Out of the Ordinary®



# An introduction to Investec

The information in this presentation relates to the year ending 31 Mar 2017, unless otherwise indicated.



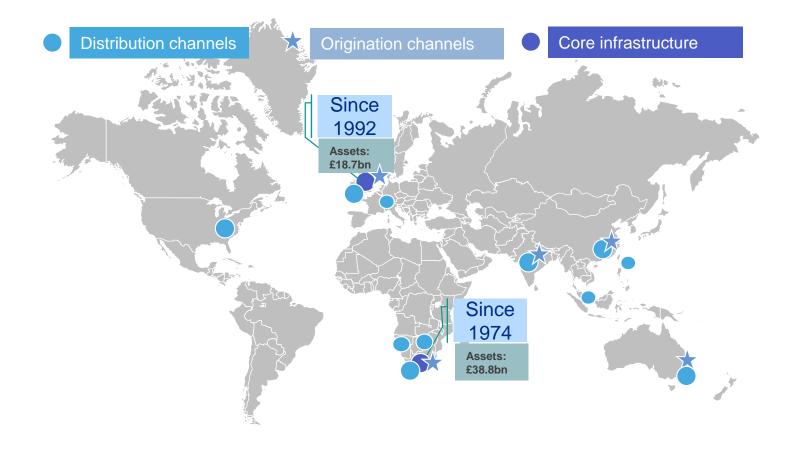


# An overview of the Investec Group

## Investec: a distinctive specialist bank and asset manager

## Facilitating the creation of wealth and management of wealth

- Established in 1974
- Today, efficient integrated international business platform employing approximately 9 700 people
- Listed on the JSE and LSE (a FTSE 250 company)
- Total assets of £53.5bn^; total equity\*^ £4.8bn; total FUM £150.7bn^

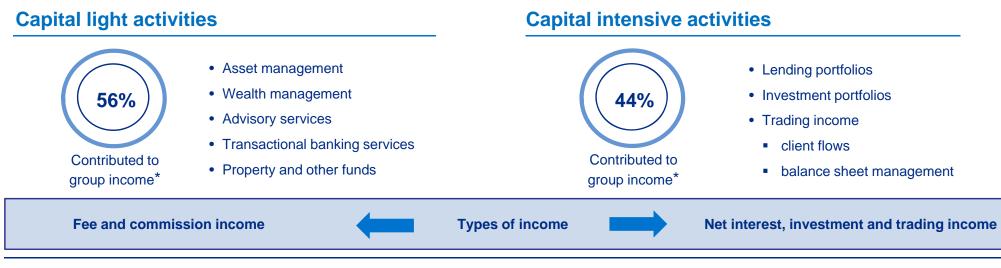


## Balanced business model supporting our long-term strategy

### Three distinct business activities focused on well defined target clients

| Corporate / Instit                                       | utional / Government   |          | net worth / high income) /<br>ties / trusts  |
|--|--|----------|--|
| Asset Management<br>(operating completely independently) | Specialist Banking   |          | Wealth & Investment  |
| Provides investment<br>management services               | <ul> <li>Provides a broad range of s</li> <li>Lending</li> <li>Transactional banking</li> <li>Deposit raising activities</li> <li>Treasury and trading</li> <li>Advisory</li> <li>Investment activities</li> </ul> | ervices: | Provides investment<br>management services and<br>independent financial planning<br>advice |

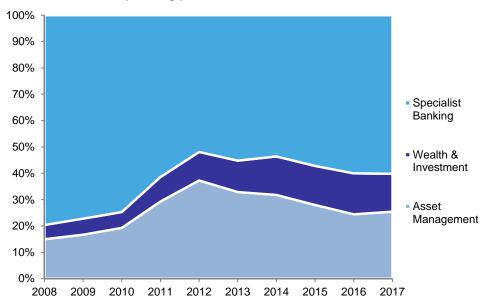
#### Maintaining an appropriate balance between revenue streams



## Solid recurring income base supported by a diversified portfolio

#### **Across businesses**

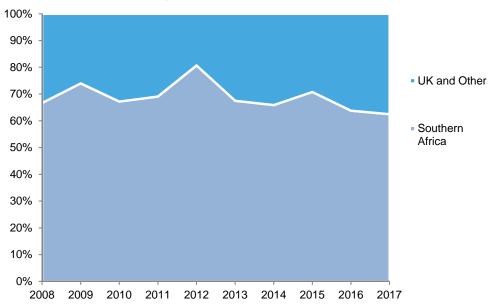
% contribution to operating profit before tax\*



Overall contribution from Asset Management and W&I 2017: **40**% 2016: **40**% 2015: **43**% 2014: **46**% 2013: **45**% 2012: **48**%

#### **Across geographies**

% contribution to operating profit before tax\*



## We have a distinctive investment offering

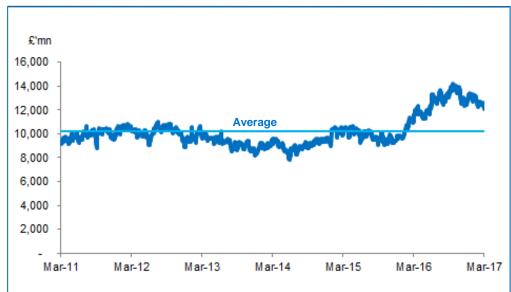


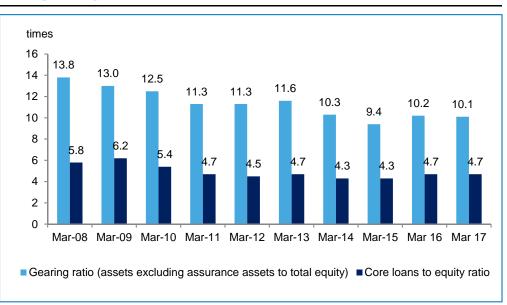
## Resulting in a quality scalable global business

## We continue to have a sound balance sheet

#### Key operating fundamentals

- Senior management "hands-on" culture
- A high level of readily available, high quality liquid assets representing approx 25% - 35% of our liability base.
   Balance as at 31 March 2017 was £12.0bn
- No reliance on wholesale funding
- Healthy capital ratios always held capital in excess of regulatory requirements and the group intends to perpetuate this philosophy. Target common equity tier 1 ratio of above 10% and total capital ratios of 14%-17%
- Low gearing ratio approx. 10 times; with leverage ratios in excess of 7%
- Geographical and operational diversity with a high level of recurring income continues to support sustainability of operating profit

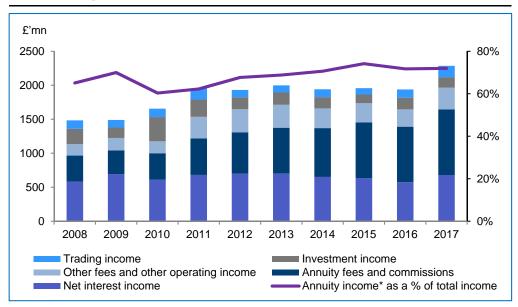




#### Low gearing ratios

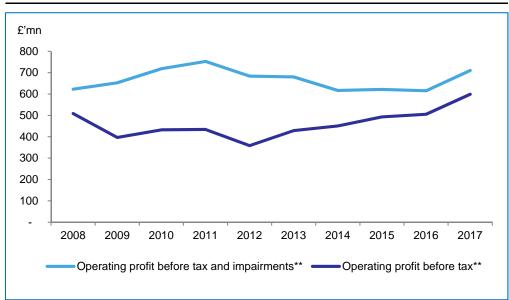
#### **Cash and near cash**

## We have a sound track record

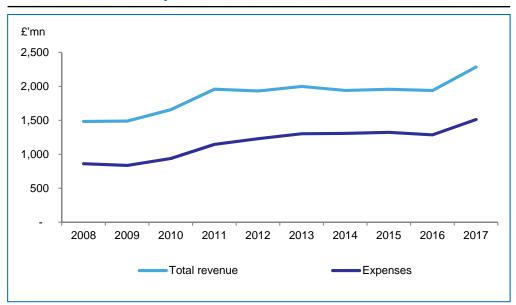


#### **Recurring income**

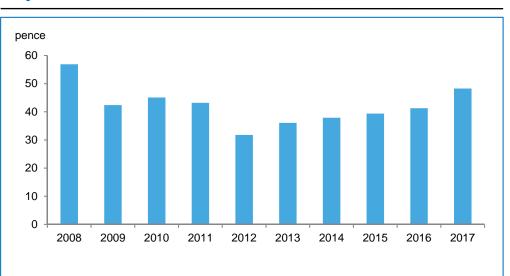
#### Operating profit before tax\*\* and impairments



#### **Revenue versus expenses**



#### **Adjusted EPS^**



\*Where annuity income is net interest income and annuity fees.

