[⊕]Investec

Investec Group

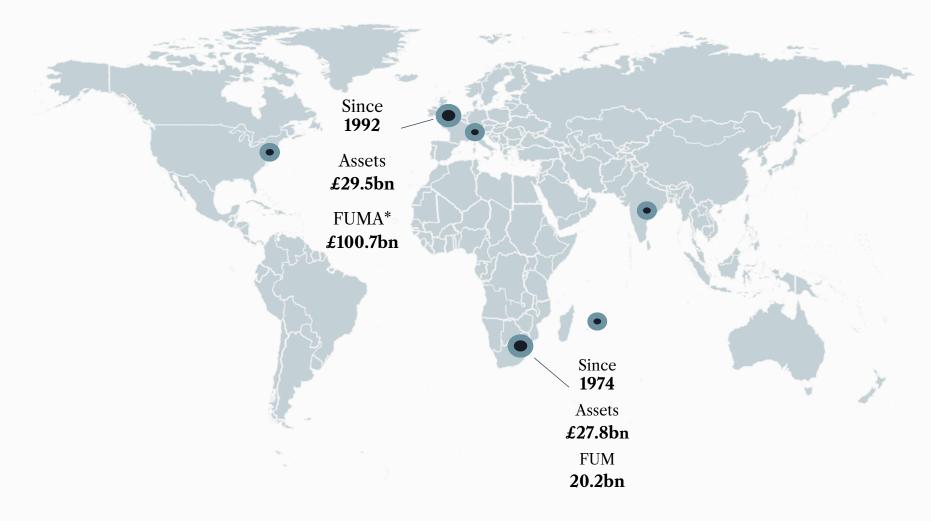
Investor generic presentation

November 2023

The information in this presentation relates to the six months ended 30 September 2023, unless otherwise indicated.

Investec Group at a glance

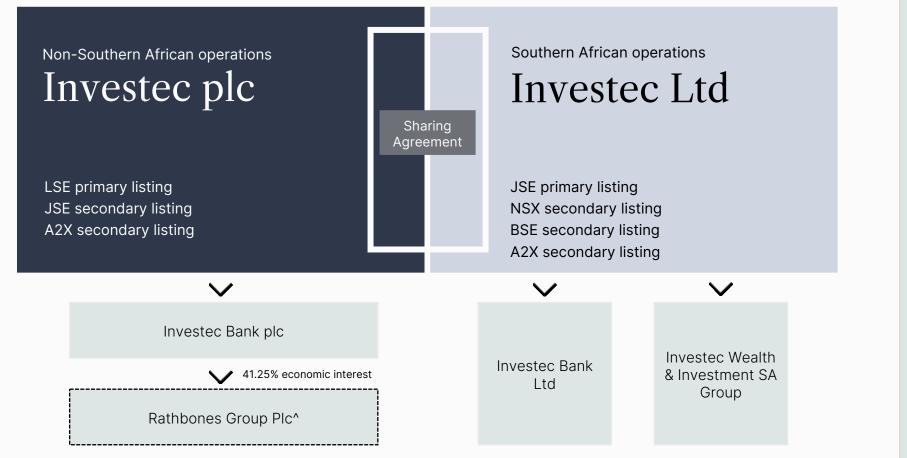
A domestically relevant, internationally connected banking and wealth & investment Group



- Established in 1974
 Today, an officient into
- Today, an efficient integrated international business platform employing approximately 7 400+ people
- Listed on the JSE and LSE (a FTSE 250 company)
- Total assets of £57.3bn; total equity of £5.2bn; and total funds under management of £20.2bn in Southern Africa

*Rathbones Group Plc, of which Investec owns a 41.25% economic interest, has funds under management and administration (FUMA) of £100.7bn

Investec Dual Listed Company structure



- Investec plc and Investec Limited are separate legal entities and listings, but are bound together by contractual agreements and mechanisms
- Investec operates as if it is a **single unified** economic enterprise
- Shareholders have common economic and voting interests as if Investec plc and Investec Limited were a single company
- Creditors, however, are ring-fenced to either Investec plc or Investec Limited as there are **no cross-guarantees** between the companies.

See slide 13 for further information on the combination.

All shareholdings in the ordinary share capital of the subsidiaries and associates shown are 100% unless otherwise stated.

Only main operating subsidiaries and associates are shown

One Investec

Our purpose is to create enduring worth.

Our values*

Deep client relationships, built on trust and Out of the Ordinary service, are the bedrock of our business

We uphold cast-iron integrity in all our dealings, consistently displaying moral strength

We seek creative, talented people with passion, energy and stamina, who collaborate unselfishly

We thrive on change and challenge the status quo with courage, constantly innovating and adapting to an evolving world

We believe in open and honest dialogue to test decisions, seek consensus and accept responsibility

We pursue diversity and strive to create an environment in which everyone can bring their whole selves

We show care for people, support our colleagues and respect the dignity and worth of the individual

We are committed to living in society, not off it, contributing meaningfully to the communities in which we operate

We embrace our responsibility to the environment and the well-being of our planet

We trust our people to exercise their judgement, promoting entrepreneurial flair and freedom to operate with risk consciousness and unwavering adherence to our values

* We have recently realigned our values through extensive consultation and dialogue, across the organisation, with all business areas and geographies, ensuring that they reflect our steadfast beliefs and our aspirations. The processes has been bottom up and top down and then aggregated the wisdom of the organisation to reflect the depth of our thinking and the way we conduct ourselves

45+ years of heritage.

Two core geographies.

One Investec.

Whether you are an individual, a business, or an intermediary acting for clients, our aim is to create and manage your wealth and fuel your business growth.



Investment proposition

Well positioned to pursue long-term growth



Well capitalised and highly liquid balance sheet



Improved capital allocation - returning excess capital to shareholders



Diversified mix of earnings by geography and business, with significant annuity income underpin from leading wealth business



Clear growth opportunities through reinforcement of existing linkages across geography and business and new profit pool strategies which are underway

