[⊕]Investec

Investec Group overview



A distinctive banking and wealth management business creating sustainable, long-term value for our stakeholders

2 Principal geographies	c.8 500+ Total Employees	£31.0bn Core Ioans Cu		240.5bn mer deposits	£59.0bn Funds under management		
Key client groups and our offer	ring						
Corporate / Institutional / Government / Intermediary OOO Private Clients (HNW / High Income) / Charities / Trusts							
☐ Specialist Banking				- Wealth &	Investment		
	Discretionary wealth management						
	Investment advisory services						
	Financial planning						
	Stockbroking / execution only						
	Investment activities						
	Deposit raising activities						
We have market-leading client franchises							
We provide a high level of client service enabled by leading digital platforms							
We are a people business backed by our out of the ordinary culture, entrepreneurial spirit and freedom to operate							
Our stakeholders							
Our clients	Our people	Our communities	0	ur planet	Our shareholders		

Market-leading specialist client franchises

We are not all things to all people: we serve select niches where we can compete effectively



Specialist client franchises span infrastructure, fund finance, aviation...





Group sustainability highlights

Operate responsibly, finance and invest for a sustainable future and maintain our competitive ESG position



Highlights Specialist Banking Wealth & Investment Raised through the launch of two managed charity portfolios In the Sustainable Banking Revenues Ranking in \$114.6mn Ranked the Corporate Knights The Banker survey, 2022 in SA 7th (out of an initial pool of 91 banks) Best Private Bank and Wealth Manager in Africa for philanthropy 1st services, 2022 (Financial Times) Won the Best Specialist ESG Research in the **Best ESG** ESG Investing Awards in the UK, 2022 8th Research Ranking by the Charity Finance Fund Management Survey for the **UK Charity Fund Managers by FUM** 0.09% Thermal coal exposure (£29mn) as a percentage **RATINGS** of gross core loans (Mar-22: 0.10%) Of diversified financials in the Of the financial services Top Top **S&P Corporate Sustainability** sector in the MSCI Global Investec plc committed to zero coal in the next 3-5 years Assessment rating Sustainability Index (Best rating of SA banks 68/100) (Only SA bank with a AAA rating)

Focused on doing well and doing good

Other highlights

- Investec Group joined the African Natural Capital Alliance
- Group CE, Fani Titi, has personally committed to joining the UN Global Compact's Africa Business Leaders Coalition
- Investec Group contributed to the UN PRB Academy curriculum committee
- Specialist Banking UK rolled out a sustainability awareness programme aimed at identifying sustainability business opportunities
- Specialist Banking UK Private Client Group embedded an **ESG framework** into the lending process
- Wealth & Investment in the UK joined the CISL Investment Leaders Group and rolled out an awareness programme with senior leaders
- Wealth & Investment in the UK became a founding member of the Blue Accelerator programme
- Continued inflows into the Investec Global Sustainable Equity Fund - \$44.5mn (since launch in Mar-21 to end Sept-22).

Consistently strong ESG ratings and rankings

Sustainability Yearbook Member 2022

S&P Global







Top 2%

in the global diversified financial services sector (inclusion since 2006)

Top 14%

of globally-assessed companies in the Global Sustainability Leader index

Top 1%

in the financial services sector in the MSCI Global Sustainability Index

Score B

against an industry average of b (formerly Carbon Disclosure Project)









Top 20%

of the ISS ESG Global universe

Top 14%

of diversified financial services

1 of 43

banks and financial services in the Global ESG Leaders Index (total of 439 components)

Included in the FTSE UK 100 ESG Select Index (out of 641)

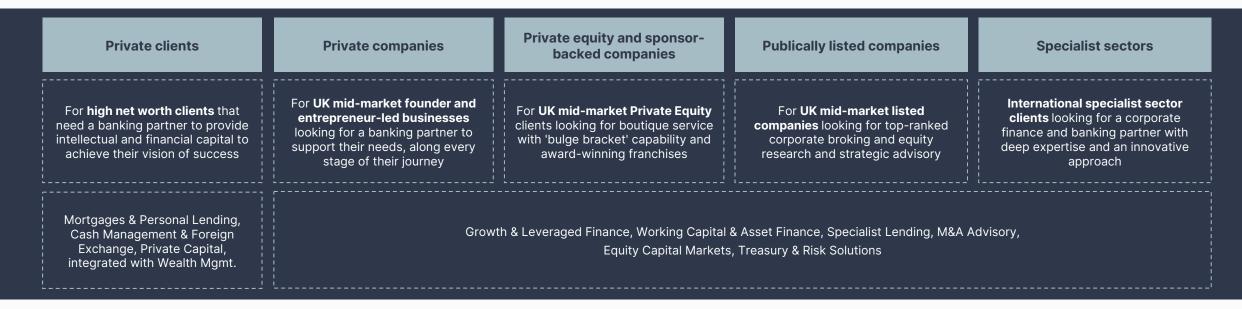
Included in the FTSE4Good Index

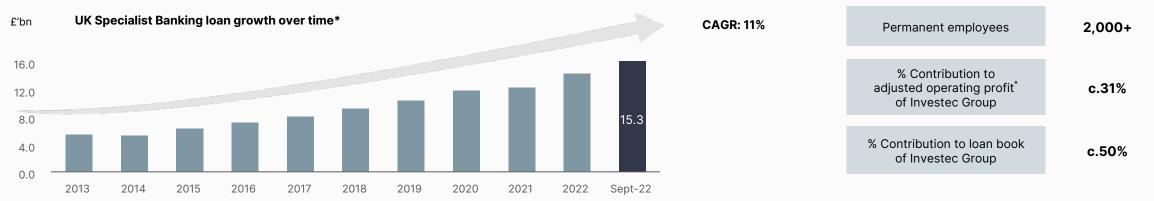
Top 30

in the FTSE/JSE Responsible Investment Index

Specialist Banking UK

Winning in under-serviced parts of the market through dynamic, full service offering