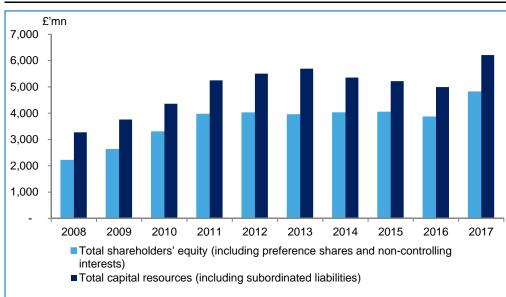
\*\*Before goodwill, acquired intangibles, non-operating items and after other non-controlling interests. ^Where Adjusted EPS is earnings per share before goodwill, acquired intangibles and non-operating items.

## We have a sound track record

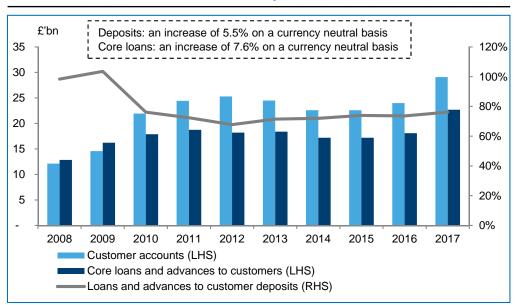
#### £'bn Net inflows of £0.7bn for the year to March 2017 Asset Management Wealth & Investment Other

#### Third party assets under management

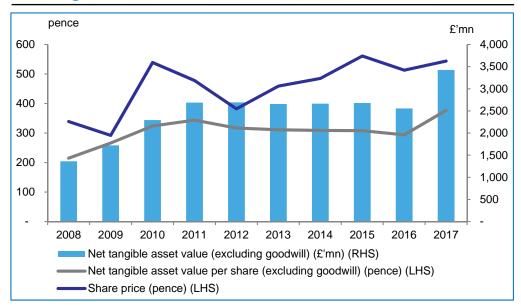
#### Total shareholders' equity and capital resources



#### Core loans and advances and deposits



#### Net tangible asset value



Results are shown for the year-ended 31 March, unless otherwise indicated.

Currency neutral basis: calculation assumes that the closing exchange rates of the group's relevant exchange rates remain the same as at 31 March 2017 when compared to 31 March 2016.

## We have invested in our Brand



...our Communities

...our People



## ... and the Planet



## Summary of year end results – salient financial features

| Investec group consolidated results in Pounds Sterling  | Year to<br>31 Mar 2017 | Year to<br>31 Mar 2016 | % change** |
|---|------------------------|------------------------|------------|
| Income statement  |                        |                        | /o onango  |
| Adjusted earnings attributable to ordinary shareholders before goodwill, acquired intangibles and non-operating items (£'000) | 434,504                | 359,732                | 20.8%      |
| Operating profit* (£'000)   | 599,121                | 505,593                | 18.5%      |
|   |                        |                        |            |
| Balance sheet   |                        |                        |            |
| Total capital resources (including subordinated liabilities) (£'million)  | 6,211                  | 4,994                  | 24.4%      |
| Total shareholders' equity (including preference shares and non-controlling interests (£'million)                             | 4,809                  | 3,859                  | 24.6%      |
| Total assets (£'million)  | 53,535                 | 45,352                 | 18.0%      |
| Net core loans and advances to customers (including own originated securitised assets) (£'million)                            | 22,707                 | 18,119                 | 25.3%      |
| Cash and near cash balances (£'million)   | 12,038                 | 10,962                 | 9.8%       |
| Customer accounts (deposits) (£'million)  | 29,109                 | 24,044                 | 21.1%      |
| Third party assets under management (£'million)   | 150,735                | 121,683                | 23.9%      |
| Capital adequacy ratio: Investec plc  | 15.1%                  | 15.1%                  |            |
| Capital adequacy tier 1 ratio: Investec plc   | 11.3%                  | 10.7%                  |            |
| Capital adequacy ratio: Investec Limited  | 14.2%                  | 14.0%                  |            |
| Capital adequacy tier 1 ratio: Investec Limited   | 10.8%                  | 10.7%                  |            |
| Credit loss ratio (core income statement impairment charge as a % of average gross core loans and advances)                   | 0.54%                  | 0.62%                  |            |
| Defaults (net of impairments and before collateral) as a % of net core loans and advances to customers                        | 1.22%                  | 1.54%                  |            |
| Gearing ratio (assets excluding assurance assets to total equity)   | 10.1x                  | 10.2x                  |            |
| Core loans to equity ratio  | 4.7x                   | 4.7x                   |            |
| Loans and advances to customers as a % of customer deposits   | 76.2%                  | 73.6%                  |            |
| Selected ratios and other information   |                        |                        |            |
| Adjusted earnings per share^ (pence)  | 48.3                   | 41.3                   | 16.9%      |
| Net tangible asset value per share (pence)  | 377.0                  | 294.3                  | 28.1%      |
| Dividends per share (pence)   | 23.0                   | 21.0                   | 9.5%       |
| Cost to income ratio  | 66.3%                  | 66.4%                  |            |
| Return on average adjusted shareholders' equity (post tax)  | 12.5%                  | 11.5%                  |            |
| Return on average adjusted tangible shareholders' equity (post tax)   | 14.5%                  | 13.7%                  |            |
| Return on risk-weighted assets  | 1.45%                  | 1.34%                  |            |
| Recurring income as a % of operating income   | 72.0%                  | 71.7%                  | 0.404      |
| Weighted number of ordinary shares in issues (million)  | 900.4                  | 870.5                  | 3.4%       |
| Total number of shares in issue (million)   | 958.3                  | 908.8                  | 5.4%       |
| Closing share price (pence)   | 544                    | 513                    | 6.0%       |
| Market capitalisation (£'million)   | 5,213                  | 4,662                  | 11.8%      |
| Number of employees in the group (including temps and contractors)  | 9,716                  | 8,966                  | 8.4%       |
| Closing ZAR: £ exchange rate  | 16.77                  | 21.13                  | 20.6%      |
| Average ZAR: £ exchange rate  | 18.42                  | 20.72                  | 11.1%      |

\*Before goodwill, acquired intangibles, non-operating items, taxation and after other non-controlling interests. ^Before goodwill, acquired intangibles, non-operating items and after non-controlling interests.

## Summary of year end results – salient financial features – currency neutral

• As the group's Pound Sterling results have been positively impacted by the appreciation of the Rand: Pounds Sterling exchange rate over the period, currency neutral financial features are reflected in the table below

|  |  | Results in Pounds Sterling                           |                                      |   |                                    |  |
|--|--|--|--------------------------------------|---|------------------------------------|--|
|  | Actual as<br>reported<br>Year to<br>31 March<br>2017 | Actual as<br>reported<br>Year to<br>31 March<br>2016 | Actual as<br>reported<br>%<br>change | Neutral<br>currency<br>Year to<br>31 March<br>2017^ | Neutral<br>currency<br>%<br>change |  |
| Operating profit before taxation* (million)                | 599  | 506  | 18.5%                                | 546   | 8.0%                               |  |
| Earnings attributable to shareholders (million)            | 442  | 368  | 20.1%                                | 401   | 8.8%                               |  |
| Adjusted earnings attributable to shareholders** (million) | 435  | 360  | 20.8%                                | 395   | 9.9%                               |  |
| Adjusted earnings per share**                              | 48.3p  | 41.3p  | 16.9%                                | 43.9p   | 6.3%                               |  |

|  |                             | Results in Pounds Sterling |                            |                           |                          |  |
|--|-----------------------------|----------------------------|----------------------------|---------------------------|--------------------------|--|
|  | Actual as<br>reported<br>At | reported reported          | Actual as<br>reported<br>% | Neutral<br>currency<br>At | Neutral<br>currency<br>% |  |
|  | 31 March<br>2017            | 31 March<br>2016           | change                     | 31 March<br>2017^         | change                   |  |
| Net tangible asset value per share                 | 377.0p                      | 294.3p                     | 28.1%                      | 341.6p                    | 16.1%                    |  |
| Total shareholders' equity (million)               | 4,809                       | 3,859                      | 24.6%                      | 4,252                     | 10.2%                    |  |
| Total assets (million)                             | 53,535                      | 45,352                     | 18.0%                      | 46,338                    | 2.2%                     |  |
| Net core loans and advances to customers (million) | 22,707                      | 18,119                     | 25.3%                      | 19,501                    | 7.6%                     |  |
| Cash and near cash balances (million)              | 12,038                      | 10,962                     | 9.8%                       | 10,591                    | (3.4%)                   |  |
| Customer accounts (deposits) (million)             | 29,109                      | 24,044                     | 21.1%                      | 25,376                    | 5.5%                     |  |
| Third party assets under management 'million)      | 150,735                     | 121,683                    | 23.9%                      | 139,664                   | 14.8%                    |  |

\* Before goodwill, acquired intangibles, non-operating items and after other non-controlling interests.