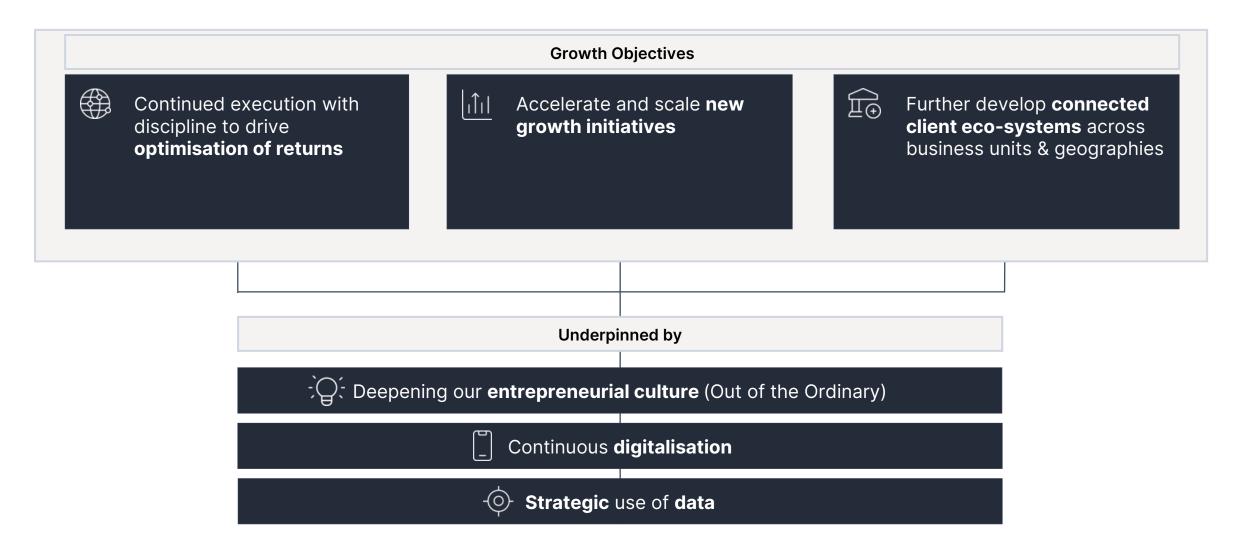


Resilient clients through difficult macro environments



Rightsized the cost structure of the business

Fuelling a robust growth agenda



Market-leading specialist client franchises

We are not all things to all people: we serve select niches where we can compete effectively

Specialist client franchises span infrastructure, fund finance, aviation...

Specialist Banking 5th 1 St Top tier **Top Private** Corporate Largest advisory and bank by Bank equity sales assets

Top tier Small ticket Corporate advisory and

Top tier

Treasury

risk solutions

Specialist Banking

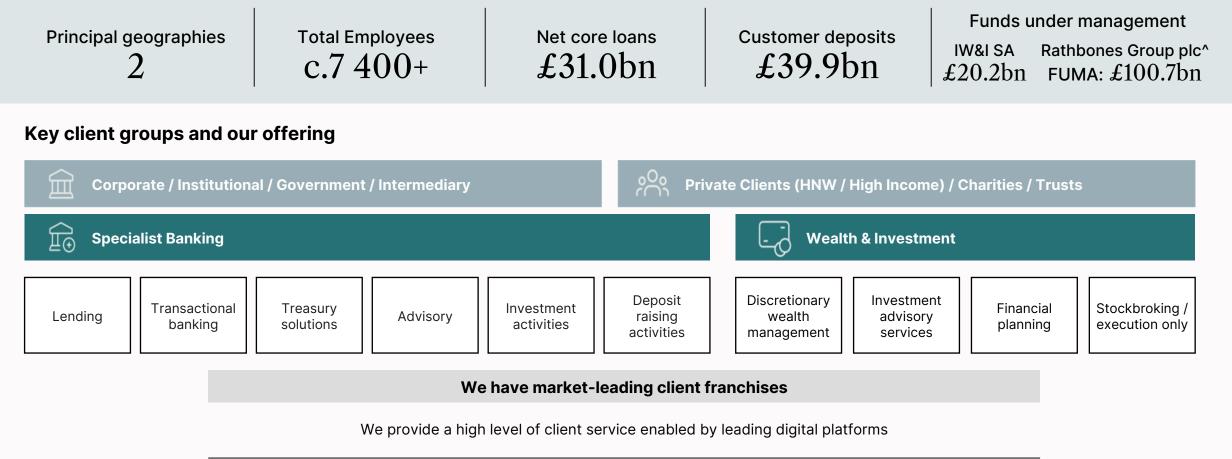
Top tier

asset equity sales finance provider

Wealth & Investment Top tier Top tier **Created the leading UK** One of the leading wealth discretionary wealth managers in SA manager in partnership with Rathbones Group

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A distinctive banking and wealth management business creating sustainable, long-term value for our stakeholders



We are a people business backed by our out of the ordinary culture, entrepreneurial spirit and freedom to operate



Net-zero strategy

Published our Scope 3 financed emissions

	Short-term (0-1 year)	Medium-term (1-5 years)	Long-term (5-40 years)			
Targets	2024/25 Set a sustainable finance lending target	2027 Investec plc committed to zero coal in their loan book	203020352050Investec Group committed to zero thermal coal in their Ioan bookNo new oil and gas projects to be taken on the balance sheet2050Investec Group committed to net-zero as part of the Net-Zero Banking Alliance			
Ambitions	 Maintain carbon neutrality within our direct operations Manage and monitor our fossil fuel exposures Provide climate finance with a deliberate focus on financing renewable and clean energy. 	 Support clients in their net-zero ambitions Provide sustainable finance to enable a just climate transition Embed climate risk and opportunities into our culture and decision-making Enhance our disclosures on financed emissions as the guidance evolves. 	 Continue the actions from short-term and medium-term and continued alignment of policy and action towards net-zero pathways within the countries we operate in, by 2050 or sooner if possible. 			
	Scope 3 financed emi	issions	Fossil fuels			
Absolute	5.29mn (2021: 68%) (202	21: 0.018%) (2021: 0.026%) % of gross core as a % of our coverage (Mar 2	Same 3: £31mn) solute coal£708mn (Mar 23: £560mn) Total absolute fossil fuel exposureImage: Signal content of the system0.07% coal (Mar 23: 0.10%) as a % of gross core loans and advances2.26% fossil fuels (Mar 23: 1.84%) as a % of gross core 			

Sustainability highlights

Operate responsibly, finance and invest for a sustainable future, and maintain our competitive ESG position

PROGRESS MADE ON OUR IMPACT SDGs	SUSTAINABLE FINANCE				
 13 Committee of the second seco	 Continued inflows into Investec Global Sustainable Equity Fund of \$50mn (since launch in Mar 21) Co-arranged a commercial loan to the value of €178mn to develop and rehabilitate essential water supply infrastructure across 111 locations, enhancing access to potable water in these areas Closed a commercial facility for three Angola hospitals to the value of €225mn 				
10 REQUALITIES Equality commitments • Group board: 50% ethnic diversity and 55% women	 MINIMAL LENDING TO COAL 0.07% thermal coal exposure as a % of gross core loans at 				
 Cost of living crisis: 1mn meals to those in food poverty in UK Transformation: R454mn procurement from black women-owned suppliers in South Africa 	30 September 2023 (Mar 23: 0.10%)Investec plc committed to zero coal in the loan book by 31 March 2027				

