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OUT OF THE ORDINARY

Investec Group

Investor generic presentation

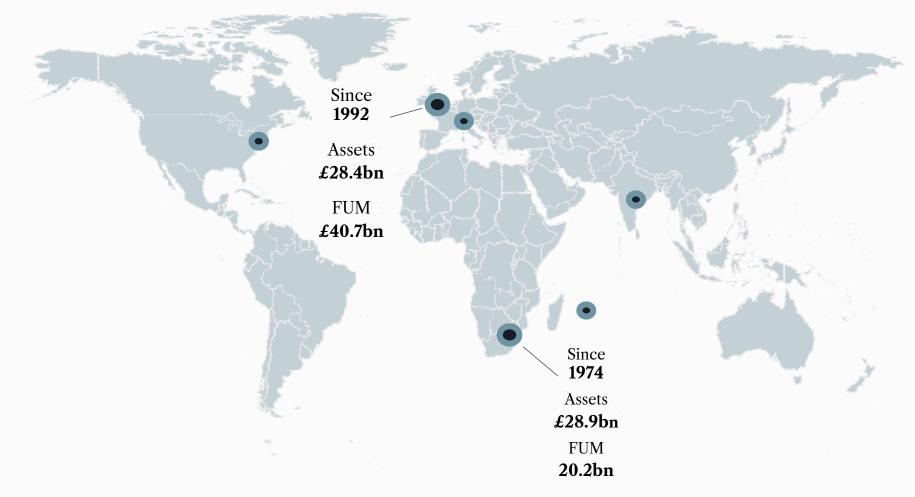
May 2023

The information in this presentation relates to the year ended 31 March 2023, unless otherwise indicated.



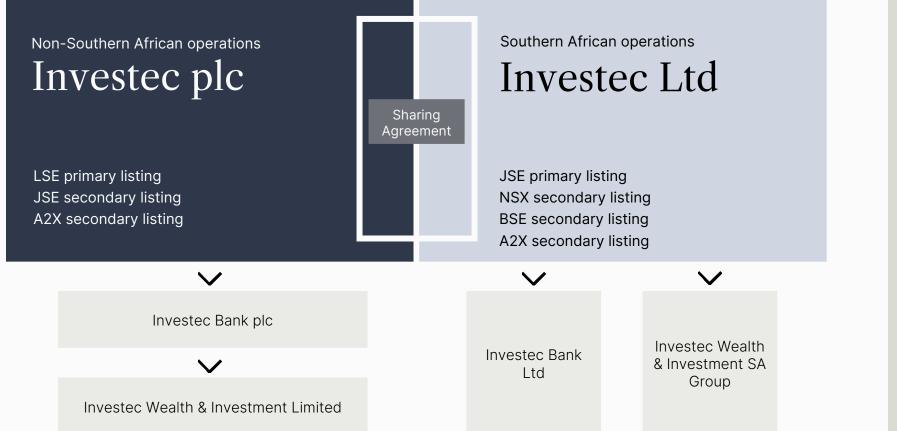
Investec Group at a glance

A domestically relevant, internationally connected banking and wealth & investment Group



- Established in 1974
- Today, an efficient integrated international business platform employing approximately 8 700+ people
- Listed on the JSE and LSE (a FTSE 250 company)
- Total assets of £57.3bn; total equity of £5.3bn; and total funds under management of £61.0bn.

Investec Dual Listed Company structure



- Investec plc and Investec Limited are separate legal entities and listings, but are bound together by contractual agreements and mechanisms
- Investec operates as if it is a **single unified** economic enterprise
- Shareholders have common economic and voting interests as if Investec plc and Investec Limited were a single company
- Creditors, however, are ring-fenced to either Investec plc or Investec Limited as there are **no cross-guarantees** between the companies.

One Investec

Our purpose is to create enduring worth.

Our values*

Deep client partnerships, built on trust and out-of-the-ordinary service, are the bedrock of our business

We are dedicated to building meaningful relationships with all our stakeholders

We uphold cast-iron integrity in all we do

We are committed to living in society, not off it

We embrace our responsibility to the environment

We thrive on change and challenge convention with courage, constantly adapting to an ever-changing world

We believe in open and honest dialogue to test decisions, seek consensus and accept responsibility

We trust our people to exercise their judgement, promoting entrepreneurial flair and freedom to operate within the context of prudent risk parameters and unwavering adherence to our values

We embrace diversity in a deeply caring organisation in which everyone can bring their whole selves.

45+ years of heritage.

Two core geographies.

One Investec.

Whether you are an individual, a business, or an intermediary acting for clients, our aim is to create and manage your wealth and fuel your business growth.



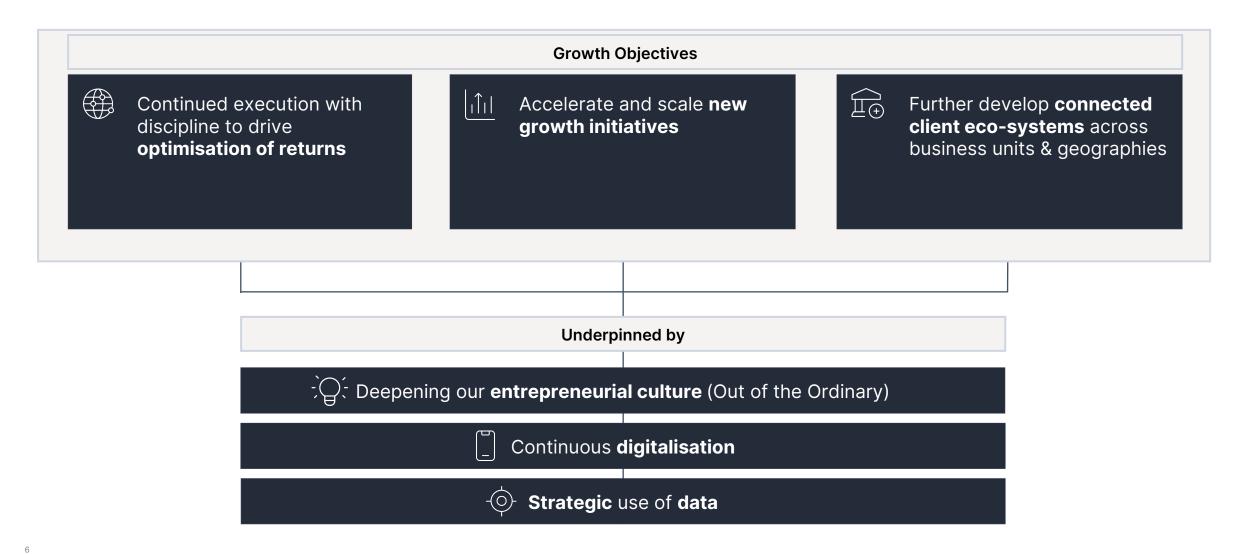
^{*} We have recently realigned our values through extensive consultation and dialogue, across the organisation, with all business areas and geographies, ensuring that they reflect our steadfast beliefs and our aspirations. The processes has been bottom up and top down and then aggregated the wisdom of the organisation to reflect the depth of our thinking and the way we conduct ourselves

Investment proposition

Well positioned to pursue long-term growth

| 1 | Well capitalised and highly liquid balance sheet | |
|---|---|--|
| 2 | Improved capital generation - returning excess capital to shareholders | |
| 3 | Diversified mix of earnings by geography and business, with significant annuity income underpin from leading wealth business | |
| 4 | Clear growth opportunities through reinforcement of existing linkages across geography and business and new profit pool strategies which are underway | |
| 5 | Resilient clients through difficult macro environments | |
| 6 | Rightsized the cost structure of the business | |

Fuelling a robust growth agenda



Market-leading specialist client franchises

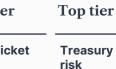
We are not all things to all people: we serve select niches where we can compete effectively

Specialist client franchises span infrastructure, fund finance, aviation...