\*\* Before goodwill, acquired intangibles, non-operating items and after non-controlling interests.

^ For income statement items we have used the average Rand: Pounds Sterling exchange rate that was applied in the prior year, i.e. 20.72. For balance sheet items we have assumed that the Rand: Pounds Sterling closing exchange rate has remained neutral since 31 March 2016.

## **Our strategy**

- Our long-term strategy is to build a diversified portfolio of businesses and geographies to support clients through varying markets and economic cycles.
- Since inception we have expanded through a combination of organic growth and strategic acquisitions.
- In order to create a meaningful and balanced portfolio we need proper foundations in place which gain traction over time.

#### Our long-term internationalisation strategy:

- Follow our customer base
- Gain domestic competence and critical mass in our chosen geographies
- Facilitate cross-border transactions and flow.

We have a very deliberate and focused client strategy:

- To leverage our unique client profile
- To provide the best integrated solution supported by our comprehensive digital offering

Our current strategic objectives include:.

| Growing Asset             |
|---------------------------|
| Management in all regions |

- Focusing on delivery of competitive investment performance
- Grow in Advisor channel and continue to scale Multi-Asset and Global Equities
- Focus on our large markets, especially North America

#### Relevant internationalisation of Wealth & Investment

- Digitalisation channel and launch of Click & Invest
- Creating an international operating platform

#### Growing the Specialist Banking business

- Building and developing our client franchises across all areas
- Improving the ROE in the business
- Implementing the UK Private Banking strategy

#### Other

- Continue investing in technology and people to maintain digital client experience
- Improving the cost to income ratio by focusing on operational efficiencies
- Diversity across the group

# An overview of Investec Bank plc (IBP)

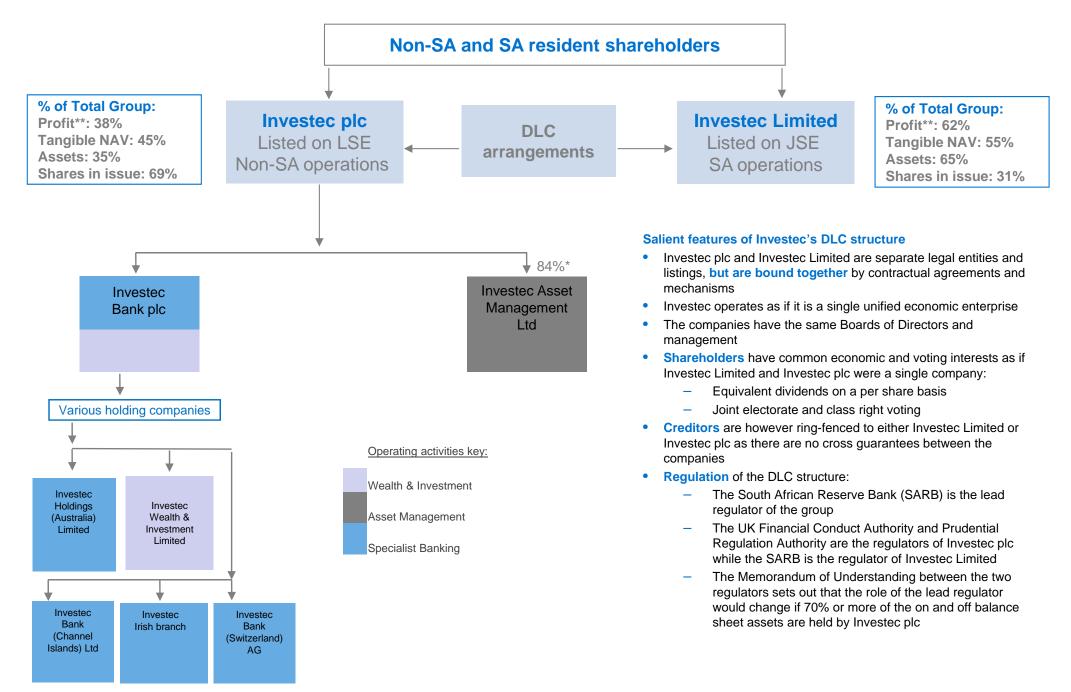
## **Overview of Investec Bank plc (IBP)**

- In 1992, we made our first international acquisition, Allied Trust Bank in London, since renamed IBP
- IBP is a wholly owned subsidiary of Investec plc (listed on the LSE)
  - Houses the Investec group's UK and European banking subsidiaries and the Wealth & Investment business
  - Asset Management is housed in a fellow subsidiary under Investec plc
- Today, efficient integrated business platform employing approximately 3 400 people
- Total assets of £18.4bn and total shareholders' equity of £2bn
- IBP is regulated by the Financial Conduct Authority and Prudential Regulation Authority and is a member of the London Stock Exchange
- Follows the same strategic approach as the greater Investec group

### Two distinct business activities focused on well defined target clients

| Corporate / Institutional / Government |  | Private client (high net worth / high income)<br>charities / trusts |   |  |
|--|--|---|---|--|
| Investment                             | Specialist Banking Corporate and Institutional   | Private Banking   | Wealth & Investment   |  |
| activities                             | Banking activities Provides a broad range of services                                      | activities  | Provides investment management services and independent financial |  |
|  | <ul><li>Lending</li><li>Transactional banking</li><li>Deposit raising activities</li></ul> |   | planning advice   |  |
|  | <ul><li>Treasury and trading</li><li>Advisory</li><li>Investment activities</li></ul>      |   |   |  |

## IBP: organisational structure as at 31 March 2017



Note: All shareholdings are 100% unless otherwise stated. Only main operating subsidiaries are indicated. \*16% is held by senior management in the company.

\*\* Before goodwill, acquired intangibles, non-operating items, taxation and after other non-controlling interests.



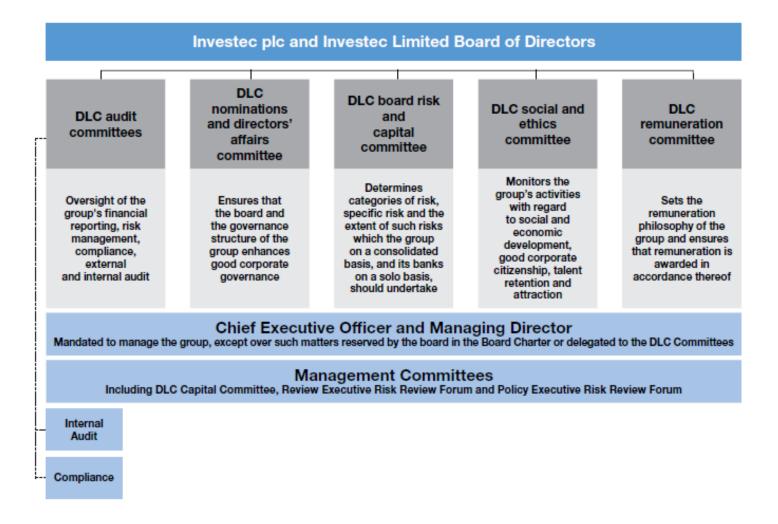
## Investec Bank plc: sound balance sheet and operating fundamentals

