private client lending

|   |                   |     |                   |     | and advandst and FVO |     |                   |     | Gross core<br>loans and<br>advances<br>at FVPL | Gross core<br>loans and<br>advances |
|---|-------------------|-----|-------------------|-----|----------------------|-----|-------------------|-----|--|-------------------------------------|
|   | Stage             | 1   | Stage             | 2   | Stage                | 93  | Tota              | l   |  |                                     |
| £'million   | Gross<br>exposure | ECL | Gross<br>exposure | ECL | Gross<br>exposure    | ECL | Gross<br>exposure | ECL |  |                                     |
| At 31 March 2020  |                   |     |                   |     |                      |     |                   |     |  |                                     |
| Mortgages   | 2 438             | (2) | 19                | -   | 28                   | (1) | 2 485             | (3) | -  | 2 485                               |
| High net worth and specialised lending                      | 620               | _   | 11                | (1) | 4                    | (3) | 635               | (4) | 14   | 649                                 |
| Total high net worth<br>and other private<br>client lending | 3 058             | (2) | 30                | (1) | 32                   | (4) | 3 120             | (7) | 14   | 3 134                               |
| Coverage ratio  | 0.07%             |     | 3.33%             |     | 12.50%               |     | 0.22%             |     |  |                                     |
| At 31 March 2019  |                   |     |                   |     |                      |     |                   |     |  |                                     |
| Mortgages   | 1 778             | -   | 22                | (1) | 25                   | (1) | 1 825             | (2) | -  | 1 825                               |
| High net worth and specialised lending                      | 474               | _   | 14                | (1) | 4                    | (3) | 492               | (4) | 15   | 507                                 |
| Total high net worth and other private                      |                   |     |                   |     |                      |     |                   |     |  |                                     |
| client lending  | 2 252             | -   | 36                | (2) | 29                   | (4) | 2 317             | (6) | 15   | 2 332                               |
| Coverage ratio  | -                 |     | 5.56%             |     | 13.79%               |     | 0.26%             |     |  |                                     |

|   |                   |     |                   |      | and advan<br>st and FVO |      |                   |      | Gross core<br>loans and<br>advances<br>at FVPL | Gross core<br>loans and<br>advances |
|---|-------------------|-----|-------------------|------|-------------------------|------|-------------------|------|--|-------------------------------------|
|   | Stage             | 1   | Stage             | 2    | Stage                   | e 3  | Tota              | ıl   |  |                                     |
| £'million                                   | Gross<br>exposure | ECL | Gross<br>exposure | ECL  | Gross<br>exposure       | ECL  | Gross<br>exposure | ECL  |  |                                     |
| At 31 March 2020                            |                   |     |                   |      |                         |      |                   |      |  |                                     |
| Commercial real estate                      | 983               | (1) | 105               | (12) | 125                     | (12) | 1 213             | (25) | 42   | 1 255                               |
| Commercial real estate<br>– investment      | 803               | (1) | 99                | (11) | 122                     | (12) | 1 024             | (24) | 38   | 1 062                               |
| Commercial real estate<br>– development     | 180               | -   | _                 | -    | 3                       | _    | 183               | -    | 4  | 187                                 |
| Commercial vacant land and planning         | _                 | _   | 6                 | (1)  | _                       | _    | 6                 | (1)  | _  | 6                                   |
| Residential real estate                     | 607               | -   | 12                | -    | 108                     | (39) | 727               | (39) | 30   | 757                                 |
| Residential real estate<br>– investment     | 253               | _   | 8                 | _    | 36                      | (12) | 297               | (12) | 28   | 325                                 |
| Residential real estate<br>– development    | 354               | _   | 3                 | _    | 38                      | (8)  | 395               | (8)  | -  | 395                                 |
| Residential vacant land and planning        | _                 | _   | 1                 | -    | 34                      | (19) | 35                | (19) | 2  | 37                                  |
| Total lending<br>collateralised by property | 1 590             | (1) | 117               | (12) | 233                     | (51) | 1 940             | (64) | 72   | 2 012                               |
| Coverage ratio                              | 0.06%             |     | 10.26%            |      | 21.89%                  |      | 3.30%             |      |  |                                     |
| At 31 March 2019                            |                   |     |                   |      |                         |      |                   |      |  |                                     |
| Commercial real estate                      | 908               | (1) | 158               | (11) | 106                     | (22) | 1 172             | (34) | 11   | 1 183                               |
| Commercial real estate<br>– investment      | 790               | (1) | 149               | (10) | 104                     | (22) | 1 043             | (33) | 10   | 1 053                               |
| Commercial real estate<br>– development     | 118               | -   | 3                 | _    | _                       | _    | 121               | -    | 1  | 122                                 |
| Commercial vacant land and planning         | _                 | -   | 6                 | (1)  | 2                       | -    | 8                 | (1)  | _  | 8                                   |
| Residential real estate                     | 599               | -   | 14                | -    | 122                     | (53) | 735               | (53) | 40   | 775                                 |
| Residential real estate<br>– investment     | 330               | _   | 9                 | _    | 29                      | (11) | 368               | (11) | 35   | 403                                 |
| Residential real estate<br>– development    | 268               | _   | 2                 | _    | 57                      | (24) | 327               | (24) | 3  | 330                                 |
| Residential vacant land and planning        | 1                 | -   | 3                 | -    | 36                      | (18) | 40                | (18) | 2  | 42                                  |
| Total lending<br>collateralised by property | 1 507             | (1) | 172               | (11) | 228                     | (75) | 1 907             | (87) | 51   | 1 958                               |
| Coverage ratio                              | 0.07%             |     | 6.40%             |      | 32.89%                  |      | 4.56%             |      |  |                                     |