Specialist Banking **5**th 1 St Top tier Largest **Top Private** Corporate bank by Bank advisory and equity sales assets

Specialist Banking Top tier Top tier Small ticket Corporate

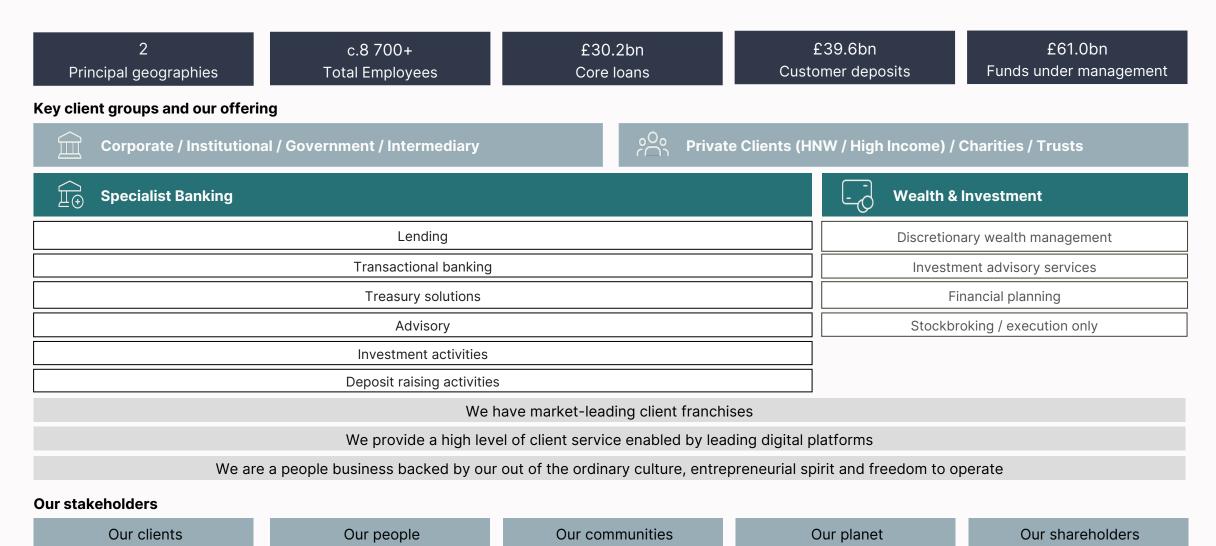
advisory and asset equity sales finance provider



solutions

Wealth & Investment Top tier Top tier One of the largest One of the leading wealth wealth managers managers in SA in the UK

A distinctive banking and wealth management business creating sustainable, long-term value for our stakeholders



Group sustainability highlights

Operate responsibly, finance and invest for a sustainable future and maintain our competitive ESG position



Incorporating sustainability in the way we do business and creating innovative, impactful solutions

Specialist Banking

Winning in under-serviced parts of the market through dynamic, full service offering

| | Private clients Private companies | | Private companies Private equity and sponsor- backed companies Publically lis | | Publically listed companies | | cialist sectors |
|--|---|--|---|---|--------------------------------------|--|--|
| For high net worth clients that need a banking partner to provide intellectual and financial capital to achieve their vision of success | | For UK mid-market founder and entrepreneur-led businesses looking for a banking partner to support their needs, along every stage of their journey | For UK mid-market Private Equity clients looking for boutique service with 'bulge bracket' capability and award- winning franchises | For UK mid-ma companies looking corporate brokin research and stra | g for top-ranked | clients loo finance and deep exper | onal specialist sector oking for a corporate d banking partner with rtise and an innovative approach |
| Mortgages & Personal Lending, Cash Management & Foreign Exchange, Private Capital, integrated with Wealth Mgmt. | | | | | | | |
| Ca | ash Management & Foreign Exchange, Private Capital, | Investe | | | | Advisory, | |
| Ca E into £'bn | ash Management & Foreign Exchange, Private Capital, | | | | | | 2.100+ |
| Ca E into | ash Management & Foreign Exchange, Private Capital, egrated with Wealth Mgmt. | | | s, Treasury & Risk Solu | utions | | 2,100+ |
| £'bn 20 | ash Management & Foreign Exchange, Private Capital, egrated with Wealth Mgmt. | | | s, Treasury & Risk Solu | utions Permanent en % Contribu | mployees tion to | 2,100+ c.42% |
| Ca E int £'bn 20 16 | ash Management & Foreign Exchange, Private Capital, egrated with Wealth Mgmt. | | | s, Treasury & Risk Solu | utions Permanent en | mployees tion to | |
| Ca E int £'bn 20 16 | ash Management & Foreign Exchange, Private Capital, egrated with Wealth Mgmt. | | Equity Capital Market | s, Treasury & Risk Solu | utions Permanent en % Contribu | mployees ition to estec Group | |

Information for financial years prior to 2019 reflects the results of the ongoing business (excluding UK Specialist Bank legacy assets and businesses sold). Information from FY19 onwards is presented on a statutory basis. 1

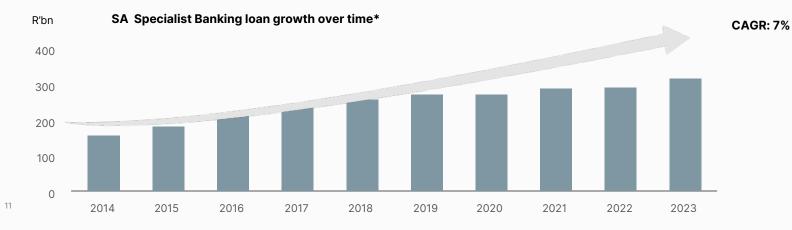
Investec Bank plc's Specialist Banking's total operating income before expected credit loss impairment charges as a percentage of the Investec Group's (for the year ended March 2023) Formerly known as Growth & Leveraged Finance 2