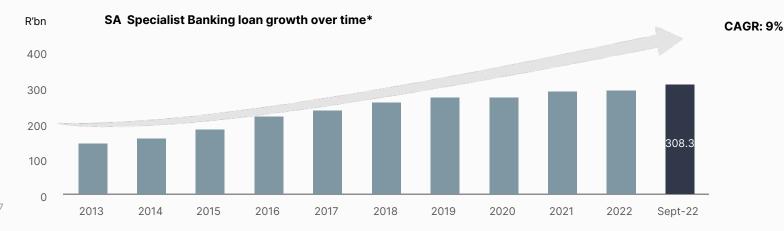


^{*} Net core loans. Information for financial years prior to 2019 reflects the results of the ongoing business (excluding UK Specialist Bank legacy assets and businesses sold). Information from FY19 onwards is presented on a statutory basis. ^ Operating profit before Group costs, goodwill, acquired intangibles and strategic actions, less profit attributable to other non-controlling interests.

Specialist Banking SA

High-quality specialist banking solutions with leading positions in selected areas

Corporate and Institutional Investment Banking and Private Banking Investec for Business banking **Principal Investments** For high net worth clients, For corporates (mid to large size), professionals and emerging intermediaries, institutions, **Corporates, institutions, property** Smaller and mid-tier corporates who entrepreneurs looking for an **government and SOEs** looking partners looking for an innovative require a holistic banking solution for a client-centric, solution 'investment banking' style service investment partner for private clients driven offering Import and trade finance, working capital Global markets, various specialist Lending, transactional banking, property Principal investments, Advisory, Debt lending activities and institutional finance, asset finance, transactional and Equity, Capital Markets finance and savings banking equities



% Contribution to
adjusted operating profit*of
Investec Group

% Contribution to
loan book of Investec

c.48%

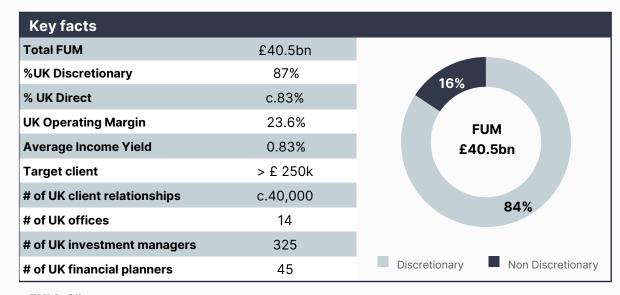
4,000+

Permanent employees

^{*} Operating profit before Group costs, goodwill, acquired intangibles and strategic actions, less profit attributable to other non-controlling interests

Wealth & Investment UK

A leading UK private client wealth manager targeting mass affluent and increasingly HNW client base

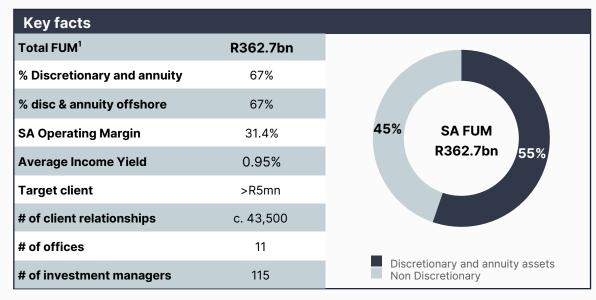


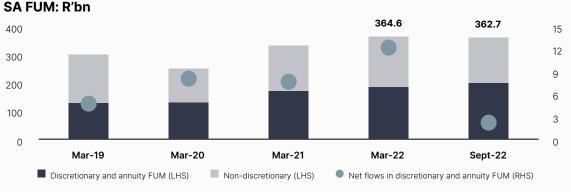




Wealth & Investment SA

Uniquely positioned for SA HNW private clients seeking a holistic, international wealth management service

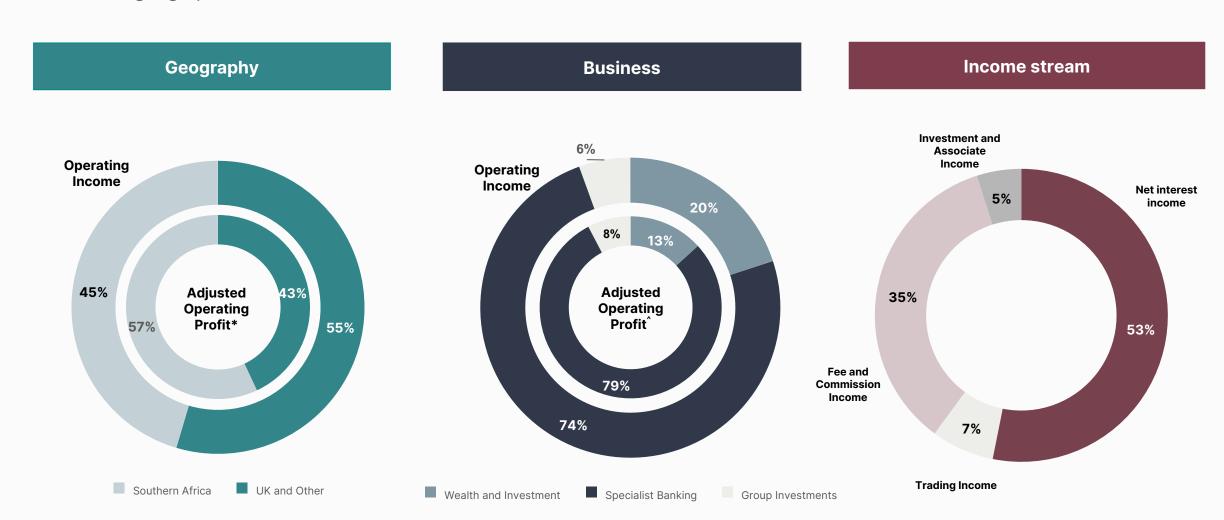




Future growth drivers • Enhance our fiduciary and tax planning services **Fiduciary** Expand the breadth and depth of our alternative investment offering **Alternative** investments Success from relationships across W&I and Private Bank, with strategic focus on delivering our One Place[™] value proposition · Focus on acquisition across growth segment of client base and digital offering through my **Private** Investments banking · Expand international investment universe that provides clients with broad range of international investments Offshore · Leverage our expanded international investment offering into new distribution channels • Build on strength of client relationships while remaining digitally driven Discretionary / Integration of ESG into our investment process and annuity decision-making; and developing sustainable investment opportunities