### An analysis of core loans and advances by risk category – Lending collateralised by property

|   |                   |      |                   |      | and advandst and FVO |      |                   |       | Gross core<br>loans and<br>advances<br>at FVPL | Gross core<br>loans and<br>advances |
|---|-------------------|------|-------------------|------|----------------------|------|-------------------|-------|--|-------------------------------------|
|   | Stage             | 1    | Stage             | 2    | Stage                | 3    | Tota              | al 👘  |  |                                     |
| £'million   | Gross<br>exposure | ECL  | Gross<br>exposure | ECL  | Gross<br>exposure    | ECL  | Gross<br>exposure | ECL   |  |                                     |
| At 31 March 2020                                  |                   |      |                   |      |                      |      |                   |       |  |                                     |
| Corporate and acquisition                         |                   |      |                   |      |                      |      |                   |       |  |                                     |
| finance   | 1 524             | (17) | 147               | (6)  | 40                   | (21) | 1 711             | (44)  | 91   | 1 802                               |
| Asset-based lending                               | 367               | (2)  | 36                | (1)  | -                    | -    | 403               | (3)   | 20   | 423                                 |
| Fund finance                                      | 1 293             | (2)  | -                 | -    | -                    | -    | 1 293             | (2)   | 21   | 1 314                               |
| Other corporate and<br>financial institutions and |                   |      |                   |      |                      |      |                   |       |  |                                     |
| governments                                       | 574               | (2)  | 4                 | -    | 13                   | (1)  | 591               | (3)   | 170  | 761                                 |
| Asset finance                                     | 1 603             | (11) | 165               | (8)  | 53                   | (30) | 1 821             | (49)  | 185  | 2 006                               |
| Small ticket asset finance                        | 1 578             | (11) | 143               | (7)  | 28                   | (15) | 1 749             | (33)  | -  | 1 749                               |
| Large ticket asset finance                        | 25                | -    | 22                | (1)  | 25                   | (15) | 72                | (16)  | 185  | 257                                 |
| Power and infrastructure finance                  | 339               | _    | 77                | (3)  | 8                    | _    | 424               | (3)   | 80   | 504                                 |
| Resource finance                                  | 51                | -    | -                 | _    | _                    | -    | 51                | -     | -  | 51                                  |
| Total corporate and other                         |                   |      |                   |      |                      |      |                   |       |  |                                     |
| lending   | 5 751             | (34) | 429               | (18) | 114                  | (52) | 6 294             | (104) | 567  | 6 861                               |
| Coverage ratio                                    | 0.59%             |      | 4.20%             |      | 45.61%               |      | 1.65%             |       |  |                                     |
| At 31 March 2019                                  |                   |      |                   |      |                      |      |                   |       |  |                                     |
| Corporate and acquisition finance                 | 1 328             | (5)  | 125               | (3)  | _                    | _    | 1 453             | (8)   | 212  | 1 665                               |
| Asset-based lending                               | 314               | -    | 53                | (1)  | _                    | -    | 367               | (1)   | -  | 367                                 |
| Fund finance                                      | 1 156             | (1)  | -                 | _    | _                    | -    | 1 156             | (1)   | 55   | 1 211                               |
| Other corporate and financial institutions and    |                   |      |                   |      |                      |      |                   |       |  |                                     |
| governments                                       | 396               | (1)  | 27                | (1)  | -                    | -    | 423               | (2)   | 219  | 642                                 |
| Asset finance                                     | 1 599             | (6)  | 108               | (6)  | 56                   | (28) | 1 763             | (40)  | 171  | 1 934                               |
| Small ticket asset finance                        | 1 451             | (6)  | 86                | (5)  | 26                   | (14) | 1 563             | (25)  | -  | 1 563                               |
| Large ticket asset finance                        | 148               | -    | 22                | (1)  | 30                   | (14) | 200               | (15)  | 171  | 371                                 |
| Power and infrastructure finance                  | 404               | _    | 55                | (3)  | 6                    | (1)  | 465               | (4)   | 37   | 502                                 |
| Resource finance                                  | 13                | -    | -                 | -    | -                    | -    | 13                | -     | 12   | 25                                  |
| Total corporate and other                         |                   |      |                   |      |                      |      |                   |       |  |                                     |
| lending   | 5 210             | (13) | 368               | (14) | 62                   | (29) | 5 640             | (56)  | 706  | 6 346                               |
| Coverage ratio                                    | 0.25%             |      | 3.80%             |      | 46.77%               |      | 0.99%             |       |  |                                     |