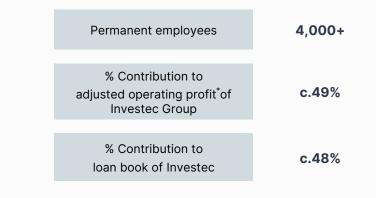
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Specialist Banking SA

High-quality specialist banking solutions with leading positions in selected areas

| Private Banking | Investec for Business | Corporate and Institutional banking | Investment Banking and Principal Investments |
|---|---|--|--|
| For high net worth clients, professionals and emerging entrepreneurs looking for an 'investment banking' style service for private clients | Smaller and mid-tier corporates who require a holistic banking solution | For corporates (mid to large size), intermediaries, institutions, government and SOEs looking for a client-centric, solution driven offering | Corporates, institutions, property partners looking for an innovative investment partner |
| Lending, transactional banking, property finance and savings | Import and trade finance, working capital finance, asset finance, transactional banking | Global markets, various specialist lending activities and institutional equities | Principal investments, Advisory, Debt and Equity, Capital Markets |

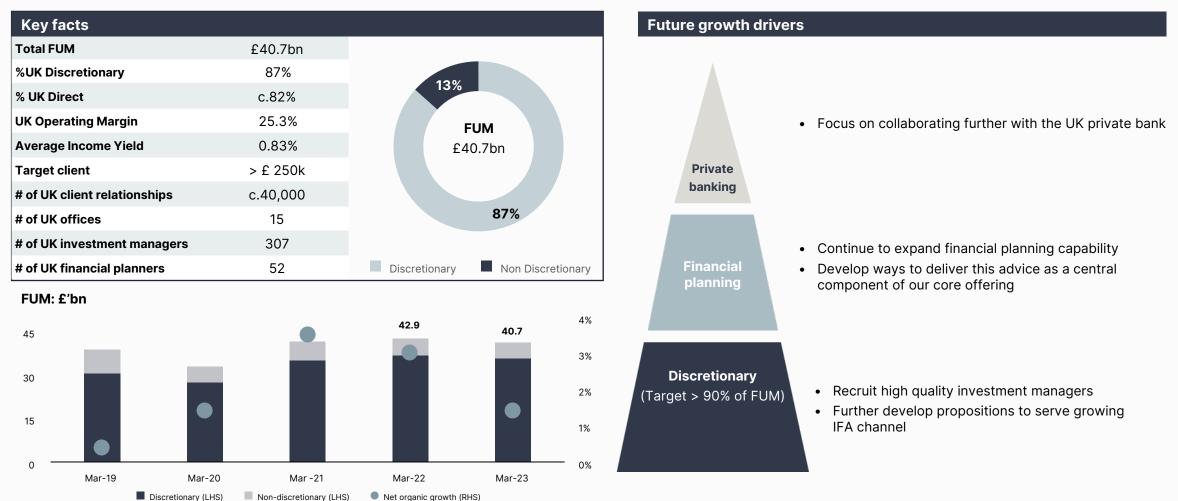




* Operating profit before Group costs, goodwill, acquired intangibles and strategic actions, less profit attributable to other non-controlling interests.

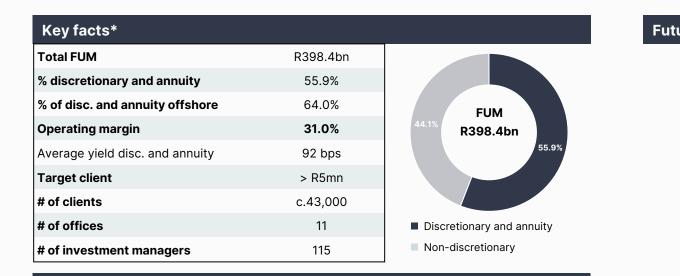
Wealth & Investment UK

A leading UK private client wealth manager targeting mass affluent and increasingly HNW client base



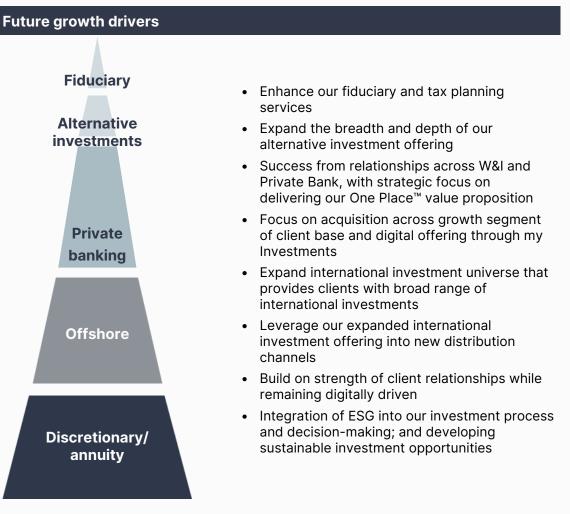
Wealth & Investment

Uniquely positioned for SA HNW private clients seeking a holistic, international wealth management service



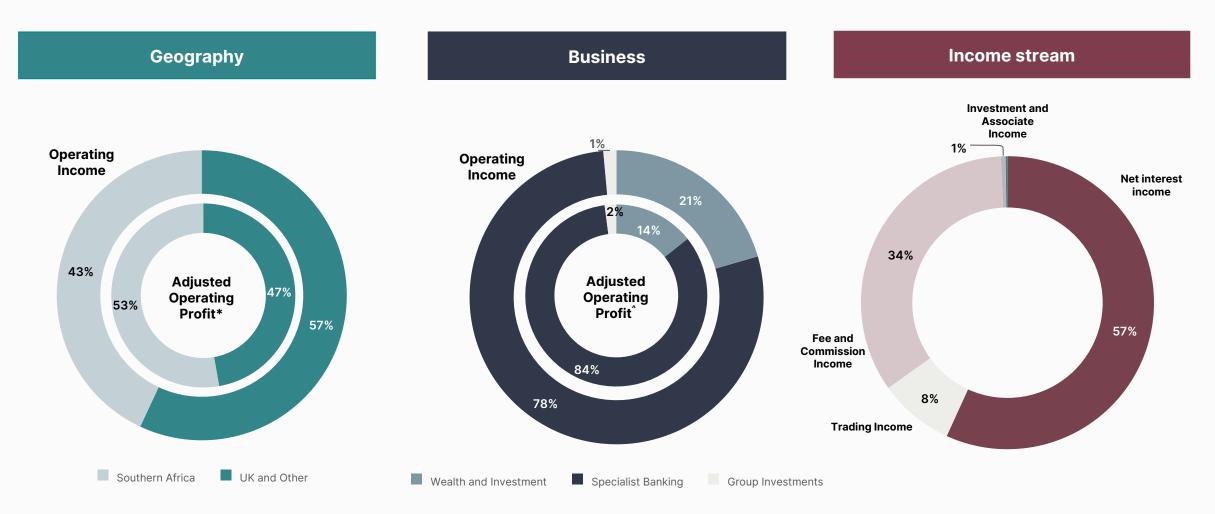
Market factors

- A unique proposition for an ever-changing market
- Growing appetite for ESG considerations and sustainable investment opportunities
- Consistent demand for offshore investments and global opportunities, in traditional and alternative investments
- Increasing demand for holistic advisory wealth management services, including discretionary portfolio management, estate planning and fiduciary services
- Providing distinctive banking and wealth services, domestically and offshore, all in One Place[™]



Diversified mix of earnings

Diversified geographic business with diverse income streams



14 * Operating profit before goodwill, acquired intangibles and strategic actions, less profit attributable to other non-controlling interests.