Diversified mix of earnings

Diversified geographic business with diverse income streams



^{*} Operating profit before goodwill, acquired intangibles and strategic actions, less profit attributable to other non-controlling interests.

[^] Operating profit before group costs, goodwill, acquired intangibles and strategic actions, less profit attributable to other non-controlling interests.

Strong financial recovery growing back to pre-COVID 2019 levels and beyond

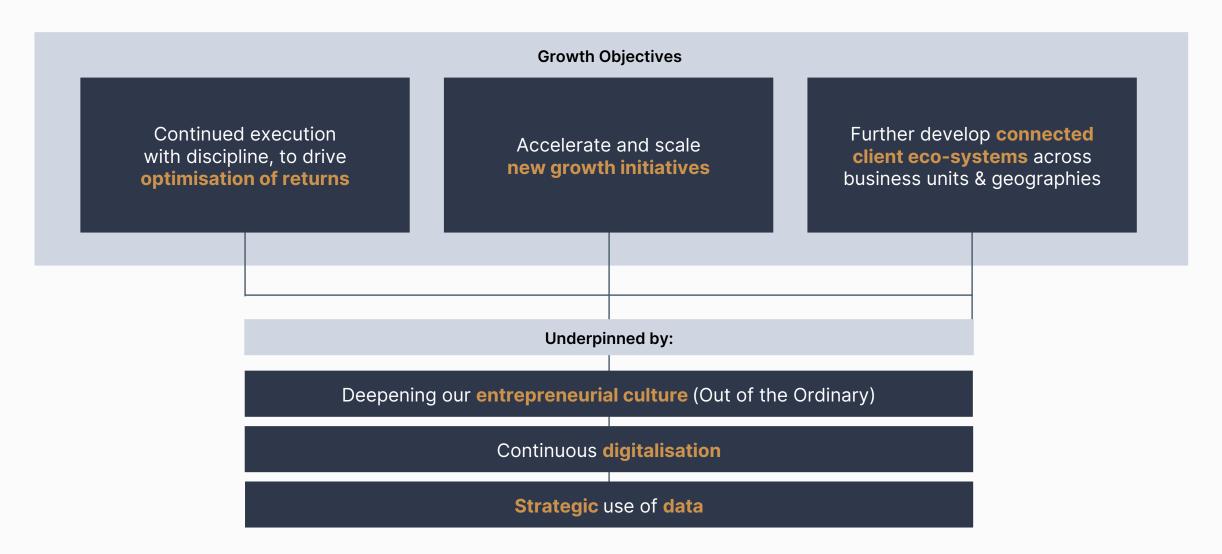
With a clear set of financial targets underpinning our objectives

	FY 2020	FY 2021	FY 2022	1H 2023	Medium-term targets
Operating profit	£419mn	£378mn	£687mn	£405mn	
Group ROE	8.3%	6.6%	11.4% (UK: 11.2%, SA: 11.7%)	13.0% (UK: 11.1%, SA :14.8%)	Group: 12% - 16% UK: 11% - 15% SA: 15% - 18%
Cost to Income	70.9%	63.3% (UK: 70.5%, SA: 53.9%)	63.3% (UK: 70.5%, SA: 53.9%)	60.5% (UK: 67.3% , SA: 52.0%)	Group : <63% UK: <67% SA: 50% - 55%
Investec plc* CET1 / Leverage	10.7% / 7.8%	11.2% / 7.9%	11.7% / 9.2%	11.1% / 8.1%	CET1 ratio: >10% Leverage ratio: >6%
Investec Limited** CET1 / Leverage	10.9% / 6.4% (FIRB basis)	12.8% / 7.6% (pro-forma increased AIRB scope)	14.0% / 7.4% (increased AIRB scope)	14.1% / 7.1% (increased AIRB scope)	Tier 1 ratio: >11% Total capital adequacy: 14% - 17%

^{*} The Investec pic leverage ratios are calculated on an end-quarter basis. In the UK, the 30 Sept 2022 leverage ratio is calculated applying the UK leverage ratio framework, which applies to all UK firms from 1 Jan 2022. The prior year comparatives are calculated on a Capital Requirements Directive (CRD) IV basis. The capital adequacy disclosures follow Investec's normal basis of presentation so as to show a consistent basis of calculation across the jurisdictions in which the Group operates. For Investec plc this does not include the deduction of foreseeable charges and dividends when calculating the CET1 ratio as required under the Capital Requirements Regulation. The impact of this deduction would lower the CET1 ratio by 24bps (31 Mar 2022: 28bps).