## **IBP: sound balance sheet and operating fundamentals**

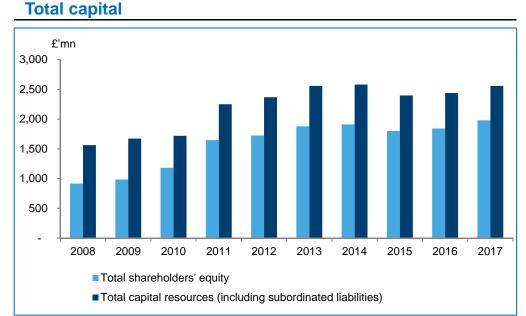
Supported by:

- Senior management "hands-on" culture
- · Board, executives and management are intimately involved in the risk management process
- · Risk awareness, control and compliance are embedded in our day-to-day activities

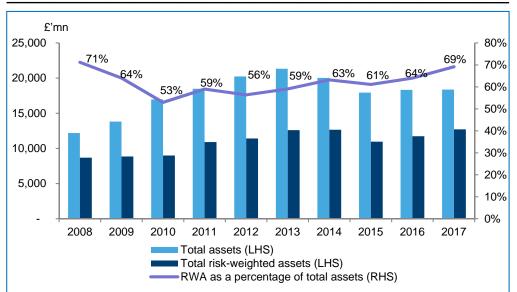
### **Risk and governance framework**



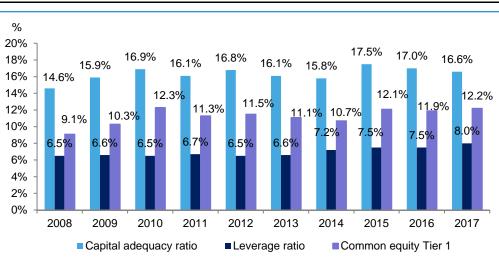
## **IBP: sound capital base and capital ratios**



#### **Total risk-weighted assets**



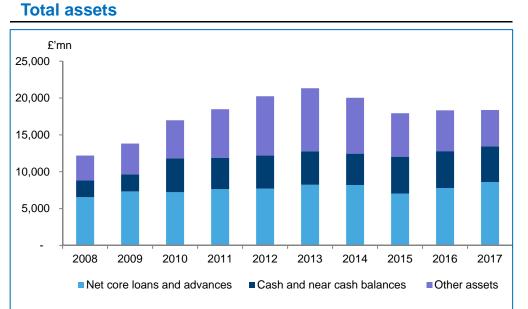
### Basel capital ratios\*



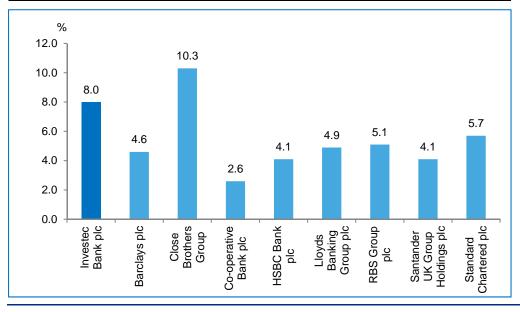
\*Since 2014 capital information is based on Basel III capital requirements as applicable in the UK. Comparative information is disclosed on a Basel II basis. Since 2014 ratios incorporate the deduction of foreseeable dividends as required in terms of the regulations. The leverage ratio prior to 2014 has been estimated.

- Investec has always held capital in excess of regulatory requirements and the group intends to perpetuate this philosophy and ensure that it remains well capitalised
- Capital adequacy targets:
  - Common equity tier 1 target: above 10%
  - Total CAR target: 14% 17%
- As we are on the Standardised Approach in terms of Basel III our RWA represent a large portion of our total assets. As a result we inherently hold more capital than our peers who are on the Advanced Approach
- We have continued to grow our capital base throughout the crisis without recourse to government and shareholders. Our total shareholders' equity has grown by 116% since 2008 to £2bn at 31 March 2017 (CAGR of 9% per year)
- 31 March 2017: total capital adequacy ratio of 16.6% and a common equity tier 1 ratio of 12.2% (these ratios now incorporate the deduction of foreseeable dividends as required in terms of the regulations. Excluding these adjustments the common equity tier 1 ratio would be 28bps higher)
- Our fully loaded Basel III common equity tier 1 ratio is estimated to be 12.2% and our fully loaded leverage ratio is 8.0%

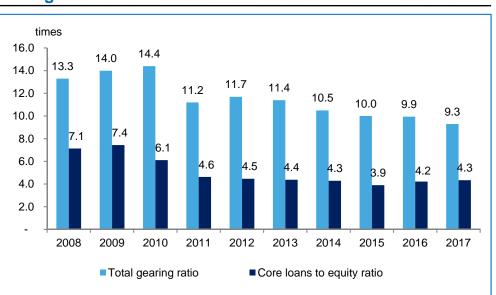
## **IBP: low gearing ratios**



#### Regulatory leverage ratios - peer group comparisons



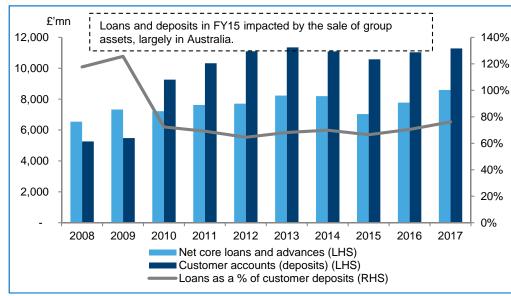
#### Gearing



- Our core loans and advances have grown moderately over the past few years with the biggest increase in assets representing an increase in our cash and near cash balances which have grown by approximately 9% each year since 2008
- Total assets reduced during FY15 as a result of the group's strategic sales of certain businesses
- We have maintained low gearing ratios with total gearing at 9.3x and an average of 11.6x since 2008

## **IBP: surplus liquidity**

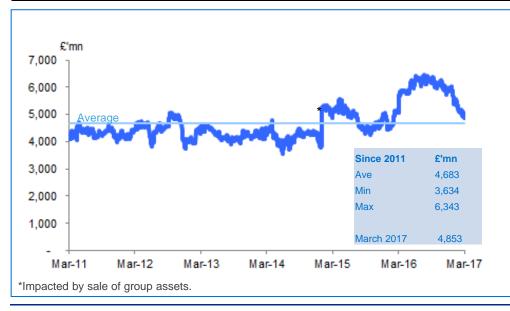
#### **Total loans and deposits**



#### £'mn 12 000 10 000 8 000 6 0 0 0 4 0 0 0 2 0 0 0 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 Bank deposits Customer accounts (deposits)

#### Total deposits – increase in retail deposits

#### Cash and near cash balances

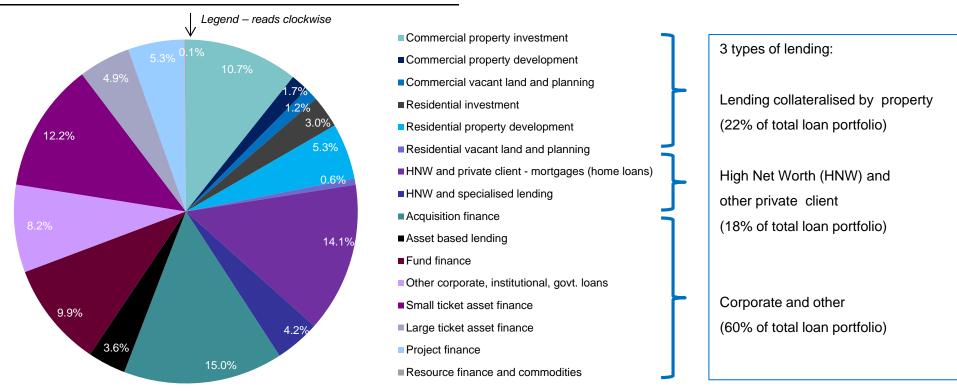


- We exceed Basel III liquidity requirements
- Customer deposits have grown by 114% (9% CAGR p.a.) since 2008 to £11.3bn at 31 March 2017
- We maintain a high level of readily available, high quality liquid assets targeting a minimum cash to customer deposit ratio of 25%. These balances have increased significantly since 2008 to £4.9bn at 31 March 2017 (representing 43% of customer deposits)
- Advances as a percentage of customer deposits is at 76.2%
- Fixed and notice customer deposits have continued to grow with our customers display a strong 'stickiness' and willingness to reinvest in our suite of term and notice products.
- The LCR reported to the Prudential Regulatory Authority at 31 March 2017 was 616% for Investec Bank plc (solo basis).