^ Operating profit before group costs, goodwill, acquired intangibles and strategic actions, less profit attributable to other non-controlling interests.

[⊕]Investec

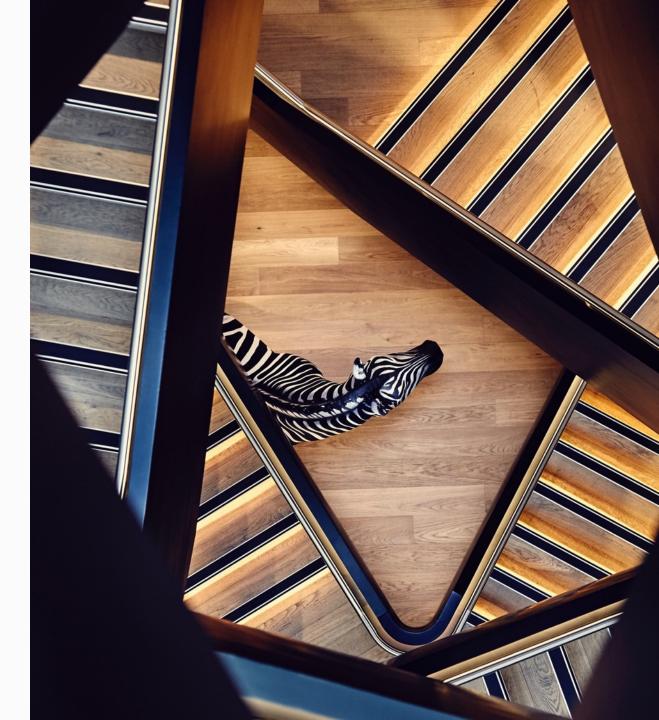
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Appendix

- 2023 results
- Capital and liquidity
- Loan book and asset quality
- Sustainability highlights



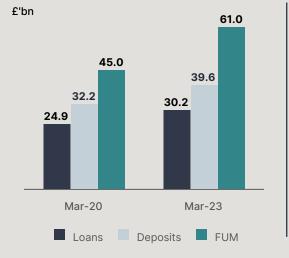
Key takeaways

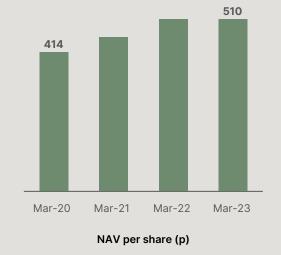
Strong financial performance

Deep client franchises, diversified earnings Capital generation and management

Returns to support investment and dividends









Adjusted EPS (p)

Results highlights

Adjusted earnings per share

68.9 (MAR-22: 55.1P) 25.0% AHEAD of prior period Adjusted operating profit

£835.9mn

(MAR-22: £687.4MN) 21.6% AHEAD of prior period Cost to income

59.6%

(MAR-22: 63.3%)

Credit loss ratio

23_{bps}

(MAR-22: 8bps)

Return on equity

13.7%

(MAR-22: 11.4%)

Net asset value per share

510.0_p

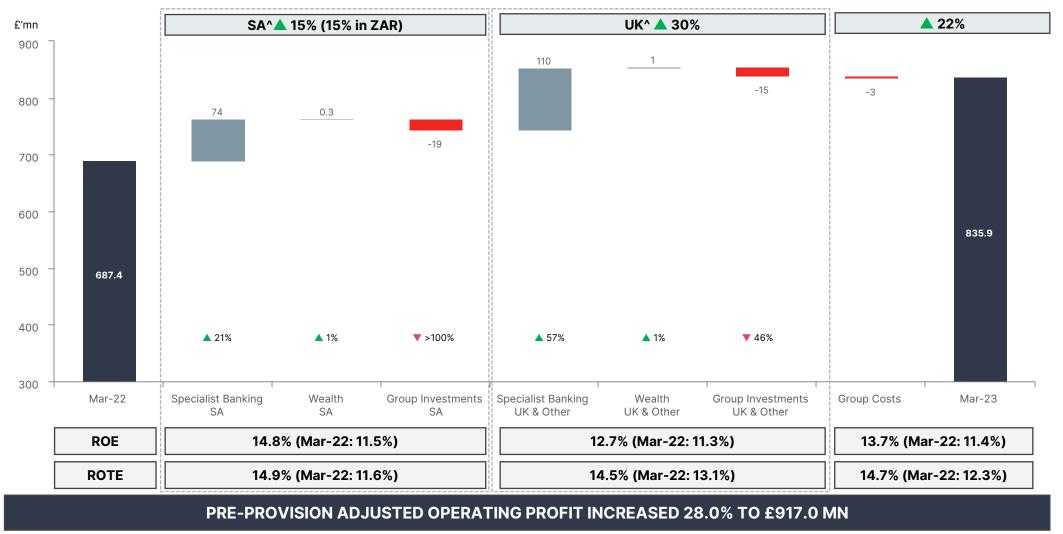
(MAR-22: 510.0p)

FINAL DIVIDEND – **31.0P**, RESULTING IN 45.0% PAY OUT RATIO

PROGRESS ON SHARE PURCHASE: £245MN / c.R5.5BN RETURNED TO SHAREHOLDERS

Solid underlying performance

Adjusted operating profit* largely driven by strong performance from our specialist banking operations



* Operating profit before goodwill, acquired intangibles and strategic actions, less profit attributable to other non-controlling interests.

^ Geographical metrics shown for SA and UK are inclusive of group costs.

Divisional highlights

UK & Other | Wealth & Investment

- FUM during the period of £40.7bn (Mar-22: £42.9bn)
- Net inflows of £608mn
- Adjusted operating profit up 1.3% to £91.8mn (Mar-22: £90.6mn).

SA | Wealth & Investment

- Expanded global investment offerings providing access to a range of investment opportunities
- Discretionary and annuity net inflows of R5.9bn
- Adjusted operating profit up 1.8% to R672.0mn amid a challenging operating environment for the industry.

UK & Other | Specialist Bank

- Loan book grew by 7.9% to £15.6bn
- Deposits grew by 4.5% to £19.1bn
- Continued growth in corporate credit and high net worth mortgages
- Adjusted operating profit up 56.7% against prior period to £303.4mn.