 Investec Limited committed to zero thermal coal in the loan book by 31 March 2030

Incorporating sustainability in the way we do business and creating innovative, impactful solutions

Specialist Banking UK

Winning in under-serviced parts of the market through dynamic, full service offering

	Private clients Private companies			Private equity and sponsor- backed companies				Publicly listed companies		Specialist sectors	
n prov	For high net worth clients that need a banking partner to provide intellectual and financial capital to achieve their vision of success			For UK mid-market Private Equity clients looking for boutique service with 'bulge bracket' capability and award- winning franchises			for oulge ward-	For UK mid-market listed companies looking for top-ranked corporate broking and equity research and strategic advisory		International specialist sector clients looking for a corporate finance and banking partner with deep expertise and an innovative approach	
¦ Ca ¦ E	Mortgages & Personal Lending, Cash Management & Foreign Exchange, Private Capital, integrated with Wealth Mgmt.										
£'bn	UK Specialist Banking loan gro	owth over time ¹						CAGR: 12%	Permanent er	mplovees	2.100.
20 16											2,100+
12									% Contribu	tion to	
8						15.6	16.3		revenue ² of Inve		c.55%
4											
0	2014 2015 2016	2017 2018 2019	2020	2021	2022	2023	Sept 2023	-	% Contribu Ioan book of Inve		c.53%

1 Information for financial years prior to 2019 reflects the results of the ongoing business (excluding UK Specialist Bank legacy assets and businesses sold). Information from FY19 onwards is presented on a statutory basis.

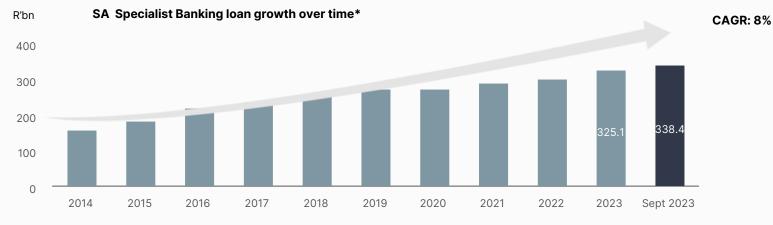
² Investec plc's Specialist Banking's total operating income before expected credit loss impairment charges as a percentage of the Investec Group's (for the six months ended 30 September 2023)

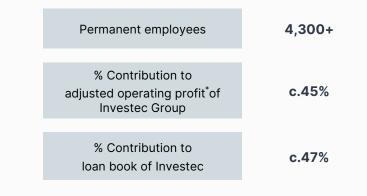
Given the nature of the IW&I UK all-share combination with Rathbones, the Group essentially retains similar economic interest to this investment before and after the transaction. In order to provide information that will be more comparable to the future presentation of returns from this investment and given its new holding structure, proforma information has been prepared as if the transaction had been in effect from the beginning of the period, i.e. IW&I UK has been presented as an equity accounted investment. The measurement of the total contribution to profit remains based on the accounting prior to loss of control, and has not been adjusted for the change in holding structure.

Specialist Banking SA

High-quality specialist banking solutions with leading positions in selected areas

Private Banking	Investec for Business	Corporate and Institutional banking	Investment Banking and Principal Investments
For high net worth clients , professionals and emerging entrepreneurs looking for an 'investment banking' style service for private clients	Smaller and mid-tier corporates who require a holistic banking solution	For corporates (mid to large size), intermediaries, institutions, government and SOEs looking for a client-centric, solution driven offering	Corporates, institutions, property partners looking for an innovative investment partner
Lending, transactional banking, property finance and savings	Import and trade finance, working capital finance, asset finance, transactional banking	Global markets, various specialist lending activities and institutional equities	Principal investments, Advisory, Debt and Equity, Capital Markets

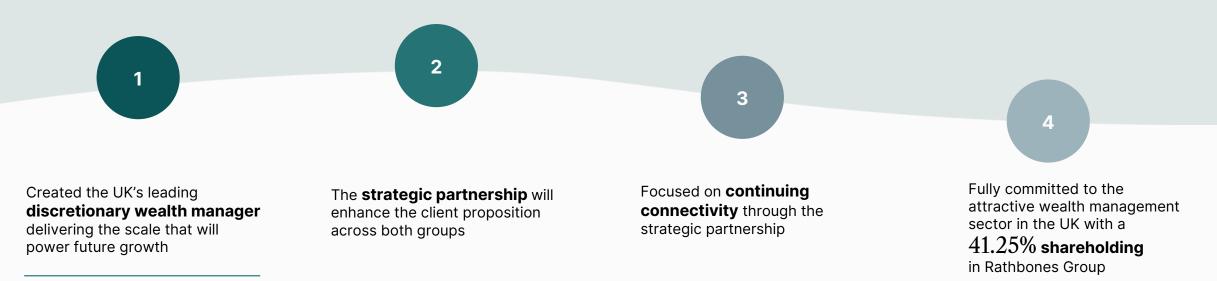




* Operating profit before Group costs, goodwill, acquired intangibles and strategic actions, less profit attributable to other non-controlling interests.

Wealth & Investment UK

Combination with Rathbones

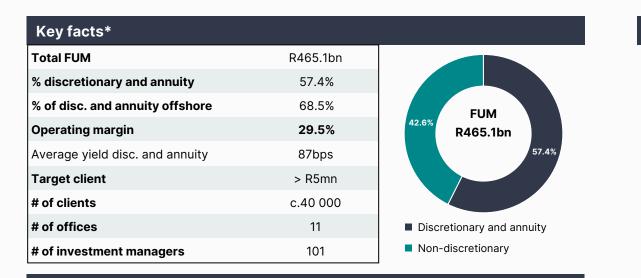


Rathbones FUMA at 30 September 2023 £100.7 billion

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Wealth & Investment SA

Uniquely positioned for SA HNW private clients seeking a holistic, international wealth management service