^{**} Investec Limited received approval to adopt the Advanced Internal Rating's Based (AIRB) approach for the SME and Corporate Models, effective 1 Apr 2021. On full adoption of AIRB, the pro-forma CET1 ratio is expected to increase by 200bps as at 30 Sept 2022

Fuelling a disciplined growth agenda



Investment proposition

Well positioned to pursue long-term growth

- $oxed{1}$ Well capitalised and highly liquid balance sheet
- Strong capital generation returning excess capital to shareholders
- Diversified mix of earnings by geography and business, with significant annuity income underpin from leading wealth business
- Clear growth opportunities through reinforcement of existing linkages across geography and business and new profit pool strategies which are underway
- 5 Our clients have historically shown resilience through difficult macro environments
- Rightsized the cost structure of the business

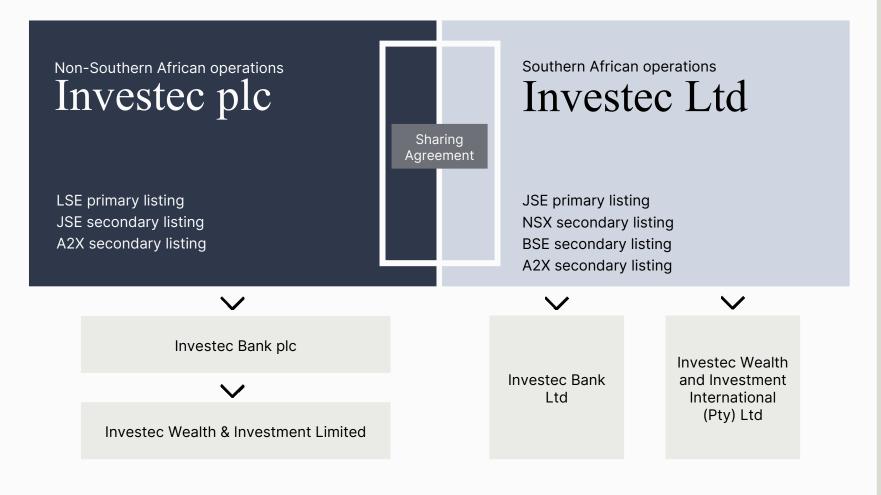
[⊕]Investec

Appendix

- Investec Dual Listed Company structure
- 1H2023 results
- Capital and liquidity
- Loan book and asset quality
- Sustainability highlights



Investec Dual Listed Company structure



- Investec plc and Investec
 Limited are separate legal
 entities and listings, but are
 bound together by contractual
 agreements and mechanisms
- Investec operates as if it is a single unified economic enterprise
- Shareholders have common economic and voting interests as if Investec plc and Investec Limited were a single company
- Creditors, however, are ringfenced to either Investec plc or Investec Limited as there are no cross-guarantees between the companies.

1H2023 results – key takeaways

Earnings momentum continued

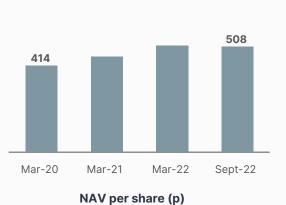
Client franchises supporting recurring income

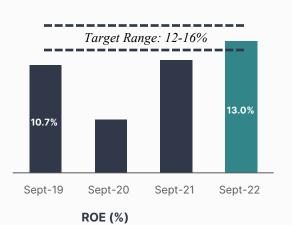
Strong capital generation

ROE within target range









1H2023 results – highlights

Adjusted earnings per share

32.9_p

(SEPT 21: 26.3P)

25.1% ahead of prior period

Credit loss ratio

15_{bps}

(SEPT 21: 7bps)

Adjusted operating profit

£405.0_{mn}

(SEPT 21: £325.7MN)

24.3% ahead of prior period

Return on equity

13.0%

(SEPT 21: 11.2%)

Cost to income

60.5%

(SEPT 21: 64.0%)

Net asset value per share

507.9_p

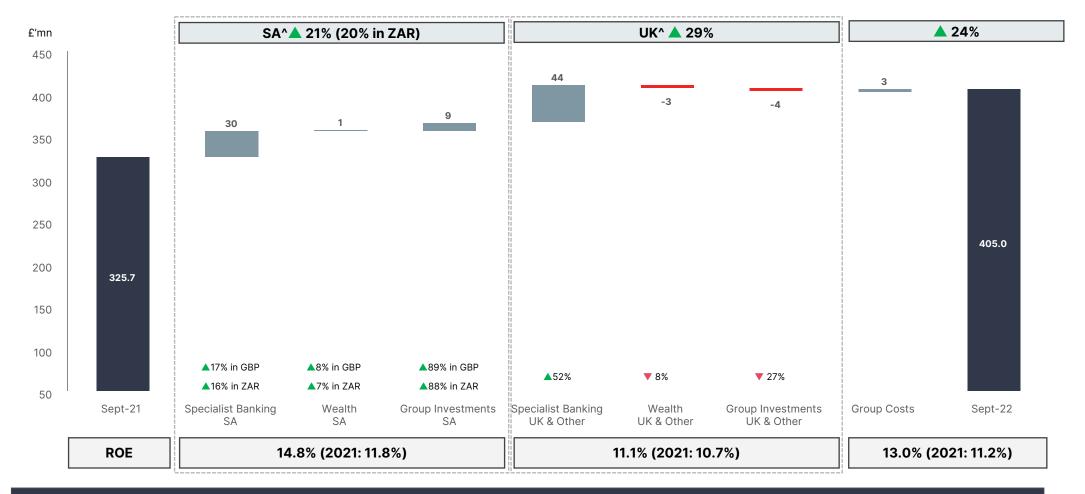
(MAR 22: 510.0P)

INTERIM DIVIDEND – 13.5p, RESULTING IN 41.0% PAY OUT RATIO

PROPOSED SHARE PURCHASE AND BUY BACK OF UP TO R7BN/c.350MN*

1H2023 results – solid underlying performance

Adjusted operating profit* largely driven by strong performance from our specialist banking operations



PRE-PROVISION ADJUSTED OPERATING PROFIT INCREASED 29.5% TO £435.2 MN

^{*} Operating profit before goodwill, acquired intangibles and strategic actions, less profit attributable to other non-controlling interests.