SA | Specialist Bank

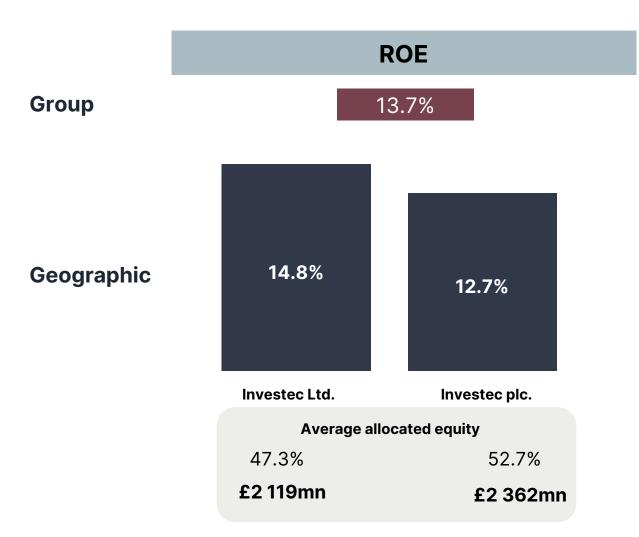
- Loan book up 7.5% to R320.7bn
- Deposits up 6.8% to R448.5bn
- Elevated corporate credit demand across lending specialisations
- Adjusted operating profit up 22.0% ahead of prior period at R8 668mn.

UK & Other | 12.7%

GEOGRAPHIC ROE %

SA | 14.8%

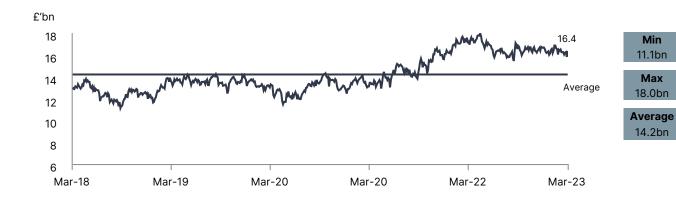
ROE and ROTE



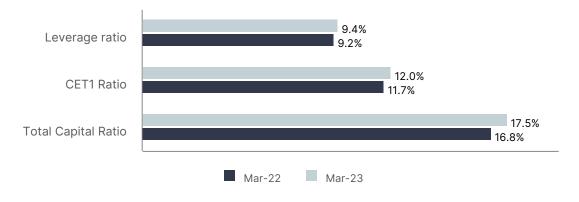


Capital and liquidity

Group cash and near cash



Investec plc capital ratios

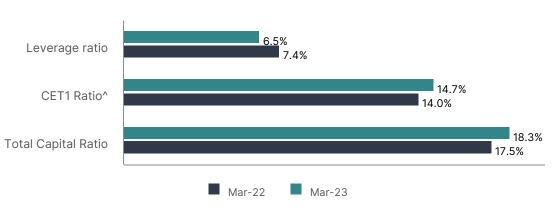


Group liquidity summary

- Strong liquidity positions to support growth
- Loans to customers as % of customer deposits of 75.6% (Mar 22: 73.7%)

Capital summary

- CET1[^] ratio above 10% target for Investec plc , and 11.5% to 12.5% for Investec Ltd
- Total capital ratio target range of 14% to 17% for Investec plc, and >15% for Investec Ltd
- Leverage ratios above group target of 6%
- Investec Ltd obtained approval to adopt AIRB* approach for the IPRE portfolio effective 31 Jan 2023[#].



Investec Ltd capital ratios

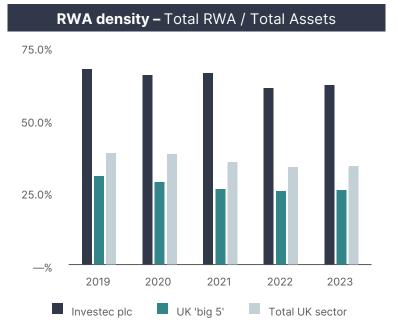
Refer to the group's 2023 year-end results booklet for further detail on capital adequacy and leverage ratios.

Where AIRB is Advanced Internal Ratings-Based approach. ^ Common Equity Tier 1.

Investec Limited received approval to adopt the AIRB approach for measurement of capital on the Income Producing Real Estate portfolio (IPRE). Investec Limited also migrated the High Value Commercial Real Estate (HVCRE) portfolio to the slotting approach, a subset of the Foundation Internal Rating Based (FIRB) approach. Combined, this reduced the CET1 ratio by 242bps.

Investec plc: we inherently hold more capital per unit of risk

As we use the standardised approach for RWA calculations, our capital ratios are not directly comparable with peers

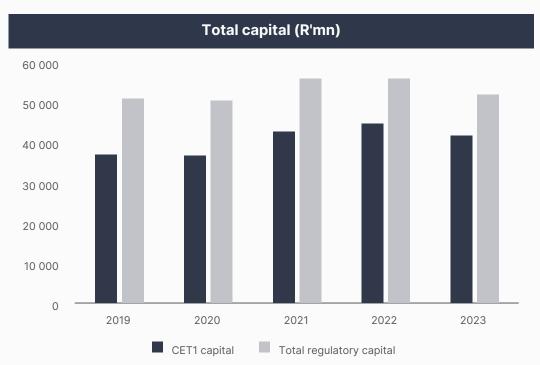


- Total capital (£'bn) CET 1 / Total Assets (%) 8.0% 4 7.0% 3 6.0% 2 5.0% 4.0% 3.0% 2019 2020 2021 2022 2023 2019 2020 2021 2022 2023 — Total UK sector Investec plc UK 'bia 5' CET1 Total Capital
- We use the **Standardised Approach** for our RWA calculations while peers are largely on the advanced approach. The bank is in the early stages of a process to migrate from the Standardised Approach to the Internal Ratings Based (IRB) approach
- The result is that our **RWA density at 62.6% is above** the sector average of 33.6%
- Our **RWA density is more than 2x higher** than the 'big 5' UK peers.

- We hold more CET 1 to our total assets than our peer group – primarily as a result of higher RWA density from using the standardised approach
- Our **CET 1 / Total assets is 7.3%** which is 180bps higher than the UK sector on a similar measure.
- Investec has **strong organic capital generation** and has not required recourse to government or shareholders
- **CET 1 and total capital levels have both grown robustly** at c.7% and c.6% CAGR, since 2019.

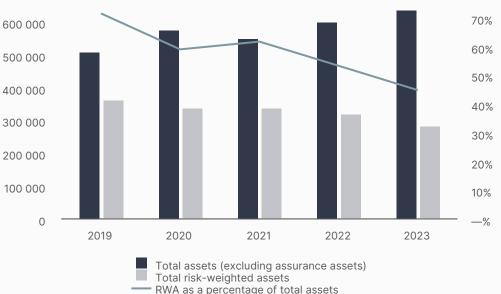
Where the UK 'big 5' banks include HSBC, RBS, Lloyds, Barclays and Standard Chartered (source: Thomson Reuters - All adjusted to GBP) and the Total UK sector is per the Bank of England. Peers are shown at the Dec 2022

Investec Ltd: Sound capital base and capital ratios



Total risk-weighted assets: lower RWA density

80%



- Our strong capital generation, and optimisation through the adoption of AIRB, has enabled us to return excess capital to shareholders
- CET1 capital decreased by R3.0 billion to R41.8 billion, largely affected by:
 - The execution of R5.5 billion of the R7 billion DLC share buyback programme
 - Positive post-tax earnings
 - Ordinary dividend distribution to shareholders
 - Distribution of Ninety One.