### An analysis of core loans and advances by risk category – Corporate and other lending

### Capital structure and capital adequacy

| £'million  | 31 March 2020°^^ | 31 March<br>2019°^^ |
|--|------------------|---------------------|
| Shareholder's equity   | 2 061            | 1 889               |
| Shareholder's equity excluding non-controlling interests   | 2 078            | 1 921               |
| Foreseeable charges and dividends  | -                | (19)                |
| Deconsolidation of special purpose entities  | (17)             | (13)                |
| Non-controlling interests  | _                | (8)                 |
| Non-controlling interests per balance sheet  | 3                | (8)                 |
| Non-controlling interests excluded for regulatory purposes   | (3)              | -                   |
| Regulatory adjustments to the accounting basis   | 91               | 110                 |
| Additional value adjustments   | (7)              | (5)                 |
| Gains or losses on liabilities at fair value resulting from changes in our credit standing               | 12               | 21                  |
| Adjustment under IFRS 9 transitional arrangements  | 86               | 94                  |
| Deductions   | (333)            | (348)               |
| Goodwill and intangible assets net of deferred tax   | (315)            | (335)               |
| Deferred tax assets that rely on future profitability excluding those arising from temporary differences | (18)             | (13)                |
| Common equity tier 1 capital   | 1 819            | 1 643               |
| Additional tier 1 capital  | 250              | 250                 |
| Additional tier 1 instruments  | 250              | 250                 |
| Tier 1 capital   | 2 069            | 1 893               |
| Tier 2 capital   | 533              | 596                 |
| Tier 2 instruments   | 533              | 596                 |
| Total regulatory capital   | 2 602            | 2 489               |
| Risk-weighted assets   | 15 808           | 14 631              |
| Capital ratios   |                  |                     |
| Common equity tier 1 ratio   | 11.5%            | 11.2%               |
| Tier 1 ratio   | 13.1%            | 12.9%               |
| Total capital ratio  | 16.5%            | 17.0%               |

The capital adequacy disclosures for Investec Bank plc include the deduction of foreseeable charges and dividends when calculating common equity tier 1 (CET1) capital as required under the Capital Requirements Regulation (CRR) and EBA technical standards. These disclosures are different to the capital adequacy disclosures included in Investec group's 2020 and 2019 integrated annual reports, which follow our normal basis of presentation and do not include this deduction when calculating CET1 capital. Investec Bank plc's CET1 ratio would be 0bps (31 March 2019: 13bps) higher on this basis.
 CET1, Tier 1, total capital adequacy ratios and risk-weighted assets are calculated applying the IFRS 9 transitional arrangements.