[^] Geographical metrics shown for SA and UK are inclusive of group costs.

1H2023 results – divisional highlights

UK & Other | Wealth & Investment

- FUM during the period £38.8bn (Mar 22: £42.9bn)
- Net inflows of £443mn
- Adjusted operating profit down 7.9% to £40.3mn

SA | Wealth & Investment Expanded global investment

- Expanded global investment offerings providing access to a range of investment opportunities
- Discretionary and annuity net inflows of R2.1bn
- Adjusted operating profit up 7.6% to R300.7mn

UK & Other | Specialist Bank

- Loan book grew 12.8% annualised to £15.3bn
- Strong client acquisition supported strong loan book growth
- Adjusted operating profit up 52.3% against prior period to ahead of the prior period at £128.6mn.

SA | Specialist Bank

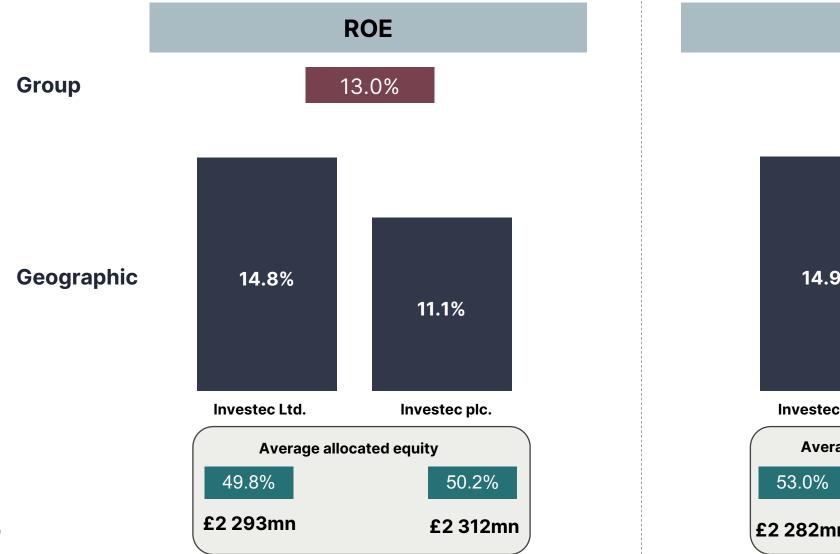
- Loan book up 10.3% annualised to R313.7bn
- Increase in corporate credit demand and subdued growth in advances to private clients
- Adjusted operating profit 16.4% ahead of prior period at R4026mn.

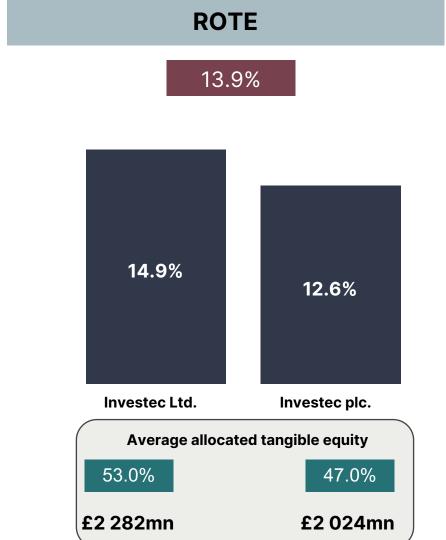
UK & Other | 11.1%

Geographic ROE %

SA | 14.8%

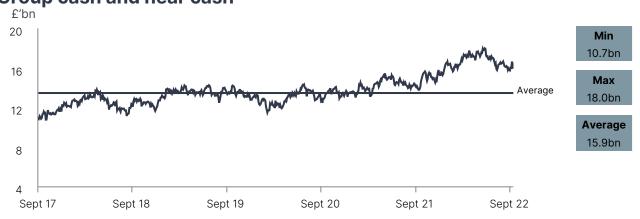
1H2023 results – ROE and ROTE





Capital and liquidity

Group cash and near cash



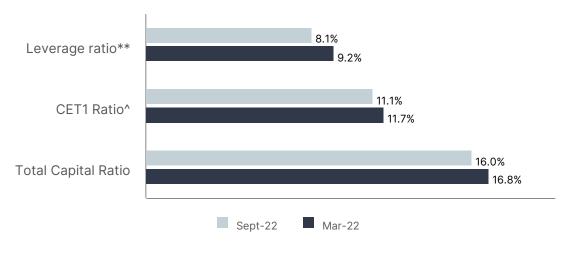
Group liquidity summary

- Maintained strong liquidity positions to support growth and navigate uncertain outlook
- Loans to customers as % of customer deposits of 75.8% (Mar 22: 73.7%)

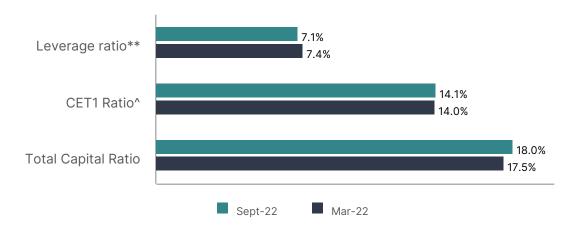
Capital summary

- The Group made progress on its capital optimisation strategy
- Capital and leverage ratios remain sound, ahead of Board approved minimum targets and regulatory requirements
- Investec Limited is at the final stage of the approval process to migrate the remaining portfolios to Advanced Internal Ratings Based (AIRB) approach for capital measurement