- The Total RWAs/Total assets (RWA density) decreased to 44.7% (31 March 2022: 53.1%)
- Approval was received from the Prudential Authority to adopt the Advanced Internal Ratings Based (AIRB) approach for measurement of capital on the Income Producing Real Estate portfolio (IPRE) effective 31 Jan 2023.

Lending exposures

Credit and counterparty exposures are to a **select target market**: HNW and high income clients, mid to large corporates and public sector bodies and institutions



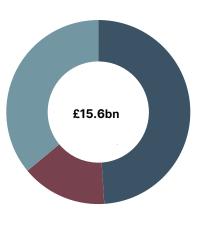
Gross core loans by country of exposure

Gross core loans by risk category

| Southern Africa | | |
|--|------|---------|
| Corporate and other | 31 % | |
| Corporate and acquisition finance | 22 % | |
| Fund finance | 4 % | |
| Power and infrastructure finance | 2 % | |
| Asset finance | 1 % | |
| Aviation finance | 1 % | |
| Other corporate and financial institutions and governments | 1 % | £14.6bn |
| Lending collateralised by property | 18 % | |
| Commercial real estate | 16 % | |
| Residential real estate | 2 % | |
| High net worth and other private client | 51 % | |
| HNW and private client - mortgages | 28 % | |
| HNW and specialised lending | 23 % | |

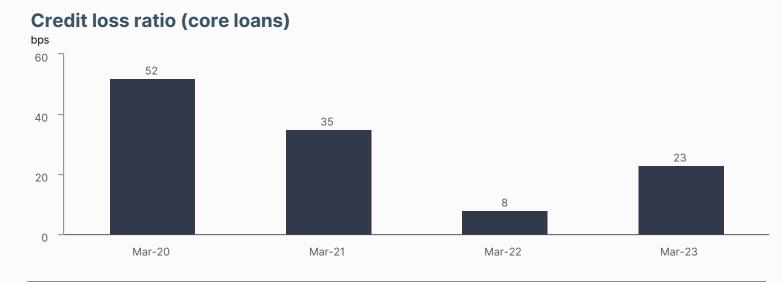
UK and other

| Corporate and other lending | 49 | % | |
|--|----|---|--|
| Asset finance | 15 | % | |
| Corporate and aquisition finance | 14 | % | |
| Fund finance | 9 | % | |
| Power and infrastructure finance | 4 | % | |
| Other corporate and financial institutions and governments | 3 | % | |
| Asset-based lending | 2 | % | |
| Aviation finance | 2 | % | |
| Lending collateralised by property | 15 | % | |
| Commercial real estate | 10 | % | |
| Residential real estate | 5 | % | |
| High net worth and other private client | 36 | % | |
| HNW and private client - mortgages | 30 | % | |
| HNW and specialised lending | 6 | % | |



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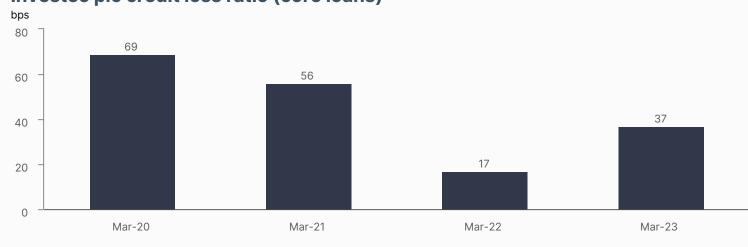
Group ECL impairment charges & CLR



Total ECL impairment charges £'mn 140 133 120 99 100 81 80 60 40 29 20 0 Mar-20 Mar-21 Mar-22 Mar-23

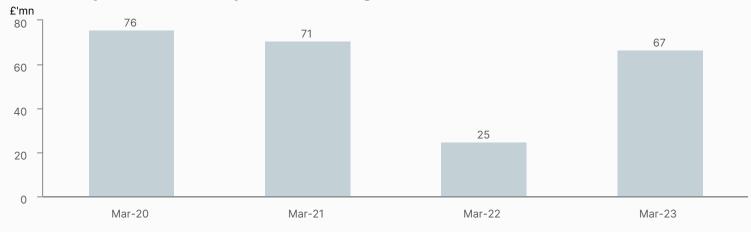
- CLR increased to 23 bps (2022: 8 bps), approaching the lower end of the through-thecycle range (TTC) range of 25-35bps
- Total ECL charges of £81.1mn (2022: £28.8mn) mainly driven by:
 - Deterioration in forward-looking macro-economic assumptions
 - Stage 3 ECL charges
 - Release of post-model overlay as anticipated migration risk is now catered for in-model
 - Retained a level of post-model overlays

Unpacking the credit loss ratio - UK



Investec plc credit loss ratio (core loans)

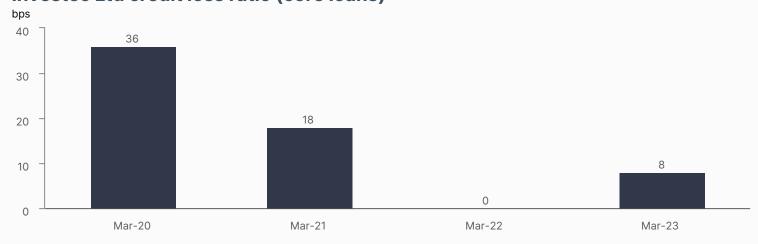
Investec plc total ECL impairment charges



CLR increased to 37bps (2022: 17bps), within the through-the-cycle range (TTC) range of 30-40bps:

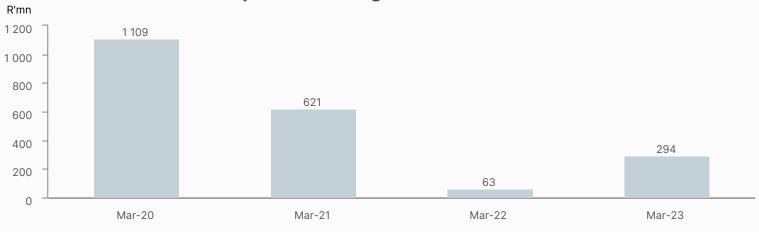
- Total ECL charges of £67mn (2022: £25mn) mainly driven by:
 - Increase in modelled ECLs due to forwardlooking macro-economic assumptions, resulting in the release of £11.9 million of postmodel management overlays
 - Stage 3 ECL charges on certain exposures
- Management overlay of £4.9 million was retained.