(continued)

### Capital requirements

| £'million                                  | 31 March<br>2020 | 31 March<br>2019 |
|--|------------------|------------------|
| Capital requirements                       | 1 265            | 1 170            |
| Credit risk                                | 972              | 893              |
| Equity risk                                | 10               | 9                |
| Counterparty credit risk                   | 74               | 49               |
| Credit valuation adjustment risk           | 5                | 6                |
| Market risk                                | 58               | 67               |
| Operational risk                           | 146              | 146              |
| Risk-weighted assets (banking and trading) | 15 808           | 14 631           |
| Credit risk                                | 12 145           | 11 174           |
| Equity risk                                | 125              | 115              |
| Counterparty credit risk                   | 922              | 611              |
| Credit valuation adjustment risk           | 59               | 76               |
| Market risk                                | 726              | 833              |
| Operational risk                           | 1 831            | 1 822            |

### Leverage

| £'million   | 31 March<br>2020 | 31 March<br>2019 |
|---|------------------|------------------|
| Total exposure measure                                    | 25 817           | 23 849           |
| Tier 1 capital (as reported)°                             | 2 069            | 1 893            |
| Leverage ratio** - current                                | 8.0%             | 7.9%             |
| Leverage ratio** – 'fully loaded'^^                       | 7.7%             | 7.7%             |
| Leverage ratio** – current UK leverage ratio framework^^^ | 9.1%             | 10.0%            |

### A summary of capital adequacy and leverage ratios

|   | 31 March<br>2020* | 31 March<br>2019* |
|---|-------------------|-------------------|
| Common equity tier 1 (as reported)°                       | 11.5%             | 11.2%             |
| Common equity tier 1 ('fully loaded')^^                   | 11.1%             | 10.8%             |
| Tier 1 (as reported)°                                     | 13.1%             | 12.9%             |
| Total capital ratio (as reported)°                        | 16.5%             | 17.0%             |
| Leverage ratio** – current                                | 8.0%              | 7.9%              |
| Leverage ratio** – 'fully loaded'^^                       | 7.7%              | 7.7%              |
| Leverage ratio** – current UK leverage ratio framework^^^ | 9.1%              | 10.0%             |

\* The capital adequacy disclosures for Investec Bank plc include the deduction of foreseeable charges and dividends when calculating CET1 capital as required under the CRR and EBA technical standards. These disclosures are different to the capital adequacy disclosures included in Investec group's 2020 and 2019 integrated annual reports, which follow our normal basis of presentation and do not include this deduction when calculating CET1 capital. Investec Bank plc's CET1 ratio would be 0bps (31 March 2019: 13bps) higher on this basis.

\*\* The leverage ratios are calculated on an end-quarter basis.

A Based on the group's understanding of current regulations, 'fully loaded' is based on CRR requirements as fully phased in by 2022, including full adoption of IFRS 9. As a result of the adoption of IFRS 9 Investec Bank plc elected to designate its subordinated fixed rate medium-term notes due in 2022 at fair value. By the time of full adoption of IFRS 9 in 2023, these subordinated liabilities will have reached final maturity and will be redeemed at par value. The remaining interest rate portion of the fair value adjustment at 31 March 2020 of £9 million (post-taxation), has therefore been excluded from the fully loaded ratios as it will be released into profit and loss over the remaining life of the instrument.

o The reported CET1, T1 and total capital ratios are calculated applying the IFRS 9 transitional arrangements.

^^ Investec Bank plc is not subject to the UK leverage ratio framework, however, for comparative purposes this ratio has been disclosed. This framework excludes qualifying central bank balances from the calculation of the leverage exposure measure.

We supplement our IFRS figures with alternative performance measures used by management internally and which provide valuable, relevant information to readers. A description of the group's alternative performance measures and their calculation, where relevant, is set out below.