Investec plc capital ratios



Investec Ltd capital ratios



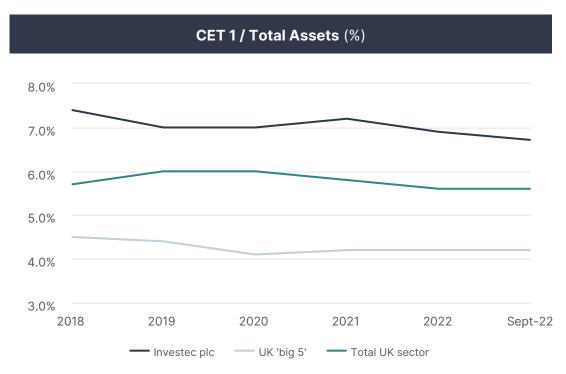
Investec Plc – we inherently hold more capital per unit of risk

As we use the standardised approach for RWA calculations, our capital ratios are not directly comparable with peers



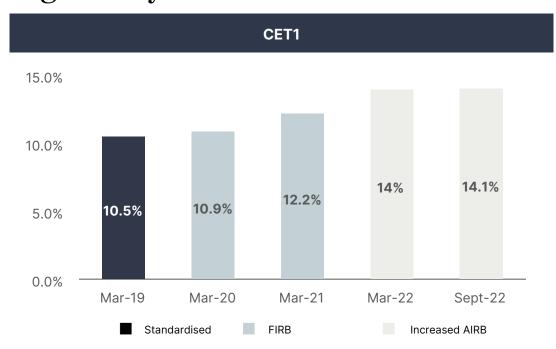


- The result is that our **RWA density at 61.9% is above** the sector average of 33.6%
- Our **RWA density is more than 2x higher** than the 'big 5' UK peers.

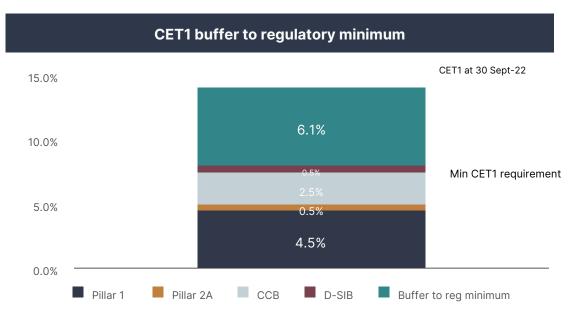


- We **hold more CET 1 to our total assets than our peer group** primarily as a result of higher RWA density from using the standardised approach
- Our CET 1 / Total assets is 6.7% which is 110bps higher than the UK sector on a similar measure.

Investec Limited – sound capital ratios in excess of internal and regulatory minimums



- Effective 1 Apr 2019, the Foundation Internal Ratings-Based ('FIRB') measurement of credit capital was adopted resulting in lower RWA density and a positive impact on Investec Limited's capital ratios. On FIRB adoption, the pro-forma CET1 ratio uplift was 110bps
- Effective 1 Apr 2021, approval was received to adopt the advanced internal ratings based (AIRB) approach for the SME and Corporate models (Increased AIRB scope). On Increased AIRB scope adoption, the pro-forma CET1 ratio uplift was 60bps
- Investec Limited is at the final stage of the approval process to migrate the remaining portfolios to Advanced Internal Ratings Based (AIRB) approach for capital measurement On full adoption of AIRB, the pro-forma CET1 ratio is expected to increase by 200bps at 30 Sept-22.



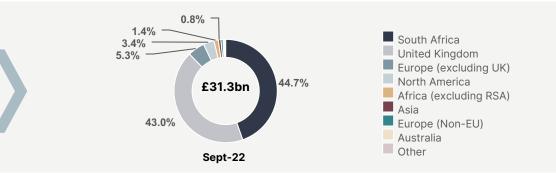
 Under our current capital requirements, Investec Limited's CET1 regulatory minimum is 8.0%. Our CET1 ratio was 14.1% at 30 Sept-22, providing a 6.1% surplus relative to the current regulatory minimum after buffers.

Lending exposures

Credit and counterparty exposures are to a **select target market**: HNW and high income clients, mid to large corporates and public sector bodies and institutions

Gross core loans by country of exposure

- The majority of exposures reside in the UK and South Africa
- We typically originate loans with the intent of holding these assets to maturity, thereby developing a 'hands-on' and long-standing relationship with our clients.



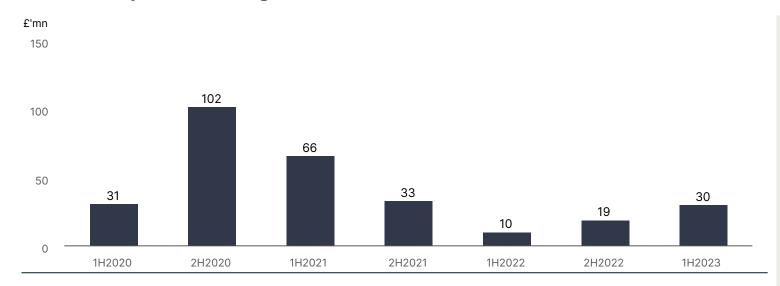
Gross core loans by risk category

Corporate and other	30	%	
Corporate and acquisition finance	22	%	
Fund finance	3	%	23%
Power and infrastructure finance	2	%	25%
Asset finance	1	%	
Aviation finance	1	%	
Other corporate and financial institutions and governments	1	%	£15.8bn
Lending collateralised by property	20	%	1%
Commercial real estate	18	%	1%
Residential real estate	2	%	
High net worth and other private client	50	%	27%
HNW and private client - mortgages	27	%	10%
HNW and specialised lending	23	%	2%

Corporate and other lending	49	%			
Asset finance	15	%			
Corporate and aquisition finance	13	%		7%	15%
Fund finance	10	%			
Power and infrastructure finance	3	%			
Other corporate and financial institutions and governments	3	%			
Asset-based lending	2	%	29%		13
Aviation finance	3	%		£15	.5bn
Lending collateralised by property	15	%			
Commercial real estate	10	%			
Residential real estate	5	%			10%
High net worth and other private client	36	%			10%
HNW and private client - mortgages	29	9%	5%		3%
HNW and specialised lending		7%		10%	3% 2%3%