Unpacking the credit loss ratio - SA



Investec Ltd credit loss ratio (core loans)

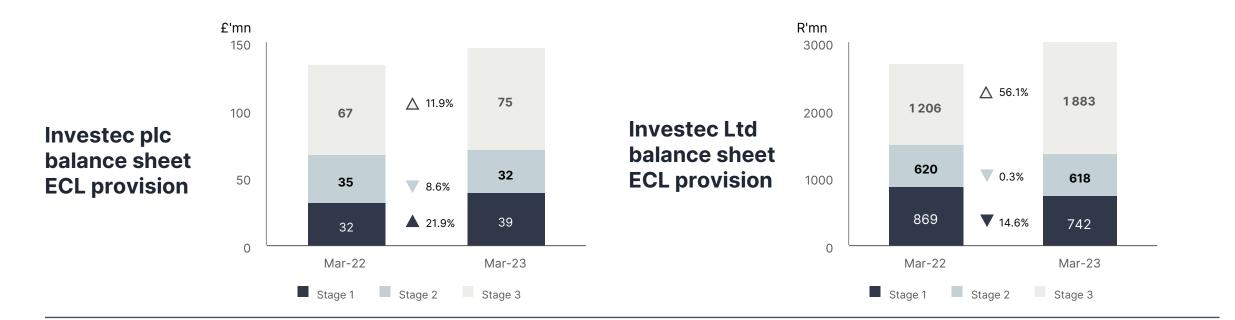
Investec Ltd total ECL impairment charges



ECL impairment charges on loans subject to ECL increased resulting in a CLR of 8 bps, driven primarily by:

- Stage 3 ECL charges on certain exposures
- Reversals and recoveries on previously impaired loans
- Release of post-model overlays of R106 million relating to commercial real estate and residential mortgages - as the risk is now catered for in-model
- Management overlay of R113 million was retained to account for emerging risks.

Balance sheet provisions



| | | Mar 2022 | Mar 2023 | | | Mar 2022 | Mar 2023 |
|---|---------|----------|----------|----------------------|---------|----------|----------|
| Investec plc ECL coverage ratio % | Stage 1 | 0.25% | 0.29% | | Stage 1 | 0.31% | 0.25% |
| | Stage 2 | 3.5% | 2.4% | ECL coverage ratio % | Stage 2 | 3.5% | 3.9% |
| | Stage 3 | 23.0% | 21.9% | | Stage 3 | 21.4% | 21.3% |

Group sustainability highlights

Other highlights

- Investec Group included as one of the top 100 most sustainable companies in the world (Corporate Knights)
- Investec Group joined the African Natural Capital Alliance
- Investec Group joined the Partnership for Biodiversity Accounting Standards (PBAF)
- Group CE, Fani Titi, has personally committed to joining the UN Global Compact's Africa Business Leaders Coalition
- Investec Group contributed to the UN PRB
 Academy curriculum committee
- Rolled out a sustainability awareness programme aimed at identifying sustainability business opportunities
- Specialist Banking UK Private Client Group embedded an ESG framework into the lending process
- Won **Best Specialist ESG Research** at the 2022 ESG Investing Awards
- Wealth & Investment in the UK joined the **CISL Investment Leaders Group** and rolled out an awareness programme with senior leaders
- Wealth & Investment in the UK became a founding member of the **Blue Accelerator programme**
- Continued inflows into the Investec Global Sustainable Equity Fund - **\$46.2mn**
- (since launch in Mar-21).

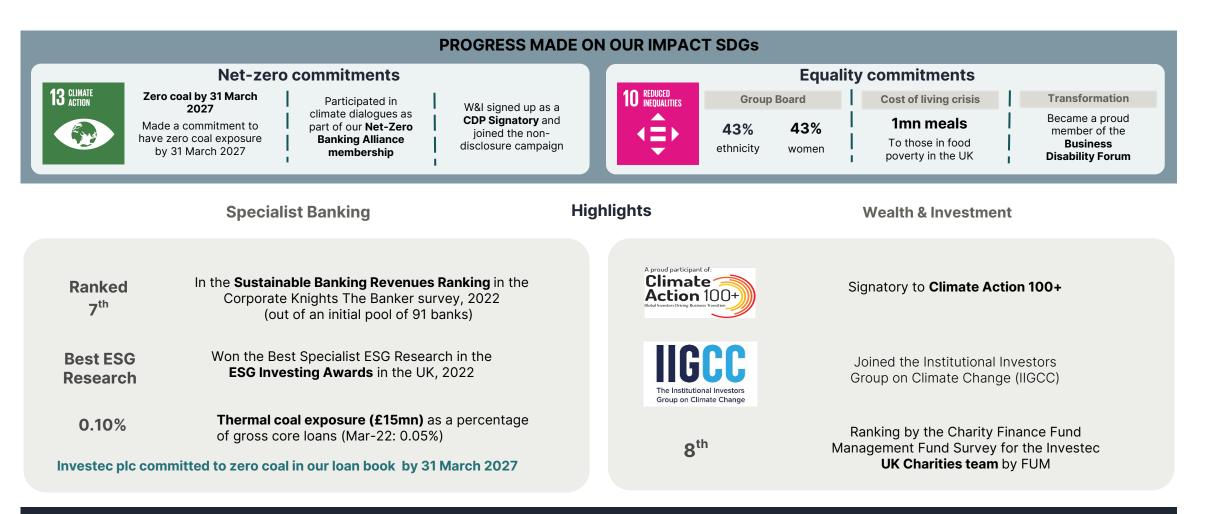
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Consistently strong ESG ratings and rankings

UK sustainability highlights

Operate responsibly, finance and invest for a sustainable future and maintain our competitive ESG position