## IBP: analysis of our core loan portfolio and counterparty exposures

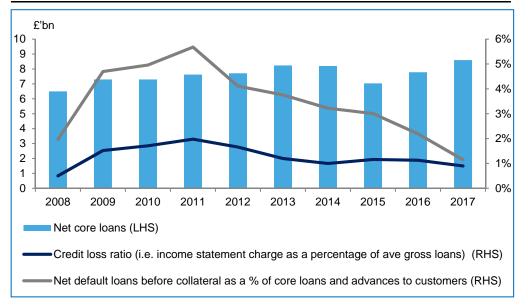
#### Credit and counterparty exposures are to a select target market

- high net worth and high income clients
- mid to large sized corporates, public sector bodies and institutions
- We typically originate loans with the intent of holding these assets to maturity, and thereby developing a 'hands-on' and longstanding relationship with our clients
- The majority of the bank's credit and counterparty exposures reside within its principal operating geography, namely the UK



#### Core loan portfolio as at 31 March 2017: £8.6bn

## **IBP: core lending and asset quality**



#### Core loans and asset quality

- Credit quality on core loans and advances for the year ended 31 March 2017:
- Impairments on loans and advances decreased from £84.2mn to £75.0mn
- The credit loss charge as a percentage of average gross core loans and advances amounted to 0.90% (31 March 2016: 1.13%)
- The percentage of default loans (net of impairments but before taking collateral into account) to core loans and advances amounted to 1.55% (31 March 2016: 2.19%)
- The ratio of collateral to default loans (net of impairments) remains satisfactory at 1.44 times (31 March 2016: 1.19 times)

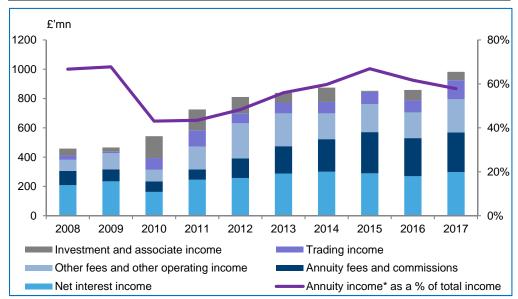
## **IBP: low levels of market risk**

- Within our trading activities, we act as principal with clients or the market
- Market risk, therefore, exists where we have taken on principal positions, resulting from proprietary trading, market making, arbitrage, underwriting and investments in the commodity, foreign exchange, equity, capital and money markets
- The focus of these businesses is primarily on supporting client activity
- Our strategic intent is that proprietary trading should be limited and that trading should be conducted largely to facilitate clients in deal execution

| VaR              | UK and Other<br>95% (one-day) |         |       |     |  |
|------------------|-------------------------------|---------|-------|-----|--|
| £'000            | Period end                    | Average | High  | Low |  |
| 31 March 2017    |                               |         |       |     |  |
| Equities         | 503                           | 547     | 1,317 | 340 |  |
| Foreign exchange | 13                            | 34      | 162   | 1   |  |
| Interest rates   | 88                            | 191     | 287   | 83  |  |
| Consolidated*    | 547                           | 586     | 1,364 | 373 |  |
|                  |                               |         |       |     |  |
| 31 March 2016    |                               |         |       |     |  |
| Equities         | 515                           | 557     | 699   | 412 |  |
| Foreign exchange | 37                            | 32      | 101   | 12  |  |
| Interest rates   | 202                           | 195     | 505   | 128 |  |
| Consolidated*    | 529                           | 589     | 723   | 488 |  |

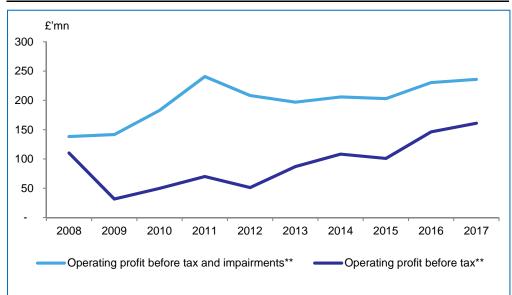
\*The consolidated VaR is lower than the sum of the individual VaRs. This arises from the correlation offset between various asset classes (diversification).

## **IBP: profitability supported by diversified revenue streams**

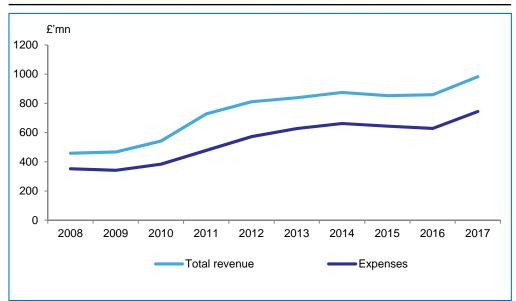


#### **Recurring income**

#### Operating profit before tax\*\* and impairments



#### **Revenue versus expenses**



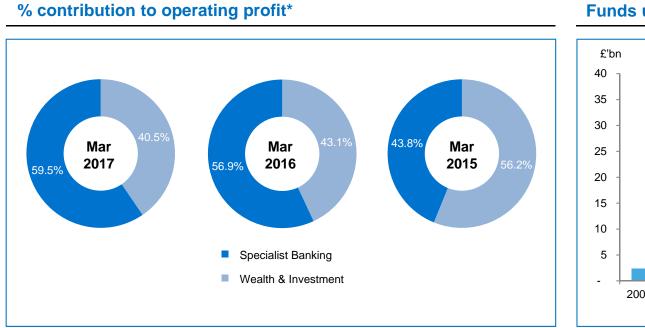
- Info for the year-ended 31 March 2017:
- We have grown our operating profit before impairments by 71% since 2008 to £236mn. Since 2008 our results have however, been impacted by an increase in impairments which are reducing as the legacy portfolio continues to be managed down. Notwithstanding this, we remained profitable throughout the crisis
- We are maintaining a disciplined approach to cost control. More recently costs have increased largely as a result of restructuring some of our businesses and investment into our digitization platforms and franchise businesses
- We have a **sound recurring income base** comprising net interest income and recurring fees which has been enhanced by the growth in our wealth management businesses
- Total capital light activities account for 51% of IBP's income

\*Where annuity income is net interest income and annuity fees.

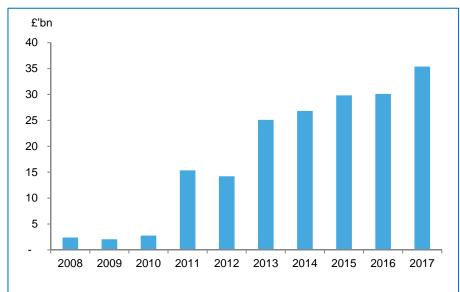
\*\*Before goodwill, acquired intangibles, non-operating items and after non-controlling interests.

## IBP: we have realigned the business model...

by continued focus on building capital light revenues from the Wealth & Investment business



#### **Funds under management**



## **IBP: credit ratings**

#### Moody's

Long-term rating: A2 (Outlook stable)

Short-term rating: Prime-1

Baseline Credit Assessment (BCA) and adjusted BCA: baa2

#### Fitch

Long-term rating: BBB (Outlook stable)

Short-term rating: F2

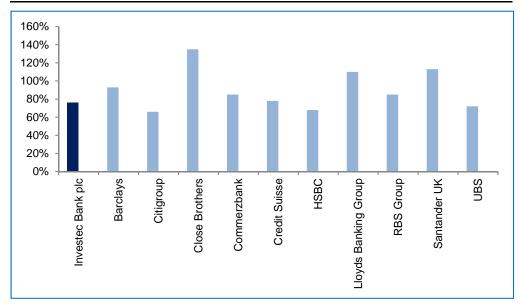
Viability Rating: bbb



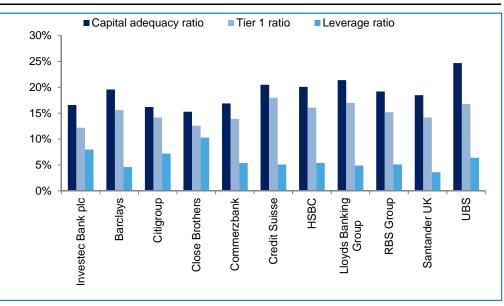
## Investec Bank plc: peer analysis

## Investec Bank plc: peer group comparisons

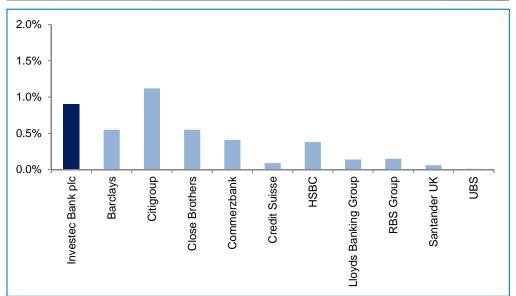
Funding: Advances to customers: customer deposits (smaller number is better)