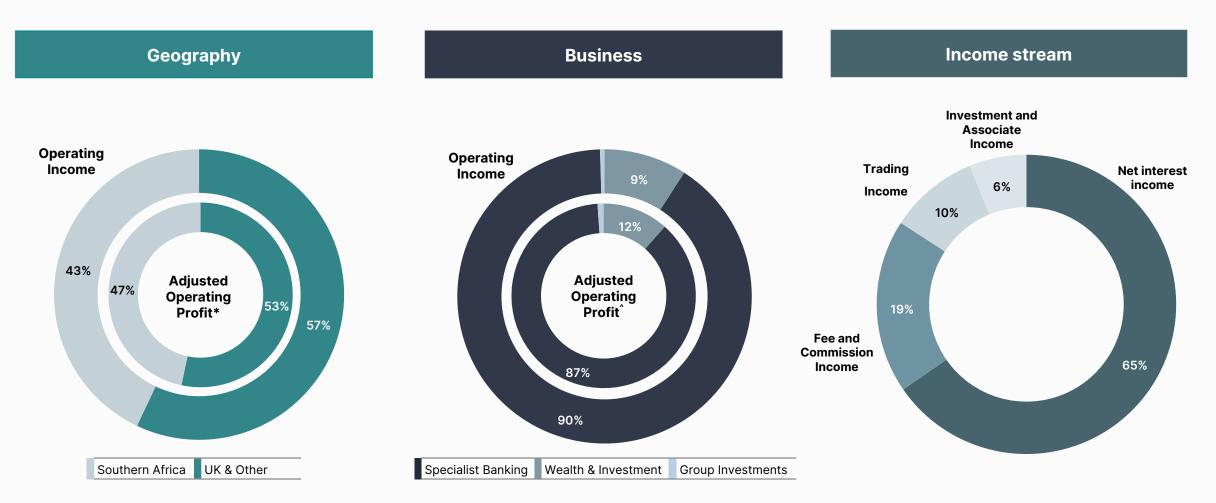
Market factors

- A unique proposition for an ever-changing market
- Growing appetite for ESG considerations and sustainable investment opportunities
- Consistent demand for offshore investments and global opportunities, in traditional and alternative investments
- Increasing demand for holistic advisory wealth management services, including discretionary portfolio management, estate planning and fiduciary services
- Providing distinctive banking and wealth services, domestically and offshore, all in One Place[™].



Diversified mix of earnings

Diversified geographic business with diverse income streams



*

Pro-forma operating profit before goodwill, acquired intangibles and strategic actions, less profit attributable to other non-controlling interests. Pro-forma operating profit before group costs, goodwill, acquired intangibles and strategic actions, less profit attributable to other non-controlling interests. ^

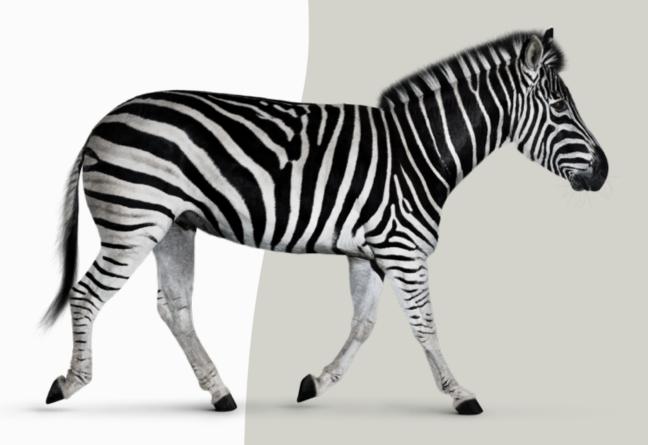
Appendix

Results highlights

Capital and liquidity

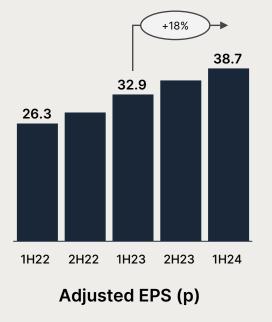
Loan book and asset quality

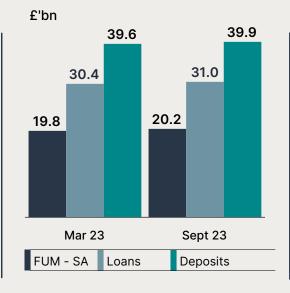
Sustainability highlights

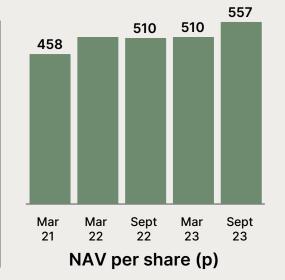


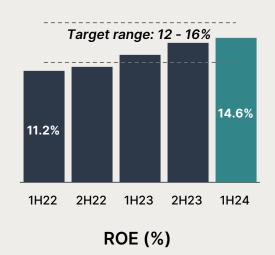












Rathbones Group FUMA: £100.7bn

Results highlights

Adjusted operating profit Adjusted earnings per share Cost to income 53.3% 38.7p £441.4mn (Sept 22: 55.6%) (Sept 22: 32.9p) (Sept 22: £397.1mn) 17.6% ahead of prior period 11.1% ahead of prior period Up 31.7% in Rands Up 39.3% in Rands **Return on equity** Credit loss ratio Net asset value per share 32bps 14.6% 556.7p (Sept 22: 509.5p) (Sept 22: 16bps) (Sept 22: 12.9%) 9.3% ahead of prior period Up 25.3% in Rands

INTERIM DIVIDEND – **15.5P**, AN INCREASE OF 14.8% FROM PRIOR PERIOD

PROGRESS ON SHARE PURCHASE: £300MN / c.R6.8BN RETURNED TO SHAREHOLDERS

Strategic execution

Significant strategic actions taken over the past 18 months

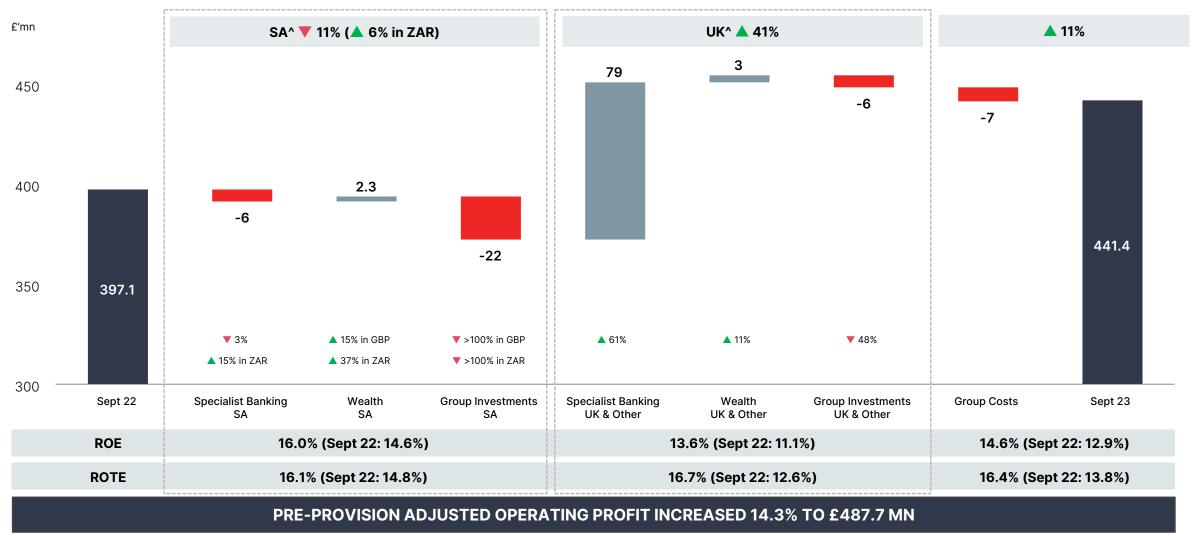


Going forward, Burstone will be accounted for at fair value through profit and loss