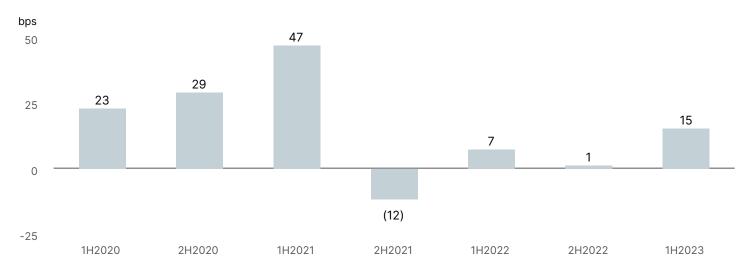
Group ECL impairment charges & CLR

Total ECL impairment charges



Credit loss ratio

25



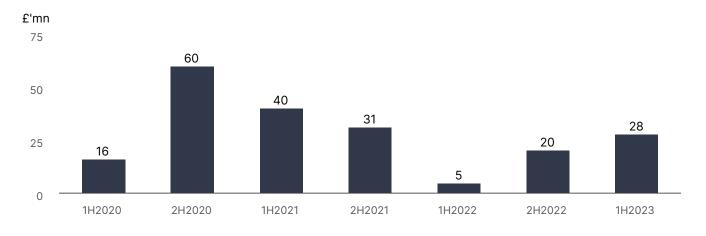
- ECL impairment charges increased to £30.2mn (Sept-21: £10.2mn)
- Annualised CLR increased to 15bps from 7bps at Sept-21 (Mar-22: 8 bps) below the through-thecycle (TTC) range of 25-35 bps

Driven primarily by:

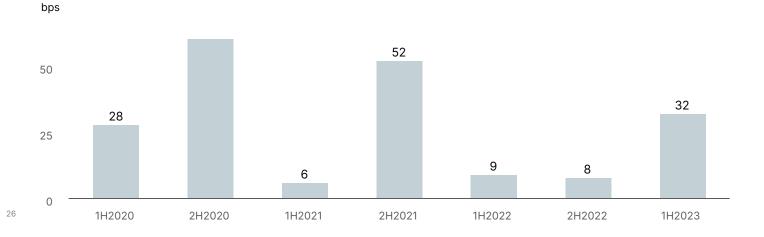
- Deterioration in the UK macro-economic outlook and stage 3 impairments, partly offset by
- In-model and post-model ECL releases and recoveries in South Africa
- Post-model overlays have been largely maintained to account for risks assessed as inadequately reflected in models.

Unpacking the credit loss ratio - UK

Investec plc total ECL impairment charges



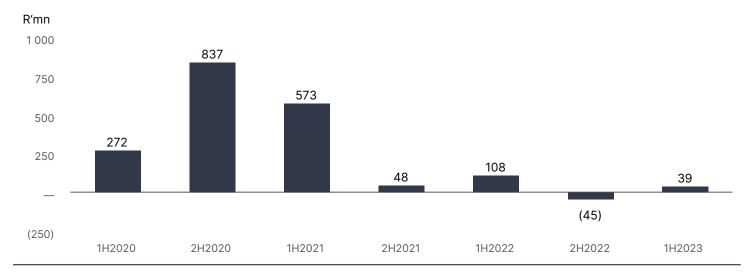
Investec plc credit loss ratio



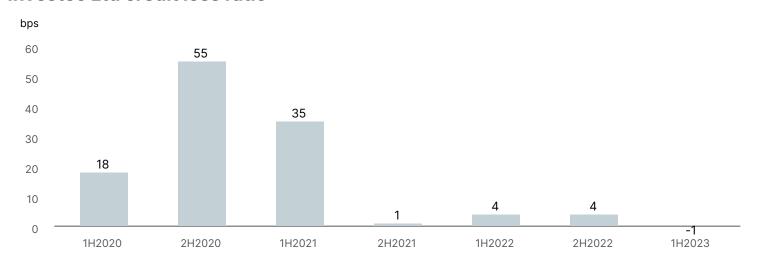
- Annualised CLR increased to 32bps (1H2022: 9 bps), within the through-the-cycle range (TTC) range of 30-40bps
- Total ECL charges of £27.9mn (1H2022: £4.9mn) mainly driven by:
 - Deterioration in forward-looking macroeconomic assumptions
 - Stage 3 ECL charges
 - Post model overlay retained to account for continued economic uncertainty.

Unpacking the credit loss ratio - SA

Investec Ltd total ECL impairment charges

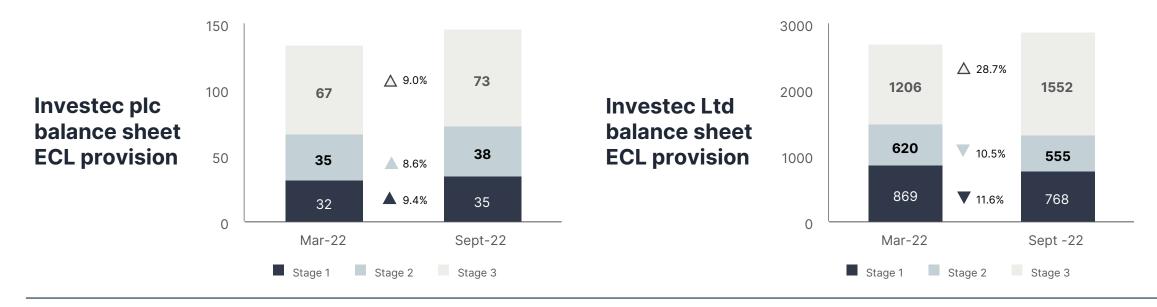


Investec Ltd credit loss ratio



- ECL impairment charges on loans subject to ECL decrease resulted in a net recovery of 1bps versus a CLR of 4 bps, driven primarily by:
- Net model releases, reversal of impairments and recoveries of previously impaired loans, and
- Release of post-model overlays of R30mn relating to residential mortgages
- Management overlay of R189mn was retained to account for emerging risks.