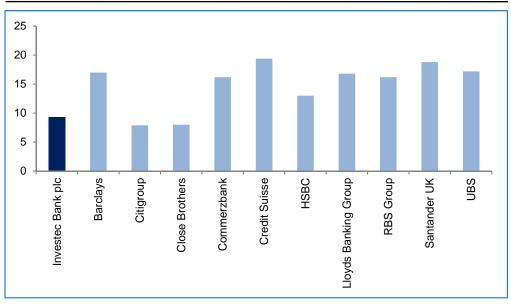
#### Capital ratios: (larger number is better)



## Credit loss ratio: P&L impairments as a % of average advances (smaller number is better)



#### Gearing ratio: Assets: equity (smaller number is better)



## **IBP: peer group comparisons**

#### Definitions and/or explanations of certain ratios:

- Customer deposits do not include deposits from banks.
- The customer advances to customer deposits ratio reflects how much of a bank's advances to customers are funded from the "retail and corporate" market as opposed to the "wholesale funding and banking market". A ratio higher than one indicates that advances to customers are not fully funded from the retail and corporate market, with the balance being funded from the wholesale market.
- A capital adequacy ratio is a regulatory ratio which determines the capacity of the bank in terms of meeting the time liabilities and other risks such as credit risk, operational risk, etc. It is based on regulatory qualifying capital (including tier 1 and 2 capital) as a percentage of risk-weighted assets. Assets are risk-weighted either according to the Standardised Approach in terms of Basel or the Advanced Approach.
- The gearing ratio is calculated as total assets divided by total equity (according to accounting definitions).
- The leverage ratio is calculated as tier one capital (according to regulatory definitions) divided by total assets (exposure measure). This ratio effectively assures all assets are 100% risk-weighted and is a more conservative measure than the capital adequacy ratio. Regulators are expecting that this ratio should exceed 5%.
- The credit loss ratio is calculated as the income statement impairment/charge on advances as a percentage of average gross advances to customers.
- Default loans largely comprise loans that are impaired and/or over 90 days in arrears.

## **Investec largest shareholders as at 31 March 2017**

#### **Investec Limited**

|    | Shareholder analysis by manager group | Number of<br>shares | %<br>holding |
|----|---------------------------------------|---------------------|--------------|
| 1  | Public Investment Corporation (ZA)    | 35,213,851          | 11.7%        |
| 2  | Allan Gray (ZA)                       | 27,504,421          | 9.1%         |
| 3  | Investec Staff Share Schemes (ZA)*    | 25,444,842          | 8.4%         |
| 4  | Old Mutual (ZA)                       | 15,960,095          | 5.3%         |
| 5  | Sanlam Group (ZA)                     | 12,460,194          | 4.1%         |
| 6  | BlackRock Inc (UK and US)             | 11,382,316          | 3.8%         |
| 7  | Coronation Fund Mgrs (ZA)             | 9,772,984           | 3.2%         |
| 8  | Dimensional Fund Advisors (UK)        | 9,666,468           | 3.2%         |
| 9  | The Vanguard Group, Inc (UK and US)   | 9,582,111           | 3.2%         |
| 10 | AQR Capital Mgt (US)                  | 7,172,136           | 2.4%         |
|    |                                       | 164,159,418         | 54.4%        |

#### **Investec plc**

|    | Shareholder analysis by manager group      | Number of shares | %<br>holding |
|----|--|------------------|--------------|
| 1  | Allan Gray (ZA)                            | 54,564,790       | 8.3%         |
| 2  | Public Investment Corporation (ZA)         | 39,895,286       | 6.1%         |
| 3  | BlackRock Inc (UK and US)                  | 37,613,373       | 5.7%         |
| 4  | Prudential Group (ZA)                      | 25,556,818       | 3.9%         |
| 5  | Old Mutual (ZA)                            | 23,953,282       | 3.6%         |
| 6  | T Rowe Price Associates (UK)               | 21,513,929       | 3.3%         |
| 7  | State Street Corporation (UK and US)       | 18,845,149       | 2.9%         |
| 8  | Legal & General Group (UK)                 | 18,088,127       | 2.8%         |
| 9  | The Vanguard Group, Inc (UK and US)        | 17,647,731       | 2.7%         |
| 10 | Royal London Mutual Assurance Society (UK) | 16,897,419       | 2.6%         |
|    |  | 274,575,904      | 41.9%        |

## **Contact details**

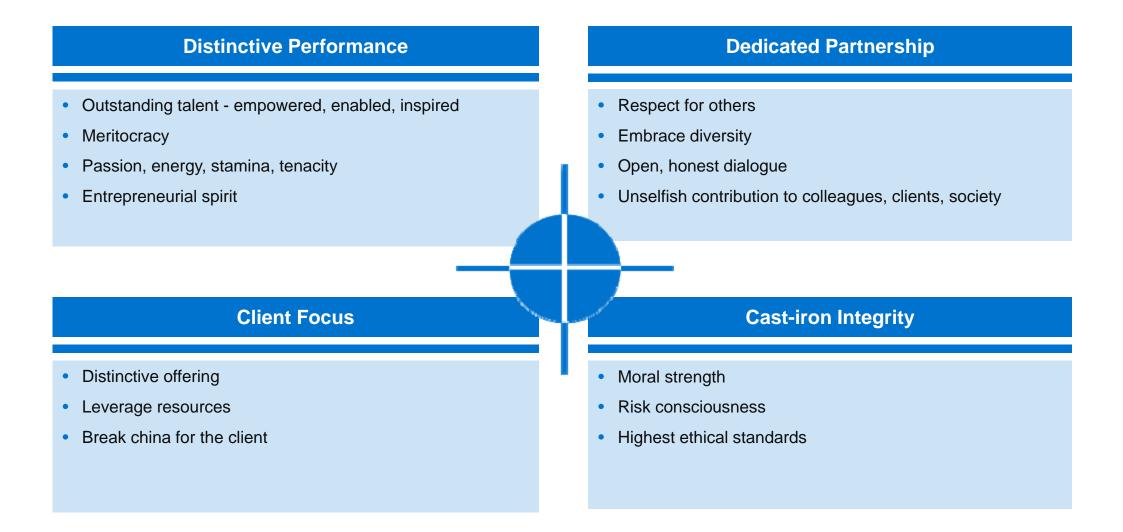
- For further information please refer to the investor relations website: www.investec.com/en\_za/#home/investor\_relations.html
- Or contact the investor relations team:
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## Investec group - appendices