FUMA: Funds under management and administration

Solid underlying performance

Adjusted operating profit* largely driven by strong performance from our client franchises



* Operating profit before goodwill, acquired intangibles and strategic actions, less profit attributable to other non-controlling interests.

^ Geographical metrics shown for SA and UK are inclusive of group costs.

Divisional highlights

UK & Other

Specialist Bank

Loan book grew by 9.1% annualised to

£16.3bn

Continued client acquisition and strong demand for corporate lending

Deposits grew by 8.4% annualised to $\pounds 19.9bn$

Adjusted operating profit up 61.2% ahead of prior period at $\pounds 207.4mn$

Southern Africa

Specialist Bank

Loan book up 8.2% annualised to R338.4bn

Elevated corporate credit demand across lending specialisations Deposits up 5.3% annualised to R460.4bn

Adjusted operating profit up 14.7% ahead of prior period at R4~616mn

Wealth & Investment TBD

Fully committed to the attractive wealth management sector in the UK with a **41.25%** shareholding in Rathbones Group

Adjusted operating profit up 10.8% ahead of prior period at $\pounds 35.9mn$

Wealth & Investment

Expanded global investment offerings providing access to a range of investment opportunities Discretionary and annuity net inflows of **R7.3bn** Adjusted operating profit up 36.7% to R410.0mn

amid a challenging operating environment for the industry

UK & Other 13.6%

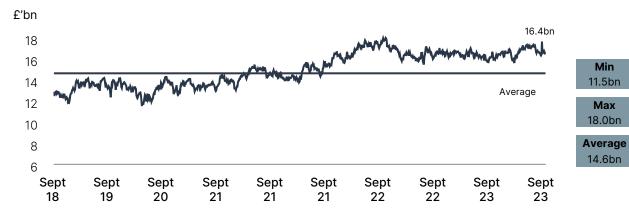
GEOGRAPHIC ROE %





Capital and liquidity

Group cash and near cash

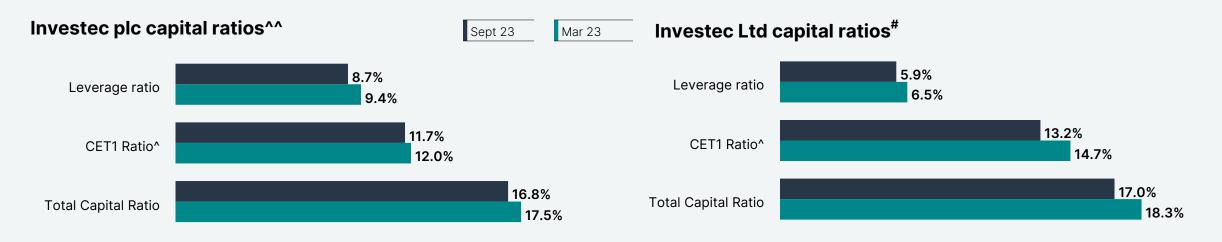


Group liquidity summary

- Strong liquidity positions to support growth
- Loans to customers as % of customer deposits of 76.9% (Mar 23: 76.1%)

Capital summary

- CET1[^] ratio above 10% target for Investec plc, and 11.5% to 12.5% for Investec Ltd
- Capital and leverage ratios remain sound, ahead of regulatory requirements



Refer to the Group's 2023 interim results booklet for further detail on capital adequacy and leverage ratios.

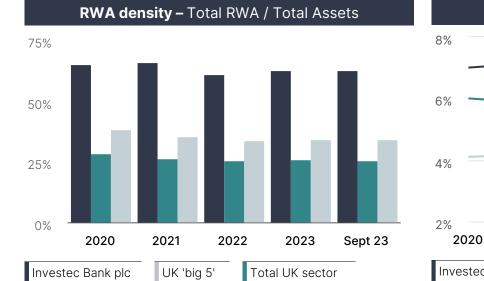
Common Equity Tier 1.

^^ Investec plc uses the Standardised Approach to quantify credit RWA.

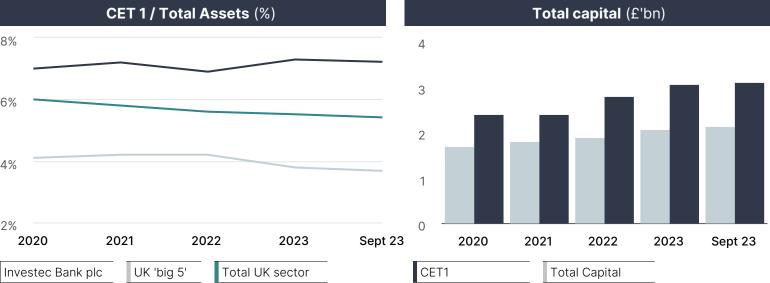
Investec Limited uses the Internal Ratings Based (IRB) Approach to quantify credit RWA. As at 30 September 2023, 52% (31 March 2023: 53%) of the portfolio applies the AIRB approach, 30% (31 March 2023: 28%) applies the FIRB approach and the remaining 18% (31 March 2023: 53%) of the portfolio is subject to the standardised approach

Investec plc: We inherently hold more capital per unit of risk

As we use the standardised approach for RWA calculations, our capital ratios are not directly comparable with peers



- We use the **Standardised Approach** for our RWA calculations while peers are largely on the advanced approach. The bank is in the early stages of a process to migrate from the Standardised Approach to the Internal Ratings Based (IRB) approach
- The result is that our **RWA density at 62.8% is above** the sector average of 34.2%
- Our RWA density is almost 2x higher than the 'big 5' UK peers.