Focused on doing well and doing good - UK

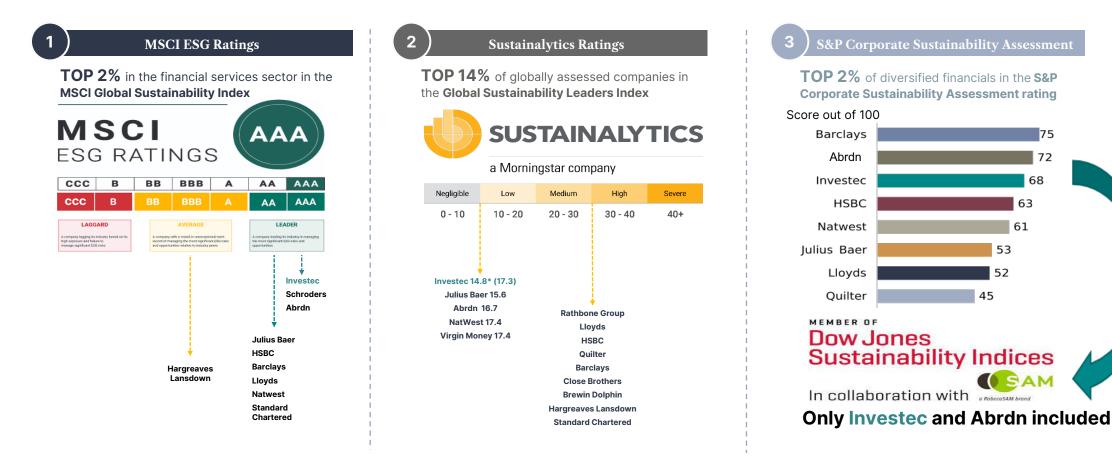
Other highlights

Specialist banking

- Rolled out a **sustainability awareness programme** aimed at identifying sustainability business opportunities
- Participated in climate dialogues as part of our **Net-Zero Banking Alliance** membership
- Participated in the Partnership of Carbon Accounting Financials (PCAF)
- Investec Group joined the Partnership for Biodiversity Accounting Financials (PBAF)
- Exceeded £1bn in student accommodation since 2011 which has provided 22 000 beds across 55 schemes in 23 UK cities
- Specialist Banking UK Private Client Group embedded an ESG framework into the lending process
- Incorporated ESG considerations into our equity research product in the UK (using ESG data from Integrum)
- Won Best Specialist ESG Research at the 2022 ESG Investing Awards.

- Wealth & Investment
- Continued inflows into the Investec Global Sustainable Equity Fund -\$46.2mn (since launch in Mar-21)
- Our executive team and Investment & Research Office are enhancing sustainable finance knowledge through participation in the CISL programme
- Joined the Institutional Investors Group on Climate Change (IIGCC)
- Remain signatories to the Financial Reporting Council's revised
 UK Stewardship Code
- Remain active members of Climate Action 100+

Top of UK peers across the most credible international ESG ratings

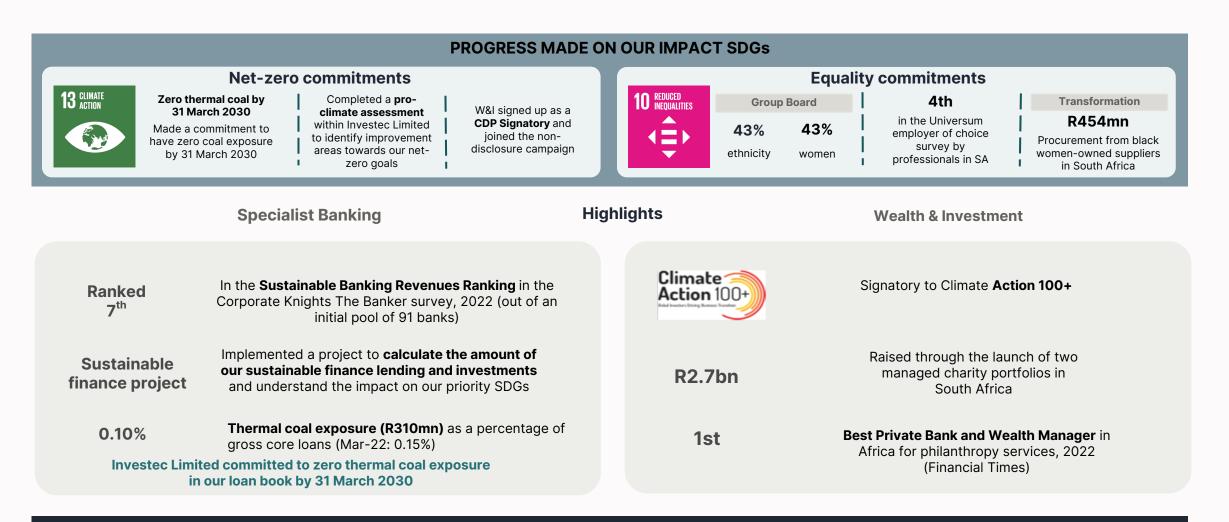


"A company leading its industry in managing the most significant ESG risks and opportunities"

- 32 Ratings as at 1 May 2023.
 - * Score on 2021 baseline

SA sustainability highlights

Operate responsibly, finance and invest for a sustainable future and maintain our competitive ESG position



Incorporating sustainability in the way we do business and creating innovative, impactful solutions

Focused on doing well and doing good – SA

Other highlights

Specialist banking

- Partnered with Proparco to implement the Transforming Financial Systems for Climate (TFSC) programme in South Africa. The package comprises a senior credit facility of \$80mn and a technical assistance programme.
- Investec Limited completed a **pro-climate assessment** to identify improvement areas towards our net-zero goal
- Investec Group joined the **Partnership for Biodiversity Accounting Financials** (PBAF)
- Investec Limited launched a free-standing funding solutions offering for private clients, focusing on assets such as solar or water storage
- Won the Africa Export Finance Deal of the Year for Ghana's Western Railway Line Project
- **Incorporated ESG considerations** into our equity research product in South Africa (using ESG data from MSCI)
- Successfully closed a €34mn Commercial Facility with the Ministry of Finance, Angola. The Commercial Facility will part-finance the total project cost of €225mn, which will be used for the **construction of three hospitals in Angola**
- Co-arranger for a €178mn commercial loan to **develop and rehabilitate essential water supply** infrastructure across up to 111 locations in Côte d'Ivoire, enhancing access to potable water in these areas.

Wealth & Investment

- Continued inflows into the Investec Global Sustainable Equity Fund of \$46.2mn (since launch in Mar-21)
- Remain active members of Climate Action 100+
- **R2.7bn** raised through the launch of two managed charity portfolios in South Africa.

Top of SA peers across the most credible international ratings

TOP 2% in the financial services sector in the MSCI Global Sustainability Index MSCI ΑΑΑ ESG RATINGS CCC BB BBB AA AAA в Α AA AAA CCC в LAGGARD LEADER Investec Nedbank **Standard Bank** ABSA FirstRand

Capitec

MSCI ESG Ratings

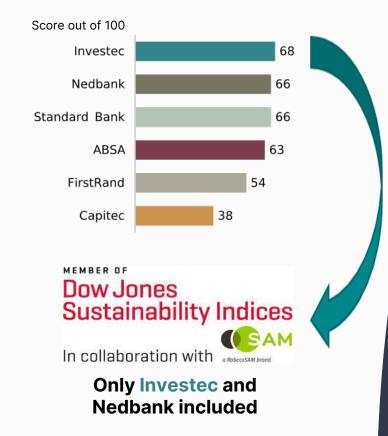
2 Sustainalytics Ratings

TOP 14% of globally assessed companies in the **Global Sustainability Leaders Index**

SUSTAINALYTICS a Morningstar company Negligible Low Medium High Severe 0 - 10 10 - 20 20 - 30 30 - 40 40+ Investec: 14.8* (17.3) Nedbank: 17.2 Capitec: 22.8 Standard Bank: 23.4 ABSA: 28.0 FirstRand: 28.6

) S&P Corporate Sustainability Assessment

TOP 2% of diversified financials in the **S&P Corporate Sustainability Assessment rating**



"A company leading its industry in managing the most significant ESG risks and opportunities"

Ratings as at 1 May 2023.

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