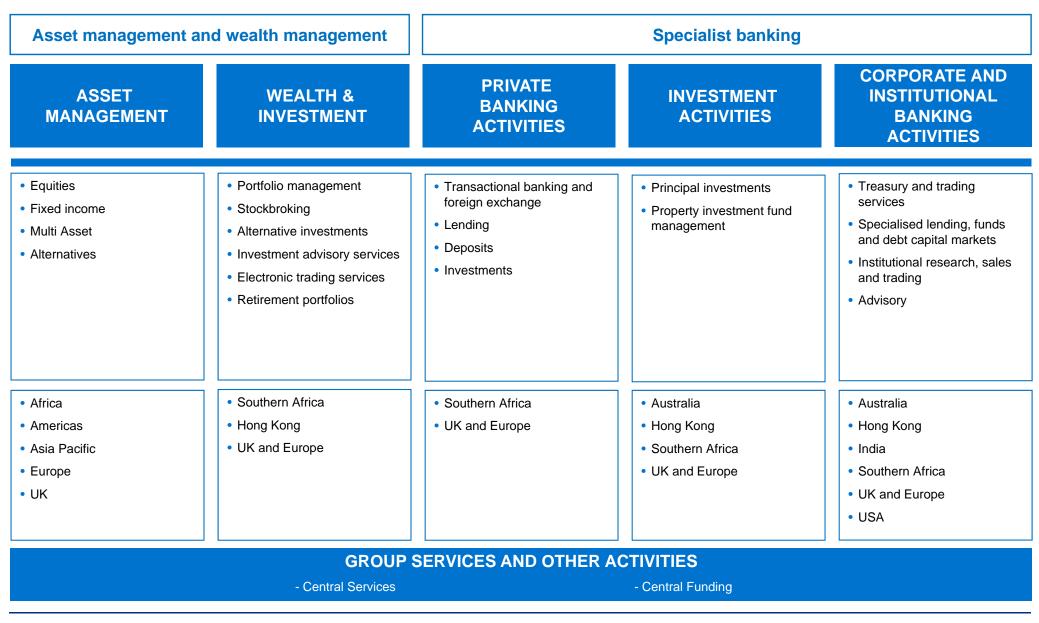
## **Investec group - mission statement and values**

"We strive to be a distinctive specialist bank and asset manager driven by commitment to our core philosophies and values."



## Investec – group operating structure

• Investec's strategic goals and objectives are motivated by the desire to develop an efficient and integrated business on an international scale through the active pursuit of clearly established core competencies in the group's principal business areas





## Investec Bank plc appendices

## **IBP: salient financial features**

|  | Year to<br>31 March 2017 | Year to<br>31 March 2016 | % change       |
|--|--------------------------|--------------------------|----------------|
| Total operating income before impairment losses on loans and advances ( $\pounds$ '000)  | 982,690                  | 859,189                  | 14.4%          |
| Operating costs (£'000)<br>Operating profit before goodwill, acquired intangibles, non-operating items, taxation and after non-controlling interests (£'000)                     | 744,716<br>161,057       | 628,515<br>146,347       | 18.5%<br>10.1% |
| Earnings attributable to ordinary shareholder (£'000)  | 117,793                  | 96,635                   | 21.9%          |
| Cost to income ratio   | 75.9%                    | 73.3%                    |                |
| Total capital resources (including subordinated liabilities) (£'000)   | 2,559,287                | 2,440,165                | 4.9%           |
| Total shareholder's equity (£'000)   | 1,979,931                | 1,842,856                | 7.4%           |
| Total assets (£'000)   | 18,381,414               | 18,334,568               | 0.3%           |
| Net core loans and advances (£'000)  | 8,598,639                | 7,781,386                | 10.5%          |
| Customer accounts (deposits) (£'000)   | 11,289,177               | 11,038,164               | 2.3%           |
| Cash and near cash balances (£'000)  | 4,852,710                | 5,014,171                | -3.8%          |
| Funds under management (£'mn) *  | 35,941                   | 30,104                   | 19.4%          |
| Capital adequacy ratio   | 16.6%                    | 17.0%                    |                |
| Tier 1 ratio   | 12.2%                    | 11.9%                    |                |
| Common equity tier 1 ratio   | 12.2%                    | 11.9%                    |                |
| Leverage ratio - current   | 8.0%                     | 7.5%                     |                |
| Leverage ratio - "fully loaded"  | 8.0%                     | 7.5%                     |                |
| Defaults (net of impairments) as a % of net core loans and advances  | 1.55%                    | 2.19%                    |                |
| Net defaults (after collateral and impairments) as a % of net core loans and advances<br>Credit loss ratio (i.e. income statement impairment charge as a % of average core loans |                          | -                        |                |
| and advances)  | 0.90%                    | 1.13%                    |                |
| Total gearing ratio (i.e. total assets to total equity)<br>Loans and advances to customers: customer deposits  | 9.3x<br>76.2%            | 9.9X<br>70.5%            |                |

## **IBP: income statement**

| £'000   | Year to<br>31 March 2017 | Year to<br>31 March 2016 |
|---|--------------------------|--------------------------|
| Interest income   | 562,092                  | 550,715                  |
| Interest expense  | (263,340)                | (280,649)                |
| Net interest income   | 298,752                  | 270,066                  |
| Fee and commission income   | 502,106                  | 437,650                  |
| Fee and commission expense  | (13,260)                 | (11,608)                 |
| Investment income   | 55,900                   | 67,308                   |
| Share of post tax operating profit of associates                                      | 1,741                    | 1,975                    |
| Trading income arising from:  |                          |                          |
| - customer flow   | 129,706                  | 92,683                   |
| - balance sheet management and other trading activities                               | (138)                    | (8,552)                  |
| Other operating income  | 7,883                    | 9,667                    |
| Total operating income before impairment losses on loans and advances                 | 982,690                  | 859,189                  |
| Impairment losses on loans and advances   | (74,956)                 | (84,217)                 |
| Operating income  | 907,734                  | 774,972                  |
| Operating costs   | (744,716)                | (628,515)                |
| Depreciation on operating leased assets   | (2,141)                  | (2,149)                  |
| Operating profit before goodwill and acquired intangibles                             | 160,877                  | 144,308                  |
| Impairment of goodwill  | (3,134)                  | -                        |
| Amortisation of acquired intangibles  | (14,386)                 | (14,477)                 |
| Operating profit  | 143,357                  | 129,831                  |
| Net (loss)/gain on disposal of subsidiaries   | _                        | (4,805)                  |
| Profit before taxation  | 143,357                  | 125,026                  |
| Taxation on operating profit before goodwill  | (29,049)                 | (35,131)                 |
| Taxation on acquired intangibles and acquisition/disposal/integration of subsidiaries | 3,305                    | 4,701                    |
| Profit after taxation   | 117,613                  | 94,596                   |
| Profit attributable to non-controlling interests                                      | 180                      | 2,039                    |
| Earnings attributable to shareholder  | 117,793                  | 96,635                   |

## **IBP:** balance sheet

| £'000  | 31 March 2017 | 31 March 2016 |
|--|---------------|---------------|
| Assets   |               |               |
| Cash and balances at central banks                                       | 2,853,567     | 2,638,064     |
| Loans and advances to banks  | 922,764       | 935,071       |
| Reverse repurchase agreements and cash collateral on securities borrowed | 536,173       | 557,025       |
| Sovereign debt securities  | 952,902       | 1,252,991     |
| Bank debt securities   | 184,626       | 188,397       |
| Other debt securities  | 408,149       | 403,521       |
| Derivative financial instruments   | 610,371       | 842,936       |
| Securities arising from trading activities                               | 522,760       | 524,344       |
| Investment portfolio   | 454,566       | 419,861       |
| Loans and advances to customers  | 8,598,639     | 7,781,386     |
| Other loans and advances   | 556,464       | 577,584       |
| Other securitised assets   | 138,628       | 150,565       |
| Interests in associated undertakings                                     | 23,818        | 17,446        |
| Deferred taxation assets   | 78,945        | 71,563        |
| Other assets   | 1,089,390     | 1,453,050     |
| Property and equipment   | 58,857        | 53,042        |
| Investment properties  | 14,500        | 79,051        |
| Goodwill   | 259,965       | 261,804       |
| Intangible assets  | 116,330       | 126,867       |
|  | 18,381,414    | 18,334,568    |

## IBP: balance sheet (cont.)

| £'000  | 31 March 2017 | 31 March 2016 |
|--|---------------|---------------|
| Liabilities  |               |               |
| Deposits by banks  | 673,586       | 526,717       |
| Derivative financial instruments                             | 583,562       | 964,386       |
| Other trading liabilities                                    | 136,041       | 226,598       |
| Repurchase agreements and cash collateral on securities lent | 223,997       | 281,260       |
| Customer accounts (deposits)                                 | 11,289,177    | 11,038,164    |
| Debt securities in issue                                     | 1,640,839     | 1,508,672     |
| Liabilities arising on securitisation of other assets        | 128,838       | 120,617       |
| Current taxation liabilities                                 | 146,743       | 141,064       |
| Deferred taxation liabilities                                | 26,557        | 26,143        |
| Other liabilities  | 972,787       | 1,060,782     |
|  | 15,822,127    | 15,894,403    |
| Subordinated liabilities                                     | 579,356       | 597,309       |
|  | 16,401,483    | 16,491,712    |
| Equity   |               |               |
| Ordinary share capital                                       | 1,186,800     | 1,186,800     |
| Share premium  | 143,288       | 143,288       |
| Capital reserve  | 162,789       | 162,789       |
| Other reserves   | 18,782        | (36,181)      |
| Retained income  | 470,272       | 387,606       |
| Shareholder's equity excluding non-controlling interests     | 1,981,931     | 1,844,302     |
| Non-controlling interests in partially held subsidiaries     | (2,000)       | (1,446)       |
| Total equity   | 1,979,931     | 1,842,856     |
| Total liabilities and equity                                 | 18,381,414    | 18,334,568    |