- We hold more CET 1 to our total assets than our peer group – primarily as a result of higher RWA density from using the standardised approach
- Our **CET 1 / Total assets is 7.2%** which is 180bps higher than the UK sector on a similar measure.
- Investec has strong organic capital generation and has not required recourse to government or shareholders
- CET 1 and total capital levels have both grown robustly at c.6.6% and c.7.5% CAGR, since 2020.

Investec Ltd: Sound capital base and capital ratios



- Our strong capital generation, and optimisation through the adoption of AIRB, has enabled us to return excess capital to shareholders
- CET1 capital decreased by R3.5 billion to R38.3 billion, largely affected by:
 - The execution of R6.8 billion of the R7 billion DLC share buyback programme
 - Positive post-tax earnings
 - Ordinary dividend distribution to shareholders
 - Reclassification of fair value hedges.

Total risk-weighted assets: lower RWA density (R'mn)



Total assets (excluding assurance assets) Total risk-weighted assets (RWAs) RWA density^

- Risk-weighted assets (RWAs) increased by 2.0% to R289.1 billion (31 March 2023: R283.6 billion), predominantly driven by credit risk RWAs
- RWA density[^] increased to 45.1% (31 March 2023: 44.6%)
- Investec Limited uses the Internal Ratings Based (IRB) Approach to quantify credit RWA. As at 30 September 2023, 52% of the portfolio applies the AIRB approach, 30% applies the FIRB approach, with the remaining balance of 18% remaining on the standardised approach.

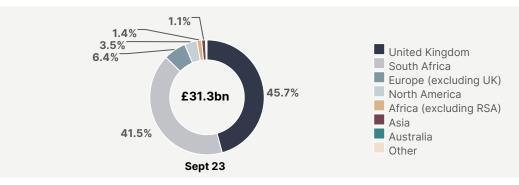
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Lending exposures

Credit and counterparty exposures are to a **select target market**: HNW and high income clients, mid to large corporates and public sector bodies and institutions



• We typically originate loans with the intent of holding these assets to maturity, thereby developing a 'hands-on' and long-standing relationship with our clients.



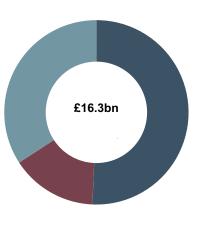
Gross core loans by country of exposure

Gross core loans by risk category

Southern Africa			
Corporate and other	33	%	
Corporate and acquisition finance	25	%	
Fund finance	3	%	
Power and infrastructure finance	2	%	
Asset finance	1	%	
Aviation finance	1	%	
Other corporate and financial institutions and governments	1	%	£14.7bn
Lending collateralised by property	17	%	
Commercial real estate	15	%	
Residential real estate	2	%	
High net worth and other private client	50	%	
HNW and private client - mortgages	27	%	
HNW and specialised lending	23	%	

UK and other

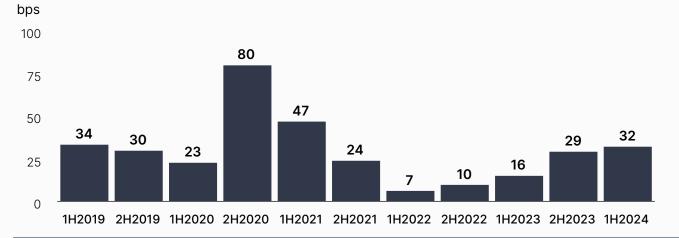
Corporate and other lending	51	%
Asset finance	16	%
Corporate and aquisition finance	14	%
Fund finance	10	%
Power and infrastructure finance	4	%
Other corporate and financial institutions and governments	3	%
Asset-based lending	2	%
Aviation finance	2	%
Lending collateralised by property	15	%
Commercial real estate	10	%
Residential real estate	5	%
High net worth and other private client	34	%
HNW and private client - mortgages	29	%
HNW and specialised lending	5	%



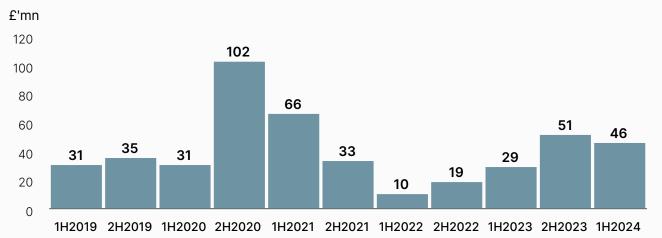
Group expected credit loss

Asset quality remained solid with exposures covered by collateral

Credit loss ratio (core loans)



Income statement ECL impairment charges



Annualised CLR increased to

32 bps

(Sept 22: 16 bps), towards the upper end of the throughthe-cycle range (TTC) range of 25-35bps

ECL charges increased to

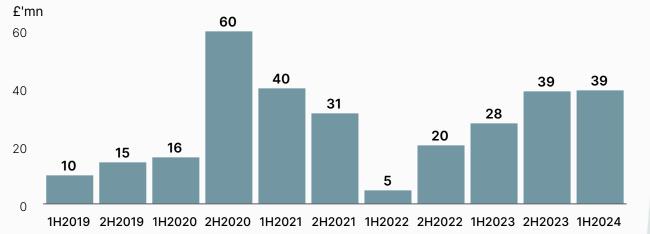
£46.3mn (Sept 22: £29.4mn) mainly driven by:

- Idiosyncratic client stresses with no evidence of trend deterioration in overall credit quality of the book
- Stage 3 ECL charges
- Partly offset by higher post write-off recoveries in SA

Unpacking the UK credit loss ratio

Credit loss ratio (core loans) bps 120 111 100 80 60 55 60 52 41 41 34 32 40 28 24 20 g 0 1H2019 2H2019 1H2020 2H2020 1H2021 2H2021 1H2022 2H2022 1H2023 2H2023 1H2024

Income statement ECL impairment charges



Annualised CLR increased to

55bps

(Sept 22: 32bps), above the through-the-cycle range (TTC) range of 30-40bps

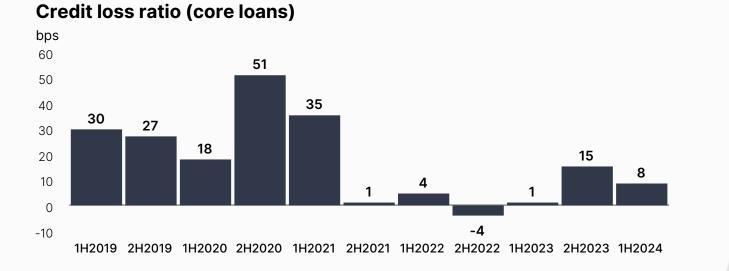
ECL charges increased to

£39.3mn (Sept 22: £27.9mn) mainly driven by:

- Stage 3 ECL charges on certain exposures
- Idiosyncratic client stresses with no evidence of trend deterioration in the overall credit quality of our books
- Updated forward-looking macroeconomic scenario weightings resulting in an in-model release of £3.6 million of ECL charges.