Balance sheet provisions



Investec plc ECL coverage ratio %

	Sept 2022	Mar 2022
Stage 1	0.3%	0.3%
Stage 2	3.6%	3.5%
Stage 3	24.0%	23.0%

Investec Ltd ECL coverage ratio %

	Sept 2022	Mar 2022
Stage 1	0.3%	0.3%
Stage 2	3.8%	3.5%
Stage 3	21.7%	21.4%

UK sustainability highlights

Operate responsibly, finance and invest for a sustainable future and maintain our competitive ESG position



Specialist Banking Highlights Wealth & Investment





Focused on doing well and doing good – UK

Other highlights

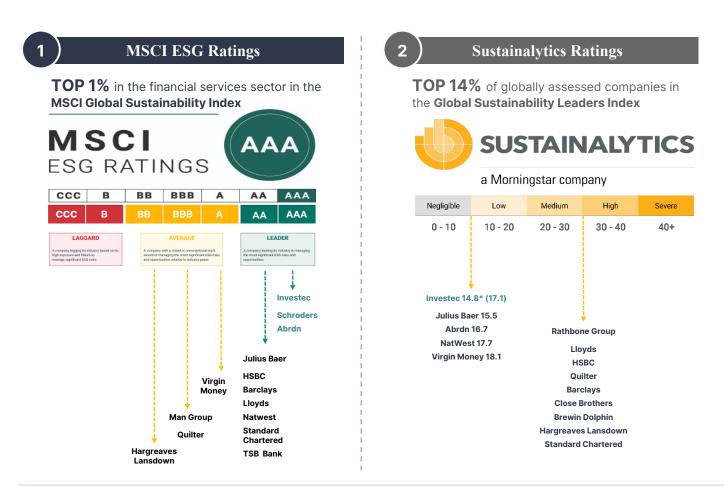
Specialist banking

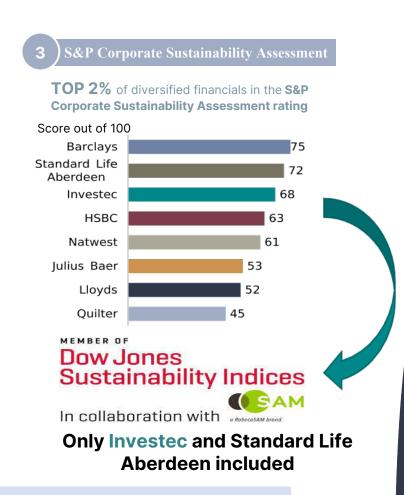
- Rolled out a sustainability awareness programme aimed at identifying sustainability business opportunities
- Participated in climate dialogues as part of our Net-Zero Banking Alliance membership
- Disclosed a baseline for our Scope 3 financed emissions with Investec
 plc contributing only 10.9% to the Investec Group's financed emissions
- Implemented a project to calculate the amount of our sustainable finance lending and investments and understand the impact on our priority SDGs e.g., we have **funded more than £1bn in student accommodation** since 2011 which has provided 22 000 beds across 55 schemes in 23 UK cities
- Specialist Banking UK Private Client Group embedded an ESG framework into the lending process
- Won **Best Specialist ESG Research** at the 2022 ESG Investing Awards.

Wealth & Investment

- Continued inflows into the Investec Global Sustainable Equity Fund **\$44.5mn** (since launch in Mar-21 to end Sept-22)
- Our executive team and Investment & Research Office are enhancing sustainable finance knowledge through participation in the CISL programme
- Joined the Institutional Investors Group on Climate Change (IIGCC)
- Remain signatories to the Financial Reporting Council's revised
 UK Stewardship Code
- Published our most detailed half-yearly disclosure of stewardship activity to date
- Remain active members of Climate Action 100+
- Wealth & Investment in the UK became a founding member of the Blue Accelerator programme.

Top of UK peers across the most credible international ESG ratings





"A company leading its industry in managing the most significant ESG risks and opportunities"

SA sustainability highlights

Operate responsibly, finance and invest for a sustainable future and maintain our competitive ESG position



Specialist Banking Highlights Wealth & Investment

Ranked
7th

In the Sustainable Banking Revenues Ranking in the Corporate Knights The Banker survey, 2022 (out of an initial pool of 91 banks)

Sustainable finance project

Understand the impact to calculate the amount of our sustainable finance lending and investments and understand the impact on our priority SDGs

Thermal coal exposure (R421mn) as a percentage of gross core loans (Mar-22: 0.15%)

Investee plc committed to zero coal in the next 3-5 years



Focused on doing well and doing good – SA

Other highlights

Specialist banking

- Investec Group joined the African Natural Capital Alliance
 - Investec Group contributed to the UN PRB Academy curriculum committee
 - Participated in the Transition Finance for Africa Roundtable
- **Disclosed a baseline for our Scope 3 financed emissions** with Investec Limited contributing 89.1% to the Investec Group's financed emissions
 - Increase in interest from clients on our various solar and renewable offerings due to the impacts of loadshedding
 - Implemented a project to calculate the amount of our sustainable finance lending and investments and understand the impact on our priority SDGs.

Wealth & Investment

- Continued inflows into the Investec Global Sustainable Equity Fund
 - \$44.5mn (since launch in Mar-21 to end Sept-22)
 - Remain active members of Climate Action 100+
- **\$114.6mn** raised through the launch of two managed charity portfolios in South Africa.