## **IBP: segmental analysis of operating profit**

| For the year to 31 March 2017<br>£'000   | Wealth & Investment | Specialist<br>Banking | Total group |
|--|---------------------|-----------------------|-------------|
| Net interest income  | 4,368               | 294,384               | 298,752     |
| Fee and commission income  | 268,429             | 233,677               | 502,106     |
| Fee and commission expense   | (582)               | (12,678)              | (13,260)    |
| Investment income  | 2,169               | 53,731                | 55,900      |
| Share of post tax operating profit of associates                                 | 1,509               | 232                   | 1,741       |
| Trading income arising from  |                     |                       |             |
| - customer flow  | 740                 | 128,966               | 129,706     |
| - balance sheet management and other trading activities                          | 215                 | (353)                 | (138)       |
| Other operating income   | -                   | 7,883                 | 7,883       |
| Total operating income before impairment losses on loans and advances            | 276,848             | 705,842               | 982,690     |
| Impairment losses on loans and advances  | _                   | (74,956)              | (74,956)    |
| Operating income   | 276,848             | 630,886               | 907,734     |
| Operating costs  | (211,658)           | (533,058)             | (744,716)   |
| Depreciation on operating leased assets  | -                   | (2,141)               | (2,141)     |
| Operating profit before goodwill and acquired intangibles                        | 65,190              | 95,687                | 160,877     |
| Profit attributable to non-controlling interests                                 | _                   | 180                   | 180         |
| Operating profit before goodwill, acquired intangibles and after non-controlling |                     |                       |             |
| interests  | 65,190              | 95,867                | 161,057     |
| Cost to income ratio   | 76.5%               | 75.8%                 | 75.9%       |
| Total assets (£'million)   | 952                 | 17,429                | 18,381      |

## **IBP: segmental analysis of operating profit**

#### For the year to 31 March 2016

| C1000  | Wealth & Investment | Specialist         |             |
|--|---------------------|--------------------|-------------|
| £'000<br>Net interest income   | 4,064               | Banking<br>266,002 | Total group |
| Fee and commission income  | ,                   |                    | 270,066     |
|  | 246,202             | 191,448            | 437,650     |
| Fee and commission expense   | (1,209)             | (10,399)           | (11,608)    |
| Investment income  | 5,817               | 61,491             | 67,308      |
| Share of post tax operating profit of associates                                 |                     | 00.050             |             |
| Trading income arising from  | 333                 | 92,350             | 92,683      |
| - customer flow  | 138                 | (8,690)            | (8,552)     |
| <ul> <li>balance sheet management and other trading activities</li> </ul>        | 1,191               | 10,451             | 11,642      |
| Other operating income   | 256,536             | 602,653            | 859,189     |
|  | -                   | (84,217)           | (84,217)    |
| Total operating income before impairment losses on loans and advances            | 256,536             | 518,436            | 774,972     |
| Impairment losses on loans and advances  |                     |                    |             |
| Operating income   | (193,507)           | (435,008)          | (628,515)   |
| Operating costs  | -                   | (2,149)            | (2,149)     |
| Depreciation on operating leased assets  | 63,029              | 81,279             | 144,308     |
| Operating profit before goodwill and acquired intangibles                        |                     |                    |             |
| Profit attributable to non-controlling interests                                 | _                   | 2,039              | 2,039       |
| Operating profit before goodwill, acquired intangibles and after non-controlling |                     |                    |             |
| interests  | 63,029              | 83,318             | 146,347     |
| Cost to income ratio   | 75.4%               | 72.4%              | 73.3%       |
| Total assets (£'million)   | 1,026               | 17,309             | 18,335      |

## **IBP:** asset quality

| £'000   | 31 March 2017 | 31 March 2016 |
|---|---------------|---------------|
| Gross core loans and advances to customers  | 8,725,515     | 7,924,577     |
| Total impairments   | (126,876)     | (143,191)     |
| Specific impairments  | (83,488)      | (121,791)     |
| Portfolio impairments   | (43,388)      | (21,400)      |
| Net core loans and advances to customers  | 8,598,639     | 7,781,386     |
| Average gross core loans and advances to customers  | 8,325,046     | 7,574,356     |
| Current loans and advances to customers   | 8,394,580     | 7,539,409     |
| Past due loans and advances to customers (1 - 60 days)  | 48,003        | 65,880        |
| Special mention loans and advances to customers   | 22,585        | 5,354         |
| Default loans and advances to customers   | 260,347       | 313,934       |
| Gross core loans and advances to customers  | 8,725,515     | 7,924,577     |
| Total income statement charge for impairments on core loans and advances  | (74,995)      | (85,954)      |
| Gross default loans and advances to customers   | 260,347       | 313,934       |
| Specific impairments  | (83,488)      | (121,791)     |
| Portfolio impairments   | (43,388)      | (21,400)      |
| Defaults net of impairments   | 133,471       | 170,743       |
| Aggregate collateral and other credit enhancements on defaults  | 192,760       | 202,524       |
| Net default loans and advances to customers (limited to zero)   | -             | -             |
| Ratios:   |               |               |
| Total impairments as a % of gross core loans and advances to customers  | 1.45%         | 1.81%         |
| Total impairments as a % of gross default loans   | 48.73%        | 45.61%        |
| Gross defaults as a % of gross core loans and advances to customers   | 2.98%         | 3.96%         |
| Defaults (net of impairments) as a % of net core loans and advances to customers                                | 1.55%         | 2.19%         |
| Net defaults as a % of net core loans and advances to customers   | -             | -             |
| Credit loss ratio (i.e. income statement impairment charge on core loans as a % of average gross core loans and |               |               |
| advances)   | 0.90%         | 1.13%         |

## **IBP: capital adequacy**

| £'million*                   | 31 March 2017 | 31 March 2016 |
|------------------------------|---------------|---------------|
| Common equity tier 1 capital | 1,552         | 1,400         |
| Total tier 1 capital         | 1,552         | 1,400         |
| Tier 2 capital               | 560           | 590           |
| Total regulatory capital     | 2,112         | 1,990         |
| Risk-weighted assets         | 12,716        | 11,738        |
| Capital requirements         | 1,017         | 939           |

#### A summary of capital adequacy and leverage ratios

|  | 31 March 2017* | 31 March 2016* |
|--|----------------|----------------|
| Common equity tier 1 (as reported)         | 12.2%          | 11.9%          |
| Common equity tier 1 ("fully loaded")^^    | 12.2%          | 11.9%          |
| Tier 1 (as reported)                       | 12.2%          | 11.9%          |
| Total capital adequacy ratio (as reported) | 16.6%          | 17.0%          |
| Leverage ratio** - permanent capital       | 8.0%           | 7.5%           |
| Leverage ratio** - current                 | 8.0%           | 7.5%           |
| Leverage ratio** - ("fully loaded")^^      | 8.0%           | 7.5%           |

\* The capital adequacy disclosures for Investec Bank plc include the deduction of foreseeable dividends when calculating common equity tier 1 (CET1) capital as now required under the Capital Requirements Regulation (CRR) and EBA technical standards. These disclosures are different to the capital disclosures included in Investec's 2017 and 2016 integrated annual report, which follow our normal basis of presentation and do not include the deduction for foreseeable dividends when calculating CET1 capital. Investec Bank plc's CET1 ratio would be 28bps (31 March 2016: 30bps) higher on this basis.

^ Based on the group's understanding of current regulations, "fully loaded" is based on Basel III capital requirements as fully phased in by 2022.

\*\* The leverage ratios are calculated on an end-quarter basis.