Unpacking the SA credit loss ratio

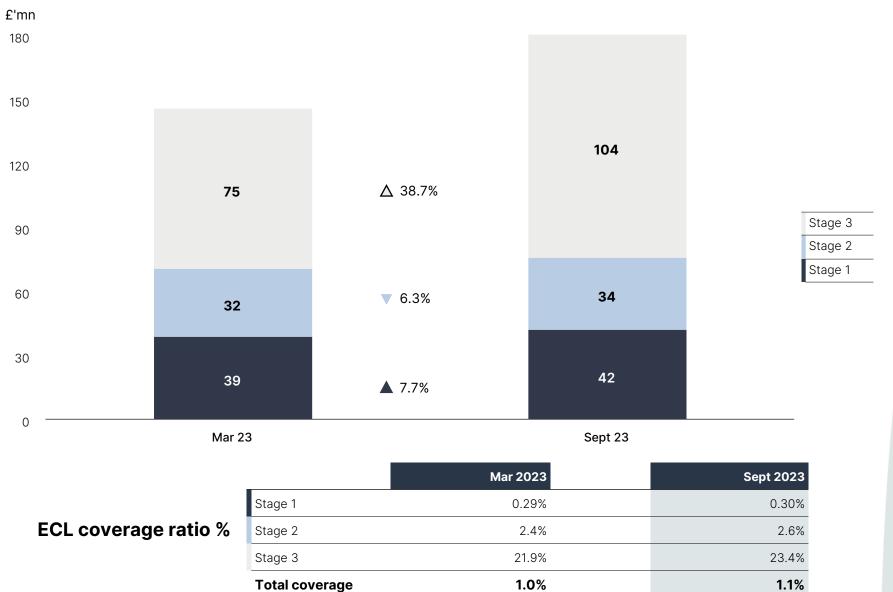
Income statement ECL impairment charges



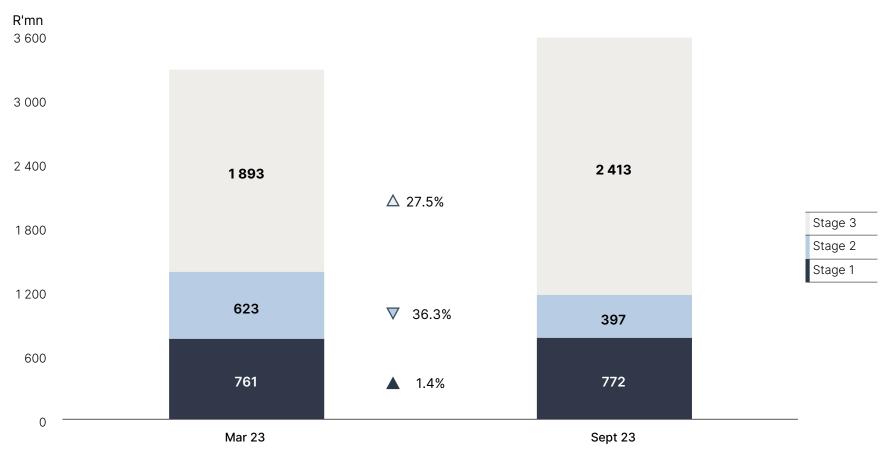
R'mn 837 800 573 600 383 378 400 272 267 167 200 108 48 22 0 -45 1H2019 2H2019 1H2020 2H2020 1H2021 2H2021 1H2022 2H2022 1H2023 2H2023 1H2024 ECL impairment charges on loans subject to ECL increased resulting in a CLR of 8 bps, driven primarily by:

- Stage 3 ECL charges on certain exposures
- Recoveries on previously impaired loans
- In-model releases following model recalibration

Balance sheet ECL provisions - UK



Balance sheet ECL provisions - SA



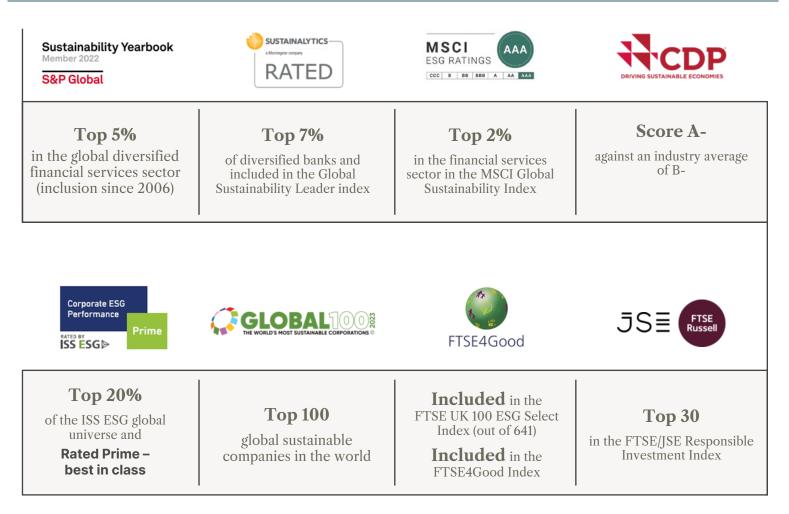
		Mar 2023	Sep 2023
	Stage 1	0.25%	0.24%
atio %	Stage 2	3.8%	4.1%
	Stage 3	21.3%	18.5%
	Total coverage	1.01%	1.05%