Alternative performance measures constitute *pro forma* financial information. The *pro forma* financial information is the responsibility of the board of directors and is presented for illustrative purposes only and because of its nature may not fairly present the group's financial position, changes in equity, and results in operations or cash flows.

| Adjusted operating profit  | Refer to the calculation in the table below  |                     |                  |  |  |  |
|--|--|---------------------|------------------|--|--|--|
| £'000  |  | 31 March<br>2020    | 31 March<br>2019 |  |  |  |
| Operating profit before acquired intangibles and strategic actions |  | 174 468             | 270 338          |  |  |  |
| Add: Profit / Loss attributable to other non-controlling interests |  | (864)               | 4 479            |  |  |  |
| Adjusted operating profit  |  | 173 604             | 274 817          |  |  |  |
| Annuity income   | Net interest income (refer to page 7) commissions (refer to page 8)                  | plus net annuity fe | ees and          |  |  |  |
| Cost to income ratio   | Refer to calculation in the table below  | V                   |                  |  |  |  |
| £'000  |  | 31 March<br>2020    | 31 March<br>2019 |  |  |  |
| Operating costs (A)  |  | 705 626             | 792 380          |  |  |  |
| Total operating income before expected credit loss impairment cha  | rges   | 957 207             | 1 089 842        |  |  |  |
| Less: Depreciation on operating leased assets                      |  | (1 407)             | (2 137           |  |  |  |
| Add: Profit / Loss attributable to other non-controlling interests |  | (864)               | 4 479            |  |  |  |
| Total (B)  |  | 954 936             | 1 092 184        |  |  |  |
| Cost to income ratio (A/B)   |  | 73.9%               | 72.6%            |  |  |  |
| Coverage ratio   | ECL as a percentage of gross core a  | nd advances subj    | ect to ECL       |  |  |  |
| Credit loss ratio  | ECL impairment charges on core loa<br>percentage of average gross core loa<br>to ECL |                     |                  |  |  |  |
| Gearing ratio  | Total assets excluding assurance ass   | sets divided by tot | al equity        |  |  |  |
| Gross core loans and advances                                      | Refer to calculation on page 20  |                     |                  |  |  |  |
| Loans and advances to customers as a % of customer accounts        | Loans and advances to customers a accounts (deposits)                                | s a percentage of   | customer         |  |  |  |
| Net core loans and advances  | Refer to calculation on page 20  |                     |                  |  |  |  |
| Net interest margin  | Interest income net of interest expen interest-earning assets. Refer to cale         |                     | 0                |  |  |  |

### Cash and near cash

Includes cash, near cash (other 'monetisable assets') and Central Bank cash placements and guaranteed liquidity

#### ECL

Expected credit loss

#### Effective operational tax rate

Tax on profit on ordinary activities (excluding non-operating items) divided by operating profit before goodwill and acquired intangibles and excluding share of post taxation profit of associates and joint venture holdings

### FVOCI

Fair value through other comprehensive income

### FVPL

Fair value through profit and loss

#### Interest-earning assets

Cash and near cash, bank debt securities, sovereign debt securities, loans and advances, other debt securities, other loans and advances and finance lease receivables. Refer to page 7 for calculation

#### Interest-bearing liabilities

Deposits by banks, customer accounts (deposits), repurchase agreements and cash collateral on securities lent, debt securities in issue, lease liabilities and subordinated liabilities. Refer to page 7 for calculation

### Legacy business in the UK Specialist Bank ('Legacy')

Legacy, as separately disclosed from 2014 to 2018, comprises pre-2008 assets held on the UK bank's balance sheet, that had very low/negative margins and assets relating to business we are no longer undertaking

#### Ongoing basis

Ongoing information, as separately disclosed from 2014 to 2018, excludes Legacy assets (refer to definition), as well as the following businesses sold in previous years: Investec Bank (Australia) Limited, Kensington Group plc and Start Mortgage Holdings Limited

#### Strategic actions

Includes closure and rundown of the Hong Kong direct investments business and financial impact of group restructures

### Third party assets under administration

Includes third party assets under administration managed by the Wealth & Investment business

Specialist Banking | Wealth & Investment