ECL coverage ratio %

Group sustainability highlights

Other highlights

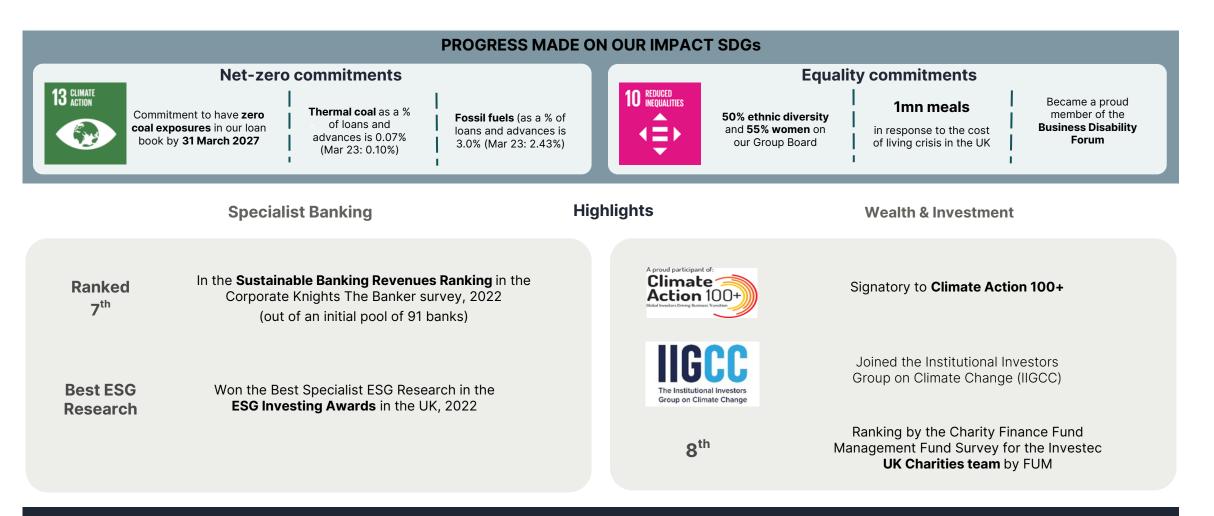
- Investec Group included as one of the top 100 most sustainable companies in the world (Corporate Knights)
- Investec Bank Limited and Proparco have partnered to implement the Transforming Financial Systems for Climate (TFSC) programme in South Africa with a senior credit facility of \$80mn
- Investec Group joined the African Natural Capital Alliance
- Investec Group joined the Partnership for Biodiversity Accounting Standards (PBAF)
- Group CE, Fani Titi, has personally committed to joining the UN Global Compact's Africa Business Leaders Coalition
- Investec Group contributed to the UN PRB
 Academy curriculum committee
- Rolled out a sustainability awareness programme aimed at identifying sustainability business opportunities
- Wealth & Investment in the UK joined the CISL Investment Leaders Group and rolled out an awareness programme with senior leaders
- Continued inflows into the Investec Global Sustainable Equity Fund - **\$50mn** (since launch in Mar-21).



Consistently strong ESG ratings and rankings

UK sustainability highlights

Operate responsibly, finance and invest for a sustainable future and maintain our competitive ESG position



Incorporating sustainability in the way we do business and creating innovative, impactful solutions

Focused on doing well and doing good - UK

Other highlights

Specialist banking

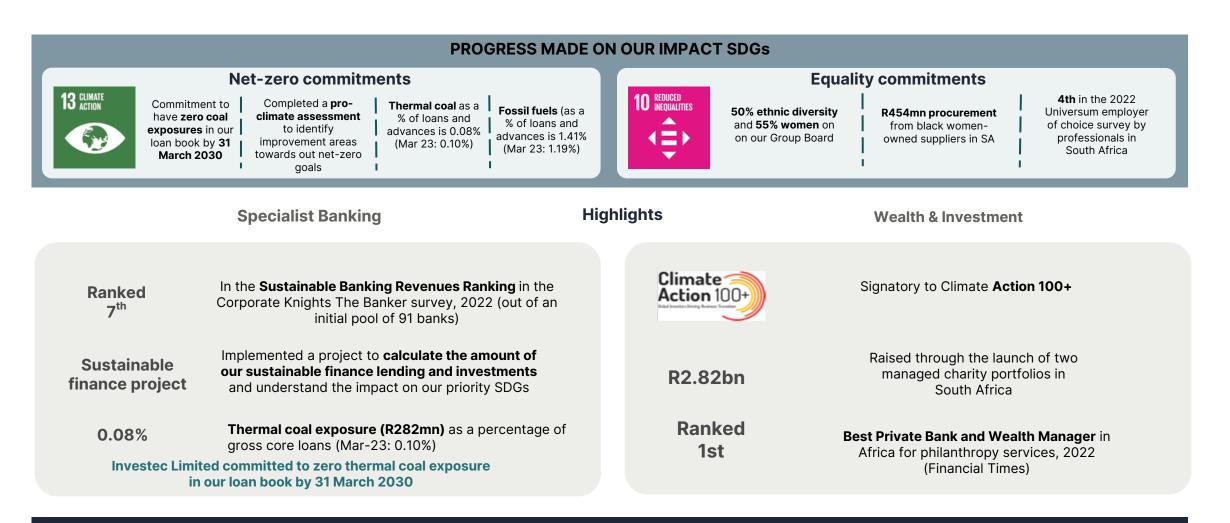
- Implemented an **ESG linked loan** for a portfolio client linked to 3 ESG KPIs, leading to a 5bps reduction in funding costs for each KPI met
- Funded the installation of solar panels for a manufacturer and supplier of paper tableware, not only reducing their energy costs but also opening up new segments of the market due to their improved green credentials
- Partnered with an entrepreneur buying up redundant office buildings and converting them to residential premises, **creating 750 homes** with this funding package.

Wealth & Investment

- Remain signatories to the **Financial Reporting Council's** (FRC) revised **UK Stewardship Code**
- Continued contribution to the University of Cambridge Investment
 Leaders Group research
- Submitted our UN Principles for Responsible Investment (PRI) report in September 2023
- Contribution (across full curriculum) to development of the **CFA Certificate in Impact Investing exam**.

SA sustainability highlights

Operate responsibly, finance and invest for a sustainable future and maintain our competitive ESG position



Incorporating sustainability in the way we do business and creating innovative, impactful solutions

Focused on doing well and doing good – SA

Other highlights

Specialist banking

- Partnered with Proparco to implement the **Transforming Financial Systems for Climate (TFSC) programme** in South Africa. The programme comprises a senior credit facility of \$80mn and a technical assistance programme
- Partnered with Pick n Pay in its first **sustainability-linked loan syndication**. The facility includes a commitment to tackle food waste and reduce greenhouse gas emissions through the use of natural refrigerants
- Assisted Curro in incorporating a **sustainability overlay** into its term debt funding. The overlay will take the form of key performance indicators, including bachelor degree pass rate, employee diversity among educators, and water usage on campuses
- Investec Limited's Sustainable Solutions business within the Private Bank has rolled out a bespoke offering to support private banking and structured property finance clients in their transition to more reliable, cost-effective and sustainable energy and water solutions.

Wealth & Investment

- Continued advancement in ESG integration work with added emphasis on reinforcing our global stewardship capabilities
- Three key staff from Investec Investment Management attended the UN
 PRI conference in Japan in October 2023
- Enrolled staff members in the CFA UK Certificate in Impact Investing
 pilot course
- Remain active members of Climate Action 100+
- **R2.8bn** raised through the launch of two managed charity portfolios in South Africa.